

BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION 2025-2027 BUDGET

TABLE OF CONTENTS

PAGES	SECTIONS / DESCRIPTIONS	DOCUMENT REFERENCES
	CERTIFICATION	
	LEGISLATIVE ACTION WORKBOOK	
	AGENCY SUMMARY	
1	Budget Summary Graphs & Charts	
4	Mission Statement & Statutory Authority	
6	Agency Strategic Business Plans	Also see SPECIAL REPORTS section
7	Criteria for 2025-27 Budget Development	
8	Racial Equity Impact Statements and Diversity, Equity & Inclusion Plan	
11	State-Owned Buildings and Infrastructure	
11	IT Strategic Plan	
12	IT Project Prioritization	Also see SPECIAL REPORTS section
13	Summary of 2025-27 Biennium Budget	BDV104
39	Program Prioritization for 2025-27	107BF23
49	Reduction Options	107BF17
53	Organization Chart 2023-2025	
55	Organization Chart 2025-2027	
57	Agency-wide Program Unit Summary	BPR010
	REVENUES	
1	Revenue Narrative	
6	Revenue Graphs & Charts	
13	Proposed Changes in Revenue Sources	
15	Detail of Fee, License or Assessment Revenue Proposed for Increase	107BF08
17	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
19	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07

BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION 2025-2027 BUDGET TABLE OF CONTENTS (continued)

PAGES	SECTIONS / DESCRIPTIONS	DOCUMENT REFERENCES
	DISTILLED SPIRITS PROGRAM	
1	Organization Chart 2023 - 2025	
3	Organization Chart 2025 - 2027	
5	Executive Summary	
10	Program & Sub-Program Narratives	
15	Policy Option Package: IT Modernization – Capital Project - Bonds	POP 101
19	Policy Option Package: Warehouse & Office Build, Move & Modernization	POP 102
23	Policy Option Package: IT Modernization – Non Bonded	POP 103
27	Essential and Policy Package Fiscal Impact Summary	BPR013
37	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
39	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07
	PUBLIC SAFETY SERVICES PROGRAM	
1	Organization Chart 2023 - 2025	
3	Organization Chart 2025 - 2027	
5	Executive Summary	
9	Program & Sub-Program Narratives	
15	Policy Option Package: Warehouse & Office Build, Move & Modernization	POP 102
19	Policy Option Package: Agency Realignment & Cost Allocation	POP 106
23	Essential and Policy Package Fiscal Impact Summary	BPR013
33	Net Package Fiscal Impact Report CSL (Essential Packages)	POS 116
35	Net Package Fiscal Impact Report ARB (Policy Packages)	POS 116
37	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
39	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07

BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION 2025-2027 BUDGET TABLE OF CONTENTS (continued)

PAGES	SECTIONS / DESCRIPTIONS	DOCUMENT REFERENCES
	ADMINISTRATION & SUPPORT SERVICES PROGRAM	
1	Organization Chart 2023 - 2025	
3	Organization Chart 2025 - 2027	
5	Executive Summary	
9	Program & Sub-Program Narratives	
11	Policy Option Package: Warehouse & Office Build, Move & Modernization	POP 102
15	Policy Option Package: Agency Realignment & Cost Allocation	POP 106
19	Essential and Policy Package Fiscal Impact Summary	BPR013
29	Net Package Fiscal Impact Report CSL (Essential Packages)	POS 116
31	Net Package Fiscal Impact Report ARB (Policy Packages)	POS 116
33	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
35	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07
	RECREATIONAL MARIJUANA PROGRAM	
1	Organization Chart 2023 - 2025	
3	Organization Chart 2025 - 2027	
5	Executive Summary	
9	Program & Sub-Program Narratives	
13	Policy Option Package: Warehouse & Office Build, Move & Modernization	POP 102
17	Policy Option Package: Marijuana Staffing & Vehicles	POP 104
21	Policy Option Package: Hemp Staffing	POP 105
25	Policy Option Package: Agency Realignment & Cost Allocation	POP 106
29	Essential and Policy Package Fiscal Impact Summary	BPR013
43	Net Package Fiscal Impact Report CSL (Essential Packages)	POS 116
45	Net Package Fiscal Impact Report ARB (Policy Packages)	POS 116
49	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
51	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07 (7.11)

BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION 2025-2027 BUDGET TABLE OF CONTENTS (continued)

PAGES	SECTIONS / DESCRIPTIONS	DOCUMENT REFERENCES
	STORE AGENTS & DISTILLERY AGENTS COMPENSATION PROGRAM	
1	Executive Summary	
2	Purpose, Activities & Issues	
5	Essential and Policy Package Fiscal Impact Summary	BPR013
9	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
11	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07
	MEDICAL MARIJUANA ADMINISTRATION PROGRAM	
1	Organization Chart 2023 - 2025	
3	Organization Chart 2025 - 2027	
5	Executive Summary	
9	Program & Sub-Program Narratives	
13	Policy Option Package: Agency Realignment & Cost Allocation	POP 106
17	Essential and Policy Package Fiscal Impact Summary	BPR013
21	Net Package Fiscal Impact Report CSL (Essential Packages)	POS116
23	Net Package Fiscal Impact Report ARB (Policy Packages)	POS116
25	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
27	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07
	CAPITAL IMPROVEMENTS PROGRAM	
1	Executive Summary	
5	Essential and Policy Package Fiscal Impact Summary	BPR013
7	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
9	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07

BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION 2025-2027 BUDGET TABLE OF CONTENTS (continued)

PAGES	PROGRAM SECTIONS / TABS	DOCUMENT REFERENCES
	CAPITAL CONSTRUCTION PROGRAM & FACILITIES MAINTENANCE	
1	Executive Summary	
5	Major Construction/Acquisition 10 Year Plan – N/A	107BF13
7	Capital Financing 6 Year Forecast	107BF12
11	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	BPR012
13	Detail of Lottery Funds, Other Funds & Federal Funds Revenue	107BF07
	FACILITIES MAINTENANCE & MANAGEMENT	
1	Facilities Maintenance Narrative	
3	Facilities Maintenance Summary Report	107BF16a
5	Facilities Operations & Maintenance and Deferred Maintenance Report	107BF16b
	SPECIAL REPORTS	
1	Information Technology Project Prioritization Matrix	
8	Information Technology Project Budget Spreadsheet	7/1/2024 to Enterprise Project Portfolio Management 25.27 ARB
9	Annual Performance Progress Report / Key Performance Measures	2023-2025 biennium from SB 5519 Budget Report
11	Audits Response Report	08/01/2024
15	FY23 Statewide Single Audit Response Letter	1/30/2024
19	SOS Audit Modernize Cannabis Laws - Response Letter	3/23/2023
25	FY22 Statewide Single Audit Response	2/13/2023
29	FY20 and FY21 Audit Response	9/16/2022
35	Affirmative Action Plan	6/23/2023
53	Maximum Supervisory Ratio - Span of Control Report	3/31/2024
57	Agency Strategic Plan	
83	IT Strategic Plan	

BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION 2025-2027 BUDGET TABLE OF CONTENTS (continued)

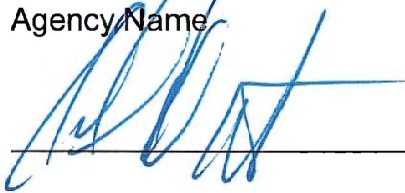
PAGES	PROGRAM SECTIONS / TABS	DOCUMENT REFERENCES
135	Summary Cross Reference Listing & Packages	BSU003A
143	Policy Package List by Priority	BSU004A
147	Agency Worksheet - Revenues & Expenditures	BDV001A
209	Detail Revenues and Expenditures – Requested Budget	BDV002A
253	Detail Revenues and Expenditures – Essential Packages	BDV004B
285	Detail Revenues and Expenditures – Policy Packages	BDV004B
307	Position Budget Report list by DCR at ARB	PIC100
353	Net Package Fiscal Impact Report CSL (Essential Packages)	POS116
355	Net Package Fiscal Impact Report ARB (Policy Packages)	POS116

BUDGET NARRATIVE

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the arithmetic accuracy of all numerical information has been verified.

OREGON LIQUOR & CANNABIS COMMISSION

Agency Name



SIGNATURE

9079 S. E. McLoughlin Blvd, Milwaukie, Oregon

Agency Address

DENNIS DOHERTY - Commission Chairman

TITLE

Notice: Requests of those agencies headed by a multiple body must be approved by those bodies of official action and signed by a majority of the members. The requests of other agencies must be approved and signed by the agency administrator. Requests which are not properly signed will be returned.

BUDGET NARRATIVE

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84500 - Oregon Liquor & Cannabis Commission

Agency Contact: Michelle Mulberghht

Date Submitted: 8/09/2024

CFO Analyst: Stacey Chase

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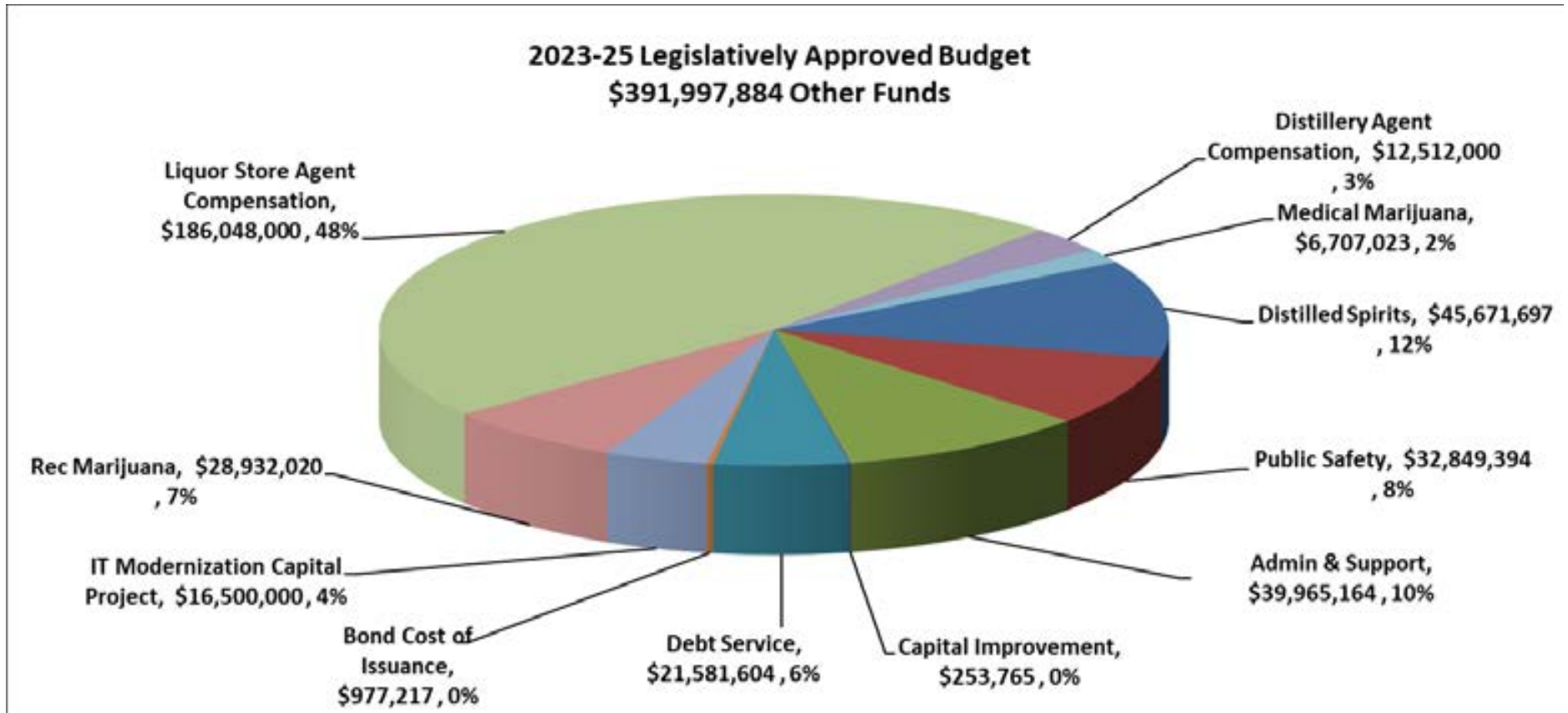
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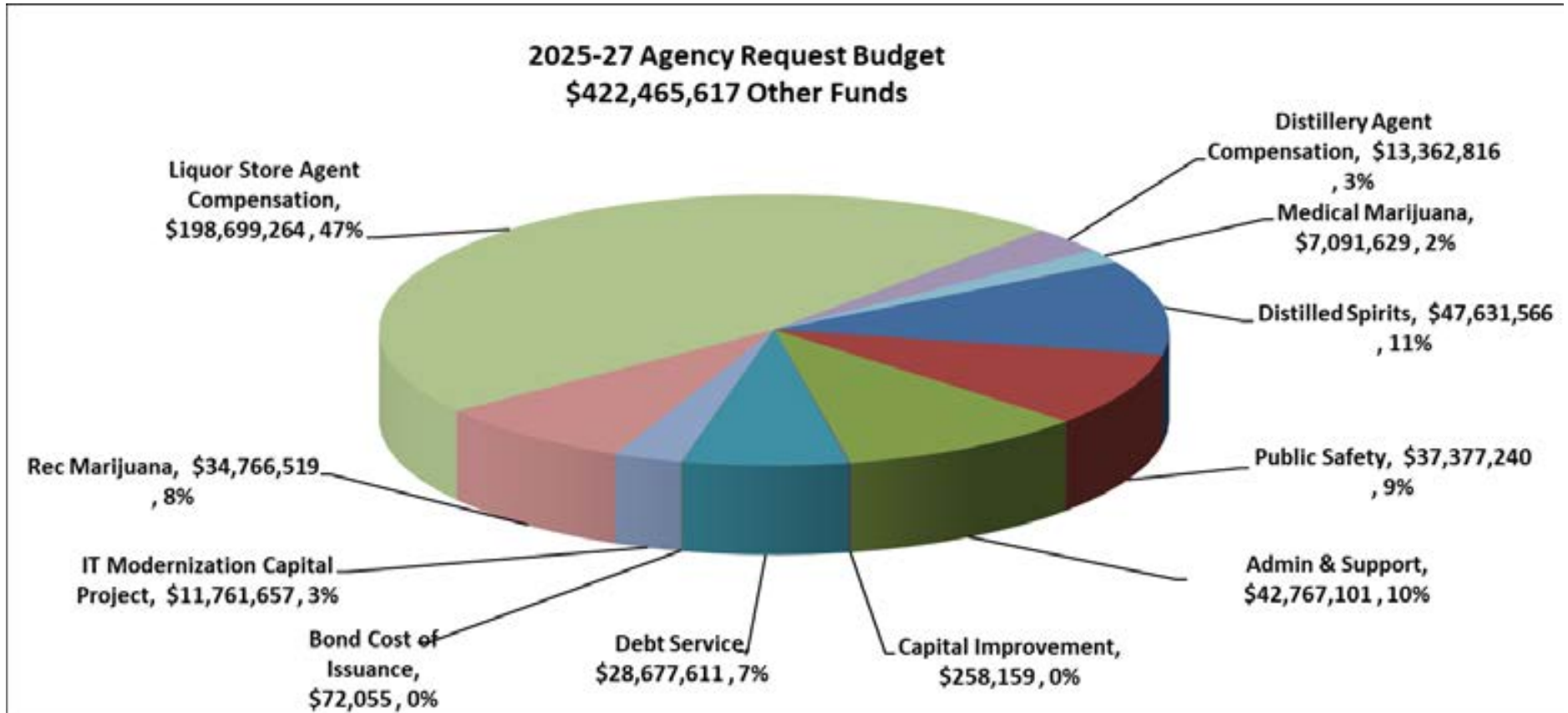
OREGON LIQUOR & CANNABIS COMMISSION AGENCY SUMMARY

A. BUDGET SUMMARY GRAPHICS



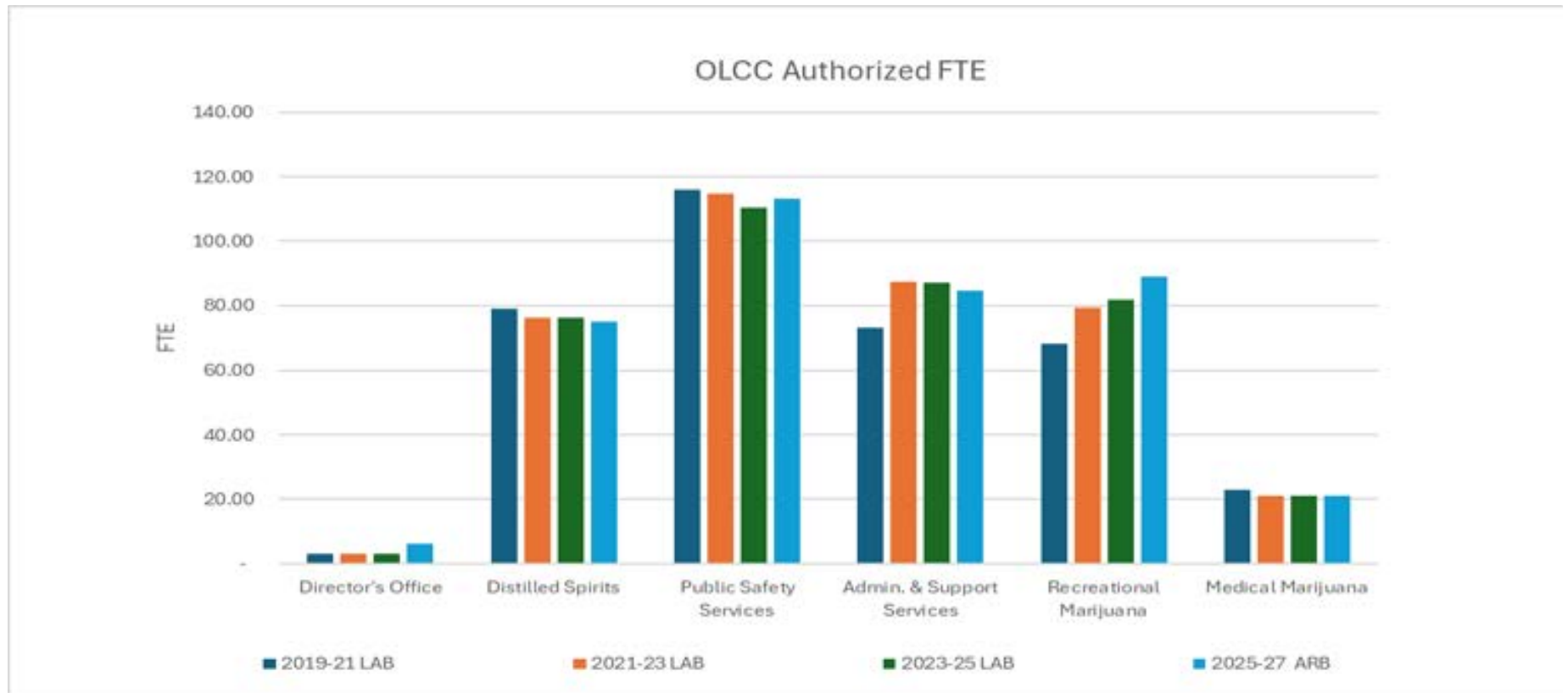
BUDGET NARRATIVE

BUDGET SUMMARY GRAPHICS, continued:



BUDGET NARRATIVE

BUDGET SUMMARY GRAPHICS, continued:



BUDGET NARRATIVE

BUDGET SUMMARY GRAPHICS, continued:

AGENCY REQUEST BUDGET 25-27

OLCC Programs	Other Funds Limitation	Positions	FTEs
Distilled Spirits	\$47,631,566	75	75.00
Debt Service	\$28,677,611	0	0.00
IT Modernization	\$11,761,657	0	0.00
Cost of Issuance	\$72,055	0	0.00
Public Safety Services	\$37,377,240	115	113.25
Administration & Support	\$42,767,101	91	90.50
Recreational Marijuana	\$34,766,519	91	88.96
Medical Marijuana Administration	\$7,091,629	21	21.04
Agents Compensation	\$212,062,080	0	0.00
Capital Improvements	\$258,159	0	0.00
Capital Construction	\$0	0	0.00
TOTALS	\$422,465,617	393	388.75

B. MISSION & VISION STATEMENTS AND STATUTORY AUTHORITY

Mission:

OLCC oversees access to alcohol and cannabis products in Oregon through education, regulation, and distilled spirits distribution. Our aim is to protect public health and safety while supporting responsible businesses and providing funding for local and state agencies.

BUDGET NARRATIVE

Vision

To be recognized as a model in management and regulation of alcohol and cannabis, with measurable success in reducing harm, fostering responsible business practices, and supporting economic development.

To accomplish our vision we will:

- Act with transparency, integrity, equity and respect, reflecting our dedication to our staff, licensees, permittees, agents, and the communities we serve.
- Promote health and safety through evidence-based policies, quality education, and collaboration with our public health and recovery community partners.
- Ensure diligent, fair enforcement of all law and rules designed to protect and guide consumers and businesses, including Oregon's Bottle Bill.
- Create and sustain innovative, robust systems and processes to support Oregon's alcohol, cannabis and related industries.
- Efficiently generate revenue to fund local and state government programs and services.
- Provide outstanding and responsive customer service, with a focus on operational effectiveness and continuous improvement.
- Cultivate an inclusive, diverse, and equitable environment for our workforce, emphasizing a culture rooted in excellence and teamwork.

With diverse responsibilities, OLCC's Mission can seem complex and challenging. Through the dedication and hard work of our staff, and collaboration of our network of licensees and partners, we are balancing these commitments and continually striving to enhance performance in all areas.

Statutory Authority

The OLCC administers Oregon's Liquor Control Act and Cannabis Regulation. The agency's alcohol and marijuana authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine, Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 740, Beverages Containers, the Bottle Bill; 475C Cannabis Regulation, and Administrative Rules Chapter 845.

BUDGET NARRATIVE

C. AGENCY STRATEGIC PLAN

The development of OLCC's Strategic Plan has been a highly collaborative effort. We have heard from, and listened carefully to, input from a wide range of individuals and groups both inside the agency and across the state. In addition, several special working teams have put in extra time working on our Mission and Vision, Strategic Priorities, and Goal and Actions.

While the Strategic Priorities, Goals and Actions are presented discretely, there is a clear synergy across the various efforts. Progress in one area will often enable and even augment achievement in other areas. In short, this a closely integrated set of efforts to support the positive evolution of OLCC.

The following four items outline the essential priorities on which OLCC will focus resources and attention over the coming four years. These needs emerged through an extensive outreach effort, with commentary and feedback from our internal team as well as dozens of licensees; political leaders; representatives from the alcohol, cannabis and hospitality industries; health and recovery advocates and sister agencies. This input was carefully reviewed and considered by the agency's executive team, with contributions from a management-level working team, with full alignment reached on our direction and areas of greatest need.

Efficient, Modernized Operations & Outcomes: Fulfill current commitments and address opportunities to upgrade and improve our operations and services, while strengthening teamwork and clarifying the value of our work.

Balance Regulation, Compliance, Enforcement and Education in Public Safety: Assess and take action to ensure proper balance across the array of methods we use to ensure alcohol and cannabis providers are operating legally and equitably. Strengthen efforts to promote and protect public health and safety.

Positive Business Environment: Ensure our licensing, regulation and distilled spirits distribution activities create conditions for success across Oregon's responsibly run alcohol, cannabis and related service industries.

Equity and Inclusion: Commitment and Action: Identify opportunities, develop and implement strategies to foster diversity and belonging in our organization and across the industries we serve and regulate.

To read the agency's full Agency Strategic Plan please refer to the Special Reports section which contains the plan in its entirety.

BUDGET NARRATIVE

D. CRITERIA FOR 2025-27 BUDGET DEVELOPMENT

OLCC is working diligently to build and launch a new distilled spirits distribution center, upgrade key logistics, distribution and licensing software, and relocate our central offices. These efforts will require significant attention and resources to maintain continuity throughout their implementation, and to deliver projected gains in efficiency, capacity and service quality.

The following budget development criteria/goals fit within the four areas previously identified in the Agency's Strategic Plan.

Efficient, Modernized Operations & Outcomes:

- Complete physical infrastructure/relocation projects on time, on budget, and with documented success measures.
 - Build out and transition all distilled spirits distribution to the new Canby warehouse within the 2025-27 biennium.
 - Relocate OLCC headquarters to the Oregon Department of Administrative Services (DAS), Portland State Office Building within the 2025-27 biennium.
- Fully modernize critical operating systems, dramatically reducing manual and paper-based activities, streamlining processes and supporting a culture of data.
- Restore/enhance cross-agency communication, personal connections and shared engagement in our mission.

Balance Regulation, Compliance, Enforcement and Education in Public Safety:

- Resolve ambiguity and reduce complexity in our regulatory framework to enhance fairness, equity and transparency.
- Improve efforts to prevent use of alcohol and cannabis by minors, and the diversion/inversion of cannabis into or out of the recreational cannabis market.

Positive Business Environment:

- Improve licensing processes to eliminate unnecessary burden on applicants, increase efficiency and reduce wait-times.
- Develop and communicate clearer compliance and enforcement guidelines for both staff and licensees, and monitor to ensure consistency.
- OLCC will be available to serve customers.

Equity and Inclusion: Commitment and Action:

- Nurture an inclusive workplace culture that promotes equitable management/HR practices and where everyone feels comfortable to be their authentic selves.
- Promote equitable access to services, programs, and resources for alcohol, cannabis, and partner businesses.

BUDGET NARRATIVE

E. RACIAL IMPACT STATEMENTS

OLCC Cover Memo - Equity Questions - September 2024

1. Who benefits from agency programs, both directly and indirectly?

Oregonians benefit from well-regulated adult-use cannabis and alcohol markets. OLCC's licensing, education, and public safety programs are designed to ensure that alcohol and cannabis businesses in Oregon comply, on an ongoing basis, with all applicable legal and regulatory requirements (ORS 471.030 and ORS 475C.001). OLCC's 2024-2028 strategic plan and our updated mission statement* focuses on protecting the safety and health of the people of Oregon. Notably:

- Verifying the ongoing compliance of cannabis licensees with statutes and rules related to product safety (including packaging and labelling safety requirements, traceability standards, potency limits, maximum serving sizes, daily sales limits, and via our random testing of cannabis products for the presence of undisclosed or forbidden ingredients and additives).
- Monitoring consumable hemp items sold in Oregon to verify compliance, including with regards to the prohibition of selling to minors (under 21) hemp items that contain 0.5 milligrams or more of total THC.
- Preventing the sale of adult-use cannabis and alcohol to visibly intoxicated persons and to minors, via our inspection, education, and minor decoy programs.
- Ensuring the controlled distribution of distilled spirits via a limited number of outlets (liquor stores) and sets prices that are conducive to preventing excessive drinking. Since 2021, this includes the establishment of a minimum price by alcohol content and container size for distilled spirits.

In the broader context, a justification for legalizing adult-use marijuana in 2014 was to reduce disparities in marijuana-related arrests for African Americans and other people of color in Oregon.

Indirectly, alcohol and cannabis industries benefit from the stable and predictable regulatory framework set by Oregon law and administrative rules. OLCC offers broad range of educational and informational regulatory guidance for current and potential licensees and permittees.

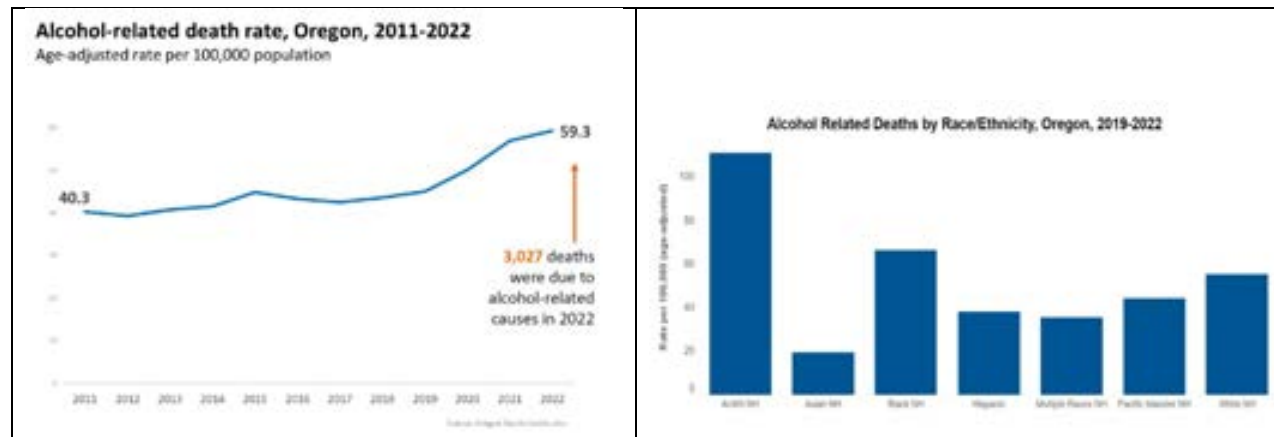
* See OLCC Strategic plan 2024-2028 - <https://www.oregon.gov/olcc/Docs/OLCC-Strategic-Plan-2024-2028.pdf>

BUDGET NARRATIVE

2. Who will be burdened by agency programs?

The licensees in the cannabis and alcohol markets bear the burden of OLCC's charge to regulate the use of these intoxicants in the interest of public health and public safety. Alcohol harms have been extensively researched and are a burden to all Oregonians. Cannabis, still illegal at the federal level, has not been researched as extensively because of that prohibition. Overall, disadvantaged groups suffer from much higher rates of alcohol-related harm compared with advantaged groups, despite drinking equally or less alcohol on average. Additional stress, stigma, discrimination, unresolved individual and community-level trauma, and exposure to drinking environments and settings associated with a high risk of harm potentially explain why some populations are disproportionately harmed by alcohol ([SAMHSA 2022](#)).

Excessive alcohol use in Oregon is a major contributor to traffic accidents, violence, homicides, alcohol poisoning, fetal alcohol spectrum disorders, as well as numerous lethal conditions (including several cancers, liver diseases, strokes, and heart diseases). The [Oregon Health Authority](#) estimates that excessive alcohol use is the third leading cause of preventable death among Oregonians and is responsible for over 3000 deaths annually. The alcohol-related death rate has been increasing in recent years and is much higher among American Indian/Alaska Native (AI/AN) people compared to all other groups.



OLCC is an active partner of the Alcohol and Drug Policy Commission (ADPC), which is tasked with improving the effectiveness and efficiency of state and local substance use disorder prevention, treatment and recovery services for all Oregonians, with a commitment to reducing inequities.

BUDGET NARRATIVE

3. How does the agency increase or decrease racial equity? Do proposed new programs have potential unintended/racial equity consequences? What benefits may result from the program?

OLCC is updating licensing systems for all agency programs and will be able to track applicant and licensee demographic data soon.

To promote equitable access to services, programs, and resources for alcohol, cannabis, and partner businesses OLCC plans to:

- Establish criteria and processes for marijuana license reassignment that offer opportunities for qualified members of underserved communities and those historically affected by cannabis criminalization.
- Assess the Liquor Store Operation application and temporary assignment processes for equitable opportunities.
- Develop and implement agency policy and training that promotes positive government-to-government relations between the OLCC and Oregon Tribal nations, in accordance with ORS 182.164 & 182.166

4. Whose voices and perspectives are not at the table? Why?

OLCC may not be hearing the perspectives of people or groups who are unaware of our regulatory authority and the opportunity to participate in rulemaking. Specifically, those who are unable to afford to pay dues and participate in industry advocacy associations. Additionally, those who are not able to participate in policy and rulemaking because they are unable to miss work could be excluded as well. To reach a diverse group of individuals, OLCC will continue public outreach and communications through a variety of media applications, and work to make access to public meetings available for those who need to attend after work or attend virtually to reduce travel costs.

5. What does the agency do to ensure multiple perspectives are part of our decision-making process?

The OLCC is guided by nine commissioners who ensures multiple perspectives at the highest decision-making level. ORS 471.705 ensures the commissioners enjoy different geographical and political perspectives. Also, the statute requires one member is “from the food and alcoholic beverage industry” so that the perspective of those who are regulated is safeguarded. Additionally, the men and women who are the current commissioners are racially diverse and bring multiple perspectives from their lived experience personally and professionally.

OLCC regularly holds and participates in meetings with partner individuals and groups in addition to the formal Rules Advisory Committee (RAC) meetings. Each year the agency sends out notice for individuals to apply to be on committees. In the notice, OLCC asks applicants to share with the agency the reason they are applying, subject matter that they are interested in, and demographic information. The agency invites people with varied backgrounds, education, racial and geographic differences to participate in conversations and ultimately decisions. These decisions on rules are finally reviewed for approval by the nine commissioners.

BUDGET NARRATIVE

F. STATE OWNED BUILDINGS AND INFRASTRUCTURE

OLCC currently owns two facilities in Milwaukie, Oregon that serve to receive, store and ship liquor and an adjoining office facility to service administrative staff. The total area of the current warehouse facilities is ~231,000 square feet (~124,000 sq. ft. for the main warehouse and ~107,000 sq. ft. for the Milport warehouse). The current combined replacement value is \$80,390,548 (\$50,010,892 for the main warehouse/HQ and \$30,379,656 for the Milport warehouse). These facilities are 70 and 50 years old, respectively.

The OLCC's 2025-27 facility plan and Current Service Level (CSL) capital improvement budget of \$258,159 will cover 42% of the potential 2025-27 maintenance and repair needs at the agency's existing facilities. This CSL funding should be adequate to address the needs that may arise while remaining in our current facilities. The current facility plan is designed to keep agency facilities located in Milwaukie operational until the agency moves to the new distilled spirits warehouse/distribution facility in Canby and DAS-leased headquarters space in Portland during the 2025-27 biennium.

Both OLCC facilities are expected to be sold after the current 2023-25 biennium. The agency is assuming the sale proceeds will be used to pay down the debt service on the agency's capital project(s).

G. AGENCY IT STRATEGIC PLAN

OLCC currently operates on many outdated and unsupported IT systems along with a variety of paper only processes in conjunction with a plethora of excel spreadsheets. OLCC is in the midst of an enterprise modernization effort to implement configurable and

scalable software solutions to address cannabis and alcohol licensing, case management, and enforcement, as well as distilled spirits supply chain and retail store management. To achieve these goals OLCC is working to develop an Information Technology (IT) Modernization effort encompassing a Cannabis Alcohol Management Program (CAMP) and a Distilled Spirit Supply Chain (DSSC) system. DSSC is comprised of a Warehouse Management System (WMS), a Point of Sale system (POS), and an Enterprise Resource Planning (ERP) system. OLCC has a significant need to modernize the agency's outdated technology to make it easier for stakeholders and staff while working to improve the agency's data quality and systems security. Another goal is to create easily digestible data sets for business intelligence that can be used for licensees, retail liquor store agents, distributors and other stakeholders.

To read the agency's full Information Technology (IT) Strategic Plan please refer to the Special Reports section which contains the plan in its entirety.

BUDGET NARRATIVE

H. IT PRIORITIZATION MATRIX

OLCC's IT Prioritization Matrix can be found in the Special Reports Section.

Priority IT projects for 2025-27 include development of the Marijuana and Liquor Licensing Compliance System (also known as Cannabis and Alcohol Management Program – CAMP) and modernization of the Distilled Spirits Supply Chain (DSSC). Both are critical to the continuing business operations of the agency and in maintaining the revenue generated from liquor sales. Both projects are fully aligned with the Governors Strategic Plan to provide user friendly and secure platforms for stakeholders and to improve customer service for Oregonians. The systems will provide economic viability to permittees, licensees, liquor stores, etc. through the permit, license, or contract needed to work or do business in Oregon. The new systems will decrease the time it takes to apply, getting business up and running faster and employees able to work quicker. Another aspect of the Enterprise Modernization Program, is the agency will have better auditing of public safety investigations and violations. The new system will also require alcohol and marijuana-related education, which in turn provides for more successful businesses.

The OLCC supports a wide variety of users across the industries that we serve including a mix of socio-economic backgrounds which represents the diversity Oregon has to offer. The intent of modernizing in our systems is to increase remote access to eliminate the need

for customers to drive to an OLCC office for service. The Enterprise Modernization Program system(s) will also decrease service times as we are removing time spent by customers travelling or sending documents via mail. The majority of our customer base uses smart phones, computers or tablets to access web-based applications. With Enterprise Modernization, applicants will not need to find a pre-printed application form, pay postage, or require the equipment to print an application. They will be able to log on from any device to complete the application process. Efficiencies created by the Enterprise Modernization Program, safeguard revenue from alcohol and cannabis license fees to fund compliance activities and support community livability.

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	384	379.28	384,605,278	-	-	384,605,278	-	-	-
2023-25 Emergency Boards	-	-	7,392,607	-	-	7,392,607	-	-	-
2023-25 Leg Approved Budget	384	379.28	391,997,885	-	-	391,997,885	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	2.22	11,678,296	-	-	11,678,296	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			6,275,118	-	-	6,275,118	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	384	381.50	409,951,299	-	-	409,951,299	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(2,161,984)	-	-	(2,161,984)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	14,160	-	-	14,160	-	-	-
Subtotal	-	-	(2,147,824)	-	-	(2,147,824)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	19,666	-	-	19,666	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(22,382,815)	-	-	(22,382,815)	-	-	-
Subtotal	-	-	(22,363,149)	-	-	(22,363,149)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	15,826,597	-	-	15,826,597	-	-	-
State Gov't & Services Charges Increase/(Decrease)			1,765,632	-	-	1,765,632	-	-	-

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Page 1 of 26

BDV104 - Biennial Budget Summary
BDV104

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	17,592,229	-	-	17,592,229	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	384	381.50	403,032,555	-	-	403,032,555	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	384	381.50	403,032,555	-	-	403,032,555	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	384	381.50	403,032,555	-	-	403,032,555	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	12,654,601	-	-	12,654,601	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	2,435,530	-	-	2,435,530	-	-	-
103 - IT Modernization - Non Bonded	-	-	1,064,470	-	-	1,064,470	-	-	-
104 - Marijuana Staffing & Vehicles	2	2.00	1,598,868	-	-	1,598,868	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	7	5.25	1,679,593	-	-	1,679,593	-	-	-
106 - Agency Realignment & Cost Allocation	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	9	7.25	19,433,062	-	-	19,433,062	-	-	-
Total 2025-27 Agency Request Budget	393	388.75	422,465,617	-	-	422,465,617	-	-	-
Percentage Change From 2023-25 Leg Approved Budget	2.34%	2.50%	7.77%	-	-	7.77%	-	-	-
Percentage Change From 2025-27 Current Service Level	2.34%	1.90%	4.82%	-	-	4.82%	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Distilled Spirits Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	76	76.00	84,560,864	-	-	84,560,864	-	-	-
2023-25 Emergency Boards	-	-	1,198,440	-	-	1,198,440	-	-	-
2023-25 Leg Approved Budget	76	76.00	85,759,304	-	-	85,759,304	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(1.00)	1,774,360	-	-	1,774,360	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			6,275,118	-	-	6,275,118	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	75	75.00	93,808,782	-	-	93,808,782	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(295,948)	-	-	(295,948)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	21,923	-	-	21,923	-	-	-
Subtotal	-	-	(274,025)	-	-	(274,025)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(21,300,055)	-	-	(21,300,055)	-	-	-
Subtotal	-	-	(21,300,055)	-	-	(21,300,055)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,027,932	-	-	1,027,932	-	-	-
State Gov't & Services Charges Increase/(Decrease)			155,654	-	-	155,654	-	-	-

07/29/24
2:10 PM

Page 4 of 26

BDV104 - Biennial Budget Summary
BDV104

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Distilled Spirits Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	1,183,586	-	-	1,183,586	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	75	75.00	73,418,288	-	-	73,418,288	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Distilled Spirits Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	75	75.00	73,418,288	-	-	73,418,288	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	75	75.00	73,418,288	-	-	73,418,288	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	12,654,601	-	-	12,654,601	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	1,005,530	-	-	1,005,530	-	-	-
103 - IT Modernization - Non Bonded	-	-	1,064,470	-	-	1,064,470	-	-	-
104 - Marijuana Staffing & Vehicles	-	-	-	-	-	-	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	-	-	-	-	-	-	-	-	-
106 - Agency Realignment & Cost Allocation	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	14,724,601	-	-	14,724,601	-	-	-
Total 2025-27 Agency Request Budget									
Total 2025-27 Agency Request Budget	75	75.00	88,142,889	-	-	88,142,889	-	-	-
Percentage Change From 2023-25 Leg Approved Budget									
Percentage Change From 2023-25 Leg Approved Budget	-1.32%	-1.32%	2.78%	-	-	2.78%	-	-	-
Percentage Change From 2025-27 Current Service Level									
Percentage Change From 2025-27 Current Service Level	-	-	20.06%	-	-	20.06%	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Public Safety Services Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	114	110.50	30,845,680	-	-	30,845,680	-	-	-
2023-25 Emergency Boards	-	-	2,150,029	-	-	2,150,029	-	-	-
2023-25 Leg Approved Budget	114	110.50	32,995,709	-	-	32,995,709	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	0.50	3,816,993	-	-	3,816,993	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	113	111.00	36,812,702	-	-	36,812,702	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(649,641)	-	-	(649,641)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	17,189	-	-	17,189	-	-	-
Subtotal	-	-	(632,452)	-	-	(632,452)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	19,666	-	-	19,666	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	19,666	-	-	19,666	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	202,624	-	-	202,624	-	-	-
State Gov't & Services Charges Increase/(Decrease)			233,874	-	-	233,874	-	-	-

07/29/24
2:10 PM

Page 7 of 26

BDV104 - Biennial Budget Summary
BDV104

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Public Safety Services Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	436,498	-	-	436,498	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	113	111.00	36,636,414	-	-	36,636,414	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Public Safety Services Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	113	111.00	36,636,414	-	-	36,636,414	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	113	111.00	36,636,414	-	-	36,636,414	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	-	-	-	-	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	40,200	-	-	40,200	-	-	-
103 - IT Modernization - Non Bonded	-	-	-	-	-	-	-	-	-
104 - Marijuana Staffing & Vehicles	-	-	-	-	-	-	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	-	-	-	-	-	-	-	-	-
106 - Agency Realignment & Cost Allocation	3	2.25	700,626	-	-	700,626	-	-	-
Subtotal Policy Packages	3	2.25	740,826	-	-	740,826	-	-	-
Total 2025-27 Agency Request Budget									
	116	113.25	37,377,240	-	-	37,377,240	-	-	-
Percentage Change From 2023-25 Leg Approved Budget									
	1.75%	2.49%	13.28%	-	-	13.28%	-	-	-
Percentage Change From 2025-27 Current Service Level									
	2.65%	2.03%	2.02%	-	-	2.02%	-	-	-

Summary of 2025-27 Biennium Budget

**Oregon Liquor & Cannabis Comm
Administration and Support
2025-27 Biennium**

**Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	91	90.14	36,883,917	-	-	36,883,917	-	-	-
2023-25 Emergency Boards	-	-	1,906,147	-	-	1,906,147	-	-	-
2023-25 Leg Approved Budget	91	90.14	38,790,064	-	-	38,790,064	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	2	2.36	3,065,362	-	-	3,065,362	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	93	92.50	41,855,426	-	-	41,855,426	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(654,818)	-	-	(654,818)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(25,513)	-	-	(25,513)	-	-	-
Subtotal	-	-	(680,331)	-	-	(680,331)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(571,800)	-	-	(571,800)	-	-	-
Subtotal	-	-	(571,800)	-	-	(571,800)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	487,709	-	-	487,709	-	-	-
State Gov't & Services Charges Increase/(Decrease)			1,157,968	-	-	1,157,968	-	-	-

07/29/24
2:10 PM

Page 10 of 26

BDV104 - Biennial Budget Summary
BDV104

Summary of 2025-27 Biennium Budget

**Oregon Liquor & Cannabis Comm
Administration and Support
2025-27 Biennium**

**Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	1,645,677	-	-	1,645,677	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	93	92.50	42,248,972	-	-	42,248,972	-	-	-

Summary of 2025-27 Biennium Budget

**Oregon Liquor & Cannabis Comm
Administration and Support
2025-27 Biennium**

**Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	93	92.50	42,248,972	-	-	42,248,972	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	93	92.50	42,248,972	-	-	42,248,972	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	-	-	-	-	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	1,370,000	-	-	1,370,000	-	-	-
103 - IT Modernization - Non Bonded	-	-	-	-	-	-	-	-	-
104 - Marijuana Staffing & Vehicles	-	-	-	-	-	-	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	-	-	-	-	-	-	-	-	-
106 - Agency Realignment & Cost Allocation	(2)	(2.00)	(851,871)	-	-	(851,871)	-	-	-
Subtotal Policy Packages	(2)	(2.00)	518,129	-	-	518,129	-	-	-
Total 2025-27 Agency Request Budget									
	91	90.50	42,767,101	-	-	42,767,101	-	-	-
Percentage Change From 2023-25 Leg Approved Budget									
	-	0.40%	10.25%	-	-	10.25%	-	-	-
Percentage Change From 2025-27 Current Service Level									
	-2.15%	-2.16%	1.23%	-	-	1.23%	-	-	-

Summary of 2025-27 Biennium Budget

**Oregon Liquor & Cannabis Comm
Recreational Marijuana Program
2025-27 Biennium**

**Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	82	81.64	27,204,920	-	-	27,204,920	-	-	-
2023-25 Emergency Boards	-	-	1,727,100	-	-	1,727,100	-	-	-
2023-25 Leg Approved Budget	82	81.64	28,932,020	-	-	28,932,020	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.36	2,673,839	-	-	2,673,839	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	82	82.00	31,605,859	-	-	31,605,859	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(465,670)	-	-	(465,670)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	10,252	-	-	10,252	-	-	-
Subtotal	-	-	(455,418)	-	-	(455,418)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(510,960)	-	-	(510,960)	-	-	-
Subtotal	-	-	(510,960)	-	-	(510,960)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	524,262	-	-	524,262	-	-	-
State Gov't & Services Charges Increase/(Decrease)			174,193	-	-	174,193	-	-	-

07/29/24
2:10 PM

Page 13 of 26

BDV104 - Biennial Budget Summary
BDV104

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Recreational Marijuana Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	698,455	-	-	698,455	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	82	82.00	31,337,936	-	-	31,337,936	-	-	-

Summary of 2025-27 Biennium Budget

**Oregon Liquor & Cannabis Comm
Recreational Marijuana Program
2025-27 Biennium**

**Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	82	82.00	31,337,936	-	-	31,337,936	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	82	82.00	31,337,936	-	-	31,337,936	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	-	-	-	-	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	19,800	-	-	19,800	-	-	-
103 - IT Modernization - Non Bonded	-	-	-	-	-	-	-	-	-
104 - Marijuana Staffing & Vehicles	2	2.00	1,598,868	-	-	1,598,868	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	7	5.25	1,679,593	-	-	1,679,593	-	-	-
106 - Agency Realignment & Cost Allocation	(1)	(0.29)	130,322	-	-	130,322	-	-	-
Subtotal Policy Packages	8	6.96	3,428,583	-	-	3,428,583	-	-	-
Total 2025-27 Agency Request Budget									
	90	88.96	34,766,519	-	-	34,766,519	-	-	-
Percentage Change From 2023-25 Leg Approved Budget									
	9.76%	8.97%	20.17%	-	-	20.17%	-	-	-
Percentage Change From 2025-27 Current Service Level									
	9.76%	8.49%	10.94%	-	-	10.94%	-	-	-

Summary of 2025-27 Biennium Budget

**Oregon Liquor & Cannabis Comm
Agents Compensation Program
2025-27 Biennium**

**Agency Request Budget
Cross Reference Number: 84500-005-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	-	-	198,560,000	-	-	198,560,000	-	-	-
2023-25 Emergency Boards	-	-	-	-	-	-	-	-	-
2023-25 Leg Approved Budget	-	-	198,560,000	-	-	198,560,000	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	-	-	198,560,000	-	-	198,560,000	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	13,502,080	-	-	13,502,080	-	-	-
Subtotal	-	-	13,502,080	-	-	13,502,080	-	-	-
040 - Mandated Caseload									

07/29/24
2:10 PM

Page 16 of 26

BDV104 - Biennial Budget Summary
BDV104

Summary of 2025-27 Biennium Budget

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	-	-	212,062,080	-	-	212,062,080	-	-	-

Summary of 2025-27 Biennium Budget

**Oregon Liquor & Cannabis Comm
Agents Compensation Program
2025-27 Biennium**

**Agency Request Budget
Cross Reference Number: 84500-005-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	-	-	212,062,080	-	-	212,062,080	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	-	-	212,062,080	-	-	212,062,080	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	-	-	-	-	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	-	-	-	-	-	-	-
103 - IT Modernization - Non Bonded	-	-	-	-	-	-	-	-	-
104 - Marijuana Staffing & Vehicles	-	-	-	-	-	-	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	-	-	-	-	-	-	-	-	-
106 - Agency Realignment & Cost Allocation	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2025-27 Agency Request Budget	-	-	212,062,080	-	-	212,062,080	-	-	-
Percentage Change From 2023-25 Leg Approved Budget	-	-	6.80%	-	-	6.80%	-	-	-
Percentage Change From 2025-27 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Medical Marijuana Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	21	21.00	6,296,132	-	-	6,296,132	-	-	-
2023-25 Emergency Boards	-	-	410,891	-	-	410,891	-	-	-
2023-25 Leg Approved Budget	21	21.00	6,707,023	-	-	6,707,023	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	347,742	-	-	347,742	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	21	21.00	7,054,765	-	-	7,054,765	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(95,907)	-	-	(95,907)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(9,691)	-	-	(9,691)	-	-	-
Subtotal	-	-	(105,598)	-	-	(105,598)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	71,584	-	-	71,584	-	-	-
State Gov't & Services Charges Increase/(Decrease)			49,955	-	-	49,955	-	-	-

07/29/24
2:10 PM

Page 19 of 26

BDV104 - Biennial Budget Summary
BDV104

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Medical Marijuana Program
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	121,539	-	-	121,539	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	21	21.00	7,070,706	-	-	7,070,706	-	-	-

Summary of 2025-27 Biennium Budget

**Oregon Liquor & Cannabis Comm
Medical Marijuana Program
2025-27 Biennium**

**Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	21	21.00	7,070,706	-	-	7,070,706	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	21	21.00	7,070,706	-	-	7,070,706	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	-	-	-	-	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	-	-	-	-	-	-	-
103 - IT Modernization - Non Bonded	-	-	-	-	-	-	-	-	-
104 - Marijuana Staffing & Vehicles	-	-	-	-	-	-	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	-	-	-	-	-	-	-	-	-
106 - Agency Realignment & Cost Allocation	-	0.04	20,923	-	-	20,923	-	-	-
Subtotal Policy Packages	-	0.04	20,923	-	-	20,923	-	-	-
Total 2025-27 Agency Request Budget									
Total 2025-27 Agency Request Budget	21	21.04	7,091,629	-	-	7,091,629	-	-	-
Percentage Change From 2023-25 Leg Approved Budget									
Percentage Change From 2023-25 Leg Approved Budget	-	0.19%	5.73%	-	-	5.73%	-	-	-
Percentage Change From 2025-27 Current Service Level									
Percentage Change From 2025-27 Current Service Level	-	0.19%	0.30%	-	-	0.30%	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Capital Improvements
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	-	-	253,765	-	-	253,765	-	-	-
2023-25 Emergency Boards	-	-	-	-	-	-	-	-	-
2023-25 Leg Approved Budget	-	-	253,765	-	-	253,765	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	-	-	253,765	-	-	253,765	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,406	-	-	10,406	-	-	-
State Gov't & Services Charges Increase/(Decrease)			(6,012)	-	-	(6,012)	-	-	-
Subtotal	-	-	4,394	-	-	4,394	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

07/29/24
2:10 PM

Page 22 of 26

BDV104 - Biennial Budget Summary
BDV104

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Capital Improvements
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	-	-	258,159	-	-	258,159	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Capital Improvements
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	-	-	258,159	-	-	258,159	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	-	-	258,159	-	-	258,159	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	-	-	-	-	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	-	-	-	-	-	-	-
103 - IT Modernization - Non Bonded	-	-	-	-	-	-	-	-	-
104 - Marijuana Staffing & Vehicles	-	-	-	-	-	-	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	-	-	-	-	-	-	-	-	-
106 - Agency Realignment & Cost Allocation	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2025-27 Agency Request Budget	-	-	258,159	-	-	258,159	-	-	-
Percentage Change From 2023-25 Leg Approved Budget	-	-	1.73%	-	-	1.73%	-	-	-
Percentage Change From 2025-27 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Capital Construction
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2023-25 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2023-25 Emergency Boards	-	-	-	-	-	-	-	-	-
2023-25 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2025-27 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2025-27 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2025-27 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2025-27 Biennium Budget

Oregon Liquor & Cannabis Comm
Capital Construction
2025-27 Biennium

Agency Request Budget
Cross Reference Number: 84500-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2025-27 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2025-27 Current Service Level	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - May 2024 Emergency Board	-	-	-	-	-	-	-	-	-
101 - IT Modernization Capital Project - Bonded	-	-	-	-	-	-	-	-	-
102 - Warehouse & Office Build, Move & Modernization	-	-	-	-	-	-	-	-	-
103 - IT Modernization - Non Bonded	-	-	-	-	-	-	-	-	-
104 - Marijuana Staffing & Vehicles	-	-	-	-	-	-	-	-	-
105 - Hemp Staffing - HB 4121 (2024 Session)	-	-	-	-	-	-	-	-	-
106 - Agency Realignment & Cost Allocation	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2025-27 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2023-25 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2025-27 Current Service Level	-	-	-	-	-	-	-	-	-

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27

Agency Name: Oregon Liquor & Cannabis Commission (OLCC)

2025-27 Biennium

Agency Number: 84500

Agency-Wide Priorities for 2025-2027 Biennium

1	2	3	4	5	6	7	10	14	15	16	17	18	19	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to C14, included in Agency Request	
Agcy	Prgrm Div												The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and		
1	1	OLCC	001-30	Distribution Services	845-4, 845-5	0	19,524,402	\$ 19,524,402	64	64.00	N	N	C	-	
2	2	OLCC	001-31	Bondable Systems	845-4, 845-5	0	0	-	0	0.00	N	N	C	-	
3	3	OLCC	001-40	Retail Services	845-4, 845-5	0	3,022,295	\$ 3,022,295	9	9.00	N	N	C	-	
4	4	OLCC	001-42	Liquor Sales Support	845-4, 845-5	0	41,969	\$ 41,969	0	0.00	N	N	C	-	
5	1	OLCC	002-45	Licenses Services	845-1, 845-2, 845-3, 845-4	0	10,748,077	\$ 10,748,077	37	37.00	N	N	C	-	
6	5	OLCC	001-20	Business Services	845-4, 845-5	0	826,893	\$ 826,893	2	2.00	N	N	C	-	
7	6	OLCC	001-24	Bank Card Fees	845-4, 845-5	0	22,146,007	\$ 22,146,007	0	0.00	N	N	C	-	
8	1	OLCC	005-72	Store Agents Compensation	845-5	0	198,699,264	\$ 198,699,264	0	0.00	N	Y	C	-	
9	2	OLCC	005-73	Distillery Agents Compensation	845-5	0	13,362,816	\$ 13,362,816	0	0.00	N	N	C	-	
10	1	OLCC	004-85	Recreational Marijuana Licensing	845-7, 845-8	0	10,407,809	\$ 10,407,809	23	23.00	N	N	S	-	
11	2	OLCC	004-87	Recreational Marijuana Regulation	845-7, 845-8	0	14,284,739	\$ 14,284,739	43	43.00	N	N	S	-	
12	3	OLCC	004-80	Recreational Marijuana Administration	845-7, 845-8	0	6,645,388	\$ 6,645,388	15	15.00	N	N	S	POP 104	
13	2	OLCC	002-47	Public Safety	845-1, 845-2, 845-3, 845-4	0	20,886,977	\$ 20,886,977	63	61.00	N	Y	C	-	
14	3	OLCC	002-55	Administrative Hearings	845-1, 845-2, 845-3, 845-4	0	5,001,360	\$ 5,001,360	13	13.00	N	N	C	-	
15	1	OLCC	006-81	CMMP Tracking Administration	845-8	0	7,070,706	\$ 7,070,706	21	21.00	N	Y	S	-	
16	1	OLCC	008-01	Capital Improvements	845-5	0	258,159	\$ 258,159	0	0.00	N	N	C	-	
17	1	OLCC	009-01	Capital Construction	845-5	0	0	-	0	0.00	N	N	C	POP 101, 103	
18A	NRA	OLCC	003-26	Information Technology	845-4, 845-5	0	12,846,779	\$ 12,846,779	23	23.00	N	N	C	POP 106	
18B	NRA	OLCC	003-25	Financial Reporting & Accounting	845-4, 845-5	0	6,496,291	\$ 6,496,291	12	11.63	N	N	C	POP 106	
18C	NRA	OLCC	003-24	Auditing - Privilege Tax	845-4, 845-5	0	1,840,436	\$ 1,840,436	7	6.53				POP 106	
18D	NRA	OLCC	003-48	Auditing - Liquor Stores	845-4, 845-5	0	2,134,929	\$ 2,134,929	7	7.63				POP 106	
18E	NRA	OLCC	003-49	Budget	845-4, 845-5	0	968,072	\$ 968,072	3	2.50				POP 106	
18F	NRA	OLCC	003-50	Procurement	845-4, 845-5	0	1,354,597	\$ 1,354,597	4	4.11				POP 106	
18G	NRA	OLCC	003-51	Records & Communications	845-4, 845-5	0	1,976,800	\$ 1,976,800	6	6.00				POP 106	
18H	NRA	OLCC	003-53	Public Health	845-4, 845-5	0	363,940	\$ 363,940	1	1.00				POP 106	
18I	NRA	OLCC	003-10	Agency Director's Office	845-4, 845-5	0	4,303,306	\$ 4,303,306	6	6.00	N	N	C	POP 106	
18J	NRA	OLCC	003-15	Administrative Services	845-4, 845-5	0	3,271,488	\$ 3,271,488	6	6.00	N	N	C	POP 106	
18K	NRA	OLCC	003-12	Human Resources	845-4, 845-5	0	3,680,666	\$ 3,680,666	10	10.00	N	N	C	POP 106	
18L	NRA	OLCC	003-18	Policy Analytics Comm & Education	845-4, 845-5	0	2,344,672	\$ 2,344,672	7	7.00	N	N	C	POP 106	
18M	NRA	OLCC	003-75	Motor Pool	845-4, 845-5	0	563,152	\$ 563,152	1	1.00	N	N	C	POP 106	
18N	NRA	OLCC	003-13	Commissioners	845-4, 845-5	0	34,691	\$ 34,691	0	0.00	N	N	C	POP 106	
18O	NRA	OLCC	003-60	Supply Center	845-4, 845-5	0	69,155	\$ 69,155	0	0.00	N	N	C	POP 106	
18P	NRA	OLCC	001-37	Debt Service	845-4, 845-5	0	27,866,722	\$ 27,866,722	0	0.00	N	N	C	-	
							403,032,555	\$ 403,032,555	384	381.50				-	

19. Legal Requirement Code

- C: Constitutional
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Prioritize each program activity for the Agency as a whole

Document criteria used to prioritize activities:

OLCC's policies and operational decisions has two major elements, consistent with the Governor's priorities and budgeting principles. First, OLCC's policies will have public safety considerations guide growth. Second, OLCC's policies will support economic viability for Oregonians and the state's revenue base. The OLCC recognizes that responding to changing demographics and environments can take several years to develop and implement. In 2023-25, OLCC will focus on anticipating future needs and developing innovations to the current retailing model. This will help it to make long-term improvements and be responsive to the citizens of Oregon, its alcohol beverage-related industries, and the people who visit the state. To accomplish these goals for the long-term health of the agency, the Commission is focused on maintaining the infrastructure of the agency that supports the activities of the Distilled

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27

Agency Name: Oregon Liquor & Cannabis Commission

2025-27 Biennium

SPIRITS SCR 001 Fund 001

Agency Number: 84500

Program/Division Priorities for 2025-27 Biennium

1	2	3	4	5	6	7	10	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div	OLCC		Distilled Spirits Program - The Distilled Spirits Program oversees the distribution and sale of distilled spirits in the state. The Distilled Spirits division centrally purchases, warehouses and distributes distilled spirits to Oregon's independently operated liquor stores.	845-4, 845-5	6									The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.	
1	1		001-30	Distribution Services			19,524,402	\$ 19,524,402	64	64.00	N	N	C		POP 102	
2	2		001-31	Bondable Systems			0	\$ -	0	0.00	N	N	C			
3	3		001-40	Retail Services			3,022,295	\$ 3,022,295	9	9.00	N	N	C			
4	4		001-42	Liquor Sales Support			41,969	\$ 41,969	0	0.00	N	N	C			
5	5		001-20	Business Services			826,893	\$ 826,893	2	2.00	N	N	C			
6	6		001-24	Bank Card Fees			22,146,007	\$ 22,146,007	0	0.00	N	N	C			
N/A	N/A		001-37	Debt Service			27,856,722	\$ 27,856,722	0	0.00	N	N	C			
							73,418,288	\$ 73,418,288	75	75.00						

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S: Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

All Oregonians and tourists to Oregon who purchase distilled spirits buy them from OLCC-licensed outlets (restaurants, bars, etc.) or from the OLCC-contracted liquor stores that supply those licensed outlets. More than Two hundred eighty small-business people and their employees earn their livelihood through operating liquor stores. Distilleries and their suppliers, across the country, benefit from the Oregon distilled spirits market. All Oregonians benefit from the sales profits distributed to Oregon cities, counties and the state General Fund. The Distilled Spirits Program operates as an integrated unit to move product through the supply chain to the end consumer. The divisions within the program constitute an integrated program that serves to efficiently and effectively meet the customer demand for distilled products by consumers and industry participants. In addition to the Distilled Spirits Program, the Agents Compensation Program provides the operating capital and the profits for each of the independent, contracted liquor agents, and is an integral part of the wholesale/retail supply chain. The Distilled Spirits Program is guided by the principle of supporting and increasing the economic development of the state as a way to invest in the future of Oregon. Oregon's method of retailing

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27																	
Agency Name:		Oregon Liquor & Cannabis Commission															
2025-27 Biennium		Agency Number: 84500															
Safety SCR 002		Fund 001															
Program/Division Priorities for 2025-27 Biennium																	
1	2	3	4	5	6	7	10	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/ Div	OLCC	Public Safety Program - OLCC's Public Safety Program licenses and regulates businesses in the alcohol industry such as manufacturers, wholesalers, bars, restaurants, grocery and convenience stores	845-1, 845-2, 845-3, 845-4	3										The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.		
5	1		002-45 Licenses Services			10,748,077	\$10,748,077	37	37.00	N	N	C					
13	2		002-47 Public Safety			20,886,977	\$20,886,977	63	61.00	N	Y	C					
14	3		002-55 Administrative Hearings			5,001,360	\$ 5,001,360	13	13.00	N	N	C					
						\$ -											
						\$ -											
						\$ -											
						36,636,414	\$36,636,414	113	111.00								
19. Legal Requirement Code C: Constitutional D: Debt Service FM: Federal - Mandatory FO: Federal - Optional (once you choose to participate, certain requirements exist) S: Statutory																	
Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITs																	
Document criteria used to prioritize activities: All Oregonians and tourists to Oregon who purchase distilled spirits by the drink, beer or wine are impacted by the number, location and liquor law compliance of licensed establishments. Communities and neighbors are affected by whether or not only qualified business people receive and keep liquor licenses, and their responsible sale and service. Cities and counties' law enforcement workloads are affected by OLCC's staffing and effectiveness. The alcoholic beverage industry is protected by assuring licenses are issued only to qualified individuals. All Oregonians' safety is protected by OLCC's Public Safety Division assuring licensees comply with liquor laws. Keeping alcohol from underage drinkers and keeping visibly intoxicated persons from being served preserves public safety by reducing drunk-driving, alcohol-related accidents and other associated																	

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27

Agency Name: Oregon Liquor & Cannabis Commission

2025-27 Biennium

Support SCR 003 Fund 001

Agency Number: 84560

Program/Division Priorities for 2025-27 Biennium

1	2	3	4	5	6	7	10	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Apco	Prgr/Div	OLCC	Support Services Program - The Support Services Program is responsible for the coordination, management, reporting and physical infrastructure used to support both the merchandising and regulatory functions of the Commission.	\$45-4, \$45-6	4									The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.		
N/A	N/A		003-26	Information Technology			\$12,846,779	23	23.00	N	N	C			POP 106	
N/A	N/A		003-25	Financial Reporting & Accounting			\$ 6,496,291	12	11.63	N	N	C			POP 106	
N/A	N/A		003-34	Auditing - Privilege Tax			\$ 1,840,436	7	6.63	N	N	C			POP 106	
N/A	N/A		003-48	Auditing - Liquor Stores			\$ 2,134,929	7	7.63	N	N	C			POP 106	
N/A	N/A		003-49	Budget			\$ 968,072	3	2.50	N	N	C			POP 106	
N/A	N/A		003-50	Procurement			\$ 1,354,597	4	4.11	N	N	C			POP 106	
N/A	N/A		003-51	Records & Communications			\$ 1,976,800	9	6.00	N	N	C			POP 106	
N/A	N/A		003-53	Public Health			\$ 363,940	1	1.00	N	N	C			POP 106	
N/A	N/A		003-15	Administrative Services			\$ 3,271,486	6	6.90	N	N	C			POP 106	
N/A	N/A		003-12	Human Resources			\$ 3,680,666	10	10.00	N	N	C			POP 106	
N/A	N/A		003-10	Agency Director's Office			\$ 4,303,306	6	6.90	N	N	C			POP 106	
N/A	N/A		003-13	Commissioners			\$ 34,691	0	0.00	N	N	C			POP 106	
N/A	N/A		003-75	Motor Pool			\$ 663,152	1	1.00	N	N	C			POP 106	
N/A	N/A		003-60	Supply Center			\$ 69,155	0	0.00	N	N	C			POP 106	
N/A	N/A		003-16	Policy Analytics Comm & Education			\$ 2,344,672	7	7.00	N	N	C			POP 106	
							\$42,248,972	83	92.50							

19. Legal Requirement Code

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S: Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities)
by detail budget level in ORBTS

Document criteria used to prioritize activities:

The Support Services Program operates in conjunction with the Distilled Spirits, Public Safety, and Marijuana Programs to assure the functionality and the accountability of those programs to the people of Oregon. The Support Services program provides human resources, labor relations, non-liquor purchasing, maintenance, motor pool, mail, supply, accounting and information services to the OLCC. These activities are key to providing responsible stewardship by managing risk for the agency and assuring fiscal accountability. The program provides all of the administrative support to the OLCC's mission of "promoting the public interest through the responsible sale and service of

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27

Agency Name: Oregon Liquor & Cannabis Commission				Agency Number: 84500															
2025-27 Biennium																			
Rec MJ SCR 004 Fund 009																			
Program/Division Priorities for 2025-27 Biennium																			
1	2	3	4	5	6	7	10	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/ Div	OLCC	The Recreational Marijuana Program is exclusively authorized to make recreational marijuana available to consumers and licensed businesses through retail marijuana stores. The program also tracks the growing, transporting, processing and selling of recreational marijuana products. The Public Safety Program is responsible for licensing and regulating the operation of the recreational marijuana industry in Oregon.	845-7, 845-8	3									The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.					
10	1		004-85 Recreational Marijuana Licensing			10,407,809	\$ 10,407,809	23	23.00	N	N	S							
11	2		004-87 Recreational Marijuana Regulation			14,284,739	\$ 14,284,739	43	43.00	N	N	S							
12	3		004-80 Recreational Marijuana Administration			6,645,388	\$ 6,645,388	16	16.00	N	N	S			POP 104				
						31,337,936	\$ 31,337,936	82	82.00										

19. Legal Requirement Code
 C Constitutional
 D Debt Service
 FM Federal - Mandatory
 FO Federal - Optional (once you choose to participate, certain requirements exist)
 S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITs

Document criteria used to prioritize activities:

All Oregonians who purchase marijuana will be impacted by the number, location and marijuana law compliance of licensed entities. Communities and neighbors are affected by whether or not only qualified people receive and keep marijuana licenses, and the responsible sale and service. Cities and counties' law enforcement workloads will be affected by OLCC's staffing and effectiveness. The marijuana industry will be protected by assuring licenses are issued only to qualified individuals. All Oregonians' safety will be protected by OLCC's Marijuana Program assuring licensees comply with all laws and rules. The OLCC Marijuana Enforcement Program will work to fulfill the

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27																	
Agency Name:		Oregon Liquor & Cannabis Commission															
2025-27 Biennium		Agency Number: 84500															
Agents SCR 005		Fund 002															
Program/Division Priorities for 2025-27 Biennium																	
1	2	3	4	5	6	7	10	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSI, included in Agency Request		
Agcy	Prgrm/ Div	OLCC	AGENTS COMPENSATION PROGRAM - This program funds the operating expenses and the income of contracted liquor agents who sell the products at retail on behalf of the OLCC.	845-3	6										The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.		
8	1		005-72 Store Agents Compensation			198,699,264	\$ 198,699,264	0	0.00	N	Y	C					
9	2		005-73 Distillery Agents Compensation			13,362,816	\$ 13,362,816	0	0.00	N	N	C					
						212,062,080	\$ 212,062,080	0	0.00								
19. Legal Requirement Code C Constitutional D Debt Service FM Federal - Mandatory FO Federal - Optional (once you choose to participate, certain requirements exist) S Statutory																	
Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITs																	
Document criteria used to prioritize activities:																	
The Agents Compensation Program manifests the Governor's principles by supporting economic development within the state of Oregon. This program provides the operating income for more than 245 independent businesses (liquor stores) that makes distilled spirits available by the bottle to citizens, businesses and tourists. This program provides the resources for those businesses to pay for the rent, utilities, wages for employees, as well as the net income to the liquor store owner. These funds enable the livelihood of liquor agents, their employees. Under the direction of the OLCC Retail Services Division, agents sell over two thousand different products to individuals and licensed businesses. Agents generate in excess of \$1.47 billion dollars of sales in the 19-21 biennium, which encourages economic activity in the private businesses in the hospitality and the alcoholic beverage industry industries. Additionally, the revenue remaining after paying the operating costs of the agents, the cost of goods sold and the operating expenses of the commission are distributed to state and local																	

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27

Agency Name: Oregon Liquor & Cannabis Commission														Agency Number: 84500							
2025-27 Biennium																					
OMMP Track SCR 006 Fund 010																					
Program/Division Priorities for 2025-27 Biennium																					
1	2	3	4	5	6	7	10	14	15	16	17	18	19	20	21	22					
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request						
Agcy	Prgm/ Div	OLCC	OLCC's Medical Marijuana Tracking Program results from the passage of SB 1057 and modifies the medical marijuana programs administered by the OLCC and the Oregon Health authority, including requiring the OLCC to establish a medical designation under the OLCC licensure system, and to track medical marijuana growers, processors, wholesalers and retailers that opt into the OLCC system. The OLCC has also taken over responsibility from the OHA for regulating the labeling and packaging of medical marijuana products.	845-8	3									The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.							
15	1		006-91 OMMP Tracking Administration				7,070,706 \$	7,070,706	21	21.00	N	Y	S								
							7,070,706 \$	7,070,706	21	21.00											

19. Legal Requirement Code
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 - FO Federal - Optional (once you choose to participate, certain requirements exist)
 - S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITs

Document criteria used to prioritize activities:

All Oregonians who purchase marijuana will be impacted by the number, location and marijuana law compliance of licensed entities. Communities and neighbors are affected by whether or not only qualified people receive and keep marijuana licenses, and the responsible sale and service. Cities and counties' law enforcement workloads will be affected by OLCC's staffing and effectiveness. The marijuana industry will be protected by assuring licenses are issued only to qualified individuals. All Oregonians' safety will be protected by OLCC's Marijuana Program assuring licensees comply with all laws and rules. The OLCC Marijuana Enforcement Program will work to fulfill

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27

Agency Name: Oregon Liquor & Cannabis Commission

1025-27 Biennium

Capital SCR 088 Fund 003

Agency Number: 84500

Program/Division Priorities for 2025-27 Biennium

1	2	3	4	5	6	7	10	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/ Div	OLCC	CAPITAL IMPROVEMENTS PROGRAM - Provides the preventive maintenance and repairs to the OLCC's buildings and grounds.	845-5	4									The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.		
16	1	008-01	Capital Improvements			258,159	\$ 258,159	0	0.00	N	N	C				
						258,159	\$ 258,159	0	0.00							
19. Legal Requirement Code C Constitutional D Debt Service FM Federal - Mandatory FO Federal - Optional (once you choose to participate, certain requirements exist) S Statutory																
Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS																
Document criteria used to prioritize activities:																
Through the OLCC's Capital Improvements Program, the commission contributes to responsible stewardship of the state's resources. It provides maintenance and repairs for the OLCC-owned building and grounds. The OLCC prepares a ten-year capital maintenance plan and uses the resources in this program to ensure the continued viability of the physical infrastructure. The OLCC has made significant investment in the buildings and grounds which is protected by a responsible and consistent maintenance program. Appropriate maintenance ensures that the two operational																

BUDGET NARRATIVE

PROGRAM PRIORITIZATION FOR 2025-27

Agency Name: Oregon Liquor & Cannabis Commission

2025-27 Biennium

Agency Number: 84500

Capital SCR 089 Fund 008

Program/Division Priorities for 2025-27 Biennium

1	2	3	4	5	6	7	10	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, O, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgrm/ Div	OLCC		CAPITAL CONSTRUCTION PROGRAM - Provides a funding mechanism for purchasing a new warehouse, conveyor system, and warehouse management (IT) system.	845-5	4									The Oregon Liquor & Cannabis Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.	
17	1		089-01	Capital Construction			0	\$ -	0	0.00	N	N	C			POP 101, 103

19. Legal Requirement Code

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- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities)
by detail budget level in ORBITS.

Document criteria used to prioritize activities:

Through the OLCC's Capital Improvements Program, the commission contributes to responsible stewardship of the state's resources. It provides maintenance and repairs for the OLCC-owned building and grounds. The OLCC prepares a ten-year capital maintenance plan and uses the resources in this program to ensure the continued viability of the physical infrastructure. The OLCC has made significant investment in the buildings and grounds which is protected by a responsible and consistent maintenance program. Appropriate maintenance ensures that the two operational programs

BUDGET NARRATIVE

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BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION 2025-2027 BUDGET

Budget Area	2025-27 CSL	10% Reductions
Agents Compensation	\$ 212,062,080	\$ 10,682,663
Medical Marijuana	\$ 7,070,706	\$ 6,825,514
Public Safety	\$ 36,636,414	\$ 20,009,406
Totals	\$ 219,132,786	\$ 37,517,583

BUDGET NARRATIVE

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BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION 2025-2027 BUDGET

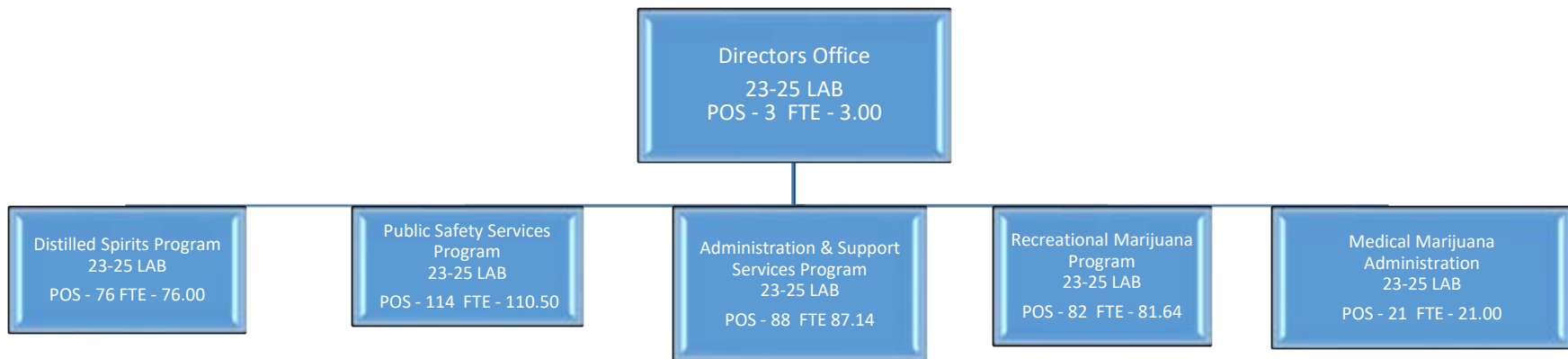
ACTIVITY OR PROGRAM (WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	DESCRIBE REDUCTION (DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2021-23 AND 2023-25)	AMOUNT AND FUND TYPE (GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	RANK AND JUSTIFICATION (RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
1. Liquor Store Agent Compensation	Reduce Liquor Store Agent Compensation OF Limitation for unused Limitation. (0.00 FTE in both '21-23 and '23-25)	\$10,682,663 – OTHER FUNDS	1 – IMPACTS OF LIMITATION ONLY
2. Medical MJ	ELIMINATE MEDICAL MJ PROGRAM (21.00 FTE IN BOTH '21-23 AND '23-25)	\$6,825,514 – OTHER FUNDS	2 – TO ACHIEVE A 10% REDUCTION ELIMINATING THE MEDICAL MJ PROGRAM WOULD ENABLE THE AGENCY TO MEET THAT TARGET WHILE ENABLING THE AGENCY TO MAINTAIN CORE FUNCTIONS.
3. Public Safety – ALCOHOL (PUBLIC SAFETY)	ELIMINATE ALCOHOL PUBLIC SAFETY PROGRAM (61.50 FTE IN '21-23 AND '23-25)	\$20,009,406 – OTHER FUNDS	3 – ELIMINATE PUBLIC SAFETY, ALCOHOL AND SHIFT THE ENFORCEMENT TO CITIES AND COUNTIES SINCE THAT IS A FUNCTION THEY COULD TAKE ON WHILE OLLC MAINTAINED CORE FUNCTIONS.
TOTAL 10% REDUCTION, OTHER FUNDS		\$37,517,583 82.00 FTE	

BUDGET NARRATIVE

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BUDGET NARRATIVE

OLCC AGENCY ORGANIZATION CHART 2023 – 2025 LEGISLATIVELY APPROVED BUDGET



21 - 23 LAB
POS - 386 FTE - 382.16

23 - 25 CSL
POS - 384 FTE - 382.00

23 - 25 ARB
POS - 425 FTE - 416.96

23 - 25 GB
POS - 397 FTE - 392.85

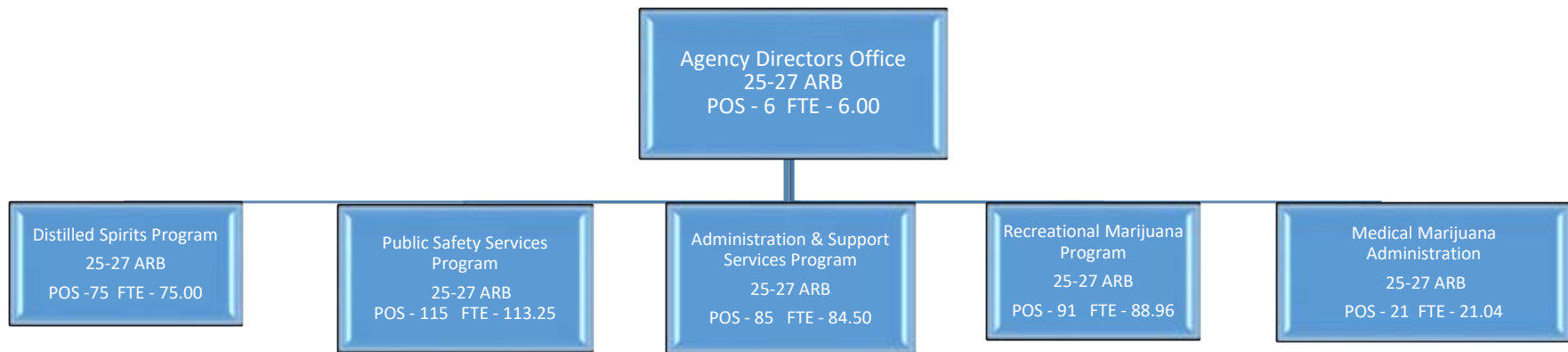
23 - 25 LAB
POS - 384 FTE - 379.28

BUDGET NARRATIVE

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BUDGET NARRATIVE

OLCC AGENCY ORGANIZATION CHART 2025 – 2027 AGENCY REQUEST BUDGET



23 - 25 ARB
POS - 425 FTE - 416.96

23 - 25 GB
POS - 397 FTE - 392.85

23 - 25 LAB
POS - 384 FTE - 379.28

25 - 27 CSL
POS - 384 FTE - 381.50

25 - 27 ArB
POS - 393 FTE - 388.75

BUDGET NARRATIVE

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Agencywide Program Unit Summary
2025-27 Biennium

Version: V - 01 - Agency Request Budget

Summary Cross Reference Number	Cross Reference Description	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
001-00-00-00000	Distilled Spirits Program						
	Other Funds	41,474,073	84,560,864	85,759,304	88,142,889	-	-
002-00-00-00000	Public Safety Services Program						
	Other Funds	25,132,576	30,845,680	32,995,709	37,377,240	-	-
003-00-00-00000	Administration and Support						
	Other Funds	35,495,423	36,883,917	38,790,064	42,767,101	-	-
004-00-00-00000	Recreational Marijuana Program						
	Other Funds	23,841,059	27,204,920	28,932,020	34,766,519	-	-
005-00-00-00000	Agents Compensation Program						
	Other Funds	175,304,852	198,560,000	198,560,000	212,062,080	-	-
006-00-00-00000	Medical Marijuana Program						
	Other Funds	3,515,485	6,296,132	6,707,023	7,091,629	-	-
088-00-00-00000	Capital Improvements						
	Other Funds	249,223	253,765	253,765	258,159	-	-
089-00-00-00000	Capital Construction						
	Other Funds	145,491,734	-	-	-	-	-
TOTAL AGENCY							
	Other Funds	450,504,425	384,605,278	391,997,885	422,465,617	-	-

BUDGET NARRATIVE

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BUDGET NARRATIVE

OREGON LIQUOR & CANNABIS COMMISSION REVENUES 2025-27 BUDGET

OTHER FUNDS

All revenues received by the Oregon Liquor & Cannabis Commission (OLCC) are classified as “Other Funds.”

SOURCES

The Oregon Liquor & Cannabis Commission receives revenues from distilled spirits sales, license fees from alcohol and fines, server education fees, taxes on malt beverages and wines (Privilege Tax), marijuana license fees, marijuana tax money, worker permit fees and miscellaneous income.

Beginning in January 2026 the agency will begin receiving hemp registration fees, in accordance with House Bill 4121 (2024).

The agency is also planning to use the proceeds from the sale of the current Milwaukie headquarters and warehouses to help pay the debt service on the agency’s Information Technology (IT) Modernization and/or other capital projects.

MATCHING RATES

The Oregon Liquor & Cannabis Commission receives no revenue subject to matching rates.

GENERAL LIMITATIONS ON USE

The Oregon Liquor & Cannabis Commission focuses on the liquor control model that Oregon has had in place since the 1930’s (ORS 471). Its stewardship of sales of distilled spirits and collection of malt and wine privilege taxes are optimized to protect the long-term stability of this significant revenue stream for the state General Fund, cities and counties. The Oregon Liquor & Cannabis Commission’s management of distilled spirits sales and beer and wine privilege taxes produces the third largest source of revenue for the State of Oregon with a 2023-25 distribution of more than \$637 million. Funding for the Recreational Marijuana Program comes exclusively from marijuana related license fees. Funding for OMMP Medical Marijuana tracking comes from a Department of Revenue transfer.

BUDGET NARRATIVE

ORS 471.805 directs the Oregon Liquor & Cannabis Commission to do the following:

"Except as otherwise provided in ORS 471.810(2), all money collected by the Oregon Liquor & Cannabis Commission under this chapter, and ORS chapter 473 and Privilege Taxes shall be remitted to the State Treasurer who shall credit it to a suspense account of the commission. After withholding refundable license fees and such sum, not to exceed \$250,000, as it considers necessary as a revolving fund for a working cash balance for the purpose of paying travel expenses, advances, and other miscellaneous bills and extraordinary items which are payable in cash immediately upon presentation, the commission shall direct the State Treasurer to transfer the money remaining in the suspense account to the Oregon Liquor & Cannabis Commission Account in the General Fund.

"All necessary expenditures of the commission incurred in carrying out the purpose and provisions required of the commission by law, including the salaries of its employees, purchases made by the commission and such sums necessary to reimburse the \$250,000 revolving fund, shall be audited and paid from the Oregon Liquor & Cannabis Commission account in the General Fund.

"Money produced by the operation of this chapter and ORS chapter 473 necessary to pay such expenditures is appropriated from the Oregon Liquor & Cannabis Commission Account in the General Fund for such purposes."

ORS 471.810(1) directs the OLCC to do the following:

"At the end of each month, the Oregon Liquor & Cannabis Commission shall certify the amount of moneys available for distribution in the Oregon Liquor & Cannabis Commission Account, and after withholding such moneys as it may deem necessary to pay its outstanding obligations shall within 35 days of the month for which a distribution is made direct to the State Treasurer to pay the amounts due, upon warrants drawn by the Oregon Department of Administrative Services, as follows..."

In the 2023-25 biennium, the OLCC is projected to distribute \$573.5 million to the state general fund, cities, counties and mental health for vital services. The distribution formula as defined by statute dedicates 56% of the revenue to the General Fund, 20% to Cities, 10% to Counties, 14% to City Revenue Sharing, and 50% of privilege tax revenue to Mental Health. Revenues generated by the bottle surcharge are designated exclusively for the General Fund.

BUDGET NARRATIVE

ORS 471.810(5) directs the OLCC to do the following:

Notwithstanding subsection (1) of this section, amounts to be distributed from the Oregon Liquor & Cannabis Commission Account that are attributable to a per bottle surcharge imposed by the Oregon Liquor & Cannabis Commission, shall be credited to the General Fund.

In January 2023 the Commission voted to continue the current \$0.50 surcharge for the 2023-25 biennium. The surcharge is projected to generate approximately \$38 million in revenue for the state General Fund in '23-25.

ORS 475C.297 provides the following:

The Marijuana Control and Regulation Fund is established in the State Treasury, separate and distinct from the General Fund. Interest earned by the Marijuana Control and Regulation Fund shall be credited to the fund. Moneys in the fund are continuously appropriated to the Oregon Liquor & Cannabis Commission to administer and enforce ORS 475C.005 to 475C.525.

BASIS FOR THE 2023 – 25 and 2025-27 REVENUE FORECASTS

Liquor (distilled spirits) sales ORBITS 0710

The OLCC forecasts distilled spirits sales based on an econometric model. This model uses projections of population growth from the Oregon Office of Economic Analysis to predict consumption per capita. This is combined with estimates of inflation in the wholesale cost of distilled spirits based on historical data. The OLCC then evaluates the range of possible revenue outcomes given the current operating environment, including an analysis of revenue and expense trends to date in conjunction with projected expenses for the next biennium once those can be reasonably estimated.

Sale trends at the national level and here in Oregon for distilled spirits, malt, and wine sale trends have flattened out over the past three fiscal years (Fiscal Years 2022, 2023, and 2024). The agency is expecting this trend to largely continue through the 2025-27 biennium.

Based on the expected trends in the retail marketplace, the OLCC Legislatively Adopted Budget forecasts 2025-27 distilled spirits sales gross revenue at \$1.7 billion. This forecast does not include a bottle surcharge since no action has been taken at this time by the Commission regarding the surcharge for 2025-27.

BUDGET NARRATIVE

The Legislatively Adopted Budget will provide the necessary resources for the OLCC to meet expected demand for distilled spirits in the next biennium.

Privilege Taxes **ORBITS 0185**

Revenue from taxes on malt beverages, table wines and dessert wines are forecasts to be \$37 million for the 2023-25 and 2025-27 biennia.

Privilege tax rates on malt beverages and wine:

- Malt beverage: \$2.60 per 31-gallon barrel;
- Table wine: \$0.67 cents per gallon;
- Dessert wine: \$0.77 cents per gallon.

Business License and Fees **ORBITS 0205**

The OLCC continues to see flattening demand for distilled spirits licenses. Accordingly, the OLCC Legislatively Adopted Budget forecasts distilled spirits revenues to be \$16 million from license fees and permits in the 2023-25 and 2025-27 biennia.

OLCC's Marijuana Program is expected to oversee almost 3,000 marijuana licenses during the 2023-25 biennium. The OLCC Legislatively Adopted Budget forecasts marijuana license revenues to be \$34 million in the 2023-25 and 2025-27 biennia.

Bond Sales **ORBITS 0560**

General obligation bonds for the new Information Technology (IT) systems that were not issued in the prior biennium were reauthorized with corresponding Other Funds limitation increases of \$16.5 million for 2023-25 and \$11.8 million are being requested for 2025-27 (\$6.8 million related to what was originally approved in the 2021 session along with an additional \$5 million for Point of Sale hardware costs).

Sales Income **ORBITS 0705,**

The OLCC forecast is \$1,000,000 in 2023-25 from handling fees of government sales and miscellaneous fees. The agency is reviewing this revenue assumption for 2025-27.

BUDGET NARRATIVE

Transfer-In Revenues from DOR ORBITS 1150

Revenues also include transfers of \$7.0 million from the Department of Revenue to fund the OMMP Medical Marijuana Tracking Program now administered by OLCC.

Transfer-In Revenues from OHA ORBITS 1443

Revenues also include a payment of \$300,000 from the Oregon Health Authority to pay for other marijuana related costs administered by OLCC.

Transfer-Out Revenues to ODA ORBITS 2603

Revenue transfer of \$1.1 million Other Funds to the Oregon Department of Agriculture to support the establishment of state reference laboratory that will provide independent confirmation of private lab results for potency, pesticides, and purity of cannabis and related products. This will also continue to support the funding of Cannabis Policy Coordinator position Other Funds to the Oregon Department of Agriculture.

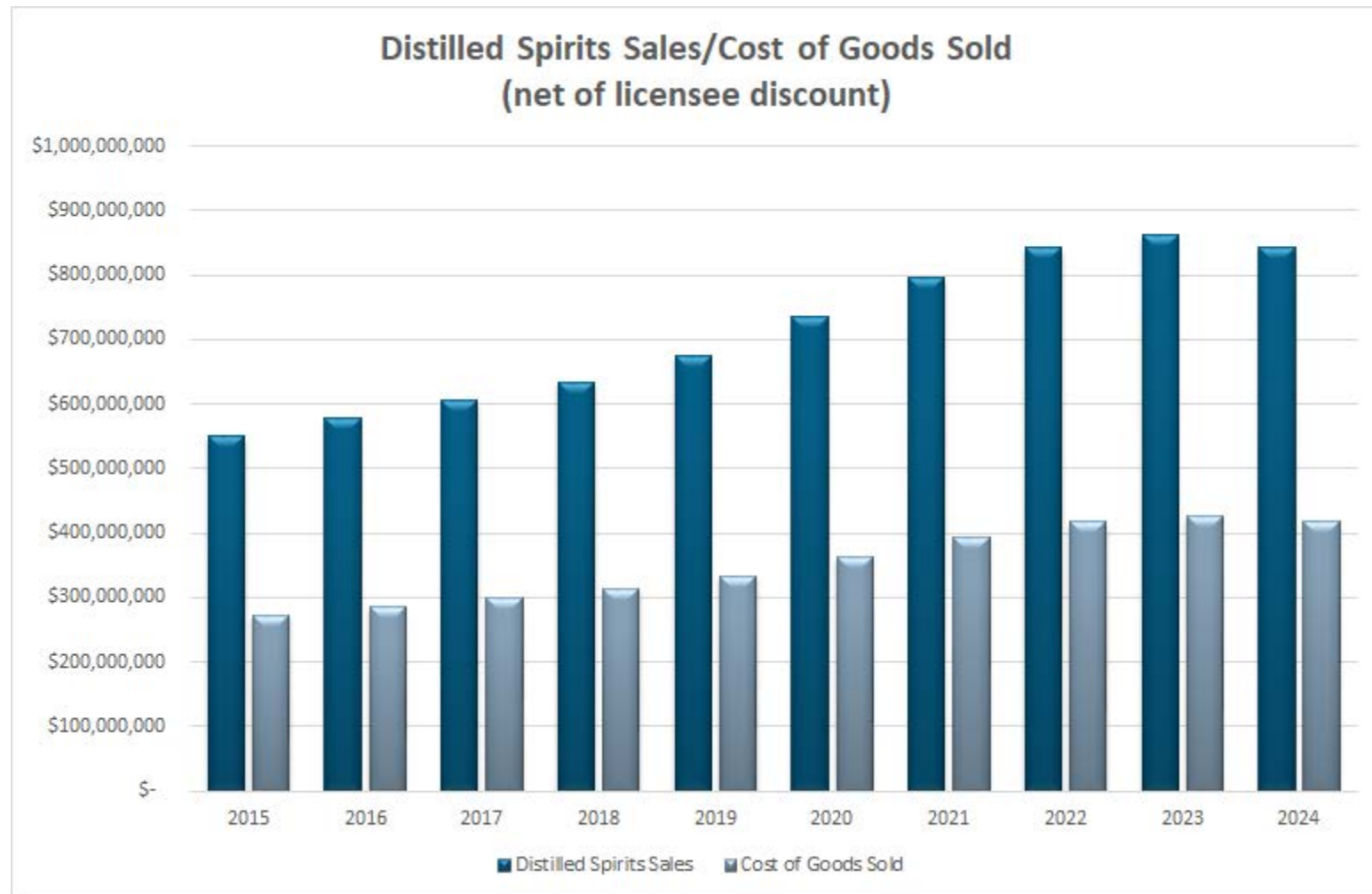
Fee Schedules

The effective mark-up on distilled spirits is 107 percent, and distilled spirits prices are set by the OLCC (ORS 471.745). The tax rates on malt beverages and wines are set by statute (ORS 473.030). The tax rate is \$2.60 per 31-gallon barrel of malt beverages; \$0.67 cents per gallon of wine 16% alcohol by volume and under (table wine), and \$0.77 cents per gallon of wine over 16% alcohol by volume (dessert wine). License fees are set by statute (ORS 471.290, ORS 472.117, and ORS 472.150). The fees vary by the type of license and range from \$10 to \$1,000 for alcohol for periods of one to five years depending on the type of license.

OLCC's Marijuana Program expects to be fully funded by license and application fees during the 2023-25 and 2025-27 biennia. Fees for Recreational Marijuana licensees are established by rule under OAR 845-025-1060 as authorized under ORS 475C. New fees will be established through rulemaking that cover the Legislatively Adopted Budget cost for administering the program.

BUDGET NARRATIVE

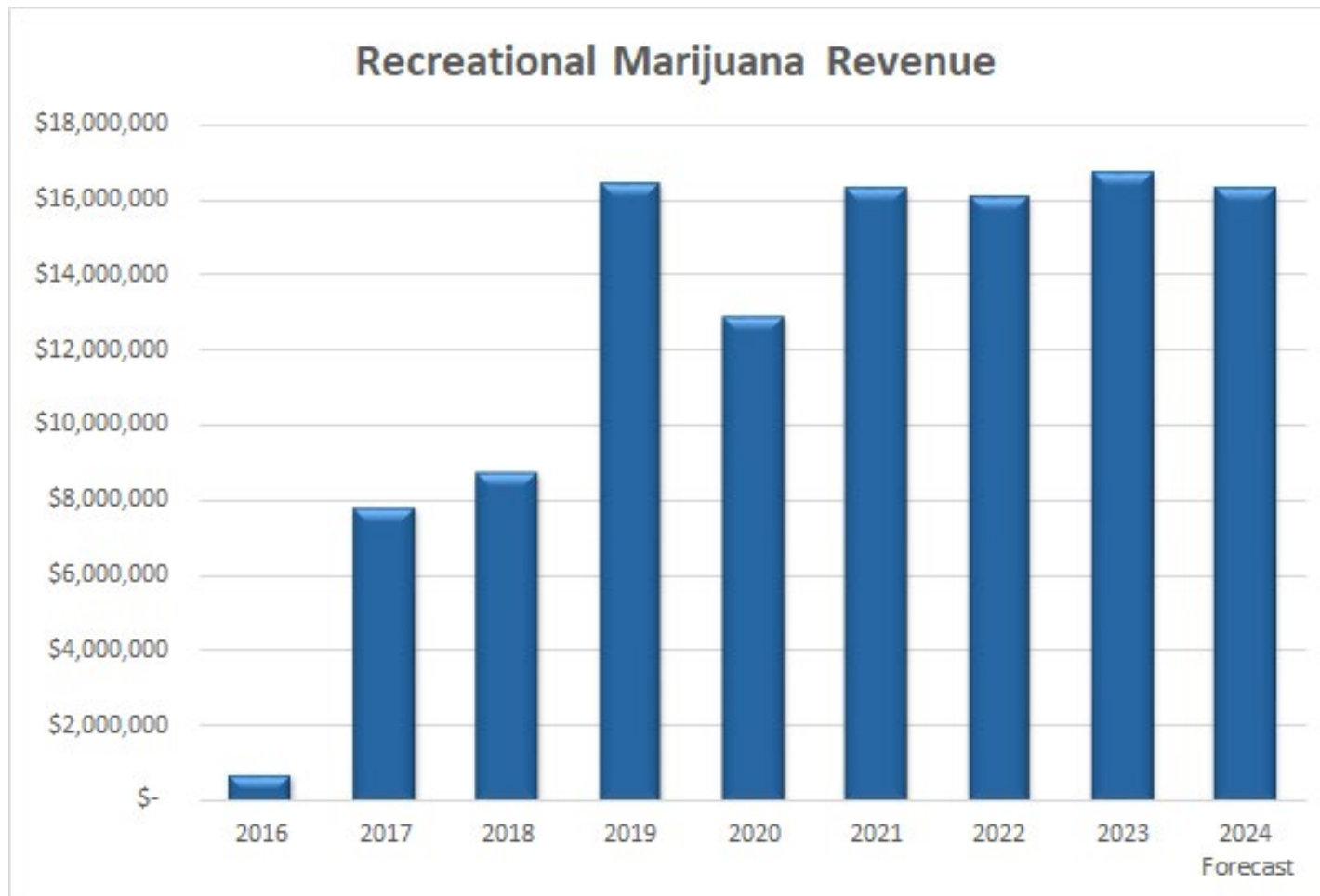
GRAPH A



Historically the cost of goods sold remains at approximately 49% of total revenue from distilled spirits sales.

BUDGET NARRATIVE

GRAPH B



BUDGET NARRATIVE

SCHEDULE 1

Distilled Spirits Case Sales For the 10 Years Ended June 30, 2024

Fiscal Year Ended 30-Jun	Cases Sold	Quantity Increase	Increase
2015	3,021,942	66,590	2.25%
2016	3,127,664	105,722	3.50%
2017	3,244,815	117,151	3.75%
2018	3,363,994	119,179	3.67%
2019	3,522,982	158,988	4.73%
2020	3,766,538	243,556	6.91%
2021	3,921,755	155,217	4.12%
2022	3,929,614	7,859	0.20%
2023	3,928,863	-751	-0.02%
2024	3,820,797	-108,067	-2.75%

BUDGET NARRATIVE

SCHEDULE 2

Classification of Gross Distilled Spirits Sales By Type of Purchaser For the 10 Fiscal Years Ended June 30, 2024

Fiscal Year Ended 30-Jun	Liquor Sales to Licensees Amount	% of Total	Liquor Sales to Individuals Amount	% of Total	Total
2015	\$ 130,377,178	23.69%	\$ 419,991,443	76.31%	\$ 550,368,638
2016	\$ 139,616,189	24.16%	\$ 438,350,207	75.85%	\$ 577,936,396
2017	\$ 144,368,233	23.87%	\$ 460,530,886	76.13%	\$ 604,896,823
2018	\$ 149,185,025	23.51%	\$ 485,425,823	76.50%	\$ 634,543,529
2019	\$ 156,905,246	23.25%	\$ 517,884,300	76.75%	\$ 674,789,546
2020	\$ 121,869,972	16.60%	\$ 612,505,211	83.40%	\$ 734,375,183
2021	\$ 92,412,319	11.59%	\$ 705,184,094	88.41%	\$ 797,596,413
2022	\$ 167,513,062	19.90%	\$ 674,130,026	80.10%	\$ 841,643,088
2023	\$ 182,876,467	21.23%	\$ 678,496,547	78.77%	\$ 861,373,014
2024	\$ 178,364,308	21.12%	\$ 666,053,521	78.88%	\$ 844,417,829

BUDGET NARRATIVE

SCHEDULE 3

Distilled Spirits Sales Forecast 2025-26 By Month and Year

Fiscal Year 2025	Liquor Sales	Cost of Sales	Cases
July	\$ 72,556,613.12	\$ 35,915,523	336,115
August	\$ 72,272,990.28	\$ 35,775,130	331,617
September	\$ 66,810,914.83	\$ 33,071,403	309,088
October	\$ 70,891,103.03	\$ 35,091,096	322,512
November	\$ 72,320,042.96	\$ 35,798,421	331,360
December	\$ 94,223,164.49	\$ 46,640,466	417,457
January	\$ 60,587,878.86	\$ 29,991,000	283,091
February	\$ 62,733,957.17	\$ 31,053,309	282,281
March	\$ 72,821,617.76	\$ 36,046,701	329,979
April	\$ 69,033,293.44	\$ 34,171,480	311,237
May	\$ 73,875,851.83	\$ 36,568,547	334,482
June	\$ 73,500,021.96	\$ 36,382,511	338,585
Totals	\$ 861,627,450	\$ 426,505,588	3,927,804

Fiscal Year 2026	Liquor Sales	Cost of Sales	Cases
July	\$ 72,828,932.19	\$ 36,050,321	341,856
August	\$ 72,544,244.85	\$ 35,909,401	337,281
September	\$ 67,061,669.17	\$ 33,195,526	314,367
October	\$ 71,157,171.12	\$ 35,222,800	328,021
November	\$ 72,591,474.14	\$ 35,932,780	337,020
December	\$ 94,576,802.34	\$ 46,815,517	424,588
January	\$ 60,815,276.94	\$ 30,103,562	287,927
February	\$ 62,969,409.90	\$ 31,169,858	287,103
March	\$ 73,094,931.44	\$ 36,181,991	335,616
April	\$ 69,292,388.81	\$ 34,299,732	316,554
May	\$ 74,153,122.26	\$ 36,705,796	340,195
June	\$ 73,775,881.82	\$ 36,519,062	344,369
Totals	\$ 864,861,305	\$ 428,106,346	3,994,897

Biennium Totals	\$ 1,726,488,755	\$ 854,611,934	\$ 7,922,701
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BUDGET NARRATIVE

SCHEDULE 4

GROSS REVENUES & FORECASTED REVENUE

Fiscal Year	Distilled Spirits Revenue*	Privilege Tax	Alcohol License Fees	Recreational Marijuana License	Total Revenue
2010	\$ 424,555,782	\$ 16,754,392	\$ 4,725,715		\$ 446,035,889
2011	\$ 442,785,514	\$ 16,203,500	\$ 4,574,925		\$ 463,563,938
2012	\$ 470,059,868	\$ 16,892,654	\$ 4,791,065		\$ 491,743,587
2013	\$ 502,545,579	\$ 16,387,708	\$ 4,933,215		\$ 523,866,502
2014	\$ 523,907,277	\$ 17,583,833	\$ 5,222,685		\$ 546,713,795
2015	\$ 550,368,638	\$ 17,685,881	\$ 5,291,583		\$ 573,346,102
2016	\$ 577,936,396	\$ 18,285,984	\$ 5,259,570	\$ 763,905	\$ 602,245,855
2017	\$ 604,896,823	\$ 18,819,333	\$ 5,436,050	\$ 7,817,400	\$ 636,969,606
2018	\$ 634,543,529	\$ 18,379,137	\$ 5,437,244	\$ 8,764,206	\$ 667,124,116
2019	\$ 674,789,546	\$ 19,155,764	\$ 5,879,699	\$16,473,140	\$ 716,298,149
2020	\$ 734,375,183	\$ 18,260,304	\$ 8,490,718	\$12,910,762	\$ 774,036,967
2021	\$ 797,596,413	\$ 17,694,044	\$ 8,354,663	\$16,381,196	\$ 840,026,316
2022	\$ 834,335,953	\$ 21,780,535	\$ 8,766,741	\$16,117,620	\$ 881,000,849
2023	\$ 853,464,472	\$ 16,993,474	\$ 9,353,082	\$16,778,485	\$ 896,589,514
2024	\$ 844,417,829	\$ 20,832,271	\$ 9,484,904	\$16,126,038	\$ 890,861,042

BUDGET NARRATIVE

SCHEDULE 5

Per Capita Sales of Distilled Spirits Oregon Liquor & Cannabis Commission

Fiscal Year	Distilled Spirits Revenue*	Population	Per Capita Sales
2006	\$ 348,544,133	3,685,200	\$ 94.58
2007	\$ 379,477,230	3,739,400	\$ 101.48
2008	\$ 405,688,218	3,784,200	\$ 107.21
2009	\$ 418,266,004	3,815,800	\$ 109.61
2010	\$ 424,555,782	3,837,300	\$ 110.64
2011	\$ 442,785,514	3,854,947	\$ 114.86
2012	\$ 470,059,868	3,878,877	\$ 121.18
2013	\$ 502,545,579	3,911,943	\$ 128.46
2014	\$ 523,907,277	3,953,356	\$ 132.52
2015	\$ 550,368,638	4,002,145	\$ 137.52
2016	\$ 577,936,396	4,062,203	\$ 142.27
2017	\$ 604,896,823	4,124,435	\$ 146.66
2018	\$ 634,543,529	4,176,095	\$ 151.95
2019	\$ 674,789,546	4,214,673	\$ 160.10
2020	\$ 734,375,183	4,243,959	\$ 173.04
2021	\$ 797,596,413	4,263,581	\$ 187.07
2022	\$ 842,709,594	4,281,851	\$ 196.81
2023	\$ 862,599,042	4,296,800	\$ 200.75
2024	\$ 844,417,829	4,310,400	\$ 195.90



Oregon

Tina Kotek, Governor

Liquor & Cannabis Commission

9079 SE McLoughlin Blvd.
Portland, Oregon 97222-7355

503-872-5000

800-452-6522

www.oregon.gov/olcc

August 9, 2024

Stacey Chase, Policy & Budget Analyst
Department of Administrative Services-Chief Financial Office (DAS-CFO)
155 Cottage Street NE
Salem OR, 97301

Dear Stacey:

The Oregon Liquor and Cannabis Commission (OLCC) respectfully requests DAS-CFO recommend OLCC's annual Hemp Registration fee as authorized in HB 4121 (2024) as part of the 2025-27 Governor's Budget. HB 4121 (2024) gave the OLCC administrative rule authority regarding this fee. The agency will be requesting ratification of this fee during the 2025 legislative session.

HB 4121 (2024) authorized OLCC to establish a Hemp Registration fee. The fee amount would be \$14,500 per year. At this time, the agency estimates there will be approximately 120 hemp growers who would be impacted by the fee. The biennial fee revenue in 2025-27 is projected to be \$3,480,000. However, until the Hemp Registration fee revenue is realized the OLCC will need to use Recreational Marijuana cash balances to pay for the initial costs of the agency's Hemp Registration program (POP 105). The Other Funds limitation and revenue for the fee were generally assumed in HB 4121, however the Hemp Registration fee was not specifically ratified when HB 4121 was passed during the 2024 legislative session. This fee will pay for the costs associated with Hemp Regulation program.

The effective date assumed in the bill regarding the fee was January 1, 2026. The bill also provided administrative rule authority to OLCC per section 11(2)(C), "Pay an annual registration fee established by the commission by rule."

The agency is submitting this request as part of our 2025-27 Agency Request Budget while seeking to have the fee ratified during the 2025 legislative session. Thank you for your consideration. If you have any questions or need any additional information please let me know.

Sincerely,

Kailean Kneeland
Chief Financial Officer
Oregon Liquor and Cannabis Commission

BUDGET NARRATIVE

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<u> X </u> Agency Request	<u> </u> Governor's Budget	<u> </u> Legislatively Adopted	Revenues	PAGE	15
2025-27					107BF02

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500

Cross Reference Number: 84500-000-00-00-00000

<i>Source</i>	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Privilege Taxes	38,874,337	42,177,219	42,177,219	39,113,744	-	-
Business Lic and Fees	49,603,370	50,350,350	50,350,350	57,230,969	-	-
Fines and Forfeitures	849,489	-	-	-	-	-
Dedicated Fund Oblig Bonds	145,455,048	16,500,000	16,500,000	11,761,657	-	-
Interest Income	1,552,138	-	-	-	-	-
Sales Income	-	1,000,000	1,000,000	1,000,000	-	-
Liquor Sales	1,687,800,425	1,964,374,605	1,964,374,605	1,772,035,246	-	-
Liquor Cost of Goods Sold	(828,567,381)	(972,951,464)	(972,951,464)	(900,671,528)	-	-
Cost of Goods Sold	(17,508,211)	(19,643,746)	(19,643,746)	(17,720,352)	-	-
Other Revenues	7,530,431	-	-	-	-	-
Transfer In - Intrafund	265,852,115	327,239,501	331,922,273	361,955,938	-	-
Transfer In - Indirect Cost	7,517,394	7,364,725	7,936,569	6,889,874	-	-
Tsfr From Revenue, Dept of	7,000,000	7,000,000	7,000,000	7,000,000	-	-
Tsfr From Oregon Health Authority	1,859,946	528,000	528,000	300,000	-	-
Transfer Out - Intrafund	(265,852,115)	(327,239,501)	(331,922,273)	(361,955,938)	-	-
Transfer Out - Indirect Cost	(7,517,394)	(7,364,725)	(7,936,569)	(6,889,874)	-	-
Transfer to Other	(666,069)	(777,009)	(777,009)	(780,560)	-	-
Transfer to General Fund	(362,803,505)	(401,822,146)	(399,199,794)	(296,723,373)	-	-
Transfer to Cities	(115,708,862)	(128,375,908)	(127,439,353)	(105,972,633)	-	-
Transfer to Counties	(57,854,429)	(64,187,954)	(63,719,677)	(52,986,317)	-	-
Tsfr To Administrative Svcs	(80,996,203)	(89,863,135)	(89,207,547)	(74,180,843)	-	-
Tsfr To Oregon Health Authority	(19,104,134)	(20,700,105)	(20,700,105)	(19,166,592)	-	-
Tsfr To Agriculture, Dept of	(793,072)	(2,599,681)	(2,599,681)	(1,109,247)	-	-
Total Other Funds	\$456,523,318	\$381,009,026	\$385,691,798	\$419,130,171	-	-

____ **Agency Request**
2025-27 Biennium

____ **Governor's Budget**
Page _____

____ **Legislatively Adopted**
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2021-2023 Actual	2023-25 Legislatively Adopted	Legislatively Approved	2025-27		
						Agency Request	Governor's	Legislatively Adopted
ALL Sources	OTHER	Various	\$456,523,318	\$381,009,026	\$385,691,798	\$419,130,171	TBD	TBD

 X Agency Request

 Governor's Budget

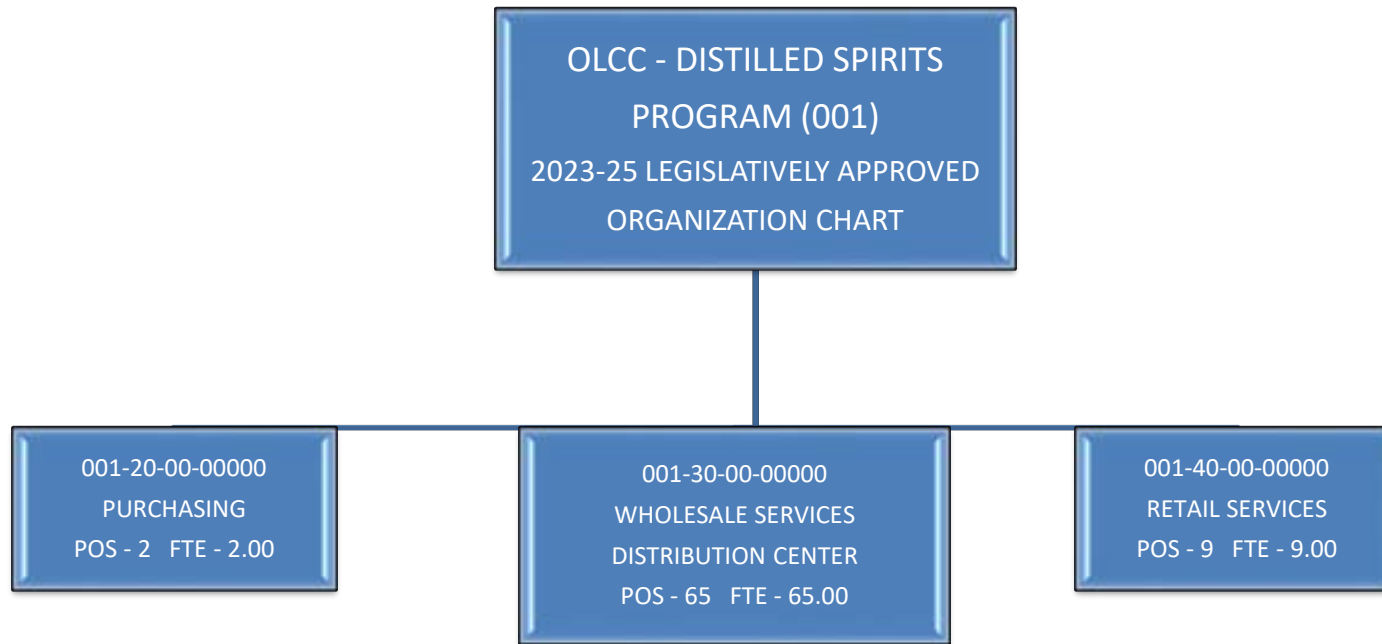
 Legislatively Adopted

Page 19

BUDGET NARRATIVE

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BUDGET NARRATIVE



21-23 CSL
POS - 77 FTE - 77.00

21-23 ARB
POS - 77 FTE - 77.00

21-23 GB
POS - 77 FTE - 77.00

21-23 LAB
POS - 77 FTE - 77.00

23-25 LAB
POS - 76 FTE - 76

X Agency Request Governor's Budget Legislatively Adopted Distilled Spirits Program

PAGE

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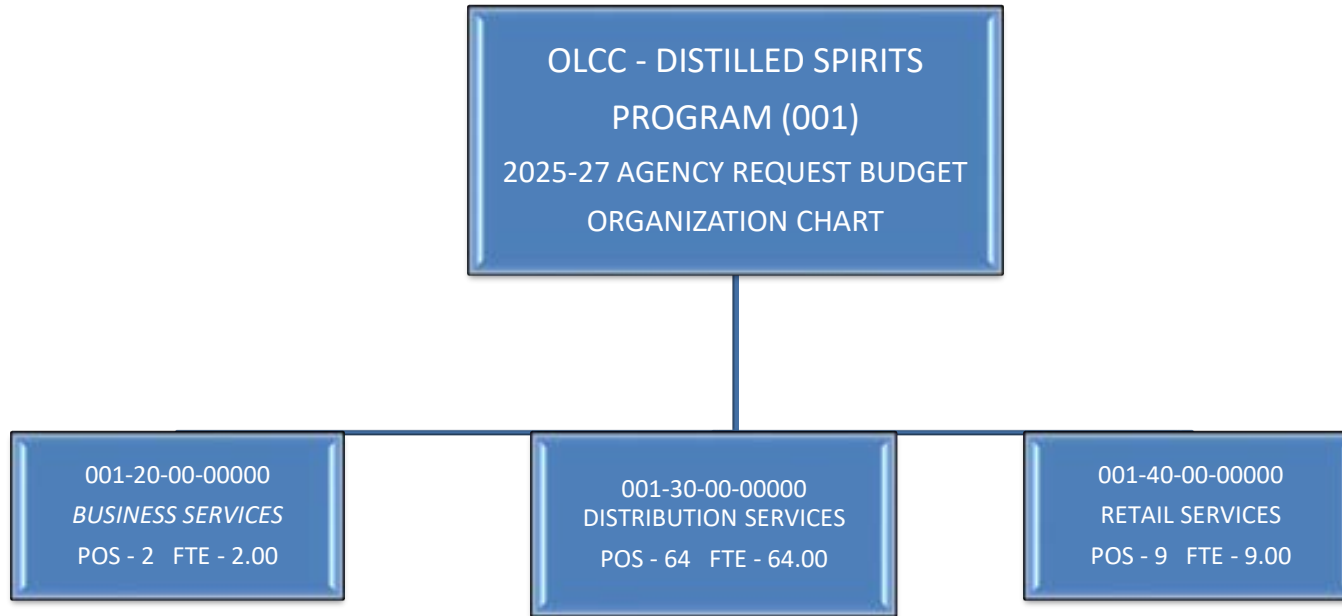
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BUDGET NARRATIVE

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BUDGET NARRATIVE



23-25 ARB
POS - 76 FTE - 76.00

23-25 GB
POS - 76 FTE - 76.00

23-25 LAB
POS - 76 FTE - 76.00

25-27 CSL
POS - 75 FTE - 75.00

25-27 ARB
POS - 75 FTE - 75.00

☒ Agency Request ☐ Governor's Budget ☐ Legislatively Adopted Distilled Spirits Program

PAGE

3

2025-27

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BUDGET NARRATIVE

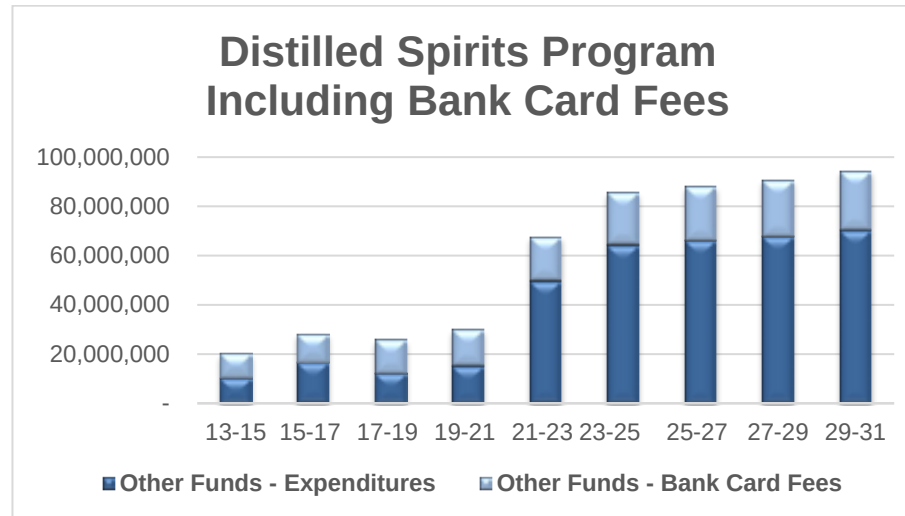
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BUDGET NARRATIVE

OLCC - DISTILLED SPIRITS PROGRAM 2025-27 AGENCY REQUEST BUDGET

DISTILLED SPIRITS DIVISION EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA, PRIMARY DIVISION FOCUS, & ALIGNMENT with AGENCY STRATEGIC PLAN:**
Economy and Jobs, Implementation of the Agency's 2024 Strategic Plan – focusing on up to all four key strategic priorities outlined in the plan.
- B. **PROGRAM CONTACT:** Steve Robbins, Distilled Spirits Program Director, (971) 442-3135
- C. **OTHER FUNDS BUDGET AND PERFORMANCE:**



The bars show OLCC Distilled Spirits (DS) Program's expenditures, separated into bank cards and non-bank card portions. All are funded by Other Funds (OLCC-generated liquor revenues).

BUDGET NARRATIVE

D. PROGRAM OVERVIEW

The Distilled Spirits Program centrally purchases, warehouses, and distributes bottled distilled spirits to 285 approved liquor outlets, making spirits available through OLCC appointed independent contractor retail liquor agents. The Program provides economies of scale and avoids additional “middle-man” markups by providing both wholesaling and retailing functions statewide. This division collaborates with producers, wholesale distributors, and independent retailers and is responsible for the outcomes of selecting, purchasing, storing, and distributing distilled liquor, maintaining shipping lines within the warehouse, managing the selection, contracts, and operations of liquor agents, and the monitoring, tracking, and safekeeping of manufacturer-owned and state-owned inventory.

The program also oversees Oregon distillery licensees who import, manufacture, distill, rectify, blend, or denature distilled spirits that they distribute through the OLCC’s distribution system or sell directly to customers who visit their distillery tasting rooms. There are a total of 208 Oregon distillery licenses issued, of which 85 distillers collectively operate 125 tasting rooms that report sales.

This program is focused on the effective and efficient sale and distribution of distilled liquor throughout Oregon. The key activities are management oversight of retail liquor agents, distribution processes, and meeting consumer demand. The Distilled Spirits Program is focused on specific results, including:

- **Protect the public and consumers from harm:** Focus on training and education of agent operated independent business to ensure liquor law compliance and will continue to monitor the impact of Oregon’s minimum unit price formula designed to reduce access to deeply discounted distilled spirits.
- **Preserve a growing revenue stream:** Enhance revenue to the state General Fund, counties, and cities by utilizing technology and modern warehouse processes to cost-effectively meet current and expected consumer demand over the next ten year.
- **Manage distilled liquor inventory:** Effectively supply liquor stores in a timely fashion without paying for excess inventory.
- **Provide for statewide selection of distilled spirits:** Assure that a wide variety of distilled products, including Oregon products and special orders, are available statewide at a consistent price.
- **Enhance customer services and experience through retail stores:** Reward agents that make store enhancements and innovate customer services and experiences at the store.
- **Support the restaurant and hospitality economy:** Facilitate and support economic growth and recovery of Oregon’s vital restaurant and hospitality sector by facilitating investments in a streamlined supply chain, and maintaining responsiveness to business needs for products and services.

BUDGET NARRATIVE

- **Grow Oregon distilleries:** Work directly with distilleries in Oregon to get their products to statewide markets here in Oregon, and by partnering to support their vision for expanding and developing their export business.
- **Apply industry best business practices:** The program will utilize enhanced distribution technology to deliver products in a way that effectively manages costs.

A. PROGRAM FUNDING

The Agency Request Budget is \$88,142,889 (including debt service and IT capital project modernization) Other Funds limitation for the 2025-27 biennium for this program, with 75.00 FTE and 75 positions.

F. PROGRAM DESCRIPTION

The Distilled Spirits Program assists with the Commissioners' appointment of new liquor agents and oversees the opening and operation of retail liquor stores and distillery tasting rooms. The Commission owns the distilled spirits inventory in all agent owned retail liquor stores. The Commission operates its warehouse under a vendor managed inventory model called bailment. Liquor agents order inventory from the warehouse, who in turn distributes the liquor to the agent and then pays the manufacturer for the stock once it leaves the warehouse. Distillery licensees distribute their products through the warehouse or make direct sales from their distillery retail outlets. The Commission does not own the inventory located in Distillery Retail Outlets. Through this bailment inventory system, the OLCC provides the public with a varied and balanced inventory of distilled spirits brands and encourages the development and availability of Oregon products with a significantly reduced amount of agent working capital invested in inventory costs. Through oversight of retail operations, the program ensures responsible sales in retail liquor stores and distillery retail outlets while producing excellent customer service within. Program management collaborates with its varied stakeholders to understand their needs and solve problems constructively. OLCC partners with liquor stores, distilleries, trade conferences, and industry members frequently as part of OLCC's continued outreach focus. OLCC holds an annual Agent Education conference bringing agents, spouses, managers, and manufacturers together for ongoing spirits education and operational best practices.

G. PROGRAM JUSTIFICATION

The Distilled Spirits Program's linchpin role in the alcoholic beverage industry supports Oregon's economy and job growth. The industry supplies jobs through an entire supply chain – from international distillers to local micro-distillers, local brokers, delivery truck drivers, retail liquor stores, and the owners and servers in the small restaurant in your neighborhood. They depend on the OLCC's reliable management and movement of spirits for their livelihoods. The sale of distilled spirits generates significant revenue that the

BUDGET NARRATIVE

OLCC distributes to the state general fund and local governments. The expected total revenue distribution to the general fund, counties, and cities in 2025-27 is \$549.8 million. This program contributes to the following strategies:

- Meeting the immediate growing demand for spirits in Oregon and preparing for anticipated 10-year growth
- Efficiently supplying and supporting local Oregon based businesses, including liquor agents, licensees, manufacturers, and distributors
- Developing and maintaining regulatory rules that protect public safety and promote Oregon’s economic development

H. PROGRAM PERFORMANCE

Biennium	Cases of Spirits Handled, millions	Program Cost per Case (excludes bank card fees)	OLCC KPM, Rate of Return (Distribution per Expenditure)	Distilled Spirits Gross Sales (Millions)
2003-05	4.12	\$1.67	\$2.70	\$598
2005-07	4.73	\$1.96	\$2.44	\$728
2007-09	5.12	\$1.67	\$2.72	\$824
2009-11	5.25	\$1.75	\$2.73	\$867
2011-13	5.70	\$1.70	\$2.89	\$973
2013-15	5.98	\$1.73	\$2.90	\$1,074
2015-17	6.37	\$2.59	\$2.67	\$1,183
2017-19	6.89	\$1.77	\$2.77	\$1,309
2019-21	7.69	\$1.98	\$2.65	\$1,582
2021-23	8.86	\$2.89	\$2.70	\$1,705
2023-25 est	7.7	\$3.41	\$2.70	\$1,706
2025-27 est	8.3	\$3.26	\$2.70	\$1,802

The chart above shows the number of cases handled by the program’s Distribution Center in millions; the cost per case handled; the critical performance measure of distribution to the state General Fund and local governments per expenditure dollar, and the distilled spirits gross sales dollars (the ultimate output). Actuals are through the fiscal year 2023. Projections include the surcharge estimated to be approved by the Commission. In 2025-27 and future biennia, the OLCC’s rate of return is expected to dip due to bond payments for the construction of a new warehouse, material handling system, and IT modernization approved by the legislature in 2021.

The OLCC has used the following measures to evaluate how well the Distilled Spirits Program provides retail and wholesale functions:

- *Cases handled* – the number of liquor cases handled daily per distribution center staff.
- *Stock availability* – the rate of product in-stock availability in the distribution center when a liquor agent places an order.

BUDGET NARRATIVE

- *Inventory turnover* – number of turns of product inventory.
- *Agent’s evaluation* – percent of liquor agent annual performance evaluations that receive an “outstanding” score.
- *Net profit margin* – the net profit margin of OLCC Distilled Spirits Program.

The Agency Request Budget forecasts \$1.73 billion in total gross liquor sales for 2025-27.

I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

The OLCC administers Oregon’s Liquor Control Act. The OLCC’s authority derives from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 74, Beverages Containers; the Bottle Bill, and Administrative Rules Chapter 845.

J. FUNDING STREAMS

OLCC generated revenue funds the Distilled Spirits Program. All revenue received by the OLCC is classified as “Other Funds.” Revenues come from liquor sales, license fees and fines, server education fees, taxes on malt beverages and wines (Privilege Tax), and miscellaneous income. ORS 471.805 directs the OLCC to distribute available money to the state General Fund, cities, counties, and Mental Health.

K. SIGNIFICANT PROPOSED PROGRAM CHANGES FOR 2025-27

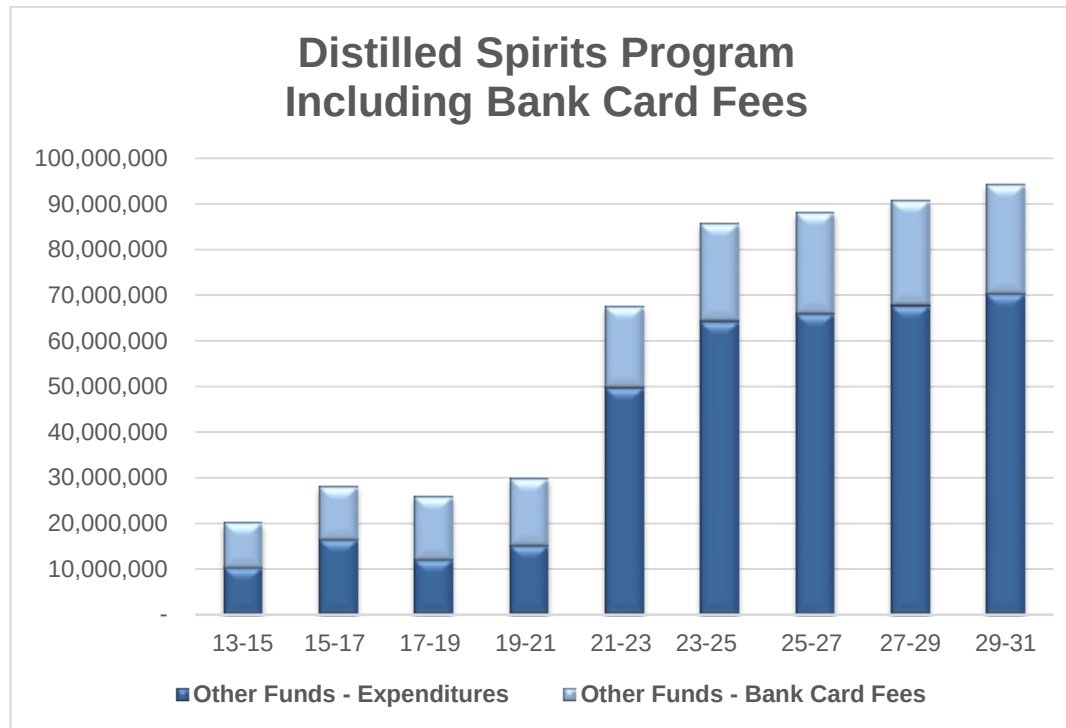
This program is engaged in a generational shift in all aspects of business operations. The Distilled Spirits Program will be strained as it manages a warehouse operating over capacity, participates in planning for a new warehouse operation with contractors, and works with IT services to ensure new operating systems that meet the needs for advanced inventory optimization, retail inventory management, ordering, and operational needs for the program’s future. Near the end of the 2025-27 biennium, the program will have to manage warehouses in both the new and old locations before services at the old warehouses are terminated. The program will also have responsibilities for working with business partners across the manufacturing supply chain and agent retailers to prepare, train, and work through the issues associated with new systems and physical moves. The program will need to work through human resource issues associated with the move. At the same time, new and emerging products and services innovations will require significant focus and participation in agent contracts, rules, legislative policy development, and enactment.

BUDGET NARRATIVE

OLCC - DISTILLED SPIRITS PROGRAM - 001 2025-27 BUDGET

DIVISION SUMMARY

A. OTHER FUNDS EXPENDITURES



B. PROGRAM FUNDING REQUEST

The Agency Request Budget is \$88,142,889 Other Funds limitation for the 2025-27 biennium for this program, with 75.00 FTE and 75 positions.

BUDGET NARRATIVE

C. PROGRAM OVERVIEW

The Distilled Spirits Program's linchpin role in the alcoholic beverage industry supports Oregon's economy and job growth. The industry supplies jobs through an entire supply chain – from international distillers to local micro-distillers, local brokers, delivery truck drivers, retail liquor stores, and the owners and servers in the small restaurant in your neighborhood. They depend on the OLCC's reliable management and movement of spirits for their livelihoods. The sale of distilled spirits generates significant revenue that the OLCC distributes to the state general fund and local governments. The expected total revenue distribution to the general fund, counties, and cities in 2025-27 is \$549.8 million.

D. PROGRAM DESCRIPTION

Business Services (*subprogram 20*) staff works closely with the Distribution & Retail Services unit's staff to provide distilled liquor to customers. Purchasing staff coordinate the acquisition of bottled spirits produced throughout the world and make sure the emerging Oregon craft distillery industry is represented in the state inventory lineup. In addition to regular stock listed items, in 2023 the OLCC Business Services unit dealt with 42,085 special orders of more than 2,500 additional products. Staff continuously assists and facilitates the inventory management program for all liquor stored, distributed, and sold in the statewide retail liquor stores, including support with gathering statistical analysis of sales data, ordering parameters, special handling of discount merchandise, and re-pricing of slow moving items to achieve a reasonable balance between product turnover and return on investment ratios. The program constantly communicates product information to suppliers, carriers, liquor sales agents, agency staff, and the buying public. Staff also works closely with industry representatives to stay informed about new products and trends. Since the 1993-95 biennium, when the OLCC converted to a bailment warehouse system, this unit manages the contracts with suppliers that operate under that unique model.

This unit is the liaison between liquor manufacturers, suppliers, liquor agents, and the Commission. Staff communicates price, sales, purchasing policies, and procedures to the liquor industry. They participate in projects that enhance the Commission's ability to communicate more efficiently and effectively with suppliers, retail liquor agents, and the public.

OLCC Bank Cards (*subprogram 24*) is not a staffed unit, but accounts for the the credit card transaction fees and processing equipment rental charges in liquor stores. Customer bank card use continues to increase as a percentage of overall liquore sales. In fiscal year 2000, bank card sales were 28 percent of total consumer sales, but in the 2025-27 biennium, bank card sales are anticipated to exceed 90%. OLCC allows liquor stores to utilize the State credit card system for purchases of not only distilled spirist, but also non-distilled spirits items that compliment liquor sales in the stores (garnishes, mixers, chips, etc), but when retail agent compensation is calculated the State recovers the portion of credit card fees associated with non-distilled spirits sales from the agents.

BUDGET NARRATIVE

Distribution Services (*subprogram 30*) is responsible for receiving distilled spirits from the distilleries and importers for timely delivery to the OLCC distribution center and making the shipments of distilled spirits to retail liquor stores across the state. The distribution center is comprised of two warehouses in Milwaukie totalling approximately 228,000 square feet, creating inefficiencies for OLCC's centralized distribution and warehousing services. These inefficiencies will be mitigated by housing all distribution activities into one 350,000 square foot warehouse which is slated to be completed in the Fall of 2026 in Canby, Oregon.

The center manages the liquor shipments procured by Business Services; its crews receive and store the products, keep product secure, fill merchandise orders, and ship products coordinating with common carriers to receive and ship millions of cases of liquor a year. The bailment warehouse has a storage arrangement in which the supplier retains title to the managed stock shipped to the OLCC distribution center and holds all products in bailment until it is withdrawn and sent to the liquor stores for sale statewide. The distribution center staff monitors and settles claims for any damaged and defective goods returned by stores. Coordinating of freight shipment bills impacts our outbound transportation process. This division is responsible for the outcomes of receiving, storing, and shipping distilled spirits, maintaining shipping lines, verifying and keeping inventory records and control, and providing for the security of manufacturer-owned (bailment) and state-owned inventory.

Retail Services (*subprogram 40*) oversees the operation of the liquor stores and distillery outlets statewide. Retail Services staff work closely with liquor store agents and distillery retail outlet agents to apply liquor regulations and retail operating procedures to their store operations. The staff assists them in managing the state-owned liquor inventory in the stores to balance the correct variety of products - including from Oregon distilleries. The liquor agents receive monthly compensation payments to fund the stores' operating expenses. Distillery retail outlet agents track sales and remit to the state markup on each bottle sold. The OLCC provides specific supplies to the liquor stores associated with supporting operations, and expenditures are recorded in Liquor Sales Support (*subprogram 42*).

This unit is responsible for overseeing the selection, contracts, and operations of the 285 operating liquor stores located throughout Oregon and the onboarding of new liquor and distillery agents. In the 2025-27 biennium, no retail expansion is planned as a result of flattening Oregon population growth and the desire to focus on new warehouse construction and the implementation of the distilled spirits supply chain (DSSC) IT modernization efforts that include a new warehouse management system (WMS), enterprise resource planning (ERP), and point of sale (POS) systems across the retail network. Future expansion efforts are dependent on qualitative and quantitative metrics based on maintaining a ratio of about one store per 15,000 residents.

Liquor Sales Support (*subprogram 42*) captures OLCC expenses specifically associated with operating the retail liquor business. This structure, called "Liquor Sales Support," reflects many expenses incurred to support the retail storese operated by independent contractor agents. OLCC supplies agents with bank deposit slips, signage and forms, and covers the cost of moving store fixtures and

BUDGET NARRATIVE

safes during store relocations – all of which fall into this section of the budget. Expenditures in this subprogram are anticipated to be reduced through IT modernization efforts, when paper-based processes will be reduced with systems enhancements.

In the 2025-27 biennium, the program will focus on the following strategic initiatives:

Design and build a warehouse distribution center to accommodate growth and preserve revenue

- Develop and implement plans for constructing a new warehouse
 - Tackling pressing capacity limitations on spirits distribution.
 - Improve warehouse operations through the redesign and installation and integration of a new material handling system that incorporates storage racking and an automated conveyance sortation system.
- Develop plans and execute a proven construction management general contractor (CMGC) model procurement to build a new warehouse.
- Preserve the state's ability to distribute and sell unique products, including those produced by Oregon distillers.
- Support near-term jobs in the planning and construction phase of the new warehouse to support economic development.
- Mitigate near-term impact on revenue distributed to state and local governments by financing warehouse construction projects (including IT, conveyor, and construction) through fixed-rate bonds that will be offset by the sale of the existing properties.

Distilled Spirits Supply Chain (DSSC) IT Modernization

- Modernize IT systems that support the distilled spirits operation, as well as financial integration across the agency through:
 - A warehouse management system (WMS) to control and facilitate product receiving, placement in the warehouse, facilitate picking, and providing inventory and replenishment planning across the over 5,000 stock keeping units (SKUs) available as regular stock for stores to order. This also includes the same processes for special orders and vendor allocated product that increase the SKU count to over 14,000.
 - Implement an enterprise resource planning (ERP) system that integrates data reporting, financial systems, agent compensation payment, and a whole host of other legacy systems that have been created over the past few decades.
 - Replace the current system of agent-leased point-of-sale (POS) systems that incorporate cash registers, scanners and other hardware and software that manage inventory, ordering, and claims for both distilled spirits and non-distilled spirits sales across the network.
- When taken as an integrated solution, these systems will increase efficiency, provide end-to-end product and sales visibility for distilled spirits, and drastically improve agent sales and claims activities that are currently done with pen, paper, and that require using the US Postal Service for document submission.
- Increase data analysis and dissemination to improve liquor profitability and increase revenue disbursements.

BUDGET NARRATIVE

D. REVENUE SOURCE

The Oregon Liquor & Cannabis Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and penalties, privilege tax paid on the purchases of beer, wine, and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471 and 473.

E. PROPOSED LEGISLATIVE CHANGES

See POP 101, 102 &103

BUDGET NARRATIVE

IT MODERNIZATION CAPITAL PROJECTS - BONDED **OLCC 2025-27 Budget, Policy Option Package (POP) No. 101, Agency POP Priority No. 1**

A. Package Purpose

The Enterprise Modernization Program consists of two projects that will address insufficient, inefficient, and disjointed legacy Distilled Spirits supply chain and Marijuana/Alcohol licensing and compliance program technology systems. The Enterprise Modernization Program is planned to be financed by a combination of general obligation bond funds and OLCC operating budget over several years, extending into 2025-27 for full implementation. OLCC had \$27 million approved in HB 5006 (2021) through General Obligation Bonds for the Enterprise Modernization Program through Policy Option Package (POP) 101, SB 5006, from the 2021 legislative session. These bonds will be repaid with OLCC revenue, not the general fund. As the agency moves through the DAS stage gate process, the OLCC has procured the solution vendor for the Cannabis and Alcohol Management Program (CAMP), formerly referred to as the Marijuana and Liquor Licensing and Compliance (MLLC) system. The agency is also currently working with DAS Procurement Services to negotiate a contract for the Distilled Spirits Supply Chain (DSSC) solution. This investment into OLCC's Information Technology (IT) modernization will increase the agency's efficiency and effectiveness by improving productivity, increasing processing time and service levels, decreasing paper usage, and improving stakeholder relations. The bond funding will cover capitalized expenses associated with implementation of the systems. The purpose of this request is to request unused Other Funds bond limitation from the General Obligation Bond be carried over into the 2025-27 biennium, in the amount of \$6,758,712, plus an additional \$5,002,945 for DSSC point of sale hardware costs. The total amount being requested is \$11,761,657.

B. How Achieved

OLCC has professional services contracts with Resource Data, Inc. for project management and integration consulting as well as Gartner for quality management services. Each of these contracts includes deliverables associated with system implementation that is capitalized and bondable expenses.

For Marijuana and Liquor Licensing and Compliance (MLLC), the agency has executed a contract in May 2022 with solution vendor, Computronix for a cloud-hosted solution, accessible through a web browser that will accept online license applications and payments. While some bondable expenses will be incurred during the 21-23 biennium, a significant portion of the implementation budget will be expended during the '23-25 and/or '25-27 biennia. The solution will be implemented in four

BUDGET NARRATIVE

phases: Marijuana Licensing (October 2023), Alcohol Licensing and special events (March 2024), Marijuana Worker Permits and Alcohol Service Permits (December 2024), and Enforcement and Hearings (July 2025).

As mentioned above, the agency is in the process of negotiating a contract for the Distilled Spirits Supply Chain (DSSC) solution vendor(s). The DSSC will include Warehouse Management System, Enterprise Resource Planning, and Point of Sale solutions. Due to procurement delays, the anticipated contract execution has been moved from the end of the 21-23 biennium to the second half of the 2023-25 biennium. The agency is planning operational implementation of the DSSC to be complete within 20 months after the execution of the contract, to coincide as closely as possible with the opening of OLCC's new warehouse facility. Distilled spirits supply chain functionality includes Warehouse Management, Liquor Store Order and Fulfillment, Liquor Sales Tracking, Point of Sale at liquor stores, Financial Reconciliation, and Financial Payments to vendors, suppliers, and liquor agents. The 2023-25 Legislatively Adopted Budget Approved \$16,500,000 in bond funding limitation. At this time, the agency is requesting the remaining Other Funds limitation that was originally approved in 2021-23 along with the additional OF limitation needed for the point of sale hardware.

Division	Package Description	FTE	2025-27 One-time	2027-29 Ongoing
Distilled Spirits - Systems Bondable	Management Information Systems Bonded Costs (existing Bond Funds)		\$6,758,712	\$0
	Additional Bond funds needed		\$5,002,945	
		0.00	\$11,761,657	\$0
TOTALS - IT Modernization Bonded Costs - Package # 101		0.00	\$11,761,657	\$0

Division	Package Description	FTE	2025-27 One-time	2027-29 Ongoing
Distilled Spirits - Systems Bondable	Debt Service			\$0
		Principal	\$440,000	\$870,000
		Interest	\$380,889	\$411,866
			\$72,055	\$0
	Cost of Issuance	0.00	\$892,944	\$1,281,866
TOTALS - IT Modernization Bonded Costs - Package # 101		0.00	\$892,944	\$1,281,866

BUDGET NARRATIVE

C. Staffing Impact

The bonded Information Technology projects will add no staff to OLCC.

D. Quantifying Results

The OLCC has the revenue through the General Obligation Bonds to design, develop and implement the systems.

E. Revenue Source

“The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C.”

BUDGET NARRATIVE

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BUDGET NARRATIVE

BUILD, MOVE, MODERNIZE NON-BONDED COSTS **OLCC 2025-27 Budget, Policy Option Package (POP) No. 102, Agency Priority No. 2**

A. Package Purpose

The bond funding for the warehouse construction will cover capitalized expenses associated with the implementation of the projects but will not cover costs ineligible for bonding or considered in the current development contracts. These anticipated costs include moving costs, preparing the current OLCC property for sale, furniture and fixtures, forklifts and other equipment for the new warehouse. While the entire request for this funding was requested in the 2023-25 policy option package 102 in the agency request budget (that also included IT modernization), what was eventually approved in the legislatively adopted budget was only a portion of that, acknowledging that some of the spending would occur in the 2023-25 biennium and some in the 2025-27 biennium. The request is to cover expenditures for the items that were not covered by the funding awarded in 2023-25. For example, the agency will purchase approximately 80% of the new warehouse equipment (e.g. forklifts, pickers, etc.) prior to the end of the 2023-25 biennium, but some needs could not be identified with any specificity before the 2023-25 budget was built, so this request is for the balance of that funding.

B. How Achieved

The anticipated costs associated with the relocation of the new warehouse and the move of OLCC headquarters from the current Milwaukie location to the Portland State Office Building (PSOB) are outlined below, and total \$2,435,530 in one-time costs for 2025-27, with and additional \$1,552,899 in 2027-29 in on-going and hold-over costs. Some costs are one-time, while others will be on-going. The following is a breakdown of costs associated with the project.

Moving Cost and Preparation of the Current OLCC Property for Sale

OLCC will incur the costs for moving both warehouse items from the old location to the new, but also to move equipment and furnishing from the existing headquarters to the PSOB. In addition, OLCC anticipates selling the current facilities after the 2025-27 biennium and will incur costs associated with that preparation.

BUDGET NARRATIVE

Given the age of the current infrastructure and the length of time it has been occupied, there has been an accumulation of files, equipment, furniture, and supplies that will need to be disposed of in order to sell the facility. The agency will also need to incur the cost of some deferred maintenance in order to prepare the property for sale, to include general cleaning. OLCC had estimated an Other Funds limitation need of \$750,000 to cover these costs. This includes \$25,000 in one-time cost for the move of the Salem field office and the remainder for moving the headquarters and existing warehouse.

Forklifts, Order Pickers, and Other Equipment for the New Warehouse

The new warehouse area is designed to be 350,000 square feet. The current warehouses at Milport and McLoughlin are approximately 228,000 square feet, combined. The new warehouse is also being designed to be 10 feet higher than the current warehouses, which incorporates 5-high pallet storage instead of the current 4-high. This will require different forklifts to be able to reach the new racking levels. The new warehouse will be bigger, requiring forklifts, pallet jacks, and carts that will be able to not only reach higher heights but also travel farther distances in a day and be able to navigate the new layout rapidly. Most of the equipment in the current warehouse is ten years old or older. Some of the pallet jacks date back to the 1990s. Equipping the new warehouse with new equipment will make the operation as efficient as possible.

Selling the surplus old equipment will provide revenue to help offset some of the new costs. However, the timing of those revenues will not occur at the same time that the majority the new equipment purchases will be incurred. This is due, in part, to the need the agency will have to keep the old warehouse functioning until the new warehouse is fully operational and any related start-up issues have been resolved. OLCC has approximately 80% of the original request in its 2023-25 biennial budget, but the remaining Other Funds limitation needed for the last 20% of the equipment, or \$1,005,530, is being requested here. This includes the 20% remaining cost of \$966,000 (determined back in 2023) with 4% inflation added. In future biennia, OLCC anticipates a need of \$201,106 to cover future warehouse needs for equipment replacement.

Once the material handling system design and procurement plans are completed as a part of design development with the construction management general contractor (CMGC), an assessment will be completed at the individual vehicle level to determine which pieces of equipment will be able to transfer to the new location after the old location is closed. This will allow the agency to complete a gap analysis to finalize which pieces of equipment will be procured. The expected breakdown of costs to equip the new warehouse as originally requested in the 2023-25 biennium is shown below in Table 1. This original request was based on estimates from a pre-design phase of the construction, and while the individual line items are subject to change, the agency feels that that the original request, in total, remains accurate. Because of procurement timelines, delivery lead times, and the fact that existing equipment is currently in use and may or may not degrade to the point of needing replacement before the move, the agency is not able to delineate between which items will be procured in 2023-25 and which will have to wait until 2025-27, but the original request, in total, reflects the agency needs. As a result, the agency is requesting the remaining funding from the original request to complete the project.

BUDGET NARRATIVE

Table 1. Original Equipment Request in 2023-25 for New Warehouse

Description	QTY	Each Cost	Estimated Cost
4 Stage Forklift with Lithium Battery	30	\$80,000.00	\$2,400,000.00
2 Stage Forklift with Lithium Battery with Bottlers Tilt	4	\$80,000.00	\$320,000.00
Order Picker Mast with Lithium Battery	10	\$55,000.00	\$550,000.00
Taylor Dunn Cart	12	\$15,000.00	\$180,000.00
Plastic Balers	2	\$15,000.00	\$30,000.00
Cardboard Baler	1	\$30,000.00	\$30,000.00
Electric Pallet Jack	8	\$6,000.00	\$48,000.00
Walkie Rider Pallet Jack	4	\$20,000.00	\$80,000.00
Scissor Lift	2	\$60,000.00	\$120,000.00
Shrink Wrap Machine	1	\$25,000.00	\$25,000.00
Auto Labeler	1	\$35,000.00	\$35,000.00
Zebra Printer	15	\$4,000.00	\$60,000.00
U-Boat Cart	30	\$500.00	\$15,000.00
Hand Truck	30	\$233.33	\$7,000.00
Compressors	1	\$40,000.00	\$40,000.00
Industrial Electric Warehouse Floor Sweeper	1	\$30,000.00	\$30,000.00
Pallet Wrapper Machine	2	\$10,000.00	\$20,000.00
20% Contingency for Inflation			\$798,000
Total			\$4,788,000

Leasing Costs

The existing headquarters will close with the construction of the new warehouse, and administrative function for the agency will move to DAS leased space in the Portland State Office Building (PSOB) in downtown Portland in the Lloyd District. DAS anticipates the new lease cost to be \$50,080 per month for the final 12 months of the 2025-27 biennium (\$600,962) and \$1,575 per month for reserved parking (\$18,900 for the final 12 months of the 2025-27 biennium). This equates to \$1,291,793 in 2027-29 for the full biennium, combined.

An additional \$60,000 on a biennial basis is anticipated to accommodate added lease costs associated with the new location for the Salem field office, as well.

BUDGET NARRATIVE

Build, Move, Modernize Non Bonded Costs. **OLCC 2025-27 Budget Policy Option Package No. 102**

Division	Package Description	FTE	2025-27 One-time	2027-29 Ongoing
Distilled Spirits	Warehouse Equipment		\$1,005,530	\$201,106
Administration & Support	Office & Warehouse Move		\$750,000	\$0
Administration & Support	PSOB Lease		\$620,000	\$1,291,793
Public Safety & Recreational Marijuana	Additional Lease Costs for New Office		\$60,000	\$60,000
		0.00	\$2,435,530	\$1,552,899
TOTALS - Build, Move, Modernize Non Bonded Costs - Package # 102		0.00	\$2,435,530	\$1,552,899

C. Staffing Impact

The package will not add or reduce positions for OLCC.

D. Quantifying Results

Gross liquor sales are forecast to be \$1.9 billion in the upcoming biennium and are critically reliant on information technology to receive, store and sell spirits. The OLCC has the revenue through the General Obligation Bonds to design, develop and implement the systems but requires the additional funding to maintain the systems on an ongoing basis.

E. Revenue Source

“The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C.”

BUDGET NARRATIVE

IT MODERNIZATION NON - BONDED

OLCC 2025-27 Budget, Policy Option Package (POP) No. 103, Agency POP Priority No. 3

A. Package Purpose

The bond funding for the IT modernization software projects will cover capitalized expenses associated with the implementation of the projects, but will not cover costs ineligible for bonding or considered in the current development contracts. These anticipated costs include licensing and warehouse IT software solution hosting costs, support, licensing, and training. The purpose of this request is to request funding for the items that will not be covered by the General Obligation Bonds for OLCC's IT Modernization capital projects in 2025-27. OLCC anticipates non-bondable training and Information Technology (IT) system maintenance expenses related to the Cannabis Alcohol Management Program (CAMP), formerly known as the Marijuana Liquor Licensing Compliance (MLLC) program along with the Distilled Spirits Supply Chain (DSSC) program in 2025-27. However, due to anticipated statewide General Fund limitations OLCC was not able to request all of the Other Funds limitation needed to pay for these non-bondable costs. The agency understands and appreciates the challenges facing the General Fund and understood this was the reason that OLCC's Policy Option Packages impacting the alcohol revenue distribution was limited to 1% of the agency's 2023-25 Legislatively Approved Budget. Due to this issue, the agency is requesting \$1,064,470 of Other Funds limitation. By doing so, the agency is staying within its \$3.5 million limit between POPs 102 and 103 in OLCC's Agency Request Budget. The still being negotiated biennial costs anticipated at this time for non-bondable DSSC maintenance/support costs in 2025-27 are the following:

Maintenance/Support Biennial Estimates	% of Total	Annual Maint. Estimate	Biennial Maint. Estimate
Warehouse Management System	3.3%	\$ 210,940	\$ 421,880
Point of Sale System	17.1%	\$ 1,091,131	\$ 2,182,262
Enterprise Resource Plan	2.5%	\$ 160,393	\$ 320,786
Call Center Support, etc.	77.1%	\$ 4,918,930	\$ 9,837,859
TOTAL MAINT. COST ESTIMATE	100.0%	\$ 6,381,393	\$ 12,762,787

As the table above illustrates, OLCC would be able to potentially pay for biennial support costs related to the Warehouse Management System at \$421,880 and the Enterprise Resource Plan at \$320,786. However, the agency would not be able to pay

BUDGET NARRATIVE

the estimated maintenance costs for the Point of Sale system nor any call center type support. These are issues the agency has been in discussions about with the Department of Administrative Services – Chief Financial Office. The agency appreciates those conversations and anticipates there will be a need for further discussions regarding the anticipated DSSC maintenance related costs along with the anticipated state General Fund challenges in '25-27.

B. How Achieved

For the Cannabis Alcohol Management Program (CAMP), formerly known as the Marijuana and Liquor Licensing and Compliance (MLLC) solution, the agency executed a contract with solution vendor, Computronix in May 2022 for a cloud-hosted solution accessible through a web browser that will accept online license applications and payments. Training, close-out, and ongoing services such as hosting, licensing, and support are included in the contract, although they are not bondable expenses. The solution will provide better management of OLCC relationships with customers throughout the life cycle of products, licenses, and permits. The solution will be implemented in four phases: Marijuana Licensing, Alcohol Licensing and special events, Marijuana Worker Permits and Alcohol Service Permits, and Enforcement and Hearings.

Development of the Marijuana and Liquor Licensing Compliance system (MLCC) will allow licensees to renew and pay their license fees online. This capability will require the OLCC to pay bank card and ACH transaction fees to Treasury as the agency does with liquor purchases. Much of the system will be up and taking payments by 2023-25.

As previously mentioned, the agency is in the process of negotiating a contract for the Distilled Spirits Supply Chain (DSSC) solution vendor. The DSSC will include Warehouse Management System, Enterprise Resource Planning, and Point of Sale solutions. The distilled spirits supply chain functionality includes Warehouse Management, Liquor Store Order and Fulfillment, Liquor Sales Tracking, Point of Sale at liquor stores, Financial Reconciliation, and Financial Payments to distilled spirits suppliers, freight carriers, and liquor agents. Training, close-out, and ongoing services such as hosting, licensing, and support will be included in the contract(s) but are not bondable expenses. The agency is planning operational implementation of the DSSC to be completed in 2025-27 to coincide as closely as possible with the opening of OLCC's new warehouse facility.

BUDGET NARRATIVE

Division	Package Description	FTE	2025-27 One-time	2027-29 Ongoing
Distilled Spirits	DSSC Maintenance & Subscription Costs		\$1,064,470	\$1,064,470
		0.00	\$1,064,470	\$1,064,470
TOTALS - IT Modernization Non Bonded Costs - Package # 103		0.00	\$1,064,470	\$1,064,470

C. Staffing Impact

The non-bonded Information Technology items will not add any staff to OLCC.

D. Quantifying Results

The OLCC has the revenue through the General Obligation Bonds to design, develop and implement the systems. However, state-wide General Fund impacts are a consideration in our conversations with DAS-CFO.

E. Revenue Source

“The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C.”

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	14,886	-	-	-	14,886
Overtime Payments	-	-	9,370	-	-	-	9,370
Shift Differential	-	-	108	-	-	-	108
All Other Differential	-	-	390	-	-	-	390
Public Employees' Retire Cont	-	-	2,191	-	-	-	2,191
Pension Obligation Bond	-	-	(19,142)	-	-	-	(19,142)
Social Security Taxes	-	-	1,894	-	-	-	1,894
Unemployment Assessments	-	-	289	-	-	-	289
Paid Family Medical Leave Insurance	-	-	39	-	-	-	39
Mass Transit Tax	-	-	11,898	-	-	-	11,898
Vacancy Savings	-	-	(295,948)	-	-	-	(295,948)
Total Personal Services	-	-	(\$274,025)	-	-	-	(\$274,025)
Total Expenditures							
Total Expenditures	-	-	(274,025)	-	-	-	(274,025)
Total Expenditures	-	-	(\$274,025)	-	-	-	(\$274,025)
Ending Balance							
Ending Balance	-	-	274,025	-	-	-	274,025
Total Ending Balance	-	-	\$274,025	-	-	-	\$274,025

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Dispute Resolution Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(1,614,441)	-	-	-	(1,614,441)
Total Services & Supplies	-	-	(\$1,614,441)	-	-	-	(\$1,614,441)
Capital Outlay							
Industrial and Heavy Equipment	-	-	(3,185,614)	-	-	-	(3,185,614)
Data Processing Software	-	-	(16,500,000)	-	-	-	(16,500,000)
Total Capital Outlay	-	-	(\$19,685,614)	-	-	-	(\$19,685,614)
Total Expenditures							
Total Expenditures	-	-	(21,300,055)	-	-	-	(21,300,055)
Total Expenditures	-	-	(\$21,300,055)	-	-	-	(\$21,300,055)
Ending Balance							
Ending Balance	-	-	21,300,055	-	-	-	21,300,055
Total Ending Balance	-	-	\$21,300,055	-	-	-	\$21,300,055

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	2,581	-	-	-	2,581
Out of State Travel	-	-	237	-	-	-	237
Employee Training	-	-	229	-	-	-	229
Office Expenses	-	-	792,880	-	-	-	792,880
Telecommunications	-	-	2,850	-	-	-	2,850
State Gov. Service Charges	-	-	155,654	-	-	-	155,654
Data Processing	-	-	3,758	-	-	-	3,758
Publicity and Publications	-	-	800	-	-	-	800
Professional Services	-	-	1,140	-	-	-	1,140
IT Professional Services	-	-	390	-	-	-	390
Employee Recruitment and Develop	-	-	418	-	-	-	418
Dues and Subscriptions	-	-	103	-	-	-	103
Facilities Rental and Taxes	-	-	3,687	-	-	-	3,687
Fuels and Utilities	-	-	10,340	-	-	-	10,340
Facilities Maintenance	-	-	1,350	-	-	-	1,350
Agency Program Related S and S	-	-	5,956	-	-	-	5,956
Other Services and Supplies	-	-	155,060	-	-	-	155,060
IT Expendable Property	-	-	1,646	-	-	-	1,646
Total Services & Supplies	-	-	\$1,139,079	-	-	-	\$1,139,079

Capital Outlay

Industrial and Heavy Equipment	-	-	1,064	-	-	-	1,064
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____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Hardware	-	-	716	-	-	-	716
Total Capital Outlay	-	-	\$1,780	-	-	-	\$1,780
Total Expenditures							
Total Expenditures	-	-	1,140,859	-	-	-	1,140,859
Total Expenditures	-	-	\$1,140,859	-	-	-	\$1,140,859
Ending Balance							
Ending Balance	-	-	(1,140,859)	-	-	-	(1,140,859)
Total Ending Balance	-	-	(\$1,140,859)	-	-	-	(\$1,140,859)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	29,186	-	-	-	29,186
Fuels and Utilities	-	-	13,541	-	-	-	13,541
Total Services & Supplies	-	-	\$42,727	-	-	-	\$42,727
Total Expenditures							
Total Expenditures	-	-	42,727	-	-	-	42,727
Total Expenditures	-	-	\$42,727	-	-	-	\$42,727
Ending Balance							
Ending Balance	-	-	(42,727)	-	-	-	(42,727)
Total Ending Balance	-	-	(\$42,727)	-	-	-	(\$42,727)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 060 - Technical Adjustments

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	2,670,369	-	-	-	2,670,369
S and S - BAM Analyst Adjustment	-	-	(2,670,369)	-	-	-	(2,670,369)
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 101 - IT Modernization Capital Project - Bonded

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	72,055	-	-	-	72,055
Total Services & Supplies	-	-	\$72,055	-	-	-	\$72,055
Capital Outlay							
Data Processing Software	-	-	11,761,657	-	-	-	11,761,657
Total Capital Outlay	-	-	\$11,761,657	-	-	-	\$11,761,657
Debt Service							
Principal - Bonds	-	-	440,000	-	-	-	440,000
Interest - Bonds	-	-	380,889	-	-	-	380,889
Total Debt Service	-	-	\$820,889	-	-	-	\$820,889
Total Expenditures							
Total Expenditures	-	-	12,654,601	-	-	-	12,654,601
Total Expenditures	-	-	\$12,654,601	-	-	-	\$12,654,601
Ending Balance							
Ending Balance	-	-	(12,654,601)	-	-	-	(12,654,601)
Total Ending Balance	-	-	(\$12,654,601)	-	-	-	(\$12,654,601)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 102 - Warehouse & Office Build, Move & Modernization

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Industrial and Heavy Equipment	-	-	1,005,530	-	-	-	1,005,530
Total Capital Outlay	-	-	\$1,005,530	-	-	-	\$1,005,530
Total Expenditures							
Total Expenditures	-	-	1,005,530	-	-	-	1,005,530
Total Expenditures	-	-	\$1,005,530	-	-	-	\$1,005,530
Ending Balance							
Ending Balance	-	-	(1,005,530)	-	-	-	(1,005,530)
Total Ending Balance	-	-	(\$1,005,530)	-	-	-	(\$1,005,530)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 103 - IT Modernization - Non Bonded

Cross Reference Name: Distilled Spirits Program
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	1,064,470	-	-	-	1,064,470
Total Services & Supplies	-	-	\$1,064,470	-	-	-	\$1,064,470
Total Expenditures							
Total Expenditures	-	-	1,064,470	-	-	-	1,064,470
Total Expenditures	-	-	\$1,064,470	-	-	-	\$1,064,470
Ending Balance							
Ending Balance	-	-	(1,064,470)	-	-	-	(1,064,470)
Total Ending Balance	-	-	(\$1,064,470)	-	-	-	(\$1,064,470)

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Dedicated Fund Oblig Bonds	-	16,500,000	16,500,000	11,761,657	-	-
Other Revenues	4,299,828	-	-	-	-	-
Transfer In - Intrafund	37,174,245	68,060,864	69,259,304	76,381,232	-	-
Total Other Funds	\$41,474,073	\$84,560,864	\$85,759,304	\$88,142,889	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

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___ Governor's Budget

___ Legislatively Adopted

Budget Page 39

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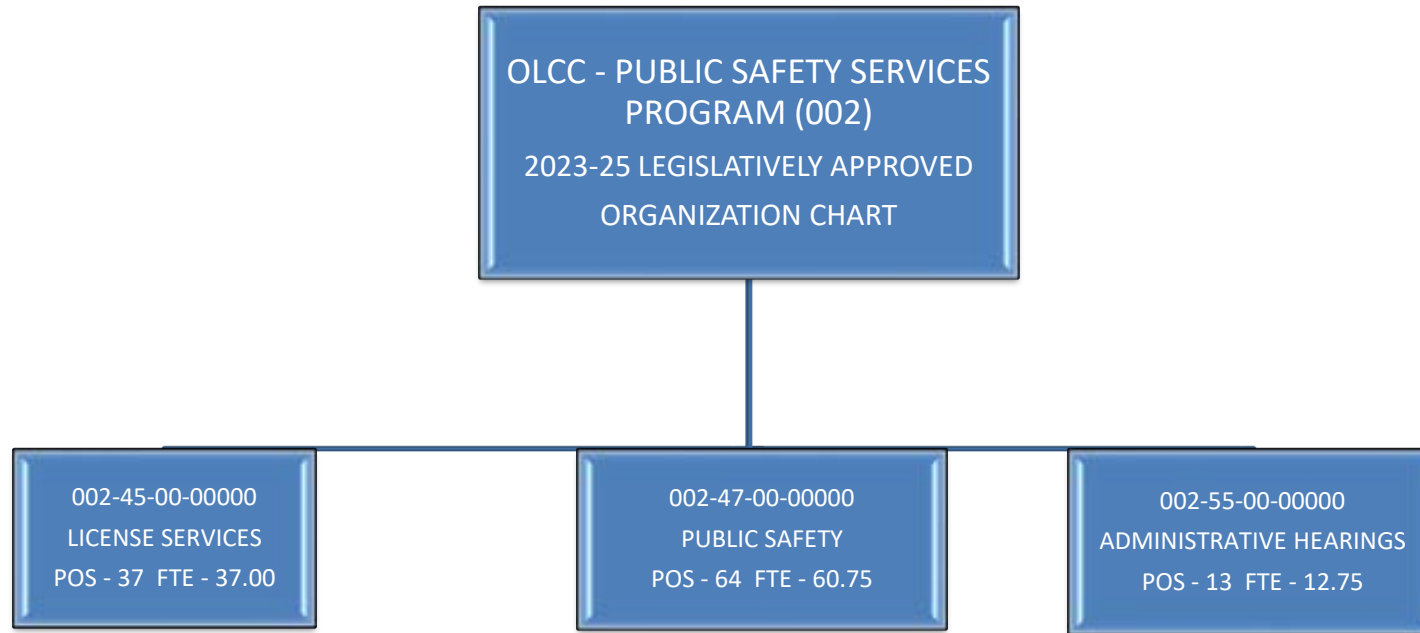
 X Agency Request

 Governor's Budget

 Legislatively Adopted

Budget Page 40

BUDGET NARRATIVE



21 - 23 LAB
POS - 117 FTE - 114.58

23 - 25 CSL
POS - 115 FTE - 113.00

23 - 25 ARB
POS - 132 FTE - 137.22

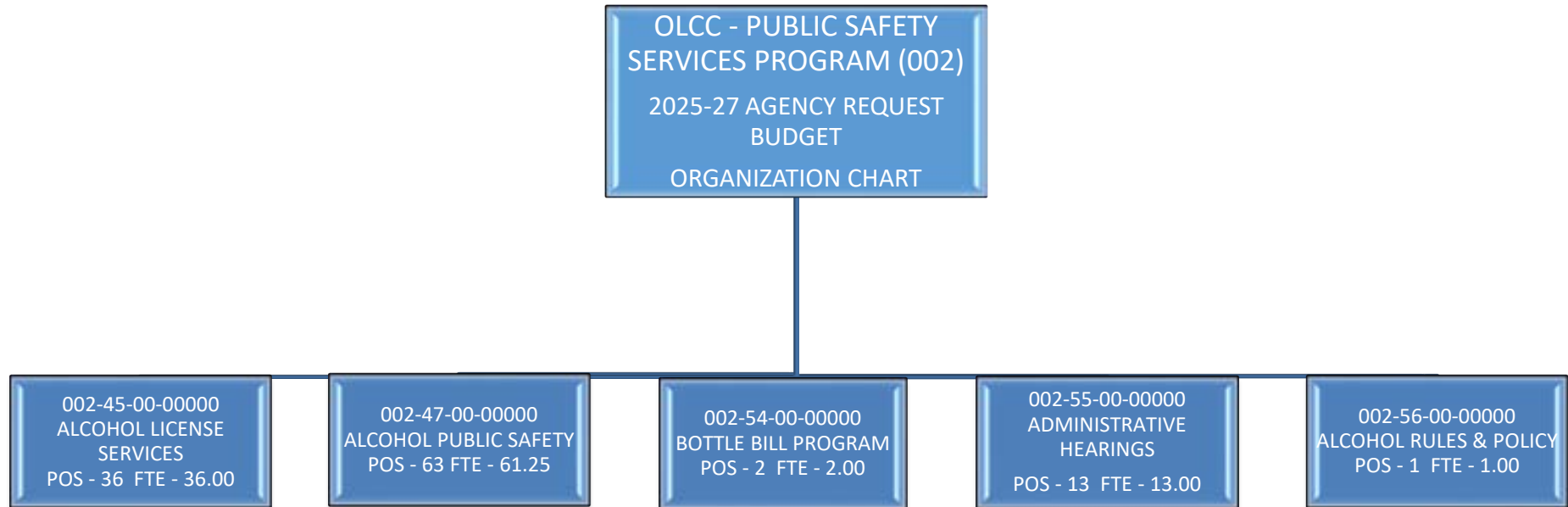
23 - 25 GB
POS - 119 FTE - 115.93

23 - 25 LAB
POS - 114 FTE - 110.50

BUDGET NARRATIVE

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BUDGET NARRATIVE



23 - 25 ARB
POS - 132 FTE - 127.22

23 - 25 GB
POS - 119 FTE - 115.93

23 - 25 LAB
POS - 114 FTE - 110.50

25 - 27 CSL
POS - 113 FTE - 111.00

25 - 27 ARB
POS - 115 FTE - 113.25

BUDGET NARRATIVE

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BUDGET NARRATIVE

OLCC, PUBLIC SAFETY-ALCOHOL SERVICES PROGRAM 2025-27 BUDGET

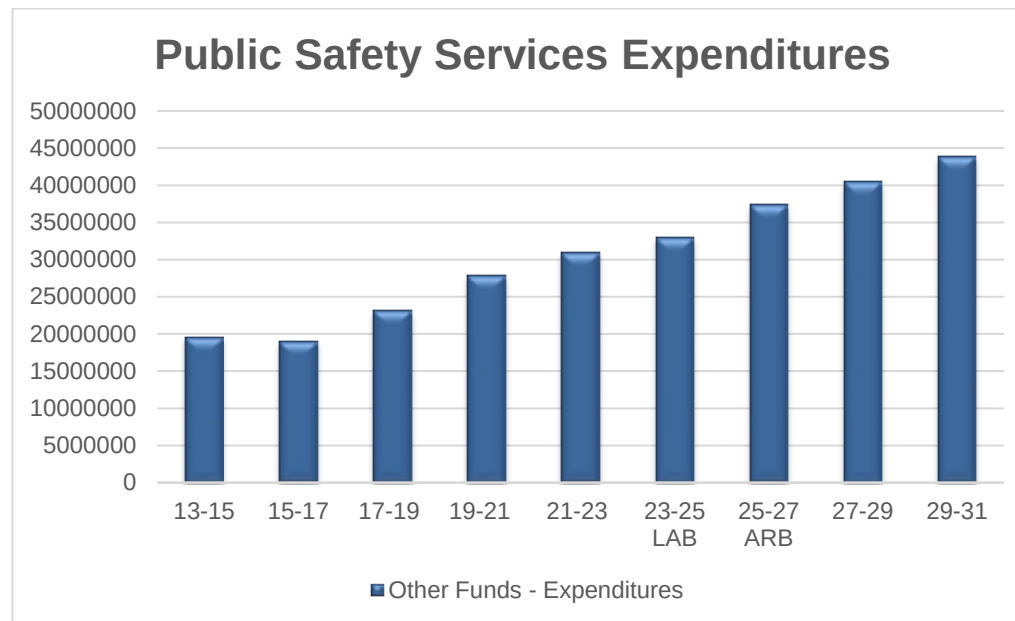
PROGRAM UNIT EXECUTIVE SUMMARY

A. **PRIMARY OUTCOME AREA, PRIMARY DIVISION FOCUS, & ALIGNMENT with AGENCY STRATEGIC**

PLAN: Economy and Jobs, Implementation of the Agency's 2024 Strategic Plan – focusing on the four key strategic priorities outlined in the plan.

B. **PROGRAM CONTACT:** Rich Evans, Senior Director of Licensing & Compliance, (503) 872-5108

C. **OTHER FUNDS BUDGET AND PERFORMANCE**



BUDGET NARRATIVE

D. PROGRAM OVERVIEW

The OLCC Public Safety-Alcohol Services (PSS) Program regulates the manufacture, distribution and sale of alcohol beverages and provides management of personnel of the Recreational and Medical Marijuana programs who oversee the production, processing, and sale of recreational marijuana while encouraging the development of Oregon's economy. This program is focused on ensuring the legal sale of alcohol and marijuana, service of alcohol to responsible adults and minimizing alcohol and marijuana-related public safety risks. This program implements all fundamental agency responsibilities and strategies related to licensing, education and enforcement; this effort has statewide reach and contributes to the quality of community life throughout Oregon.

E. PROGRAM FUNDING REQUEST

The Agency Request Budget is \$37,377,240 Other Funds limitation for the 2025-27 biennium, including 115 positions and 113.25 FTE.

F. PROGRAM DESCRIPTION

The Public Safety Services Program is vital to meeting the agency's mission to support businesses, public safety and community livability through education and the enforcement of liquor and marijuana laws. The three programs (Administrative Hearings, Licensing, and Public Safety-Alcohol) within this Division are focused on OLCC's primary objective of preventing alcohol and marijuana from getting into the hands of minors and preventing the over-service of alcohol.

G. PROGRAM JUSTIFICATION AND PERFORMANCE

The Public Safety Program has long worked to balance the concerns of its wide range of stakeholders. Licensees and license applicants expect fair, speedy and responsive service from the OLCC. The public expects business operators to comply with liquor and recreational marijuana laws, especially laws related to avoiding alcohol and marijuana sales to minors and intoxicated persons. Neighbors of liquor outlets and recreational marijuana retailers do not want businesses to have adverse impacts on their communities. Public Safety Services Program staff work to balance all these concerns in partnership with diverse groups, such as local government, law enforcement and neighborhood associations, to provide quality service to all Oregonians while promoting the responsible sale of alcohol and marijuana.

BUDGET NARRATIVE

Licensing policies
Community-based regulatory plans
Education first
Licensee visits
Workload design
Technology development
Economic development and community livability

OLCC regulates and licenses all businesses that produce, distribute, sell and serve alcohol in Oregon. The number of alcohol licenses has grown 1.7% per year over the last 10 years. Until Covid, OLCC has seen a steady increase in the number of licenses and alcohol service permits issued (Table 1). The forecasts indicate of increasing number of licenses and service permits that will need to issued, regulated as the industry recovers.

Table 1. Historic Liquor Licenses and Alcohol Service Permits

Fiscal Year	Total Liquor Licenses Active in Fiscal Year	New and Renewed Alcohol Service Permits Processed
2012	14,973	33,286
2013	15,273	34,421
2014	15,729	38,218
2015	16,041	38,902
2016	16,466	40,633
2017	16,794	41,111
2018	17,217	44,333
2019	17,539	51,236
2020	17,471	40,249
2021	17,168	30,515
2022 Forecast	17,741	38,479
2023 Forecast	18,339	43,337
2024 Forecast	18,471	45,117
2025 Forecast	18,577	46,072

BUDGET NARRATIVE

Key Performance Measures for Public Safety include the Minor Decoy Pass Rate and the Time to License. Minor decoy operations were discontinued during the pandemic due to closure of restaurants, the Governor's work from home order and concern for the health and safety of minors. The agency is in the process of hiring and training minor decoys and plans to resume decoy activities for alcohol and marijuana in the 3rd and 4th quarter of 2022. The agency will take additional steps in 2023-25 to assure overall compliance rates. The Time to License and alcohol establishment went up from 85 days in 2020 to 105 days in 2021. Resources are being requested to address this increase in time and to help Oregon business recover from the pandemic.

H. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

The OLCC administers Oregon's Liquor Control Act. The OLCC's authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; Chapter 473, Wine Cider and Malt Beverage Privilege Tax; Chapter 474, Trade Practices Related to Malt Beverages; Chapters 459A.700 to 74, Beverages Containers; the Bottle Bill; Chapter 475C, Cannabis Regulation, and Administrative Rules Chapter 845.

I. FUNDING STREAMS

All OLCC programs are funded by OLCC-generated revenue. All revenue received by the OLCC is classified as "Other Funds." Revenues come from liquor sales, alcohol, marijuana license fees and fines, and inter-agency transfers.

J. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2023-25:

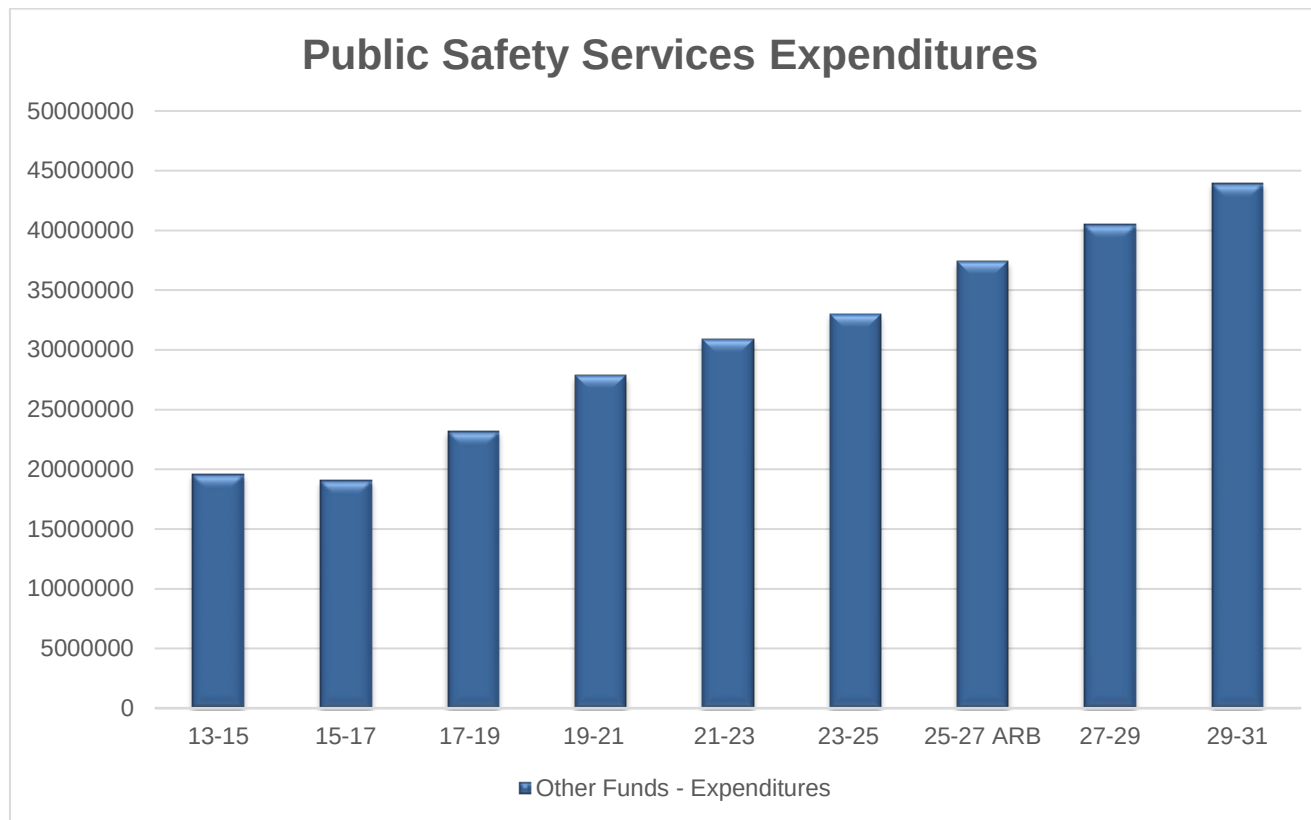
None

BUDGET NARRATIVE

OLCC, PUBLIC SAFETY-ALCOHOL SERVICES PROGRAM 2025-27 BUDGET

DIVISION SUMMARY

A. OTHER FUNDS EXPENDITURES



BUDGET NARRATIVE

B. PROGRAM FUNDING REQUEST

The Agency Request Budget is \$37,377,240 Other Funds limitation for the 2025-27 biennium, including 115 positions and 113.25 FTE.

C. PROGRAM OVERVIEW

The OLCC Public Safety Services (PSS) Program regulates the manufacture, distribution and sale of alcohol beverages and provides management of personnel of the Recreational and Medical Marijuana programs who oversee the production, processing, and sale of recreational marijuana while encouraging the development of Oregon's economy. This program is focused on ensuring the legal sale of alcohol and marijuana, service of alcohol to responsible adults and minimizing alcohol and marijuana-related public safety risks. This program implements all fundamental agency responsibilities and strategies related to licensing, education and enforcement; this effort has statewide reach and contributes to the quality of community life throughout Oregon.

D. PROGRAM DESCRIPTION

The Public Safety Services Program is vital to meeting the agency's mission to support businesses, public safety and community livability through education and the enforcement of liquor and marijuana laws. The three divisions within this Program are focused on OLCC's primary objective of preventing alcohol and marijuana from getting into the hands of minors and preventing the over-service of alcohol.

- **License Services Division** – responsible for investigating and processing license applications and renewals for alcohol and marijuana licensees, issuing alcohol service permits and marijuana worker permits and maintaining records for all permits and licenses.
- **Public Safety (Compliance) Division** – responsible for educating licensees, investigating complaints and enforcing liquor and marijuana laws through a voluntary compliance model including sanctions if education is not effective.
- **Administrative Hearings Division** – reviews the final OLCC internal investigative reports for technical sufficiency. The Division provides due process to the OLCC's licensees, permittees, applicants and liquor agents by developing the agency record at contested case hearings and ensuring consistent application of administrative rules and statutes.

BUDGET NARRATIVE

The Public Safety Program is responsible for providing statewide services to every Oregon community. As of June 1, 2022, OLCC is responsible for the oversight of more than 13,600 in-state alcohol licensees, including 11,200 restaurants, bars, grocery and convenience stores, plus 284 liquor stores, 149 distiller licenses and 98 tasting rooms, and nearly 150,000 alcohol service permittees throughout the state. In addition, the Program provides oversight for 2,861 marijuana licenses including producers, processors, wholesalers, retailers, laboratories and nearly 63,900 marijuana worker permittees. To ensure statewide reach, the Program continues to build upon the need for community services through five regional offices (including its headquarters in Milwaukie) and eight satellite offices. All three divisions of the Program work with businesses, citizens, local government and law enforcement to license, educate, and enforce if required through charges and sanctions.

Management of the Public Safety Program continues to develop and evolve as the OLCC continues to grow. To create efficiencies in operations the OLCC separated the management of the licensing and compliance divisions. The licensing and compliance divisions are further divided with focuses on either alcohol or marijuana. This approach has allowed the agency to keep workflow within one defined chain of command leading to more consistent decisions and outcomes. Compliance and Licensing will always be intertwined at a functional level at the regional offices.

Regulation of alcohol and marijuana use is essential to minimizing these products' risk to society, while making it available for responsible consumption. Irresponsible use is widely recognized as a cause of social and health problems including increased criminal activity such as crimes of violence and domestic abuse, driving under the influence and addiction: all significant factors for society's desire to regulate the availability and consumption of alcohol and marijuana. Regulation is a focus of government—not only because of concern for the health, safety and welfare of all individuals—but also because substance abuse burdens society with high-costs related to preserving health and the livability of communities. Controlling the misuse of alcohol and marijuana and setting standards for the responsible sale and service of alcohol and marijuana, is a means to preventing both problems and limiting costs to the state.

At the same time, the responsible use of alcohol is intertwined with Oregonians love of food, sport, entertainment and social and cultural relationships and celebrations. The sale and service of alcohol is an important part of the Oregon economy including not just those business and jobs related to the manufacturing, shipping, marketing, warehousing, distribution and sales to the public, but it is a major component of our hospitality, tourism and special events business base. These activities represent a significant portion of the Oregon economy that was negatively impacted by the pandemic. In 2023-25 a focus of this Program is to help these businesses reopen while ensuring licensees and

BUDGET NARRATIVE

permittees comply with liquor laws: to protect public safety and safeguard Oregon’s economic development and viability.

A main strategy for protecting the public and community welfare is to prevent underage consumption of alcohol and marijuana. Alcohol is a major contributor in the four leading causes of teen deaths: highway crashes, homicides, suicides and drowning. Minor alcohol consumption is also linked to other crimes such as sexual assault, vandalism, excessive noise, littering and public urination – which deeply affect communities’ livability. Similarly, consumption of marijuana by minors is linked to increased risk of mental health issues including depression, suicide, self-harming, impaired driving, and a potential for addiction.

In providing for access to alcohol and marijuana, Oregon has five high priority issues for control: 1) keeping alcohol and marijuana out of the hands of minors; 2) preventing the over service of individuals, 3) preventing illegal diversion of marijuana in or out of the legal market, 4) educating and communicating information vital to compliance and consumer protection and safety, and 5) supporting law enforcement in their efforts to thwart illegal activity.

The Division’s licensing unit is organized into two sections:

The Metro Licensing Unit is stationed in Portland; whereas liquor licenses are processed within a local regional office, the vast majority of all recreational marijuana licenses are processed by the Metro Licensing Unit. Technical and administrative staff are responsible for distributing license applications and providing guidance and information on liquor and marijuana licensing regulations to applicants, local governments and the public. The staff investigates applications for annual and temporary liquor licenses. The unit generally serves licensees in Multnomah, Clackamas, Washington, Clatsop, Hood River, Wasco and Columbia counties, but frequently assists other field office investigations around the state. They are responsible for presenting policy matters to decision makers. They also develop and maintain the license manual.

The License Process Unit oversees liquor and recreational marijuana licenses and service permit and marijuana worker permit application workflow and maintains records. The unit is the conduit between the license investigators, compliance inspectors and licensing data systems. It processes initial applications and issues licenses and service permit renewals statewide; maintains the OLCC’s official license and service permit files; responds to public records requests and provides clerical support to the License Services Division staff. Unlike in field offices outside of the

BUDGET NARRATIVE

Portland-Metro area, this unit's staff processes licenses for alcohol businesses owned out-of-state that now require Oregon licenses: licenses such as direct shippers, certificates of approval (CERAs) and wine self- distributors.

The complexity of licensing work has also increased during the last decade, as businesses pursue new operational models not contemplated when the agency's regulatory and licensing framework was first conceived. The sale of beer and wine growlers or take-home containers of alcohol are a great example of new industry innovation. Many of these complexities focus on creating new capability and innovation desired by Oregon's own craft producers that are interested in maximizing their ability to grow business income in Oregon and internationally. Replaced by new license applications and change of ownership applications.

Except for the shutdown during the pandemic, the Licenses Services Division has seen a substantial increase in the requests for special liquor licensing. In addition to special licenses, OLCC has also had an increase in requests for alcohol service permits and marijuana worker permits, all representing persons ready and willing to work. Even with implementing technology to assist in the application process, calls for questions and assistance are at an all-time high.

To promote public safety, the Public Safety Division ensures liquor and recreational marijuana licensed businesses statewide comply with all applicable laws. The Division does this by providing education and training on liquor and recreational marijuana laws to licensees, conducting in-depth investigations, enforcing special events (temporary sales permits), and enforcing liquor and marijuana laws through administrative sanctions. Division staff in the field offices also assist in the licensing process by doing on-site licensing inspections prior to licensure and when necessary, at renewal. The Division builds partnerships with local governing bodies, citizen groups, neighborhood associations, local law enforcement, federal law enforcement, schools and universities and moderation groups. The Division's proactive relationship with the alcohol beverage and marijuana industries helps to ensure Industry's understanding and compliance with liquor and marijuana laws. The Division collaborates with communities statewide to maintain neighborhood livability and safeguard the marketplace and economy.

The Public Safety Division's field operational staff implements regulatory operations, processes and procedures and OLCC policies. The Division's compliance inspectors investigate complaints of law violations; referrals by police agencies, reports or complaints from the public; industry members and other agencies; and violations encountered during OLCC staff's observations. Inspectors' help licensees identify compliance problems and offer education. If these efforts fail and violations continue, staff may initiate administrative sanctions and/or issue criminal citations. If public safety is at risk, the agency can order an immediate license suspension.

BUDGET NARRATIVE

The Division has five regional work units reporting to the Public Safety Division director. These units include the metro enforcement unit headquartered in the Milwaukie office and four other units located throughout the state. As OLCC grows, the agency has segregated the regional managers in its larger offices into program areas. OLCC currently has one regional manager in the metro enforcement unit that is dedicated to alcohol and one that is dedicated to recreational marijuana. The OMMP medical marijuana tracking and inspection is a state-wide program and is managed by a manager out of the Portland Field Office. Regulatory Specialists are assigned to the five regional units as well as the metro enforcement unit in three program areas, alcohol, recreational marijuana and the medical marijuana program.

The five regional units are:

- Metro Enforcement Unit, headquartered in Milwaukie moved to a new building in November 2019, and includes a field office in Hood River.
- Salem Region, headquartered in Salem with a field office in Astoria.
- Eugene Region headquartered in Eugene with field offices in Newport, Roseburg & Corvallis.
- Medford Region, headquartered in Medford with field offices in Klamath Falls and Coos Bay.
- Bend Region, headquartered in Bend with a field office in Pendleton.

E. REVENUE SOURCE

The Oregon Liquor & Cannabis Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473, and 475C.

F. PROPOSED LEGISLATIVE CHANGES

N/A

BUDGET NARRATIVE

BUILD, MOVE, MODERNIZE NON-BONDED COSTS **OLCC 2025-27 Budget, Policy Option Package (POP) No. 102, Agency Priority No. 2**

A. Package Purpose

The bond funding for the warehouse construction will cover capitalized expenses associated with the implementation of the projects but will not cover costs ineligible for bonding or considered in the current development contracts. These anticipated costs include moving costs, preparing the current OLCC property for sale, furniture and fixtures, forklifts and other equipment for the new warehouse. While the entire request for this funding was requested in the 2023-25 policy option package 102 in the agency request budget (that also included IT modernization), what was eventually approved in the legislatively adopted budget was only a portion of that, acknowledging that some of the spending would occur in the 2023-25 biennium and some in the 2025-27 biennium. The request is to cover expenditures for the items that were not covered by the funding awarded in 2023-25. For example, the agency will purchase approximately 80% of the new warehouse equipment (e.g. forklifts, pickers, etc.) prior to the end of the 2023-25 biennium, but some needs could not be identified with any specificity before the 2023-25 budget was built, so this request is for the balance of that funding.

B. How Achieved

The anticipated costs associated with the relocation of the new warehouse and the move of OLCC headquarters from the current Milwaukie location to the Portland State Office Building (PSOB) are outlined below, and total \$2,435,530 in one-time costs for 2025-27, with and additional \$1,552,899 in 2027-29 in on-going and hold-over costs. Some costs are one-time, while others will be on-going. The following is a breakdown of costs associated with the project.

Moving Cost and Preparation of the Current OLCC Property for Sale

OLCC will incur the costs for moving both warehouse items from the old location to the new, but also to move equipment and furnishing from the existing headquarters to the PSOB. In addition, OLCC anticipates selling the current facilities after the 2025-27 biennium and will incur costs associated with that preparation.

BUDGET NARRATIVE

Given the age of the current infrastructure and the length of time it has been occupied, there has been an accumulation of files, equipment, furniture, and supplies that will need to be disposed of in order to sell the facility. The agency will also need to incur the cost of some deferred maintenance in order to prepare the property for sale, to include general cleaning. OLCC had estimated an Other Funds limitation need of \$750,000 to cover these costs. This includes \$25,000 in one-time cost for the move of the Salem field office and the remainder for moving the headquarters and existing warehouse.

Forklifts, Order Pickers, and Other Equipment for the New Warehouse

The new warehouse area is designed to be 350,000 square feet. The current warehouses at Milport and McLoughlin are approximately 228,000 square feet, combined. The new warehouse is also being designed to be 10 feet higher than the current warehouses, which incorporates 5-high pallet storage instead of the current 4-high. This will require different forklifts to be able to reach the new racking levels. The new warehouse will be bigger, requiring forklifts, pallet jacks, and carts that will be able to not only reach higher heights but also travel farther distances in a day and be able to navigate the new layout rapidly. Most of the equipment in the current warehouse is ten years old or older. Some of the pallet jacks date back to the 1990s. Equipping the new warehouse with new equipment will make the operation as efficient as possible.

Selling the surplus old equipment will provide revenue to help offset some of the new costs. However, the timing of those revenues will not occur at the same time that the majority the new equipment purchases will be incurred. This is due, in part, to the need the agency will have to keep the old warehouse functioning until the new warehouse is fully operational and any related start-up issues have been resolved. OLCC has approximately 80% of the original request in its 2023-25 biennial budget, but the remaining Other Funds limitation needed for the last 20% of the equipment, or \$1,005,530, is being requested here. This includes the 20% remaining cost of \$966,000 (determined back in 2023) with 4% inflation added. In future biennia, OLCC anticipates a need of \$201,106 to cover future warehouse needs for equipment replacement.

Once the material handling system design and procurement plans are completed as a part of design development with the construction management general contractor (CMGC), an assessment will be completed at the individual vehicle level to determine which pieces of equipment will be able to transfer to the new location after the old location is closed. This will allow the agency to complete a gap analysis to finalize which pieces of equipment will be procured. The expected breakdown of costs to equip the new warehouse as originally requested in the 2023-25 biennium is shown below in Table 1. This original request was based on estimates from a pre-design phase of the construction, and while the individual line items are subject to change, the agency feels that that the original request, in total, remains accurate. Because of procurement timelines, delivery lead times, and the fact that existing equipment is currently in use and may or may not degrade to the point of needing replacement before the move, the agency is not able to delineate between which items will be procured in 2023-25 and which will have to wait until 2025-27, but the original request, in total, reflects the agency needs. As a result, the agency is requesting the remaining funding from the original request to complete the project.

BUDGET NARRATIVE

Table 1. Original Equipment Request in 2023-25 for New Warehouse

Description	QTY	Each Cost	Estimated Cost
4 Stage Forklift with Lithium Battery	30	\$80,000.00	\$2,400,000.00
2 Stage Forklift with Lithium Battery with Bottlers Tilt	4	\$80,000.00	\$320,000.00
Order Picker Mast with Lithium Battery	10	\$55,000.00	\$550,000.00
Taylor Dunn Cart	12	\$15,000.00	\$180,000.00
Plastic Balers	2	\$15,000.00	\$30,000.00
Cardboard Baler	1	\$30,000.00	\$30,000.00
Electric Pallet Jack	8	\$6,000.00	\$48,000.00
Walkie Rider Pallet Jack	4	\$20,000.00	\$80,000.00
Scissor Lift	2	\$60,000.00	\$120,000.00
Shrink Wrap Machine	1	\$25,000.00	\$25,000.00
Auto Labeler	1	\$35,000.00	\$35,000.00
Zebra Printer	15	\$4,000.00	\$60,000.00
U-Boat Cart	30	\$500.00	\$15,000.00
Hand Truck	30	\$233.33	\$7,000.00
Compressors	1	\$40,000.00	\$40,000.00
Industrial Electric Warehouse Floor Sweeper	1	\$30,000.00	\$30,000.00
Pallet Wrapper Machine	2	\$10,000.00	\$20,000.00
20% Contingency for Inflation			\$798,000
Total			\$4,788,000

Leasing Costs

The existing headquarters will close with the construction of the new warehouse, and administrative function for the agency will move to DAS leased space in the Portland State Office Building (PSOB) in downtown Portland in the Lloyd District. DAS anticipates the new lease cost to be \$50,080 per month for the final 12 months of the 2025-27 biennium (\$600,962) and \$1,575 per month for reserved parking (\$18,900 for the final 12 months of the 2025-27 biennium). This equates to \$1,291,793 in 2027-29 for the full biennium, combined.

An additional \$60,000 on a biennial basis is anticipated to accommodate added lease costs associated with the new location for the Salem field office, as well.

BUDGET NARRATIVE

Build, Move, Modernize Non Bonded Costs. **OLCC 2025-27 Budget Policy Option Package No. 102**

Division	Package Description	FTE	2025-27	2027-29
			One-time	Ongoing
Distilled Spirits	Warehouse Equipment		\$1,005,530	\$201,106
Administration & Support	Office & Warehouse Move		\$750,000	\$0
Administration & Support	PSOB Lease		\$620,000	\$1,291,793
Public Safety & Recreational Marijuana	Additional Lease Costs for New Office		\$60,000	\$60,000
		0.00	\$2,435,530	\$1,552,899
TOTALS - Build, Move, Modernize Non Bonded Costs - Package # 102		0.00	\$2,435,530	\$1,552,899

C. Staffing Impact

The package will not add or reduce positions for OLCC.

D. Quantifying Results

Gross liquor sales are forecast to be \$1.9 billion in the upcoming biennium and are critically reliant on information technology to receive, store and sell spirits. The OLCC has the revenue through the General Obligation Bonds to design, develop and implement the systems but requires the additional funding to maintain the systems on an ongoing basis.

E. Revenue Source

“The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C.”

BUDGET NARRATIVE

AGENCY REALIGNMENT & COST ALLOCATION **OLCC 2025-27 Budget, Policy Option Package (POP) No. 106, Agency POP Priority No. 6**

A. Package Purpose

The agency received the following Budget Note in Senate Bill 5519 (2023):

OLCC Workload, Staffing, and Management Analysis:

“By December 2024, the Oregon Liquor and Cannabis Commission shall provide to the Legislative Fiscal Office an analysis of workload and staffing in the areas of licensing, public safety, financial administration, contested cases/disciplinary proceedings, policy development, and communications. The analysis shall be for purposes of determining the extent to which positions devote time to matters related to liquor vs. cannabis, allocating staff to appropriate funding streams, and developing a cost allocation model for shared administrative and program functions to inform future investment decisions.

The OLCC shall also perform a review of its organizational management structure, specifically evaluating the classifications, functions, division of responsibilities, and oversight authority of Division directors and Executive Team members. The agency will report on the results of this review to the Legislative Fiscal Office.”

The purpose of this package is to provide a summary of the organizational review and re-alignment the agency has implemented along with the results of the agency’s cost allocation model review.

B. How Achieved

The agency began this work during the 2023 legislative session when the agency developed a plan to move from a two Deputy Director model to a single Deputy Director model. This first step of the plan was approved in Senate Bill 5519 (2023). The agency then began a larger review of our organizational management structure in 2023-25. The guiding principle for the agency’s realignment were the following:

BUDGET NARRATIVE

- ensure the agency structure was designed to support the two main operating functions: Public Safety and Distilled Spirits,
- be fiscally responsible and clarify lines of authority and accountability to allow for improved customer service and communication,
- where possible provide better opportunities for employee career advancement,
- be better positioned for the agency to focus on operational excellence,
- and remove silos between policy innovations and regulatory and compliance functions.

The agency has begun moving forward with this re-alignment during the 2023-25 biennium and stayed within our existing resources by utilizing the ability to pay for any classification changes needed through a Permanent Finance Plan. The organizational changes that could not be done through a 2023-25 Permanent Finance Plan or when developing the agency's 2025-27 Current Service Level Budget are being requested as part of the OLCC's 2025-27 Agency Request Budget. These agency position re-alignments have been done in a cost neutral manner which also allowed the agency to resolve a long-standing unbudgeted Public Safety Director position. The primary change in the agency re-alignment is the Policy, Analytics, Communication, and Education (PACE) program area has been dissolved. The PACE positions have been either moved through a reorganization or abolished in line with the previously stated principles.

The details of the cost allocation plan review have been shared with the Department of Administrative Services-Chief Financial Office and the Legislative Fiscal Office. Through 2023-25, the agency's cost allocation plan was based on comparing Administrative & Agency Support FTE to the other authorized positions across the agency. This purely FTE comparison was then used as a basis to allocate Administrative & Agency Support costs to the other Divisions using FTE as the only allocation factor. The OLCC conducted a more comprehensive analysis that included factoring non-limited Other Fund expenditures with limited Other Fund expenditures along with allocation factors that were more applicable than just FTE. For example, the agency's Fleet program was allocated using vehicles instead of FTE and the agency's Liquor Store and Privilege Tax auditors were allocated 100% to alcohol revenues since those auditing programs do not conduct any work related to marijuana. In addition, the agency's Public Safety-Administrative Hearings Division was allocated evenly between alcohol and Recreational Marijuana in the updated cost allocation plan. In the prior plan the Public Safety-Administrative Hearings Division was charged entirely to alcohol. The updated cost allocation plan indicated that Medical Marijuana should pay about \$670,000 per biennium less in indirect administrative costs than it has been and Recreational Marijuana should pay about \$2.9 million more per

BUDGET NARRATIVE

biennium. At this time the Recreational Marijuana program revenues and cash balances would be challenged to pay for increased agency costs of \$2.9 million per biennium. Therefore, the OLCC is planning to work with our stakeholders to plan for adjusting fees in the 2027-29 biennium in accordance with the information available under the updated cost allocation plan.

Division	Package Description	FTE	2025-27		2027-29	
			One time	Ongoing	One time	Ongoing
Public Safety	Agency Staff Realignment	2.25	\$ 700,626	\$ 700,626		
Administration & Support Services	Agency Staff Realignment	(2.00)	\$(851,871)	\$(851,871)		
Recreational Marijuana	Agency Staff Realignment	(0.29)	\$ 130,322	\$ 130,322		
Medical Marijuana	Agency Staff Realignment	0.04	\$ 20,923	\$ 20,923		
		0.00	\$ -	\$ -		
TOTALS - Agency Realignment & Cost Allocation - Package 106		0.00	0.00	0.00		

C. Staffing Impact

This Policy Option Package will not add any staff to OLCC.

D. Quantifying Results

The previously mentioned cost allocation plan update and agency re-alignment reflect measurable improvements the OLCC has made in administering the agency more effectively. The re-alignment changes will be completed in 2025-27. The agency's assumption related to our 2025-27 Agency Request Budget is fully implementing the updated cost allocation plan will be a 2027-29 budget item.

E. Revenue Source

"The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C."

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm

Cross Reference Name: Public Safety Services Program

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	5,605	-	-	-	5,605
Overtime Payments	-	-	4,696	-	-	-	4,696
Shift Differential	-	-	2,729	-	-	-	2,729
All Other Differential	-	-	1,835	-	-	-	1,835
Public Employees' Retire Cont	-	-	2,056	-	-	-	2,056
Pension Obligation Bond	-	-	(23,162)	-	-	-	(23,162)
Social Security Taxes	-	-	1,138	-	-	-	1,138
Unemployment Assessments	-	-	438	-	-	-	438
Paid Family Medical Leave Insurance	-	-	37	-	-	-	37
Mass Transit Tax	-	-	21,817	-	-	-	21,817
Vacancy Savings	-	-	(649,641)	-	-	-	(649,641)
Total Personal Services	-	-	(\$632,452)	-	-	-	(\$632,452)
Total Expenditures							
Total Expenditures	-	-	(632,452)	-	-	-	(632,452)
Total Expenditures	-	-	(\$632,452)	-	-	-	(\$632,452)
Ending Balance							
Ending Balance	-	-	632,452	-	-	-	632,452
Total Ending Balance	-	-	\$632,452	-	-	-	\$632,452

____ Agency Request

2025-27 Biennium

____ Governor's Budget

Page _____

____ Legislatively Adopted

Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 021 - Phase-in

Cross Reference Name: Public Safety Services Program
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	(7,548)	-	-	-	(7,548)
Employee Training	-	-	2,711	-	-	-	2,711
Office Expenses	-	-	2,261	-	-	-	2,261
Telecommunications	-	-	2,611	-	-	-	2,611
Data Processing	-	-	3,751	-	-	-	3,751
Other Services and Supplies	-	-	6,502	-	-	-	6,502
Expendable Prop 250 - 5000	-	-	6,527	-	-	-	6,527
IT Expendable Property	-	-	2,851	-	-	-	2,851
Total Services & Supplies	-	-	\$19,666	-	-	-	\$19,666
Total Expenditures							
Total Expenditures	-	-	19,666	-	-	-	19,666
Total Expenditures	-	-	\$19,666	-	-	-	\$19,666
Ending Balance							
Ending Balance	-	-	(19,666)	-	-	-	(19,666)
Total Ending Balance	-	-	(\$19,666)	-	-	-	(\$19,666)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Safety Services Program
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	10,364	-	-	-	10,364
Out of State Travel	-	-	594	-	-	-	594
Employee Training	-	-	4,367	-	-	-	4,367
Office Expenses	-	-	15,222	-	-	-	15,222
Telecommunications	-	-	46,435	-	-	-	46,435
State Gov. Service Charges	-	-	233,874	-	-	-	233,874
Data Processing	-	-	2,475	-	-	-	2,475
Publicity and Publications	-	-	2,867	-	-	-	2,867
Professional Services	-	-	26,269	-	-	-	26,269
IT Professional Services	-	-	4,287	-	-	-	4,287
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	433	-	-	-	433
Facilities Rental and Taxes	-	-	35,051	-	-	-	35,051
Fuels and Utilities	-	-	1,058	-	-	-	1,058
Facilities Maintenance	-	-	848	-	-	-	848
Agency Program Related S and S	-	-	1,951	-	-	-	1,951
Other Services and Supplies	-	-	1,252	-	-	-	1,252
IT Expendable Property	-	-	1,571	-	-	-	1,571
Total Services & Supplies	-	-	\$389,328	-	-	-	\$389,328

Capital Outlay

Office Furniture and Fixtures	-	-	338	-	-	-	338
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____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Technical Equipment	-	-	1,685	-	-	-	1,685
Total Capital Outlay	-	-	\$2,023	-	-	-	\$2,023
Total Expenditures							
Total Expenditures	-	-	391,351	-	-	-	391,351
Total Expenditures	-	-	\$391,351	-	-	-	\$391,351
Ending Balance							
Ending Balance	-	-	(391,351)	-	-	-	(391,351)
Total Ending Balance	-	-	(\$391,351)	-	-	-	(\$391,351)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Safety Services Program
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	43,761	-	-	-	43,761
Fuels and Utilities	-	-	1,386	-	-	-	1,386
Total Services & Supplies	-	-	\$45,147	-	-	-	\$45,147
Total Expenditures							
Total Expenditures	-	-	45,147	-	-	-	45,147
Total Expenditures	-	-	\$45,147	-	-	-	\$45,147
Ending Balance							
Ending Balance	-	-	(45,147)	-	-	-	(45,147)
Total Ending Balance	-	-	(\$45,147)	-	-	-	(\$45,147)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 102 - Warehouse & Office Build, Move & Modernization

Cross Reference Name: Public Safety Services Program
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	40,200	-	-	-	40,200
Total Services & Supplies	-	-	\$40,200	-	-	-	\$40,200
Total Expenditures							
Total Expenditures	-	-	40,200	-	-	-	40,200
Total Expenditures	-	-	\$40,200	-	-	-	\$40,200
Ending Balance							
Ending Balance	-	-	(40,200)	-	-	-	(40,200)
Total Ending Balance	-	-	(\$40,200)	-	-	-	(\$40,200)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 106 - Agency Realignment & Cost Allocation

Cross Reference Name: Public Safety Services Program
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	434,412	-	-	-	434,412
Empl. Rel. Bd. Assessments	-	-	162	-	-	-	162
Public Employees' Retire Cont	-	-	96,484	-	-	-	96,484
Pension Obligation Bond	-	-	27,474	-	-	-	27,474
Social Security Taxes	-	-	33,233	-	-	-	33,233
Paid Family Medical Leave Insurance	-	-	1,737	-	-	-	1,737
Worker's Comp. Assess. (WCD)	-	-	94	-	-	-	94
Mass Transit Tax	-	-	4,195	-	-	-	4,195
Flexible Benefits	-	-	95,418	-	-	-	95,418
Vacancy Savings	-	-	(34,954)	-	-	-	(34,954)
Total Personal Services	-	-	\$658,255	-	-	-	\$658,255

Services & Supplies							
Instate Travel	-	-	1,444	-	-	-	1,444
Out of State Travel	-	-	435	-	-	-	435
Employee Training	-	-	218	-	-	-	218
Office Expenses	-	-	7,433	-	-	-	7,433
Telecommunications	-	-	2,350	-	-	-	2,350
State Gov. Service Charges	-	-	22,786	-	-	-	22,786
Data Processing	-	-	750	-	-	-	750
Publicity and Publications	-	-	44	-	-	-	44
Dues and Subscriptions	-	-	443	-	-	-	443
Facilities Rental and Taxes	-	-	3,553	-	-	-	3,553
Agency Program Related S and S	-	-	41	-	-	-	41
Other Services and Supplies	-	-	218	-	-	-	218

____ **Agency Request**
2025-27 Biennium

____ **Governor's Budget**
Page _____

____ **Legislatively Adopted**
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 106 - Agency Realignment & Cost Allocation

Cross Reference Name: Public Safety Services Program
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	983	-	-	-	983
Total Services & Supplies	-	-	\$40,698	-	-	-	\$40,698
Capital Outlay							
Office Furniture and Fixtures	-	-	1,673	-	-	-	1,673
Total Capital Outlay	-	-	\$1,673	-	-	-	\$1,673
Total Expenditures							
Total Expenditures	-	-	700,626	-	-	-	700,626
Total Expenditures	-	-	\$700,626	-	-	-	\$700,626
Ending Balance							
Ending Balance	-	-	(700,626)	-	-	-	(700,626)
Total Ending Balance	-	-	(\$700,626)	-	-	-	(\$700,626)
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							2.25
Total FTE	-	-	-	-	-	-	2.25

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

BUDGET NARRATIVE

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POS116 - Net Package Fiscal Impact Report

2025-27 Biennium

Current Service Level

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
No records for the phase: CSL														
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										0	0	0	0	0.00

BUDGET NARRATIVE

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POS116 - Net Package Fiscal Impact Report

Public Safety Services Program

2025-27 Biennium

Cross Reference Number: 84500-002-00-00-00000

Agency Request Budget

Package Number: 106

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4500178	1339480	108380	MMS X7435 A P	LICENSING AND PERMITTING MAN	31X	PF	0	10	11,028	-264,672	-122,612	-387,284	-1	-1.00
5500053	1338090	108374	AL C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	10	6,243	149,832	87,861	237,693	1	1.00
5500059	499160	64596	AL C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	12	10	8,707	104,484	52,878	157,362	1	0.50
5500561	499310	31616	MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	PF	12	9	10,512	126,144	59,433	185,577	1	0.50
5500604	1260290	463	AL C5248 A P	COMPLIANCE SPECIALIST 3	29	PF	24	10	9,587	230,088	112,147	342,235	1	1.00
8000401	1251790	66951	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIS	38X	PF	6	9	14,756	88,536	37,421	125,957	0	0.25
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										434,412	227,128	661,540		
Federal Funds										0	0	0		
Total Funds										434,412	227,128	661,540	3	2.25

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500
Cross Reference Number: 84500-002-00-00-00000

Source	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	25,132,576	30,845,680	32,995,709	37,377,240	-	-
Total Other Funds	\$25,132,576	\$30,845,680	\$32,995,709	\$37,377,240	-	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2021-2023 Actual	2023-25 Legislatively Adopted	Legislatively Approved	2025-27		
						Agency Request	Governor's	Legislatively Adopted
ALL Sources	OTHER	Various	\$25,132,576	\$30,845,680	\$32,995,709	\$37,377,240	TBD	TBD

 X Agency Request

 Governor's Budget

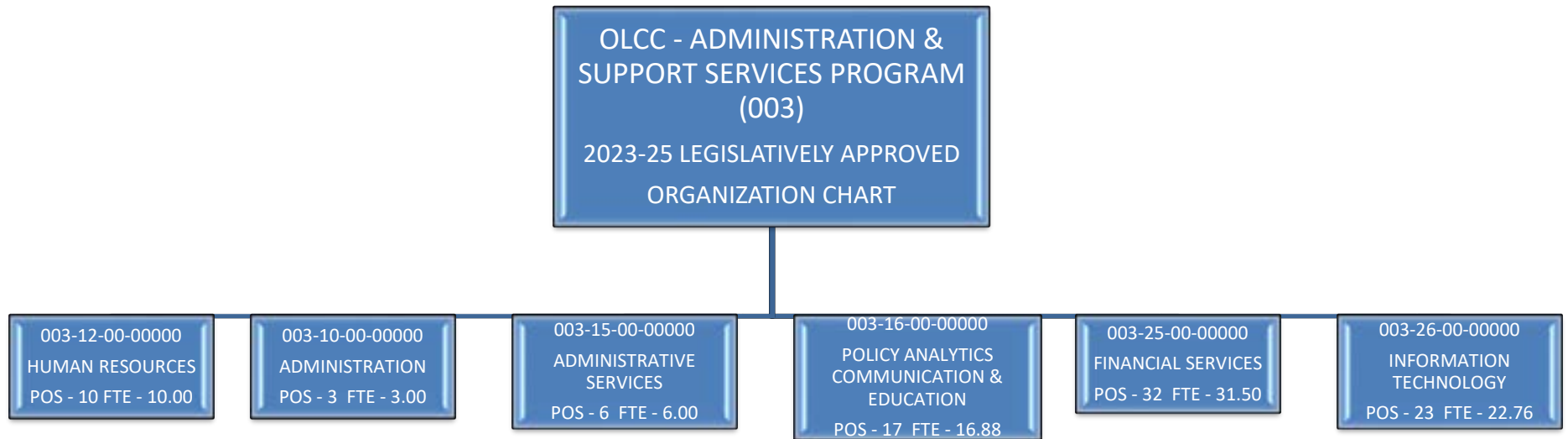
 Legislatively Adopted

Page 39

BUDGET NARRATIVE

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BUDGET NARRATIVE



21-23 LAB
POS - 91 FTE - 90.33

23-25 CSL
POS - 92 FTE - 92.00

23-25 ARB
POS - 104 FTE - 102.56

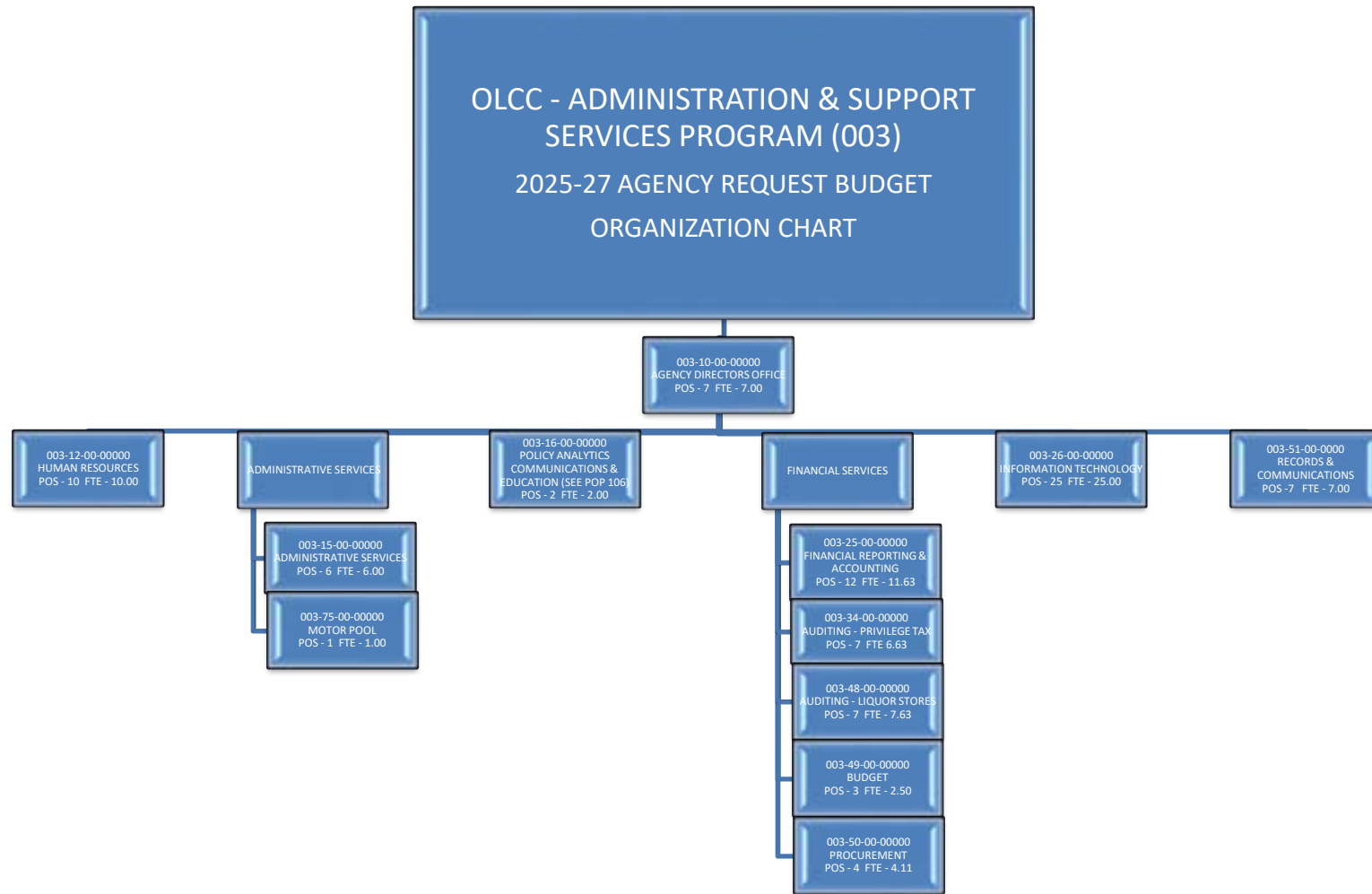
23-25 GB
POS - 98 FTE - 97.28

23-25 LAB
POS - 91 FTE - 90.14

BUDGET NARRATIVE

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BUDGET NARRATIVE



23-25 ARB
POS - 104 FTE - 102.56

23-25 GB
POS - 98 FTE - 97.28

23-25 LAB
POS - 91 FTE - 90.14

25-27 CSL
POS - 93 FTE - 92.50

25-27 ARB
POS - 91 FTE - 90.50

BUDGET NARRATIVE

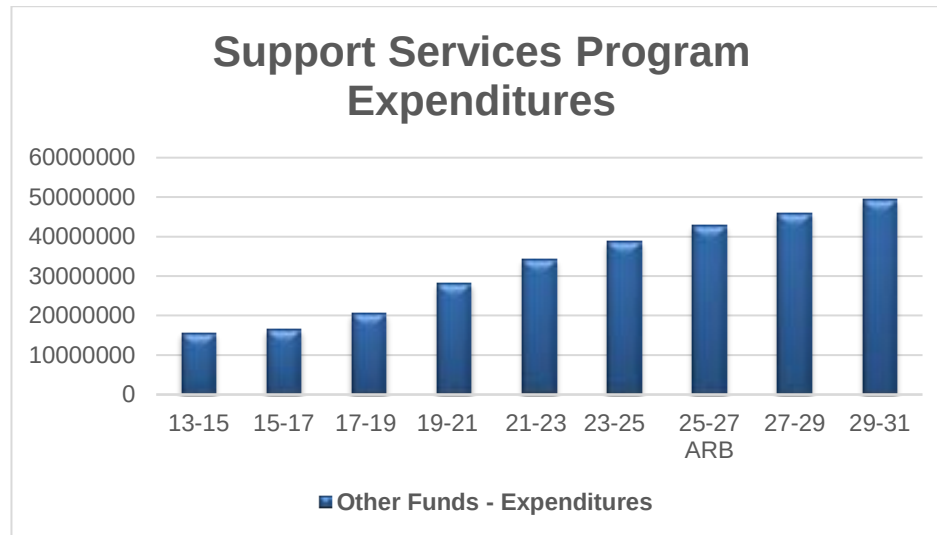
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BUDGET NARRATIVE

OLCC - ADMINISTRATION AND SUPPORT SERVICES PROGRAM 2025-27 AGENCY REQUEST BUDGET

ADMIN. & SUPPORT SERVICES DIVISION EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA, PRIMARY DIVISION FOCUS, & ALIGNMENT with AGENCY STRATEGIC PLAN:** Economy and Jobs, Implementation of the Agency’s 2024 Strategic Plan – focusing on three key strategic priorities outlined in the plan.
- B. **PROGRAM CONTACT** : Kailean Kneeland, Chief Financial Officer, (971) 413-4131
- C. **OTHER FUNDS BUDGET AND PERFORMANCE:**



The bars on the graph show historical and projected total expenditures for the support services program.

BUDGET NARRATIVE

D. PROGRAM OVERVIEW

The Administration and Support Services Program provides the infrastructure for the Oregon Liquor and Cannabis Commission (OLCC) to fulfill commissioners' policy direction and for OLCC programs to provide services to customers and stakeholders. Oregon's hospitality and distilled spirits industries, marijuana licensees and their customers depend on OLCC's Distilled Spirits, Marijuana Program, Medical Marijuana Program and Public Safety Services programs' services for access to the marketplace and for clarity about regulatory controls. The program creates a framework to manage agency assets, update retail operations and plan for internal and external technology upgrades to support the effectiveness and timeliness of staff support and the delivery of services to customers.

The OLCC prioritizes and streamlines services and program delivery in order to facilitate commerce in a well-regulated marketplace. It provides a means to communicate and collaborate with external stakeholders; the internal structure to ensure accountability and stewardship; and provides the tools and supplies for an efficient and safe workplace. Functions include providing public information; communicating with internal and external stakeholders; building relationships with partners; providing fiscal accountability and recordkeeping; administering privilege tax collection; providing information technology; training staff; providing labor relations; purchasing commodities; controlling personal property; leasing buildings and equipment; managing its motor pool; maintaining the physical plant and buildings; and providing mailroom services, central supplies and printing coordination. The agency has also responded to a 2023 Budget Note related to the agency's organizational structure by realigning agency resources to be more efficient and effective.

E. PROGRAM FUNDING

The Agency Request Budget is \$42,767,101 Other Funds limitation for the 2025-27 biennium for this program, with 91 positions and 90.50 FTEs.

Revenue transfers have been established from the Recreational Marijuana and Medical Marijuana programs to fund a portion of Support Services program costs. The 2025-27 transfers are estimated at ~\$6 million from the Recreational Marijuana program, and ~\$1 million from the Medical Marijuana program for total Support Services funding of ~\$7 million.

BUDGET NARRATIVE

F. PROGRAM DESCRIPTION

In the current biennium the workload of every department increased – from increased agency capital projects related work to managing the Bottle Bill– all this added to the agency’s already heavy workload to develop rules, procure computers, recruit and interview staff, analyze data for decision-making, track budgets, and implement planning for new information systems. The Administrative and Support Services Program’s emphasis on delivering services effectively and efficiently is key to the success of every Division in the agency and to our stakeholders

G. PROGRAM JUSTIFICATION

The Administration and Support Services Division provides essential infrastructure to the other Divisions within the agency. The ability to effectively engage with our employees, make sound financial decisions, implement proper internal controls, collect privilege tax revenues, administer contracts/purchasing in accordance with state statutes, administrative rules, and executive orders, properly manage agency facilities and vehicles, pay Agents and vendors appropriately, respond to public record requests, and more reflect the critical roles the Administration and Support Services Division is responsible for across the agency.

H. PROGRAM PERFORMANCE

The Administration and Support Services Division played a key role in the agency being able to distribute more than \$637 million to the state General Fund, cities, counties, mental health and drug services, and the OWB during the last 2021-23 biennium.

BUDGET NARRATIVE

I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

The OLCC administers Oregon’s Liquor Control Act and regulates recreational licensing and compliance for cannabis. The OLCC’s authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 74, Beverages Containers; the Bottle Bill; 475C, Cannabis Regulation; and Administrative Rules Chapter 845.

J. FUNDING STREAMS

All OLCC alcoholic beverage programs are funded by OLCC-generated revenue. All revenues received by the OLCC are classified as “Other Funds.” Revenues that are derived from liquor sales, license fees and fines, server education fees, taxes on malt beverages and wines (Privilege Tax) and miscellaneous income. ORS 471.805 directs the OLCC to distribute available moneys to the state General Fund, cities, counties, and public health state programming. OLCC’s marijuana program is funded by marijuana license fees and fines. OLCC’s Medical Marijuana Program is funded through a transfer from the Department of Revenue.

K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2023-25

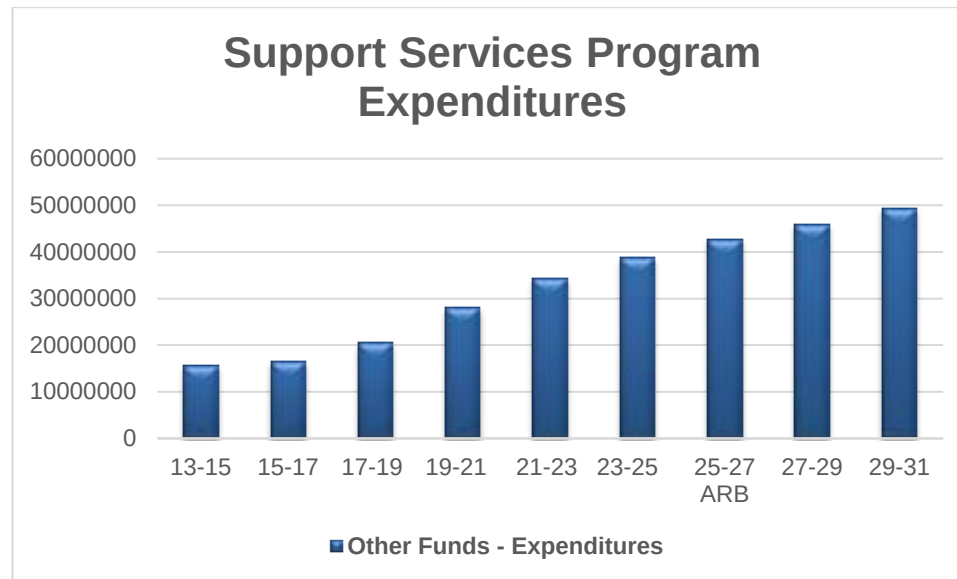
In the 2025-27 Agency Request Budget the agency is realigning the Policy Analytics Communication Education (PACE) program to reposition the resources within this program area more directly in support of the Divisions that were served by these administrative areas. In addition, the agency has developed a revised indirect administrative cost allocation plan. These items are detailed in POP 106.

BUDGET NARRATIVE

OLCC - ADMINISTRATION AND SUPPORT SERVICES PROGRAM 2025-27 AGENCY REQUEST BUDGET

ADMIN. & SUPPORT SERVICES DIVISION SUMMARY

A. OTHER FUNDS EXPENDITURES



B. **PROGRAM FUNDING REQUEST**

The Agency Request Budget is \$42,767,101 Other Funds limitation for the 2025-27 biennium, including 91 positions and 90.50 FTE.

BUDGET NARRATIVE

C. REVENUE SOURCE

The Oregon Liquor & Cannabis Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473, and 475C.

BUDGET NARRATIVE

BUILD, MOVE, MODERNIZE NON-BONDED COSTS **OLCC 2025-27 Budget, Policy Option Package (POP) No. 102, Agency Priority No. 2**

A. Package Purpose

The bond funding for the warehouse construction will cover capitalized expenses associated with the implementation of the projects but will not cover costs ineligible for bonding or considered in the current development contracts. These anticipated costs include moving costs, preparing the current OLCC property for sale, furniture and fixtures, forklifts and other equipment for the new warehouse. While the entire request for this funding was requested in the 2023-25 policy option package 102 in the agency request budget (that also included IT modernization), what was eventually approved in the legislatively adopted budget was only a portion of that, acknowledging that some of the spending would occur in the 2023-25 biennium and some in the 2025-27 biennium. The request is to cover expenditures for the items that were not covered by the funding awarded in 2023-25. For example, the agency will purchase approximately 80% of the new warehouse equipment (e.g. forklifts, pickers, etc.) prior to the end of the 2023-25 biennium, but some needs could not be identified with any specificity before the 2023-25 budget was built, so this request is for the balance of that funding.

B. How Achieved

The anticipated costs associated with the relocation of the new warehouse and the move of OLCC headquarters from the current Milwaukie location to the Portland State Office Building (PSOB) are outlined below, and total \$2,435,530 in one-time costs for 2025-27, with and additional \$1,552,899 in 2027-29 in on-going and hold-over costs. Some costs are one-time, while others will be on-going. The following is a breakdown of costs associated with the project.

Moving Cost and Preparation of the Current OLCC Property for Sale

OLCC will incur the costs for moving both warehouse items from the old location to the new, but also to move equipment and furnishing from the existing headquarters to the PSOB. In addition, OLCC anticipates selling the current facilities after the 2025-27 biennium and will incur costs associated with that preparation.

BUDGET NARRATIVE

Given the age of the current infrastructure and the length of time it has been occupied, there has been an accumulation of files, equipment, furniture, and supplies that will need to be disposed of in order to sell the facility. The agency will also need to incur the cost of some deferred maintenance in order to prepare the property for sale, to include general cleaning. OLCC had estimated an Other Funds limitation need of \$750,000 to cover these costs. This includes \$25,000 in one-time cost for the move of the Salem field office and the remainder for moving the headquarters and existing warehouse.

Forklifts, Order Pickers, and Other Equipment for the New Warehouse

The new warehouse area is designed to be 350,000 square feet. The current warehouses at Milport and McLoughlin are approximately 228,000 square feet, combined. The new warehouse is also being designed to be 10 feet higher than the current warehouses, which incorporates 5-high pallet storage instead of the current 4-high. This will require different forklifts to be able to reach the new racking levels. The new warehouse will be bigger, requiring forklifts, pallet jacks, and carts that will be able to not only reach higher heights but also travel farther distances in a day and be able to navigate the new layout rapidly. Most of the equipment in the current warehouse is ten years old or older. Some of the pallet jacks date back to the 1990s. Equipping the new warehouse with new equipment will make the operation as efficient as possible.

Selling the surplus old equipment will provide revenue to help offset some of the new costs. However, the timing of those revenues will not occur at the same time that the majority the new equipment purchases will be incurred. This is due, in part, to the need the agency will have to keep the old warehouse functioning until the new warehouse is fully operational and any related start-up issues have been resolved. OLCC has approximately 80% of the original request in its 2023-25 biennial budget, but the remaining Other Funds limitation needed for the last 20% of the equipment, or \$1,005,530, is being requested here. This includes the 20% remaining cost of \$966,000 (determined back in 2023) with 4% inflation added. In future biennia, OLCC anticipates a need of \$201,106 to cover future warehouse needs for equipment replacement.

Once the material handling system design and procurement plans are completed as a part of design development with the construction management general contractor (CMGC), an assessment will be completed at the individual vehicle level to determine which pieces of equipment will be able to transfer to the new location after the old location is closed. This will allow the agency to complete a gap analysis to finalize which pieces of equipment will be procured. The expected breakdown of costs to equip the new warehouse as originally requested in the 2023-25 biennium is shown below in Table 1. This original request was based on estimates from a pre-design phase of the construction, and while the individual line items are subject to change, the agency feels that that the original request, in total, remains accurate. Because of procurement timelines, delivery lead times, and the fact that existing equipment is currently in use and may or may not degrade to the point of needing replacement before the move, the agency is not able to delineate between which items will be procured in 2023-25 and which will have to wait until 2025-27, but the original request, in total, reflects the agency needs. As a result, the agency is requesting the remaining funding from the original request to complete the project.

BUDGET NARRATIVE

Table 1. Original Equipment Request in 2023-25 for New Warehouse

Description	QTY	Each Cost	Estimated Cost
4 Stage Forklift with Lithium Battery	30	\$80,000.00	\$2,400,000.00
2 Stage Forklift with Lithium Battery with Bottlers Tilt	4	\$80,000.00	\$320,000.00
Order Picker Mast with Lithium Battery	10	\$55,000.00	\$550,000.00
Taylor Dunn Cart	12	\$15,000.00	\$180,000.00
Plastic Balers	2	\$15,000.00	\$30,000.00
Cardboard Baler	1	\$30,000.00	\$30,000.00
Electric Pallet Jack	8	\$6,000.00	\$48,000.00
Walkie Rider Pallet Jack	4	\$20,000.00	\$80,000.00
Scissor Lift	2	\$60,000.00	\$120,000.00
Shrink Wrap Machine	1	\$25,000.00	\$25,000.00
Auto Labeler	1	\$35,000.00	\$35,000.00
Zebra Printer	15	\$4,000.00	\$60,000.00
U-Boat Cart	30	\$500.00	\$15,000.00
Hand Truck	30	\$233.33	\$7,000.00
Compressors	1	\$40,000.00	\$40,000.00
Industrial Electric Warehouse Floor Sweeper	1	\$30,000.00	\$30,000.00
Pallet Wrapper Machine	2	\$10,000.00	\$20,000.00
20% Contingency for Inflation			\$798,000
Total			\$4,788,000

Leasing Costs

The existing headquarters will close with the construction of the new warehouse, and administrative function for the agency will move to DAS leased space in the Portland State Office Building (PSOB) in downtown Portland in the Lloyd District. DAS anticipates the new lease cost to be \$50,080 per month for the final 12 months of the 2025-27 biennium (\$600,962) and \$1,575 per month for reserved parking (\$18,900 for the final 12 months of the 2025-27 biennium). This equates to \$1,291,793 in 2027-29 for the full biennium, combined.

An additional \$60,000 on a biennial basis is anticipated to accommodate added lease costs associated with the new location for the Salem field office, as well.

BUDGET NARRATIVE

Build, Move, Modernize Non Bonded Costs. **OLCC 2025-27 Budget Policy Option Package No. 102**

Division	Package Description	FTE	2025-27 One-time	2027-29 Ongoing
Distilled Spirits	Warehouse Equipment		\$1,005,530	\$201,106
Administration & Support	Office & Warehouse Move		\$750,000	\$0
Administration & Support	PSOB Lease		\$620,000	\$1,291,793
Public Safety & Recreational Marijuana	Additional Lease Costs for New Office		\$60,000	\$60,000
		0.00	\$2,435,530	\$1,552,899
TOTALS - Build, Move, Modernize Non Bonded Costs - Package # 102		0.00	\$2,435,530	\$1,552,899

C. Staffing Impact

The package will not add or reduce positions for OLCC.

D. Quantifying Results

Gross liquor sales are forecast to be \$1.9 billion in the upcoming biennium and are critically reliant on information technology to receive, store and sell spirits. The OLCC has the revenue through the General Obligation Bonds to design, develop and implement the systems but requires the additional funding to maintain the systems on an ongoing basis.

E. Revenue Source

“The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C.”

BUDGET NARRATIVE

AGENCY REALIGNMENT & COST ALLOCATION **OLCC 2025-27 Budget, Policy Option Package (POP) No. 106, Agency POP Priority No. 6**

A. Package Purpose

The agency received the following Budget Note in Senate Bill 5519 (2023):

OLCC Workload, Staffing, and Management Analysis:

“By December 2024, the Oregon Liquor and Cannabis Commission shall provide to the Legislative Fiscal Office an analysis of workload and staffing in the areas of licensing, public safety, financial administration, contested cases/disciplinary proceedings, policy development, and communications. The analysis shall be for purposes of determining the extent to which positions devote time to matters related to liquor vs. cannabis, allocating staff to appropriate funding streams, and developing a cost allocation model for shared administrative and program functions to inform future investment decisions.

The OLCC shall also perform a review of its organizational management structure, specifically evaluating the classifications, functions, division of responsibilities, and oversight authority of Division directors and Executive Team members. The agency will report on the results of this review to the Legislative Fiscal Office.”

The purpose of this package is to provide a summary of the organizational review and re-alignment the agency has implemented along with the results of the agency’s cost allocation model review.

B. How Achieved

The agency began this work during the 2023 legislative session when the agency developed a plan to move from a two Deputy Director model to a single Deputy Director model. This first step of the plan was approved in Senate Bill 5519 (2023). The agency then began a larger review of our organizational management structure in 2023-25. The guiding principle for the agency’s realignment were the following:

BUDGET NARRATIVE

- ensure the agency structure was designed to support the two main operating functions: Public Safety and Distilled Spirits,
- be fiscally responsible and clarify lines of authority and accountability to allow for improved customer service and communication,
- where possible provide better opportunities for employee career advancement,
- be better positioned for the agency to focus on operational excellence,
- and remove silos between policy innovations and regulatory and compliance functions.

The agency has begun moving forward with this re-alignment during the 2023-25 biennium and stayed within our existing resources by utilizing the ability to pay for any classification changes needed through a Permanent Finance Plan. The organizational changes that could not be done through a 2023-25 Permanent Finance Plan or when developing the agency's 2025-27 Current Service Level Budget are being requested as part of the OLCC's 2025-27 Agency Request Budget. These agency position re-alignments have been done in a cost neutral manner which also allowed the agency to resolve a long-standing unbudgeted Public Safety Director position. The primary change in the agency re-alignment is the Policy, Analytics, Communication, and Education (PACE) program area has been dissolved. The PACE positions have been either moved through a reorganization or abolished in line with the previously stated principles.

The details of the cost allocation plan review have been shared with the Department of Administrative Services-Chief Financial Office and the Legislative Fiscal Office. Through 2023-25, the agency's cost allocation plan was based on comparing Administrative & Agency Support FTE to the other authorized positions across the agency. This purely FTE comparison was then used as a basis to allocate Administrative & Agency Support costs to the other Divisions using FTE as the only allocation factor. The OLCC conducted a more comprehensive analysis that included factoring non-limited Other Fund expenditures with limited Other Fund expenditures along with allocation factors that were more applicable than just FTE. For example, the agency's Fleet program was allocated using vehicles instead of FTE and the agency's Liquor Store and Privilege Tax auditors were allocated 100% to alcohol revenues since those auditing programs do not conduct any work related to marijuana. In addition, the agency's Public Safety-Administrative Hearings Division was allocated evenly between alcohol and Recreational Marijuana in the updated cost allocation plan. In the prior plan the Public Safety-Administrative Hearings Division was charged entirely to alcohol. The updated cost allocation plan indicated that Medical Marijuana should pay about \$670,000 per biennium less in indirect administrative costs than it has been and Recreational Marijuana should pay about \$2.9 million more per

BUDGET NARRATIVE

biennium. At this time the Recreational Marijuana program revenues and cash balances would be challenged to pay for increased agency costs of \$2.9 million per biennium. Therefore, the OLCC is planning to work with our stakeholders to plan for adjusting fees in the 2027-29 biennium in accordance with the information available under the updated cost allocation plan.

Division	Package Description	FTE	2025-27		2027-29	
			One time		Ongoing	
Public Safety	Agency Staff Realignment	2.25	\$	700,626	\$	700,626
Administration & Support Services	Agency Staff Realignment	(2.00)	\$	(851,871)	\$	(851,871)
Recreational Marijuana	Agency Staff Realignment	(0.29)	\$	130,322	\$	130,322
Medical Marijuana	Agency Staff Realignment	0.04	\$	20,923	\$	20,923
		0.00	\$	-	\$	-
TOTALS - Agency Realignment & Cost Allocation - Package 106		0.00	0.00	0.00		

C. Staffing Impact

This Policy Option Package will not add any staff to OLCC.

D. Quantifying Results

The previously mentioned cost allocation plan update and agency re-alignment reflect measurable improvements the OLCC has made in administering the agency more effectively. The re-alignment changes will be completed in 2025-27. The agency's assumption related to our 2025-27 Agency Request Budget is fully implementing the updated cost allocation plan will be a 2027-29 budget item.

E. Revenue Source

"The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C."

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm

Cross Reference Name: Administration and Support

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	322	-	-	-	322
Overtime Payments	-	-	2,151	-	-	-	2,151
Shift Differential	-	-	133	-	-	-	133
All Other Differential	-	-	541	-	-	-	541
Public Employees' Retire Cont	-	-	628	-	-	-	628
Pension Obligation Bond	-	-	(47,845)	-	-	-	(47,845)
Social Security Taxes	-	-	240	-	-	-	240
Unemployment Assessments	-	-	618	-	-	-	618
Paid Family Medical Leave Insurance	-	-	11	-	-	-	11
Mass Transit Tax	-	-	17,688	-	-	-	17,688
Vacancy Savings	-	-	(654,818)	-	-	-	(654,818)
Total Personal Services	-	-	(\$680,331)	-	-	-	(\$680,331)
Total Expenditures							
Total Expenditures	-	-	(680,331)	-	-	-	(680,331)
Total Expenditures	-	-	(\$680,331)	-	-	-	(\$680,331)
Ending Balance							
Ending Balance	-	-	680,331	-	-	-	680,331
Total Ending Balance	-	-	\$680,331	-	-	-	\$680,331

____ Agency Request

2025-27 Biennium

____ Governor's Budget

Page _____

____ Legislatively Adopted

Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
IT Professional Services	-	-	(175,000)	-	-	-	(175,000)
Total Services & Supplies	-	-	(\$175,000)	-	-	-	(\$175,000)
Capital Outlay							
Office Furniture and Fixtures	-	-	(11,800)	-	-	-	(11,800)
Automotive and Aircraft	-	-	(385,000)	-	-	-	(385,000)
Total Capital Outlay	-	-	(\$396,800)	-	-	-	(\$396,800)
Total Expenditures							
Total Expenditures	-	-	(571,800)	-	-	-	(571,800)
Total Expenditures	-	-	(\$571,800)	-	-	-	(\$571,800)
Ending Balance							
Ending Balance	-	-	571,800	-	-	-	571,800
Total Ending Balance	-	-	\$571,800	-	-	-	\$571,800

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	4,768	-	-	-	4,768
Out of State Travel	-	-	1,273	-	-	-	1,273
Employee Training	-	-	3,322	-	-	-	3,322
Office Expenses	-	-	22,285	-	-	-	22,285
Telecommunications	-	-	5,778	-	-	-	5,778
State Gov. Service Charges	-	-	1,157,968	-	-	-	1,157,968
Data Processing	-	-	37,292	-	-	-	37,292
Publicity and Publications	-	-	512	-	-	-	512
Professional Services	-	-	11,092	-	-	-	11,092
IT Professional Services	-	-	118,819	-	-	-	118,819
Attorney General	-	-	151,461	-	-	-	151,461
Employee Recruitment and Develop	-	-	363	-	-	-	363
Dues and Subscriptions	-	-	603	-	-	-	603
Facilities Rental and Taxes	-	-	10,351	-	-	-	10,351
Fuels and Utilities	-	-	16,344	-	-	-	16,344
Facilities Maintenance	-	-	10,045	-	-	-	10,045
Agency Program Related S and S	-	-	617	-	-	-	617
Other Services and Supplies	-	-	8,817	-	-	-	8,817

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	18,699	-	-	-	18,699
Total Services & Supplies	-	-	\$1,580,409	-	-	-	\$1,580,409
Capital Outlay							
Office Furniture and Fixtures	-	-	391	-	-	-	391
Technical Equipment	-	-	795	-	-	-	795
Automotive and Aircraft	-	-	5,314	-	-	-	5,314
Total Capital Outlay	-	-	\$6,500	-	-	-	\$6,500
Total Expenditures							
Total Expenditures	-	-	1,586,909	-	-	-	1,586,909
Total Expenditures	-	-	\$1,586,909	-	-	-	\$1,586,909
Ending Balance							
Ending Balance	-	-	(1,586,909)	-	-	-	(1,586,909)
Total Ending Balance	-	-	(\$1,586,909)	-	-	-	(\$1,586,909)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	37,365	-	-	-	37,365
Fuels and Utilities	-	-	21,403	-	-	-	21,403
Total Services & Supplies	-	-	\$58,768	-	-	-	\$58,768
Total Expenditures							
Total Expenditures	-	-	58,768	-	-	-	58,768
Total Expenditures	-	-	\$58,768	-	-	-	\$58,768
Ending Balance							
Ending Balance	-	-	(58,768)	-	-	-	(58,768)
Total Ending Balance	-	-	(\$58,768)	-	-	-	(\$58,768)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 060 - Technical Adjustments

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 060 - Technical Adjustments

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 102 - Warehouse & Office Build, Move & Modernization

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	750,000	-	-	-	750,000
Facilities Rental and Taxes	-	-	620,000	-	-	-	620,000
Total Services & Supplies	-	-	\$1,370,000	-	-	-	\$1,370,000
Total Expenditures							
Total Expenditures	-	-	1,370,000	-	-	-	1,370,000
Total Expenditures	-	-	\$1,370,000	-	-	-	\$1,370,000
Ending Balance							
Ending Balance	-	-	(1,370,000)	-	-	-	(1,370,000)
Total Ending Balance	-	-	(\$1,370,000)	-	-	-	(\$1,370,000)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 106 - Agency Realignment & Cost Allocation

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(559,992)	-	-	-	(559,992)
Empl. Rel. Bd. Assessments	-	-	(144)	-	-	-	(144)
Public Employees' Retire Cont	-	-	(124,375)	-	-	-	(124,375)
Pension Obligation Bond	-	-	(22,008)	-	-	-	(22,008)
Social Security Taxes	-	-	(41,788)	-	-	-	(41,788)
Paid Family Medical Leave Insurance	-	-	(2,171)	-	-	-	(2,171)
Worker's Comp. Assess. (WCD)	-	-	(84)	-	-	-	(84)
Mass Transit Tax	-	-	(3,360)	-	-	-	(3,360)
Flexible Benefits	-	-	(84,816)	-	-	-	(84,816)
Vacancy Savings	-	-	28,000	-	-	-	28,000
Total Personal Services	-	-	(\$810,738)	-	-	-	(\$810,738)

Services & Supplies							
Instate Travel	-	-	(1,446)	-	-	-	(1,446)
Out of State Travel	-	-	(438)	-	-	-	(438)
Employee Training	-	-	(216)	-	-	-	(216)
Office Expenses	-	-	(6,189)	-	-	-	(6,189)
Telecommunications	-	-	(2,352)	-	-	-	(2,352)
State Gov. Service Charges	-	-	(22,788)	-	-	-	(22,788)
Data Processing	-	-	(753)	-	-	-	(753)
Publicity and Publications	-	-	(42)	-	-	-	(42)
Dues and Subscriptions	-	-	(444)	-	-	-	(444)
Facilities Rental and Taxes	-	-	(3,552)	-	-	-	(3,552)
Agency Program Related S and S	-	-	(42)	-	-	-	(42)
Other Services and Supplies	-	-	(216)	-	-	-	(216)

____ **Agency Request**
2025-27 Biennium

____ **Governor's Budget**
Page _____

____ **Legislatively Adopted**
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 106 - Agency Realignment & Cost Allocation

Cross Reference Name: Administration and Support
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	(984)	-	-	-	(984)
Total Services & Supplies	-	-	(\$39,462)	-	-	-	(\$39,462)
Capital Outlay							
Office Furniture and Fixtures	-	-	(1,671)	-	-	-	(1,671)
Total Capital Outlay	-	-	(\$1,671)	-	-	-	(\$1,671)
Total Expenditures							
Total Expenditures	-	-	(851,871)	-	-	-	(851,871)
Total Expenditures	-	-	(\$851,871)	-	-	-	(\$851,871)
Ending Balance							
Ending Balance	-	-	851,871	-	-	-	851,871
Total Ending Balance	-	-	\$851,871	-	-	-	\$851,871
Total Positions							
Total Positions							(2)
Total Positions	-	-	-	-	-	-	(2)
Total FTE							
Total FTE							(2.00)
Total FTE	-	-	-	-	-	-	(2.00)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POS116 - Net Package Fiscal Impact Report

2025-27 Biennium

Current Service Level

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
No records for the phase: CSL														
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										0	0	0	0	0.00

BUDGET NARRATIVE

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POS116 - Net Package Fiscal Impact Report

Administration and Support

2025-27 Biennium

Cross Reference Number: 84500-003-00-00-00000

Agency Request Budget

Package Number: 106

Position Number	Auth No	Workday Id	Classification			Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5500053	1338090	108374	AL	C0108	A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	10	6,243	-149,832	-87,861	-237,693	-1	-1.00
5500059	499160	64596	AL	C0871	A P	OPERATIONS & POLICY ANALYST 2	27	PF	0	10	8,707	-208,968	-105,756	-314,724	-1	-1.00
5500561	499310	31616	MMN	X0872	A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	9	10,512	-252,288	-118,864	-371,152	-1	-1.00
5500604	1260290	463	AL	C5248	A P	COMPLIANCE SPECIALIST 3	29	PF	0	10	9,587	-230,088	-112,147	-342,235	-1	-1.00
8000216	1382371	131892	AL	C0108	A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	7	5,415	129,960	81,848	211,808	1	1.00
8000401	1251790	66951	MESN	Z7082	A P	BUSINESS OPERATIONS ADMINIST	38X	PF	0	9	14,756	-354,144	-148,567	-502,711	-1	-1.00
8000416	1255050	42399	MMS	X7084	A P	BUSINESS OPERATIONS MANAGE	33X	PF	24	10	12,165	291,960	130,869	422,829	1	1.00
8500220	1399011	119884	AL	C1486	I P	INFORMATION SYSTEMS SPECIAL	29	PF	24	8	8,892	213,408	107,100	320,508	1	1.00
General Funds												0	0	0		
Lottery Funds												0	0	0		
Other Funds												-559,992	-253,378	-813,370		
Federal Funds												0	0	0		
Total Funds												-559,992	-253,378	-813,370	-2	-2.00

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500

Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Other Revenues	23,496	-	-	-	-	-
Transfer In - Intrafund	27,954,533	29,519,192	30,853,495	35,877,227	-	-
Transfer In - Indirect Cost	7,517,394	7,364,725	7,936,569	6,889,874	-	-
Total Other Funds	\$35,495,423	\$36,883,917	\$38,790,064	\$42,767,101	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2021-2023 Actual	2023-25 Legislatively Adopted	Legislatively Approved	2025-27		
						Agency Request	Governor's	Legislatively Adopted
ALL Sources	OTHER	Various	\$35,495,423	\$36,883,917	\$38,790,064	\$42,767,101	TBD	TBD

 X Agency Request

 Governor's Budget

 Legislatively Adopted

Page 35

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 X Agency Request

 Governor's Budget

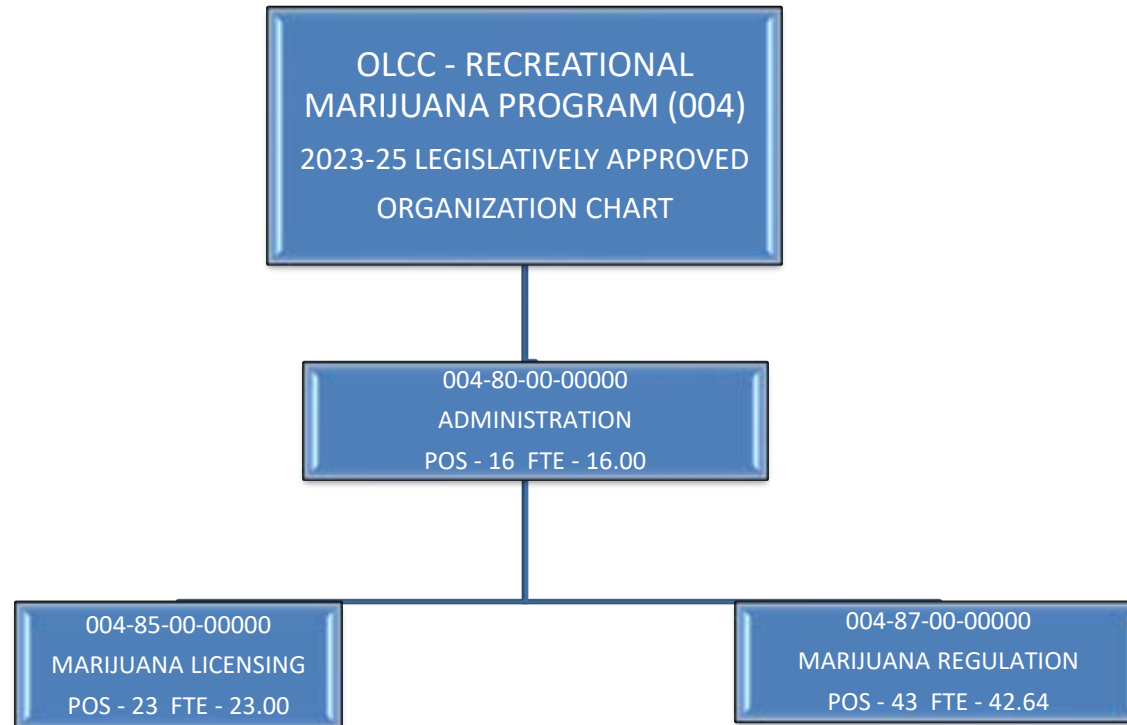
 Legislatively Adopted

Page 36

2025-27

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BUDGET NARRATIVE



21-23 LAB
POS - 80 FTE - 79.25

23-25 CSL
POS - 80 FTE - 80.00

23-25 ARB
POS - 92 FTE - 90.18

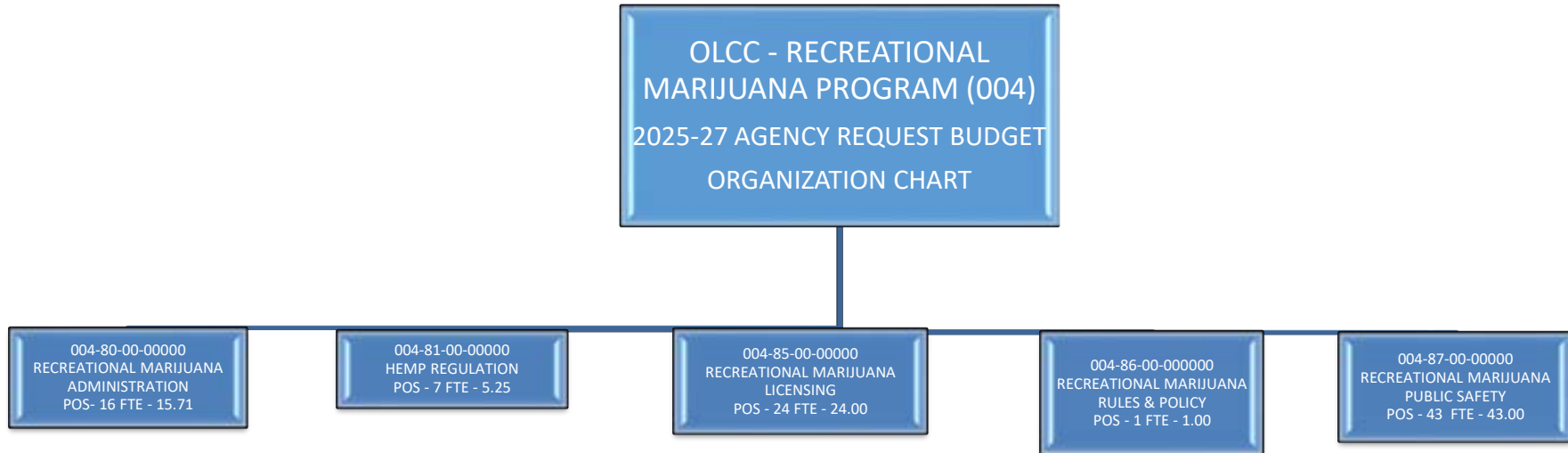
23-25 GB
POS - 83 FTE - 82.64

23-25 LAB
POS :82 FTE - 81.64

BUDGET NARRATIVE

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BUDGET NARRATIVE



23-25 ARB
POS - 92 FTE - 90.18

23-25 GB
POS - 83 FTE - 82.64

23-25 LAB
POS - 82 FTE - 81.64

25-27 CSL
POS - 82 FTE - 82.00

25-27 ARB
POS - 91 FTE - 90.5

BUDGET NARRATIVE

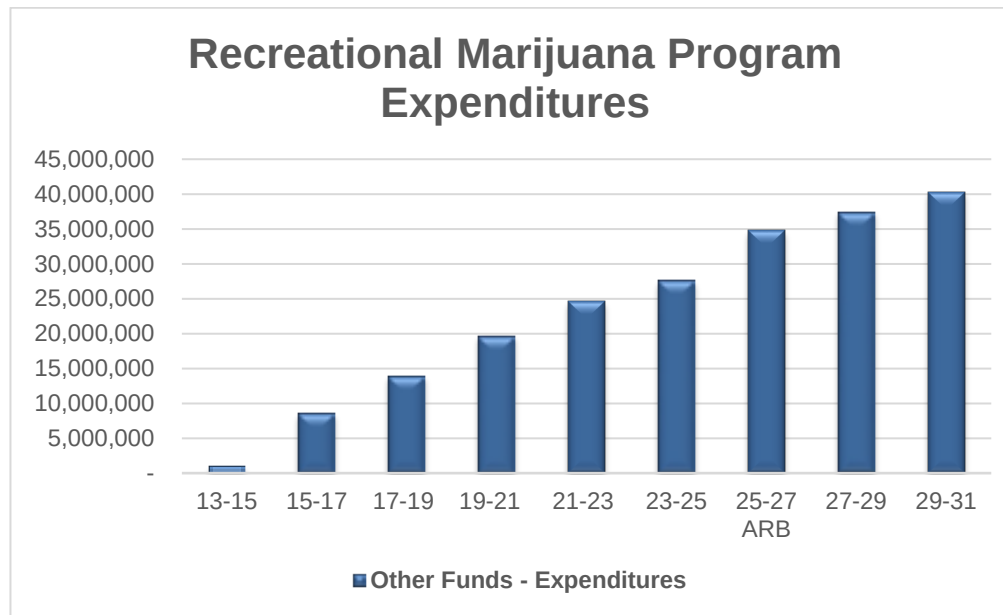
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BUDGET NARRATIVE

OLCC, PUBLIC SAFETY - RECREATIONAL MARIJUANA REGULATION PROGRAM 2025-27 BUDGET

PROGRAM UNIT EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA, PRIMARY DIVISION FOCUS, & ALIGNMENT with AGENCY STRATEGIC PLAN:**
Economy and Jobs, Implementation of the Agency's 2024 Strategic Plan – focusing on the four key strategic priorities outlined in the plan
- B. **PROGRAM CONTACT:** Rich Evans, Senior Director of Licensing & Compliance, (503) 872-5108
- C. **OTHER FUNDS BUDGET AND PERFORMANCE**



The bars on the graph show historical and projected total expenditures for Recreational Marijuana.

BUDGET NARRATIVE

D. PROGRAM OVERVIEW

OLCC's Marijuana Program regulates the production, manufacture, distribution and sale of recreational and medical grade marijuana products to ensure public safety and consumer protection while encouraging economic development. This Program funds agency responsibilities and strategies related to licensing, compliance and education.

E. PROGRAM FUNDING REQUEST

The 2025-27 Agency Request Budget is \$34,766,519 Other Funds limitation, with 91 positions and 88.96 FTEs. In 2025-27 the Marijuana Program is expected to generate \$320.3 million net tax revenue collected by the Oregon Department of Revenue.

F. PROGRAM DESCRIPTION

In November 2014, Oregon voters approved Ballot Measure 91, which legalized the sale and use of recreational marijuana in Oregon. The measure tasked OLCC with regulating the new industry, including adoption of rules, licensing and compliance. Each following year has provided subsequent legislation which has further defined, expanded and changed the scope of regulation.

Prolific and consistent changes in state policy development have continually compressed the timeframe for the agency's rulemaking processes and necessitated rapid administrative action to implement an entirely new sector of legal commerce in Oregon. The OLCC has been one of the state's fastest growing agency's and the scope of its work is still expanding as it manages the creation of a regulatory framework for recreational marijuana from conception to a major sector of Oregon's economy. With policy leadership from the Governor and Legislature, the OLCC and the marijuana industry have established a successful business framework bringing hundreds of millions of dollars in commerce and tens of thousands of jobs into legal and innovative enterprises across the state.

OLCC's duties for recreational marijuana regulation program include the following:

- Prevent the sale of cannabis products to minors
- Support industry and law enforcement efforts to minimize illegal cannabis grows and impacts on the legal system
- Establish standards for intoxicating and artificially derived cannabis items
- Licensing and enforcement of regulations relating to producers, wholesalers, processors, retailers, laboratories, marijuana worker permits and research certificates with an emphasis on education and voluntary compliance
- Management, compliance and enforcement of a product tracking system which is required to be used by licensees to track all marijuana and marijuana products from plant viability to final sale to the consumer

BUDGET NARRATIVE

- Conduct investigations, inspections, seizures, and detect and deter violations related to OLCC licensed marijuana facilities
- Maintain a focus on intentional diversion from OLCC licensed marijuana facilities to the illegal market
- Regulation of marijuana products sold in OLCC retail stores
- Label and package compliance for both recreational and medical marijuana
- Work with the Oregon Health Authority to allow the medical marijuana program to utilize tracking technology
- Assist in the development of testing requirements and standards for product testing
- Work with the Department of Revenue to reconcile product movement with taxes paid

The OLCC works closely with its partner agencies to administer this program:

- Oregon Health Authority (Oregon Medical Marijuana Program regulation, testing standards and ORELAP certification)
- Oregon Department of Revenue (taxation, audit)
- Oregon Department of Agriculture (certification of kitchen and weight scales, pesticide use and industrial hemp)
- Oregon Department of Water Resources (regulatory authority of water use in Oregon)
- Local, State and Federal law enforcement

G. PROGRAM JUSTIFICATION AND PERFORMANCE

OLCC is currently in a legislatively passed recreational licensing moratorium. Even though the moratorium exists, licensing activities outpace the agency's staff ability to complete renewals, change of ownerships, alterations to premises, inspections, and issuing worker permits. The Program's efforts have statewide reach and impacts community livability and public safety throughout Oregon. Two primary missions of the Program's work are to prevent the sale of marijuana products to minors and to help ensure that marijuana is not being diverted outside of the regulated market. Together, this structure of licensing, tracking and commerce creates the platform for a well-regulated system that supports the legal sale and taxation of marijuana. Revenue from this program has grown significantly as the system has matured and this revenue is distributed to important public services at the state and local level. Oregon's licensed marijuana businesses have grown by 114% since the inception of the program in 2017. Marijuana worker permits have appeared to level off at about 64,000 (Table 1). Growth in the Oregon industry and the potential for national legalization have continued to drive the increases. These increases are still driving licensing and enforcement needs for the agency.

Table 1. Historic Marijuana Licenses and Worker Permits

License counts as of June 30th of fiscal year	Active Marijuana Licenses	Active Marijuana Permits
2017	1,303	54,045
2018	1,833	30,530
2019	2,194	45,486
2020	2,259	57,362
2021	2,629	67,737
2022	2,797	63,664
2023	2,861	63,879

BUDGET NARRATIVE

OLCC has two Key Performance Measures related to Recreational Marijuana. The first KPM is compliance-based, measures the rate of retail business that refuse to sell to minors during inspector directed minor decoy operations. Keeping marijuana out of the possession of minors is a major responsibility of OLCC oversight for its licensed retailers. This measure is calculated from the compiled results of minor decoy operations conducted during the fiscal year out of the five OLCC regional offices; Bend, Eugene, Salem, Medford and Portland Metro. The measure is calculated by dividing the total number of instances when a licensee refused to sell to a minor by the total number of attempted minor decoy purchases. In 2020 the compliance rate for sales to minors was 90%. Minor Decoy operations were suspended in 2021 due to COVID restrictions and concerns.

The second KPM is to measure the total amount of time it takes to issue a marijuana license. The data supporting this measure is compiled by the OLCC marijuana unit and reported from NIC-USA online licensing system documentation, as well as data compiled by license investigators statewide; processing time for individual applications varies widely based on how complete applications are, how ready for inspection an applicant is, and how quickly and thoroughly applicants respond to requests for additional information. The average time to license a marijuana business was 195 days in 2020 but has dropped to 88 days in 2021.

H. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

The OLCC's authority to regulate marijuana is derived from ORS Chapter 475C.

I. FUNDING STREAMS

OLCC's Marijuana Program will be fully funded by license and application fees during the 2025-27 biennium as mandated in HB 3400 from the 2015 session.

J. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2023-25

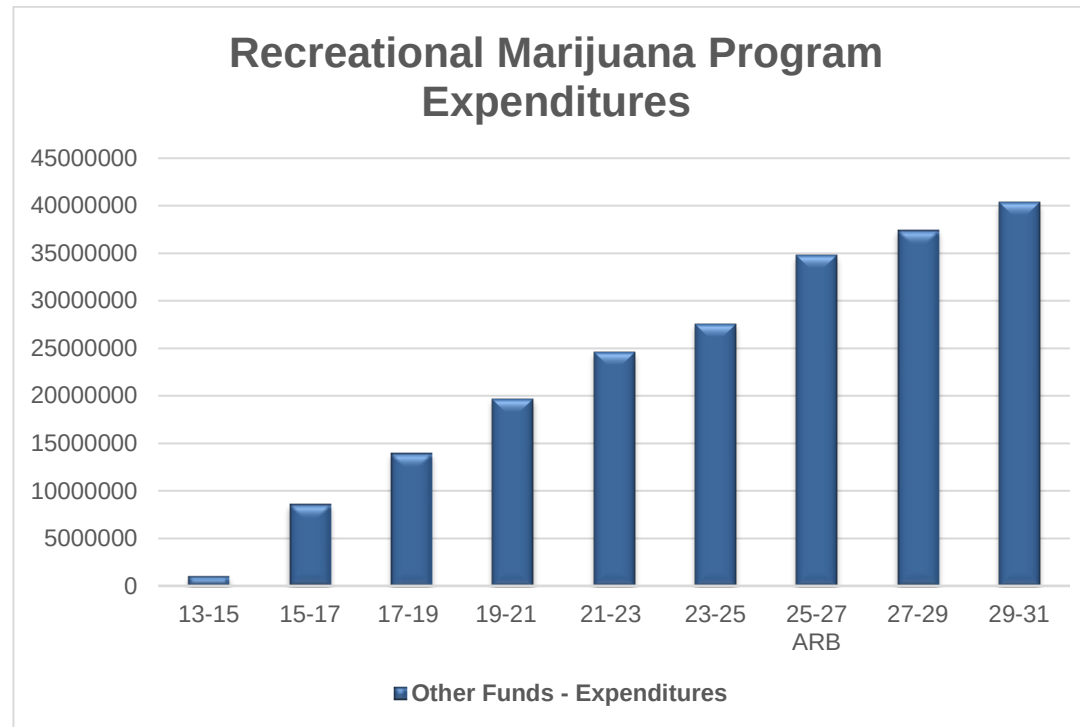
See POP 104 and 105

BUDGET NARRATIVE

OLCC, PUBLIC SAFETY - RECREATIONAL MARIJUANA REGULATION PROGRAM 2025-27 BUDGET

DIVISION SUMMARY

A. OTHER FUNDS EXPENDITURES



The bars on the graph show historical and projected total expenditures for Recreational Marijuana.

BUDGET NARRATIVE

B. PROGRAM FUNDING REQUEST

The 2025-27 Agency Request Budget is \$34,766,519 Other Funds limitation, with 91 positions and 88.96 FTEs.

C. PROGRAM OVERVIEW

OLCC's Marijuana Program regulates the production, manufacture, distribution and sale of recreational and medical grade marijuana products to ensure public safety and consumer protection while encouraging economic development. This Program funds agency responsibilities and strategies related to licensing, compliance and education.

D. PROGRAM DESCRIPTION

OLCC's Marijuana Program will be fully funded by license and application fees during the 2025-27 biennium as mandated in HB 3400 from the 2015 session.

The Marijuana Licensing Division is responsible for the licensing of all recreational marijuana businesses in Oregon. As of June 2023 active licenses include 1,409 producers, 326 processors, 831 retailers, 273 wholesalers, 21 Laboratories, 1 research certificate and 63,878 marijuana handler permittees.

The Recreational Marijuana Regulation Program is continuing to grow to regulate the production and sale of marijuana in Oregon. The OLCC, out of concern for consumers, was provided greater legal authority to manage intoxicating and non-intoxicating cannabinoids beyond delta-9 THC (the historical measured intoxicating compound of cannabis). The utilization of multiple cannabinoids from the cannabis plant presents a wide and new range of responsibility for establishing, measuring and developing standards for consumer protection and labeling transparency. The archaic single measure of delta-9 THC is no longer sufficient nor reflective of a rapidly evolving use of the plant in product development by industry. Additionally, federal controls for the products made from high CBD, low THC cannabis are currently manipulated into artificially derived THC products readily available to minors. This explosive and nearly unlimited market created by the Farm Bill of 2018 will require greater scientific investigation into the chemical composition of "cannabis" products to impose necessary safety controls for consumer protection.

The Marijuana Administration Division is the primary entity for implementing the compliance and enforcement responsibilities related to recreational marijuana as outlined in ORS 475C (Cannabis Regulation) and Oregon Administrative Rules Chapter 845. Much of the work in implementing the recreational marijuana program has focused on agency integration. Marijuana law in Oregon touches many agencies other than the OLCC. The OLCC works closely with the Oregon Health Authority, Department of Agriculture, Department of

BUDGET NARRATIVE

Revenue, Oregon Water Resources Department and local, state and federal law enforcement. Each agency has its own areas of expertise, and the challenge is to coordinate information and efforts to solve multi-agency, state-wide issues.

In 2015, at the onset of legal cannabis consumption by adults, the OLCC undertook an advertising campaign “What’s Legal?” to inform consumers and the general public about the rules for private use of recreational marijuana and what behavior was “out-of-bounds.” This campaign was not directly related to the agency’s licensing of cannabis businesses nor has there been funding for a concerted communication effort regarding a retailer’s shifting responsibility as new laws have been passed. A new area of responsibility for the agency is regulation of products containing non-cannabis but intoxicating derivatives, including the chemical conversion of CBD into Delta-8-THC. Currently children can purchase these products from their neighborhood convenience store. The legislature has directed the OLCC to regulate these semi-synthetic derivatives containing products in the general marketplace which has never been regulated starting on July 1, 2022.

The Marijuana Regulation Program is responsible for enforcing the laws related to recreational marijuana license holders. The Program investigates license applications, inspects licensed premises for compliance, responds to complaints related to licensees and administers violations of Oregon’s marijuana law and regulations. The Division is managed by the Public Safety Program of the OLCC and shares similar activities and expected outcomes with the alcohol program. Primary activities include inspections of retailers, producers, wholesalers, processors, researchers and labs, conducting complaint driven investigations, minor decoy operations and in-field inspections during the outdoor harvest season. As of June 2023, OLCC has 2,861 active marijuana licensees with additional applications under review.

As noted in the following Policy Option Package 105, Hemp regulation approved in House Bill (HB) 4121 during the 2024 legislative session will be a significant issue for the Division in 2025-27.

E. REVENUE SOURCE

The Recreational Marijuana Program is funded from license fees and fines out of the Marijuana Control and Regulation Account created in HB 3400. The Oregon Liquor & Cannabis Commission is 100% Other Funded, and generates revenues from the sale of distilled spirits, alcohol and marijuana license fees, privilege tax paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapters 471, 473 and 475C. Funding for the Marijuana Program comes exclusively from marijuana-related license and permit fees.

F. PROPOSED LEGISLATIVE CHANGES

See POP 102, 104, 105 & 106

BUDGET NARRATIVE

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BUDGET NARRATIVE

BUILD, MOVE, MODERNIZE NON-BONDED COSTS **OLCC 2025-27 Budget, Policy Option Package (POP) No. 102, Agency Priority No. 2**

A. Package Purpose

The bond funding for the warehouse construction will cover capitalized expenses associated with the implementation of the projects but will not cover costs ineligible for bonding or considered in the current development contracts. These anticipated costs include moving costs, preparing the current OLCC property for sale, furniture and fixtures, forklifts and other equipment for the new warehouse. While the entire request for this funding was requested in the 2023-25 policy option package 102 in the agency request budget (that also included IT modernization), what was eventually approved in the legislatively adopted budget was only a portion of that, acknowledging that some of the spending would occur in the 2023-25 biennium and some in the 2025-27 biennium. The request is to cover expenditures for the items that were not covered by the funding awarded in 2023-25. For example, the agency will purchase approximately 80% of the new warehouse equipment (e.g. forklifts, pickers, etc.) prior to the end of the 2023-25 biennium, but some needs could not be identified with any specificity before the 2023-25 budget was built, so this request is for the balance of that funding.

B. How Achieved

The anticipated costs associated with the relocation of the new warehouse and the move of OLCC headquarters from the current Milwaukie location to the Portland State Office Building (PSOB) are outlined below, and total \$2,435,530 in one-time costs for 2025-27, with and additional \$1,552,899 in 2027-29 in on-going and hold-over costs. Some costs are one-time, while others will be on-going. The following is a breakdown of costs associated with the project.

Moving Cost and Preparation of the Current OLCC Property for Sale

OLCC will incur the costs for moving both warehouse items from the old location to the new, but also to move equipment and furnishing from the existing headquarters to the PSOB. In addition, OLCC anticipates selling the current facilities after the 2025-27 biennium and will incur costs associated with that preparation.

BUDGET NARRATIVE

Given the age of the current infrastructure and the length of time it has been occupied, there has been an accumulation of files, equipment, furniture, and supplies that will need to be disposed of in order to sell the facility. The agency will also need to incur the cost of some deferred maintenance in order to prepare the property for sale, to include general cleaning. OLCC had estimated an Other Funds limitation need of \$750,000 to cover these costs. This includes \$25,000 in one-time cost for the move of the Salem field office and the remainder for moving the headquarters and existing warehouse.

Forklifts, Order Pickers, and Other Equipment for the New Warehouse

The new warehouse area is designed to be 350,000 square feet. The current warehouses at Milport and McLoughlin are approximately 228,000 square feet, combined. The new warehouse is also being designed to be 10 feet higher than the current warehouses, which incorporates 5-high pallet storage instead of the current 4-high. This will require different forklifts to be able to reach the new racking levels. The new warehouse will be bigger, requiring forklifts, pallet jacks, and carts that will be able to not only reach higher heights but also travel farther distances in a day and be able to navigate the new layout rapidly. Most of the equipment in the current warehouse is ten years old or older. Some of the pallet jacks date back to the 1990s. Equipping the new warehouse with new equipment will make the operation as efficient as possible.

Selling the surplus old equipment will provide revenue to help offset some of the new costs. However, the timing of those revenues will not occur at the same time that the majority the new equipment purchases will be incurred. This is due, in part, to the need the agency will have to keep the old warehouse functioning until the new warehouse is fully operational and any related start-up issues have been resolved. OLCC has approximately 80% of the original request in its 2023-25 biennial budget, but the remaining Other Funds limitation needed for the last 20% of the equipment, or \$1,005,530, is being requested here. This includes the 20% remaining cost of \$966,000 (determined back in 2023) with 4% inflation added. In future biennia, OLCC anticipates a need of \$201,106 to cover future warehouse needs for equipment replacement.

Once the material handling system design and procurement plans are completed as a part of design development with the construction management general contractor (CMGC), an assessment will be completed at the individual vehicle level to determine which pieces of equipment will be able to transfer to the new location after the old location is closed. This will allow the agency to complete a gap analysis to finalize which pieces of equipment will be procured. The expected breakdown of costs to equip the new warehouse as originally requested in the 2023-25 biennium is shown below in Table 1. This original request was based on estimates from a pre-design phase of the construction, and while the individual line items are subject to change, the agency feels that that the original request, in total, remains accurate. Because of procurement timelines, delivery lead times, and the fact that existing equipment is currently in use and may or may not degrade to the point of needing replacement before the move, the agency is not able to delineate between which items will be procured in 2023-25 and which will have to wait until 2025-27, but the original request, in total, reflects the agency needs. As a result, the agency is requesting the remaining funding from the original request to complete the project.

BUDGET NARRATIVE

Table 1. Original Equipment Request in 2023-25 for New Warehouse

Description	QTY	Each Cost	Estimated Cost
4 Stage Forklift with Lithium Battery	30	\$80,000.00	\$2,400,000.00
2 Stage Forklift with Lithium Battery with Bottlers Tilt	4	\$80,000.00	\$320,000.00
Order Picker Mast with Lithium Battery	10	\$55,000.00	\$550,000.00
Taylor Dunn Cart	12	\$15,000.00	\$180,000.00
Plastic Balers	2	\$15,000.00	\$30,000.00
Cardboard Baler	1	\$30,000.00	\$30,000.00
Electric Pallet Jack	8	\$6,000.00	\$48,000.00
Walkie Rider Pallet Jack	4	\$20,000.00	\$80,000.00
Scissor Lift	2	\$60,000.00	\$120,000.00
Shrink Wrap Machine	1	\$25,000.00	\$25,000.00
Auto Labeler	1	\$35,000.00	\$35,000.00
Zebra Printer	15	\$4,000.00	\$60,000.00
U-Boat Cart	30	\$500.00	\$15,000.00
Hand Truck	30	\$233.33	\$7,000.00
Compressors	1	\$40,000.00	\$40,000.00
Industrial Electric Warehouse Floor Sweeper	1	\$30,000.00	\$30,000.00
Pallet Wrapper Machine	2	\$10,000.00	\$20,000.00
20% Contingency for Inflation			\$798,000
Total			\$4,788,000

Leasing Costs

The existing headquarters will close with the construction of the new warehouse, and administrative function for the agency will move to DAS leased space in the Portland State Office Building (PSOB) in downtown Portland in the Lloyd District. DAS anticipates the new lease cost to be \$50,080 per month for the final 12 months of the 2025-27 biennium (\$600,962) and \$1,575 per month for reserved parking (\$18,900 for the final 12 months of the 2025-27 biennium). This equates to \$1,291,793 in 2027-29 for the full biennium, combined.

An additional \$60,000 on a biennial basis is anticipated to accommodate added lease costs associated with the new location for the Salem field office, as well.

BUDGET NARRATIVE

Build, Move, Modernize Non Bonded Costs. **OLCC 2025-27 Budget Policy Option Package No. 102**

Division	Package Description	FTE	2025-27	2027-29
			One-time	Ongoing
Distilled Spirits	Warehouse Equipment		\$1,005,530	\$201,106
Administration & Support	Office & Warehouse Move		\$750,000	\$0
Administration & Support	PSOB Lease		\$620,000	\$1,291,793
Public Safety & Recreational Marijuana	Additional Lease Costs for New Office		\$60,000	\$60,000
		0.00	\$2,435,530	\$1,552,899
TOTALS - Build, Move, Modernize Non Bonded Costs - Package # 102		0.00	\$2,435,530	\$1,552,899

C. Staffing Impact

The package will not add or reduce positions for OLCC.

D. Quantifying Results

Gross liquor sales are forecast to be \$1.9 billion in the upcoming biennium and are critically reliant on information technology to receive, store and sell spirits. The OLCC has the revenue through the General Obligation Bonds to design, develop and implement the systems but requires the additional funding to maintain the systems on an ongoing basis.

E. Revenue Source

“The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C.”

BUDGET NARRATIVE

Marijuana Staffing and Vehicles

OLCC 2025-27 Budget, Policy Option Package (POP) No. 104, Agency POP Priority No. 4

A. Package Purpose

OLCC license requests for the recreational marijuana program continue to grow and OLCC's backlog in many categories of licensing activity needs effective and timely supervision. Recreational marijuana, which is now seven years since its inception, continues to evolve both on its own and in response to ever-changing legislation. Due to this, the licensing work for marijuana remains highly complex and the demand for changes is high. As of June 1, 2022, OLCC had 2,789 active marijuana licenses with over 400 applications for licenses either assigned or waiting to be assigned. The demand and responsibility for expeditious processing of marijuana licenses and permits, the maintenance of licenses permits, and the related records associated to them remains a top priority for OLCC. To meet this expectation, OLCC must better align the number of staff to the growth and industry change by establishing two management positions and requesting Other Funds limitation for 13 marijuana funded vehicles. It is also worth noting establishing one of these positions will resolve a long standing double-fill for the agency.

In 2020, the OLCC added personnel to work on the renewal backlog during the COVID-19 stay at home order and the backlog was eliminated. Management made policy changes to facilitate the process of moving forward and address a backlog of change of ownership applications (which often provides new life to the capital investment in a marijuana business and license). The agency is currently in a legislatively passed recreational marijuana licensing moratorium which was extended under House Bill (HB) 4121 during the 2024 legislative session. Even though the moratorium exists, licensing activities outpace staff's ability to complete renewals, change of ownerships, and alterations to premises, inspections and issuing worker permits. At the same time OLCC staff and stakeholders continue to work on the refining of the rules, regulations and statutes that began with changes to penalties and license cancellations in Senate Bill 408. The industry continues to mature and accordingly, the OLCC must make changes in how the rules are written, interpreted and enforced. The positions requested provide the necessary management and leadership to enable staff to assist with the development of the IT project to automate the application and tracking of licensing and provide the support necessary to migrate licensing data to support the operation of a new system. OLCC projects marijuana funds will be sufficient to cover the cost of these positions.

BUDGET NARRATIVE

B. How Achieved

OLCC requests the establishment of one Marijuana Compliance & Regulatory Director position to ... This position will be funded as a recreational marijuana position.

OLCC requests the establishment of one Marijuana Licensing & Permitting Director position to ... This position will be funded as a recreational marijuana position.

OLCC requests an increase in Other Funds capital outlay to purchase 13 marijuana related vehicles and address the significant shortfall in the agency's Recreational Marijuana Division's base capital outlay budget of \$8,360. The Recreational Marijuana Division has 39 authorized Regulatory Specialist positions. It is untenable for the agency to continue with a capital outlay budget that cannot support replacing even a single vehicle. This request will provide the necessary ongoing capital expenditure Other Funds limitation that is needed to begin addressing this shortfall and providing the equipment needed to support the agency's recreational marijuana program.

Division	Package Description	FTE	25-27 One-time	27-29 Ongoing
Recreational Marijuana Licensing	Licensing & Permitting Manager 3 Services & Supplies	1.00	342,202	342,202
			12,815	14,088
		1.00	355,017	356,290
Recreational Marijuana Administration	Compliance & Regulatory Manager 3 Services & Supplies	1.00	342,202	342,202
			12,815	14,088
		1.00	355,017	356,290
Recreational Marijuana Public Safety	Fleet - 13 New Recreational Marijuana Vehicles Annual Fuel		\$812,760	\$162,552
			\$76,074	\$92,330
			\$888,834	\$254,882
TOTALS - Marijuana Staffing & Vehicles - Package 104		2.00	\$1,598,868	\$967,462
*Personal Services calculated at Step 3 for all new positions				

*Personal Services calculated at Step 3 for all new positions

BUDGET NARRATIVE

C. Staffing Impact

For the OLCC, this package adds 2 positions (2.00 FTE) to the agency’s OLCC Recreational Marijuana Program.

D. Quantifying Results

This request links directly to one agency Key Performance Measures; Time to license for marijuana licenses.

E. Revenue Source

“The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.”

BUDGET NARRATIVE

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BUDGET NARRATIVE

Hemp Staffing - HB 4121 (2024 Session)

OLCC 2025-27 Budget, Policy Option Package (POP) No. 105, Agency POP Priority No. 5

A. Package Purpose:

The amount of THC in HEMP is becoming an issue impacting the cannabis industry. The legislative staff measure summary regarding House Bill (HB) 4121 from the 2024 legislative session noted the following:

HB 4121 (2024) directed the Oregon Liquor and Cannabis Commission (OLCC) and the Oregon Department of Agriculture (ODA) to:

- Map licensed industrial hemp and marijuana operations.
- Conduct rulemaking related to differentiating marijuana from industrial hemp; allowing for law enforcement to accompany ODA on regulatory site visits to industrial hemp operations; and approving industrial hemp products with artificial cannabinoids.

Starting January 1, 2025, OLCC is directed to:

- Cap certain marijuana licenses based on state resident population.
- Develop standards for minor decoy operations related to industrial hemp products that contain cannabinoids.
- Begin issuance of temporary permits for marijuana retail or laboratory workers.

As of January 1, 2026, the bill directed OLCC to:

- Establish a registration program for certain industrial hemp products, as well as an annual registration fee that is to be established by rule.
 - At the time HB 4121 was passed OLCC was not able to estimate what the annual registration fee would need to be. The agency has used the time between February 2024 to July 2024 to determine there would be approximately 120 hemp growers subject to the annual registration fee in Oregon. These growers will be required to pay for the costs of the HB 4121 hemp regulation program. In order to do that, the annual registration fee is estimated to be \$14,500 per hemp grower per year.
- Issue and enforce orders for hemp products that violate registration, packaging, and other quality standards outlined in this measure, and to impose civil penalties not in excess of \$10,000 per violation for deposit in the General Fund.

BUDGET NARRATIVE

HB 4121, sections 10-14, created registration and labeling requirements which OLCC will need to regulate and enforce. Accordingly, OLCC projected a fiscal impact need of 5 Regulatory Specialist positions (1 in Portland, 1 in Salem, 1 in Eugene, 1 in Medford, and 1 in Bend) to carry out those regulatory responsibilities. The agency also assumed 1 Compliance Specialist position for packaging/labeling regulation, and 1 Admin. Specialist. position to help manage administrative hearings and work through issues with stakeholders, as needed, through that administrative process. The S&S and vehicle capital outlay included is related to those positions. These fiscal impacts were approved in HB 4121 which was passed during the 2024 session.

B. How Achieved

OLCC requests the establishment of five Regulatory Specialists, 1 Compliance Specialist, and 1 Administrative Specialists positions to regulate and enforce the requirements contained in HB 4121 (2024). These positions will be funded as hemp regulatory positions. However, until the hemp regulatory fee has provided enough revenue to support the program the OLCC plans to use existing marijuana cash balances to start up the hemp regulatory program.

Division	Package Description		25-27 One-time	27-29 Ongoing
Hemp Program - Revenue	Annual Fee (Bierum)		3,504,000	3,504,000
REVENUE TOTALS	- HEMP - HB 4121 (2024) - Package 105		3,504,000	3,504,000

Division	Package Description	FTE	25-27 One-time	27-29 Ongoing
Hemp Program	Five (5) Regulatory Specialist	3.75	894,720	1,192,960
	Services & Supplies		58,840	227,485
	Vehicles		289,750	
		3.75	1,243,310	1,420,445
Hemp Program	One (1) Compliance Specialist 2	0.75	165,918	221,224
	Services & Supplies		11,768	14,088
		0.75	177,686	235,312
Hemp Program	One (1) Administrative Specialist 2	0.75	137,789	183,725
	Services & Supplies		11,768	14,088
		0.75	149,557	197,813
Hemp Program	Minor Decays Temp (450 hours)		9,040	9,040
Hemp Program	IT Software Programming & Maintenance		100,000	25,000
TOTALS - HEMP Staffing - HB 4121 (2024) - Package 106		5.25	1,679,593	1,892,618

*Personal Services calculated at Step 3 for all new positions.

BUDGET NARRATIVE

C. Staffing Impact

For the OLCC, this package adds 7 positions (5.25 FTE) to the agency’s Hemp Regulation Program.

D. Quantifying Results

N/A

E. Revenue Source

The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. In addition, HB 4121(2024) section 11(2)(C) authorizes the OLCC to charge an annual registration fee established by the Commission by rule.

BUDGET NARRATIVE

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BUDGET NARRATIVE

AGENCY REALIGNMENT & COST ALLOCATION OLCC 2025-27 Budget, Policy Option Package (POP) No. 106, Agency POP Priority No. 6

A. Package Purpose

The agency received the following Budget Note in Senate Bill 5519 (2023):

OLCC Workload, Staffing, and Management Analysis:

“By December 2024, the Oregon Liquor and Cannabis Commission shall provide to the Legislative Fiscal Office an analysis of workload and staffing in the areas of licensing, public safety, financial administration, contested cases/disciplinary proceedings, policy development, and communications. The analysis shall be for purposes of determining the extent to which positions devote time to matters related to liquor vs. cannabis, allocating staff to appropriate funding streams, and developing a cost allocation model for shared administrative and program functions to inform future investment decisions.

The OLCC shall also perform a review of its organizational management structure, specifically evaluating the classifications, functions, division of responsibilities, and oversight authority of Division Directors and Executive Team members. The agency will report on the results of this review to the Legislative Fiscal Office.”

The purpose of this package is to provide a summary of the organizational review and re-alignment the agency has implemented along with the results of the agency’s cost allocation model review.

B. How Achieved

The agency began this work during the 2023 legislative session when the agency developed a plan to move from a two Deputy Director model to a single Deputy Director model. This first step of the plan was approved in Senate Bill 5519 (2023). The agency then began a larger review of our organizational management structure in 2023-25. The guiding principle for the agency’s realignment were the following:

BUDGET NARRATIVE

- ensure the agency structure was designed to support the two main operating functions: Public Safety and Distilled Spirits,
- be fiscally responsible and clarify lines of authority and accountability to allow for improved customer service and communication,
- where possible provide better opportunities for employee career advancement,
- be better positioned for the agency to focus on operational excellence,
- and remove silos between policy innovations and regulatory and compliance functions.

The agency has begun moving forward with this re-alignment during the 2023-25 biennium and stayed within our existing resources by utilizing the ability to pay for any classification changes needed through a Permanent Finance Plan. The organizational changes that could not be done through a 2023-25 Permanent Finance Plan or when developing the agency's 2025-27 Current Service Level Budget are being requested as part of the OLCC's 2025-27 Agency Request Budget. These agency position re-alignments have been done in a cost neutral manner which also allowed the agency to resolve a long-standing unbudgeted Public Safety Director position. The primary change in the agency re-alignment is the Policy, Analytics, Communication, and Education (PACE) program area has been dissolved. The PACE positions have been either moved through a reorganization or abolished in line with the previously stated principles.

The details of the cost allocation plan review have been shared with the Department of Administrative Services-Chief Financial Office and the Legislative Fiscal Office. Through 2023-25, the agency's cost allocation plan was based on comparing Administrative & Agency Support FTE to the other authorized positions across the agency. This purely FTE comparison was then used as a basis to allocate Administrative & Agency Support costs to the other Divisions using FTE as the only allocation factor. The OLCC conducted a more comprehensive analysis that included factoring non-limited Other Fund expenditures with limited Other Fund expenditures along with allocation factors that were more applicable than just FTE. For example, the agency's Fleet program was allocated using vehicles instead of FTE and the agency's Liquor Store and Privilege Tax auditors were allocated 100% to alcohol revenues since those auditing programs do not conduct any work related to marijuana. In addition, the agency's Public Safety-Administrative Hearings Division was allocated evenly between alcohol and Recreational Marijuana in the updated cost allocation plan. In the prior plan the Public Safety-Administrative Hearings Division was charged entirely to alcohol. The updated cost allocation plan indicated that Medical Marijuana should pay about \$670,000 per biennium less in indirect administrative costs than it has been and Recreational Marijuana should pay about \$2.9 million more per

BUDGET NARRATIVE

biennium. At this time the Recreational Marijuana program revenues and cash balances would be challenged to pay for increased agency costs of \$2.9 million per biennium. Therefore, the OLCC is planning to work with our stakeholders to plan for adjusting fees in the 2027-29 biennium in accordance with the information available under the updated cost allocation plan.

Division	Package Description	FTE	2025-27		2027-29	
			One time		Ongoing	
Public Safety	Agency Staff Realignment	2.25	\$	700,626	\$	700,626
Administration & Support Services	Agency Staff Realignment	(2.00)	\$	(851,871)	\$	(851,871)
Recreational Marijuana	Agency Staff Realignment	(0.29)	\$	130,322	\$	130,322
Medical Marijuana	Agency Staff Realignment	0.04	\$	20,923	\$	20,923
		0.00	\$	-	\$	-
TOTALS - Agency Realignment & Cost Allocation - Package 106		0.00	0.00	0.00		

C. Staffing Impact

This Policy Option Package will not add any staff to OLCC.

D. Quantifying Results

The previously mentioned cost allocation plan update and agency re-alignment reflect measurable improvements the OLCC has made in administering the agency more effectively. The re-alignment changes will be completed in 2025-27. The agency's assumption related to our 2025-27 Agency Request Budget is fully implementing the updated cost allocation plan will be a 2027-29 budget item.

E. Revenue Source

"The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C."

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm

Cross Reference Name: Recreational Marijuana Program

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	3,476	-	-	-	3,476
Public Employees' Retire Cont	-	-	772	-	-	-	772
Pension Obligation Bond	-	-	(13,358)	-	-	-	(13,358)
Social Security Taxes	-	-	266	-	-	-	266
Unemployment Assessments	-	-	9	-	-	-	9
Paid Family Medical Leave Insurance	-	-	14	-	-	-	14
Mass Transit Tax	-	-	19,073	-	-	-	19,073
Vacancy Savings	-	-	(465,670)	-	-	-	(465,670)
Total Personal Services	-	-	(\$455,418)	-	-	-	(\$455,418)
Total Expenditures							
Total Expenditures	-	-	(455,418)	-	-	-	(455,418)
Total Expenditures	-	-	(\$455,418)	-	-	-	(\$455,418)
Ending Balance							
Ending Balance	-	-	455,418	-	-	-	455,418
Total Ending Balance	-	-	\$455,418	-	-	-	\$455,418

____ Agency Request

2025-27 Biennium

____ Governor's Budget

Page _____

____ Legislatively Adopted

Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Tsfr To Agriculture, Dept of	-	-	1,750,000	-	-	-	1,750,000
Total Transfers Out	-	-	\$1,750,000	-	-	-	\$1,750,000
Services & Supplies							
Publicity and Publications	-	-	(450,000)	-	-	-	(450,000)
Agency Program Related S and S	-	-	(9,660)	-	-	-	(9,660)
Total Services & Supplies	-	-	(\$459,660)	-	-	-	(\$459,660)
Capital Outlay							
Office Furniture and Fixtures	-	-	(17,700)	-	-	-	(17,700)
Automotive and Aircraft	-	-	(33,600)	-	-	-	(33,600)
Total Capital Outlay	-	-	(\$51,300)	-	-	-	(\$51,300)
Total Expenditures							
Total Expenditures	-	-	(510,960)	-	-	-	(510,960)
Total Expenditures	-	-	(\$510,960)	-	-	-	(\$510,960)
Ending Balance							
Ending Balance	-	-	2,260,960	-	-	-	2,260,960
Total Ending Balance	-	-	\$2,260,960	-	-	-	\$2,260,960

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	5,281	-	-	-	5,281
Out of State Travel	-	-	724	-	-	-	724
Employee Training	-	-	4,617	-	-	-	4,617
Office Expenses	-	-	9,378	-	-	-	9,378
Telecommunications	-	-	18,312	-	-	-	18,312
State Gov. Service Charges	-	-	174,193	-	-	-	174,193
Data Processing	-	-	5,829	-	-	-	5,829
Publicity and Publications	-	-	141	-	-	-	141
Professional Services	-	-	33,110	-	-	-	33,110
IT Professional Services	-	-	194,256	-	-	-	194,256
Attorney General	-	-	123,998	-	-	-	123,998
Employee Recruitment and Develop	-	-	3,402	-	-	-	3,402
Dues and Subscriptions	-	-	141	-	-	-	141
Facilities Rental and Taxes	-	-	31,624	-	-	-	31,624
Facilities Maintenance	-	-	33,848	-	-	-	33,848
Agency Program Related S and S	-	-	17,548	-	-	-	17,548
Other Services and Supplies	-	-	4,113	-	-	-	4,113
Expendable Prop 250 - 5000	-	-	3,652	-	-	-	3,652
IT Expendable Property	-	-	707	-	-	-	707
Total Services & Supplies	-	-	\$664,874	-	-	-	\$664,874

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Office Furniture and Fixtures	-	-	337	-	-	-	337
Total Capital Outlay	-	-	\$337	-	-	-	\$337
Total Expenditures							
Total Expenditures	-	-	665,211	-	-	-	665,211
Total Expenditures	-	-	\$665,211	-	-	-	\$665,211
Ending Balance							
Ending Balance	-	-	(665,211)	-	-	-	(665,211)
Total Ending Balance	-	-	(\$665,211)	-	-	-	(\$665,211)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	33,244	-	-	-	33,244
Total Services & Supplies	-	-	\$33,244	-	-	-	\$33,244
Total Expenditures							
Total Expenditures	-	-	33,244	-	-	-	33,244
Total Expenditures	-	-	\$33,244	-	-	-	\$33,244
Ending Balance							
Ending Balance	-	-	(33,244)	-	-	-	(33,244)
Total Ending Balance	-	-	(\$33,244)	-	-	-	(\$33,244)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 102 - Warehouse & Office Build, Move & Modernization

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	19,800	-	-	-	19,800
Total Services & Supplies	-	-	\$19,800	-	-	-	\$19,800
Total Expenditures							
Total Expenditures	-	-	19,800	-	-	-	19,800
Total Expenditures	-	-	\$19,800	-	-	-	\$19,800
Ending Balance							
Ending Balance	-	-	(19,800)	-	-	-	(19,800)
Total Ending Balance	-	-	(\$19,800)	-	-	-	(\$19,800)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 104 - Marijuana Staffing & Vehicles

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	458,016	-	-	-	458,016
Overtime Payments	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	144	-	-	-	144
Public Employees' Retire Cont	-	-	101,726	-	-	-	101,726
Social Security Taxes	-	-	35,038	-	-	-	35,038
Paid Family Medical Leave Insurance	-	-	1,832	-	-	-	1,832
Worker's Comp. Assess. (WCD)	-	-	84	-	-	-	84
Mass Transit Tax	-	-	2,748	-	-	-	2,748
Flexible Benefits	-	-	84,816	-	-	-	84,816
Total Personal Services	-	-	\$684,404	-	-	-	\$684,404
Services & Supplies							
Instate Travel	-	-	1,050	-	-	-	1,050
Employee Training	-	-	1,042	-	-	-	1,042
Office Expenses	-	-	9,794	-	-	-	9,794
Telecommunications	-	-	3,752	-	-	-	3,752
Other Services and Supplies	-	-	76,074	-	-	-	76,074
IT Expendable Property	-	-	9,992	-	-	-	9,992
Total Services & Supplies	-	-	\$101,704	-	-	-	\$101,704
Capital Outlay							
Automotive and Aircraft	-	-	812,760	-	-	-	812,760
Total Capital Outlay	-	-	\$812,760	-	-	-	\$812,760

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 104 - Marijuana Staffing & Vehicles

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,598,868	-	-	-	1,598,868
Total Expenditures	-	-	\$1,598,868	-	-	-	\$1,598,868
Ending Balance							
Ending Balance	-	-	(1,598,868)	-	-	-	(1,598,868)
Total Ending Balance	-	-	(\$1,598,868)	-	-	-	(\$1,598,868)
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 105 - Hemp Staffing - HB 4121 (2024 Session)

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	745,218	-	-	-	745,218
Temporary Appointments	-	-	8,398	-	-	-	8,398
Empl. Rel. Bd. Assessments	-	-	378	-	-	-	378
Public Employees' Retire Cont	-	-	165,511	-	-	-	165,511
Social Security Taxes	-	-	57,653	-	-	-	57,653
Paid Family Medical Leave Insurance	-	-	2,979	-	-	-	2,979
Worker's Comp. Assess. (WCD)	-	-	217	-	-	-	217
Mass Transit Tax	-	-	4,471	-	-	-	4,471
Flexible Benefits	-	-	222,642	-	-	-	222,642
Total Personal Services	-	-	\$1,207,467	-	-	-	\$1,207,467
Services & Supplies							
Instate Travel	-	-	16,475	-	-	-	16,475
Employee Training	-	-	16,475	-	-	-	16,475
Office Expenses	-	-	16,475	-	-	-	16,475
Telecommunications	-	-	16,475	-	-	-	16,475
IT Expendable Property	-	-	16,476	-	-	-	16,476
Total Services & Supplies	-	-	\$82,376	-	-	-	\$82,376
Capital Outlay							
Automotive and Aircraft	-	-	289,750	-	-	-	289,750
Data Processing Software	-	-	100,000	-	-	-	100,000
Total Capital Outlay	-	-	\$389,750	-	-	-	\$389,750

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 105 - Hemp Staffing - HB 4121 (2024 Session)

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,679,593	-	-	-	1,679,593
Total Expenditures	-	-	\$1,679,593	-	-	-	\$1,679,593
Ending Balance							
Ending Balance	-	-	(1,679,593)	-	-	-	(1,679,593)
Total Ending Balance	-	-	(\$1,679,593)	-	-	-	(\$1,679,593)
Total Positions							
Total Positions							7
Total Positions	-	-	-	-	-	-	7
Total FTE							
Total FTE							5.25
Total FTE	-	-	-	-	-	-	5.25

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 106 - Agency Realignment & Cost Allocation

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	110,824	-	-	-	110,824
Empl. Rel. Bd. Assessments	-	-	(21)	-	-	-	(21)
Public Employees' Retire Cont	-	-	24,615	-	-	-	24,615
Pension Obligation Bond	-	-	(6,046)	-	-	-	(6,046)
Social Security Taxes	-	-	8,477	-	-	-	8,477
Paid Family Medical Leave Insurance	-	-	443	-	-	-	443
Worker's Comp. Assess. (WCD)	-	-	(12)	-	-	-	(12)
Mass Transit Tax	-	-	(923)	-	-	-	(923)
Flexible Benefits	-	-	(12,369)	-	-	-	(12,369)
Other OPE	-	-	(1,120)	-	-	-	(1,120)
Vacancy Savings	-	-	7,692	-	-	-	7,692
Total Personal Services	-	-	\$131,560	-	-	-	\$131,560

Services & Supplies

Instate Travel	-	-	2	-	-	-	2
Out of State Travel	-	-	3	-	-	-	3
Employee Training	-	-	(2)	-	-	-	(2)
Office Expenses	-	-	(1,244)	-	-	-	(1,244)
Telecommunications	-	-	2	-	-	-	2
State Gov. Service Charges	-	-	2	-	-	-	2
Data Processing	-	-	3	-	-	-	3
Publicity and Publications	-	-	(2)	-	-	-	(2)
Dues and Subscriptions	-	-	1	-	-	-	1
Facilities Rental and Taxes	-	-	(1)	-	-	-	(1)
Agency Program Related S and S	-	-	1	-	-	-	1

____ **Agency Request**
2025-27 Biennium

____ **Governor's Budget**
Page _____

____ **Legislatively Adopted**
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 106 - Agency Realignment & Cost Allocation

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	(2)	-	-	-	(2)
IT Expendable Property	-	-	1	-	-	-	1
Total Services & Supplies	-	-	(\$1,236)	-	-	-	(\$1,236)
Capital Outlay							
Office Furniture and Fixtures	-	-	(2)	-	-	-	(2)
Total Capital Outlay	-	-	(\$2)	-	-	-	(\$2)
Total Expenditures							
Total Expenditures	-	-	130,322	-	-	-	130,322
Total Expenditures	-	-	\$130,322	-	-	-	\$130,322
Ending Balance							
Ending Balance	-	-	(130,322)	-	-	-	(130,322)
Total Ending Balance	-	-	(\$130,322)	-	-	-	(\$130,322)
Total Positions							
Total Positions							(1)
Total Positions	-	-	-	-	-	-	(1)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 106 - Agency Realignment & Cost Allocation

Cross Reference Name: Recreational Marijuana Program
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(0.29)
Total FTE	-	-	-	-	-	-	(0.29)

BUDGET NARRATIVE

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POS116 - Net Package Fiscal Impact Report

2025-27 Biennium

Current Service Level

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
No records for the phase: CSL														
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										0	0	0	0	0.00

BUDGET NARRATIVE

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Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
8000182	1442906		MMS X7143 A P	COMPLIANCE AND REGULATORY I	35X	PF	24	3	9,542	229,008	111,820	340,828	1	1.00
8500184	1442907		MMS X7433 A P	LICENSING AND PERMITTING MAN	35X	PF	24	3	9,542	229,008	111,820	340,828	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										458,016	223,640	681,656		
Federal Funds										0	0	0		
Total Funds										458,016	223,640	681,656	2	2.00

POS116 - Net Package Fiscal Impact Report

Recreational Marijuana Program

2025-27 Biennium

Cross Reference Number: 84500-004-00-00-00000

Agency Request Budget

Package Number: 105

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
8100046	1442893		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100129	1442894		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100130	1442895		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100142	1442898		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100146	1442899		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100148	1442902		AL C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	18	3	5,690	102,420	62,883	165,303	1	0.75
8100149	1442904		AL C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	18	3	4,496	80,928	56,380	137,308	1	0.75
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										745,218	448,738	1,193,956		
Federal Funds										0	0	0		
Total Funds										745,218	448,738	1,193,956	7	5.25

POS116 - Net Package Fiscal Impact Report

Recreational Marijuana Program

2025-27 Biennium

Cross Reference Number: 84500-004-00-00-00000

Agency Request Budget

Package Number: 106

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4500178	1339480	108380	MMS X7435 A P	LICENSING AND PERMITTING MAN	31X	PF	24	10	11,028	264,672	122,612	387,284	1	1.00
5500059	499160	64596	AL C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	12	10	8,707	104,484	52,878	157,362	0	0.50
5500561	499310	31616	MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	PF	12	9	10,512	126,144	59,433	185,577	0	0.50
8000216	1382371	131892	AL C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	7	5,415	-129,960	-81,848	-211,808	-1	-1.00
8000401	1251790	66951	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIS	38X	PF	17	9	14,756	250,852	106,027	356,879	1	0.71
8000416	1255050	42399	MMS X7084 A P	BUSINESS OPERATIONS MANAGE	33X	PF	0	10	12,165	-291,960	-130,869	-422,829	-1	-1.00
8500220	1399011	119884	AL C1486 I P	INFORMATION SYSTEMS SPECIAL	29	PF	0	8	8,892	-213,408	-107,100	-320,508	-1	-1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										110,824	21,133	131,957		
Federal Funds										0	0	0		
Total Funds										110,824	21,133	131,957	-1	-0.29

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500

Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	32,716,290	32,341,206	32,341,206	39,221,825	-	-
Fines and Forfeitures	383,254	-	-	-	-	-
Other Revenues	18,137	-	-	-	-	-
Transfer Out - Indirect Cost	(5,889,918)	(5,770,836)	(6,216,874)	(6,216,874)	-	-
Tsfr To Agriculture, Dept of	(793,072)	(2,599,681)	(2,599,681)	(1,109,247)	-	-
Total Other Funds	\$26,434,691	\$23,970,689	\$23,524,651	\$31,895,704	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2021-2023 Actual	2023-25 Legislatively Adopted	Legislatively Approved	2025-27		
						Agency Request	Governor's	Legislatively Adopted
ALL Sources	OTHER	Various	\$26,434,691	\$23,970,689	\$23,524,651	\$31,895,704	TBD	TBD

 X Agency Request

 Governor's Budget

 Legislatively Adopted

Page 51

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 X Agency Request

 Governor's Budget

 Legislatively Adopted

Page 52

2025-27

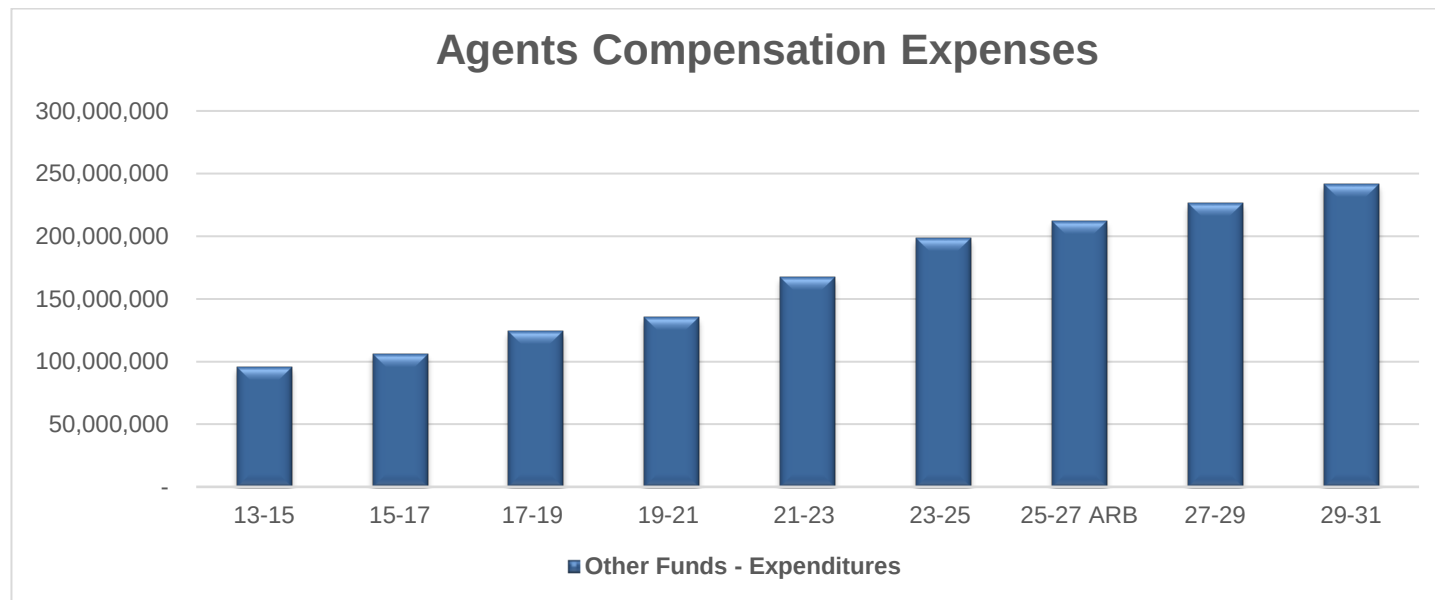
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BUDGET NARRATIVE

OLCC - STORE OPERATING EXPENSES / AGENTS COMPENSATION PROGRAM 2025-27 AGENCY REQUEST BUDGET

LIQUOR STORE & DISTILLERY AGENTS EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA, PRIMARY DIVISION FOCUS, & ALIGNMENT with AGENCY STRATEGIC PLAN:**
Economy and Jobs, Implementation of the Agency's 2024 Strategic Plan – focusing on up to all four of the strategic priorities outlined in the plan.
- B. **PROGRAM CONTACT:** Kailean Kneeland, Chief Financial Officer, (971) 413-4131
- C. **OTHER FUNDS BUDGET AND PERFORMANCE:**



The bars show the Store Operating Expenses Program's expenditures. All are funded by Other Funds (liquor revenues).

BUDGET NARRATIVE

D. PROGRAM OVERVIEW

The OLCC appoints liquor agents – independent business people or businesses – to operate liquor stores for the State of Oregon. In addition, the OLCC grants distillery tasting room retail privileges to Oregon Distiller Licensees. Store compensation formulas for liquor stores and distillery agents was put into statute under ORS 471.473 and ORS 471.230 in 2021 and is a variable cost of liquor sales. In 2021 legislation was passed (HB 2740) which established the compensation for liquor stores in statute under ORS 471.53. Variance in the revenue forecasts will impact the amount of limitation needed to pay liquor and distillery agents. The Store Operating Expenses Program contains funds available to pay retail liquor store and distillery agents for their retailing services for the state, encouraging the development of the Oregon economy and the Liquor Control Model, per ORS 471.030.

E. PROGRAM FUNDING REQUEST

The Agency Request Budget is \$198,699,264 Other Funds limitation for the 2025-27 biennium for Store Operating Expense and \$13,362,816 Other Funds Limitation for Distillery Agent Operating Expense. No FTE or positions are requested.

F. PROGRAM DESCRIPTION

In 2025-27 the Store Operating Expenses Program funds sales compensation for more than 284 liquor retail locations. The agents ensure the responsible sale of alcohol to the public, are responsible for following all liquor laws, and for providing stewardship for the state's inventory in the stores. Also, the program funds sales compensation for 149 distilleries that do direct sales through 199 distillery retail outlets.

G. PROGRAM JUSTIFICATION

The Liquor Store Store Agents liquor store and Distiller Agents distillery tasting room operations supports economic development and the creation of jobs in Oregon. These Agents play an important role to help effectively implement the state's Liquor Control Model while also providing more than \$637 million in distributions to the state General Fund, cities, counties, and mental health in the last biennium.

BUDGET NARRATIVE

H. PROGRAM PERFORMANCE

The chart below shows the number of liquor stores supported by the program; cases sold in millions; spirits gross sales; net distribution as a percent of sales; the key performance measure (KPM) of distribution to the state General Fund and local governments per dollar of agency expenditure and the cost of store operating expenses as a percent of gross liquor sales.

Biennium	Number of Operating Liquor Stores	Cost of Distilled Spirits Sold (millions)	Distributed Revenue as a Percent of Liquor Sales	Cost of Store Operation Expense as a Percent of Liquor Sales	OLCC Rate of Return (Distributed \$ per 1\$ of Expenditure)
2005-2007	241	4.73	38.7%	8.88%	\$ 2.44
2007-2009	240	5.12	39.8%	8.82%	\$ 2.72
2009-2011	247	5.25	40.4%	8.88%	\$ 2.73
2011-2013	249	5.7	40.8%	8.88%	\$ 2.89
2013-2015	248	5.98	40.5%	8.88%	\$ 2.90
2015-2017	272	6.37	39.3%	8.93%	\$ 2.67
2017-2019	282	6.89	39.7%	8.93%	\$ 2.77
2019-2021	281	7.69	39.2%	9.02%	\$ 2.65

I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

The OLCC administers Oregon's Liquor Control Act. The OLCC's authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 74, Beverages Containers; the Bottle Bill, and Administrative Rules Chapter 845.

J. FUNDING STREAMS

OLCC alcohol programs are funded by alcohol-related revenue. All revenue received by the OLCC is classified as Other Funds. Revenues come from liquor sales, license fees, and fines, server education fees, taxes on malt beverages and wines (Privilege Tax), and miscellaneous income. ORS 471.805 directs the OLCC to distribute available monies to the state General Fund, cities, counties, and Mental Health.

K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2023-25

There are no proposed legislative changes.

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Agents Compensation Program

Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
S and S - BAM Analyst Adjustment	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

____ Agency Request

2025-27 Biennium

____ Governor's Budget

Page _____

____ Legislatively Adopted

Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Agents Compensation Program
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	13,502,080	-	-	-	13,502,080
Total Services & Supplies	-	-	\$13,502,080	-	-	-	\$13,502,080
Total Expenditures							
Total Expenditures	-	-	13,502,080	-	-	-	13,502,080
Total Expenditures	-	-	\$13,502,080	-	-	-	\$13,502,080
Ending Balance							
Ending Balance	-	-	(13,502,080)	-	-	-	(13,502,080)
Total Ending Balance	-	-	(\$13,502,080)	-	-	-	(\$13,502,080)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 060 - Technical Adjustments

Cross Reference Name: Agents Compensation Program
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	16,988,084	-	-	-	16,988,084
S and S - BAM Analyst Adjustment	-	-	(16,988,084)	-	-	-	(16,988,084)
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	175,304,852	198,560,000	198,560,000	212,062,080	-	-
Total Other Funds	\$175,304,852	\$198,560,000	\$198,560,000	\$212,062,080	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2021-2023 Actual	2023-25 Legislatively Adopted	Legislatively Approved	2025-27		
						Agency Request	Governor's	Legislatively Adopted
ALL Sources	OTHER	Various	\$175,304,852	\$198,560,000	\$198,560,000	\$212,062,080	TBD	TBD

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 Governor's Budget

 Legislatively Adopted

Page 11

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 X Agency Request

 Governor's Budget

 Legislatively Adopted

Page 12

2025-27

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BUDGET NARRATIVE



21-23 LAB
POS -23 FTE - 23.00

23-25 CSL
POS - 21 FTE - 21.00

23-25 ARB
POS - 21 FTE - 21.00

23-25 GB
POS - 21 FTE - 21.00

23-25 LAB
POS - 21 FTE - 21.00

BUDGET NARRATIVE

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BUDGET NARRATIVE



23-25 ARB
POS - 21 FTE - 21.00

23-25 GB
POS - 21 FTE - 21.00

23-25 LAB
POS - 21 FTE - 21.00

25-27 CSL
POS - 21 FTE - 21.00

25-27 LAB
POS - 21 FTE - 21.00

BUDGET NARRATIVE

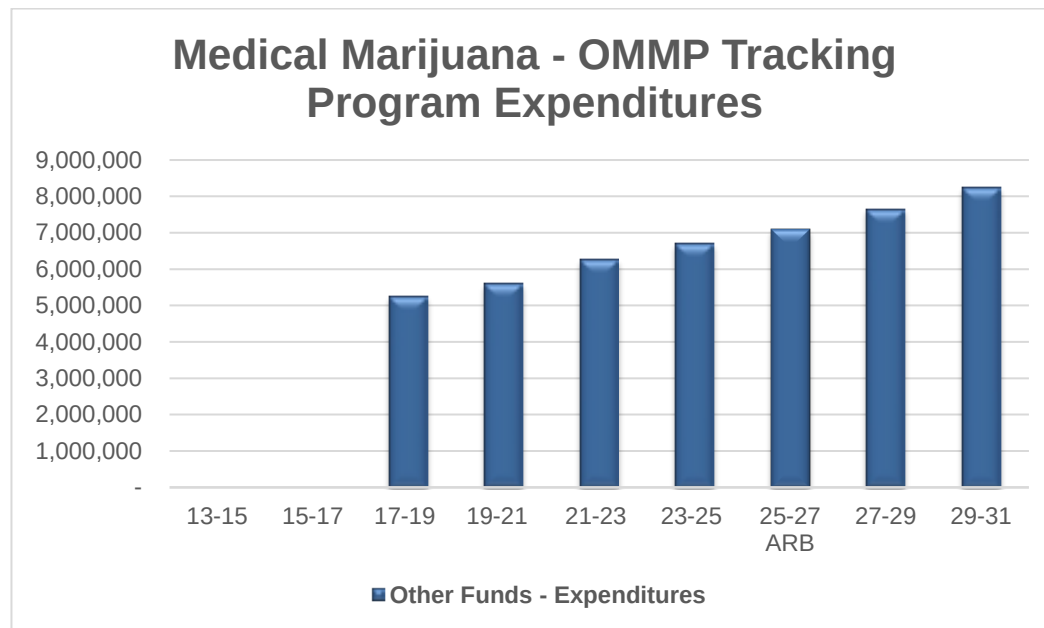
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BUDGET NARRATIVE

OLCC, MEDICAL MARIJUANA-OMMP TRACKING PROGRAM 2025-27 BUDGET

PROGRAM UNIT EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA, PRIMARY DIVISION FOCUS, & ALIGNMENT with AGENCY STRATEGIC PLAN:**
Economy and Jobs, Implementation of the Agency’s 2024 Strategic Plan – focusing on the four key strategic priorities outlined in the plan.
- B. **PROGRAM CONTACT:** Rich Evans, Senior Director of Licensing & Compliance, (503) 872-5108
- C. **OTHER FUNDS BUDGET AND PERFORMANCE**



BUDGET NARRATIVE

D. PROGRAM OVERVIEW

OLCC's Medical Marijuana Tracking Program results from the passage of SB 1057 (2017) which requires the propagation, production, process and transfer of marijuana and marijuana derived products by OHA medical marijuana grow sites, OHA medical marijuana processing sites and OHA medical marijuana dispensaries to be tracked by OLCC's Cannabis Tracking System (CTS) starting July 1, 2018. OLCC was given the responsibility to administer the tracking and to perform inspections to assure that OMMP marijuana is properly accounted for. The system tracks production, sharing with medical cardholders, and the annual sale of up to 20 pounds of marijuana to OLCC licensees. Violations of daily tracking requirements are reported to OHA for enforcement. This program is a vital part of the state of Oregon's policy to account for all marijuana produced through a state OLCC license or grown by OHA medical marijuana registrants or grow site administrators. Only operations of more than 12 plants are required to participate in daily tracking of marijuana. OLCC administers cannabis tracking and inspections of medical marijuana registrants for compliance with OLCC and OHA rules and shares findings with OHA for appropriate follow-up and enforcement.

Prior to OLCC beginning the tracking and inspections of the OHA medical marijuana grow sites, it was reported by OHA that approximately 1,200 medical grow sites would meet the requirement of tracking and require entry into the OLCC tracking system. Since the inception of the program the number of OHA medical grow sites reporting they meet the 12 plant requirement continues to decline. OLCC started tracking approximately 800 medical marijuana grow sites in 2018 and as of June 1, 2022, are tracking 377 grow sites and 1 medical dispensary.

E. PROGRAM FUNDING REQUEST

The 2025-27 Agency Request Budget is \$7,091,629 Other Funds, with 21 positions and 21.04 FTE. The OMMP Tracking Program is funded through a quarterly distribution of marijuana tax funds administered by the Department of Revenue and fees. In addition, OHA collects the cost of tracking from OMMP growers, processors and dispensaries and remits those funds to OLCC who manages the Cannabis Tracking System vendor.

F. PROGRAM DESCRIPTION

The passage of SB 1057 modified the recreational and medical marijuana programs administered by the Oregon Liquor & Cannabis Commission and the Oregon Health Authority, including requiring the OLCC to track OMMP medical marijuana growers, processors, wholesalers and retailers.

BUDGET NARRATIVE

The OLCC works closely with its partner agencies to administer this program:

- Oregon Health Authority (testing standards, ORELAP certification, label requirements, dosage levels)
- Oregon Department of Revenue (taxation, audit)
- Oregon Department of Agriculture (certification of kitchen and weight scales, pesticide use)

G. PROGRAM JUSTIFICATION AND PERFORMANCE

Compliance is likely to be a continuing issue for both OLCC and OHA as the body of registrants required to be tracked fluctuates. Many registrants are located in remote places or homes which makes inspections particularly difficult. In addition, ongoing outreach and education is required as new registrants learn the tracking requirements. New registrants are typically unfamiliar with utilizing a robust tracking system, and the agency makes every effort to make the transition as easy as possible; however, as with any new program some registrants will struggle until they gain more experience.

OLCC performs both physical and virtual inspections, and often utilizes Cannabis Tracking System results to identify problem areas. Inspectors utilize an education first philosophy when working with registrants; however, when serious rule violations are discovered, inspectors write up reports and send them to OHA for enforcement. This creates unnecessary duplication which is doubly difficult as OHA does not have an administrative hearings unit or the funding to efficiently process the volume of reports submitted by OLCC. The two-agency process has the potential to reduce compliance as responses to violations are delayed.

Currently there are 377 OMMP grow sites with 3 or more OMMP patients being tracked and inspected by the program.

H. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

The OLCC's authority to regulate medical marijuana is derived from ORS 475C.

I. FUNDING STREAMS

Start-up costs for hiring staff and for adding additional data fields to the existing OLCC cannabis tracking system to accommodate medical marijuana growers was funded by a transfer of \$1.8 million in marijuana tax revenue from the Department of Revenue to the OLCC in 2017. Ongoing operating costs related to marijuana tracking and inspections will be funded by a marijuana tax transfer of up

BUDGET NARRATIVE

to \$875,000 million per quarter, or \$7 million per biennium, pursuant to SB 1544 passed in 2018. The precise amount will be determined in consultation with LFO based on agency need as dictated by the number of medical growers, processors and dispensaries that enroll in the cannabis tracking system. The agency has set up a separate budgeting structure to track revenues and expenses related to costs associated with monitoring medical marijuana producers, processors and retailers.

OHA will collect cannabis tracking fees from OMMP registrants and remit those funds to OLCC who administers the contract for the Cannabis Tracking System.

K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2023-25:

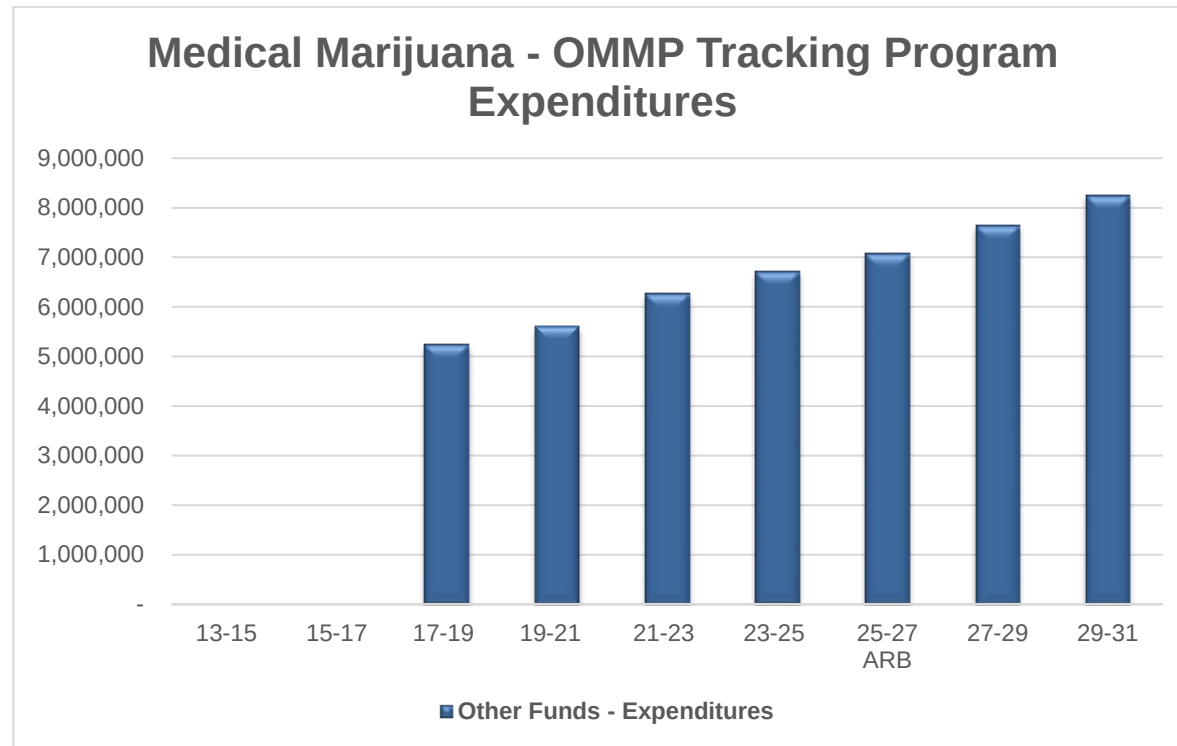
None

BUDGET NARRATIVE

OLCC, MEDICAL MARIJUANA OMMP TRACKING PROGRAM 2025-27 BUDGET

DIVISION SUMMARY

A. OTHER FUNDS EXPENDITURES



B. PROGRAM FUNDING REQUEST

The Agency Request Budget is \$7,091,629 Other Funds limitation, with 21 positions and 21.04 FTEs.

BUDGET NARRATIVE

C. PROGRAM OVERVIEW

OLCC's Medical Marijuana Tracking Program results from the passage of SB 1057 (2017) which requires the propagation, production, process and transfer of marijuana and marijuana derived products by OHA medical marijuana grow sites, OHA medical marijuana processing sites and OHA medical marijuana dispensaries to be tracked by OLCC's Cannabis Tracking System (CTS) starting July 1, 2018. OLCC was given the responsibility to administer the tracking and to perform inspections to assure that OMMP marijuana is properly accounted for. The system tracks production, sharing with medical cardholders, and the annual sale of up to 20 pounds of marijuana to OLCC licensees. Violations of daily tracking requirements are reported to OHA for enforcement. This program is a vital part of the state of Oregon's policy to account for all marijuana produced through a state OLCC license or grown by OHA medical marijuana registrants or grow site administrators. Only operations of more than 12 plants are required to participate in daily tracking of marijuana. OLCC administers cannabis tracking and inspections of medical marijuana registrants for compliance with OLCC and OHA rules and shares findings with OHA for appropriate follow-up and enforcement.

Prior to OLCC beginning the tracking and inspections of the OHA medical marijuana grow sites, it was reported by OHA that approximately 1,200 medical grow sites would meet the requirement of tracking and require entry into the OLCC tracking system. Since the inception of the program the number of OHA medical grow sites reporting that they meet the 12 plant requirement continues to decline. OLCC started tracking approximately 800 medical marijuana grow sites in 2018 and as of June 1, 2022, are tracking 377 grow sites and 1 medical dispensary.

The OMMP Tracking Program is funded through a quarterly transfer of marijuana tax funds administered by the Department of Revenue and fees. In addition, OHA collects the cost of tracking from OMMP growers, processors and dispensaries and remits those funds to OLCC who manages the Cannabis Tracking System vendor.

D. PROGRAM DESCRIPTION

The passage of SB 1057 modified the recreational and medical marijuana programs administered by the Oregon Liquor & Cannabis Commission and the Oregon Health Authority, including requiring the OLCC to track OMMP medical marijuana growers, processors, wholesalers and retailers.

The OLCC works closely with its partner agencies to administer this program:

- Oregon Health Authority (testing standards, ORELAP certification, label requirements, dosage levels)
- Oregon Department of Revenue (taxation, audit)
- Oregon Department of Agriculture (certification of kitchen and weight scales, pesticide use)

BUDGET NARRATIVE

E. REVENUE SOURCE

Start-up costs for hiring staff and for adding additional data fields to the existing OLCC cannabis tracking system to accommodate medical marijuana growers was funded by a transfer of \$1.8 million in marijuana tax revenue from the Department of Revenue to the OLCC in 2017. Ongoing operating costs related to marijuana tracking and inspections are funded by a marijuana tax transfer of up to \$875,000 million per quarter or \$7 million per biennium, pursuant to SB 1544 passed in 2018. The precise amount will be determined in consultation with LFO based on agency need as dictated by the number of medical growers, processors and dispensaries that enroll in the cannabis tracking system. The agency has set up a separate budgeting structure to track revenues and expenses related to costs associated with monitoring medical marijuana producers, processors and retailers.

OHA will collect cannabis tracking fees from OMMP registrants and remit those funds to OLCC who administers the contract for the Cannabis Tracking System.

F. PROPOSED LEGISLATIVE CHANGES

N/A

BUDGET NARRATIVE

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BUDGET NARRATIVE

AGENCY REALIGNMENT & COST ALLOCATION **OLCC 2025-27 Budget, Policy Option Package (POP) No. 106, Agency POP Priority No. 6**

A. Package Purpose

The agency received the following Budget Note in Senate Bill 5519 (2023):

OLCC Workload, Staffing, and Management Analysis:

“By December 2024, the Oregon Liquor and Cannabis Commission shall provide to the Legislative Fiscal Office an analysis of workload and staffing in the areas of licensing, public safety, financial administration, contested cases/disciplinary proceedings, policy development, and communications. The analysis shall be for purposes of determining the extent to which positions devote time to matters related to liquor vs. cannabis, allocating staff to appropriate funding streams, and developing a cost allocation model for shared administrative and program functions to inform future investment decisions.

The OLCC shall also perform a review of its organizational management structure, specifically evaluating the classifications, functions, division of responsibilities, and oversight authority of Division directors and Executive Team members. The agency will report on the results of this review to the Legislative Fiscal Office.”

The purpose of this package is to provide a summary of the organizational review and re-alignment the agency has implemented along with the results of the agency’s cost allocation model review.

B. How Achieved

The agency began this work during the 2023 legislative session when the agency developed a plan to move from a two Deputy Director model to a single Deputy Director model. This first step of the plan was approved in Senate Bill 5519 (2023). The agency then began a larger review of our organizational management structure in 2023-25. The guiding principle for the agency’s realignment were the following:

BUDGET NARRATIVE

- ensure the agency structure was designed to support the two main operating functions: Public Safety and Distilled Spirits,
- be fiscally responsible and clarify lines of authority and accountability to allow for improved customer service and communication,
- where possible provide better opportunities for employee career advancement,
- be better positioned for the agency to focus on operational excellence,
- and remove silos between policy innovations and regulatory and compliance functions.

The agency has begun moving forward with this re-alignment during the 2023-25 biennium and stayed within our existing resources by utilizing the ability to pay for any classification changes needed through a Permanent Finance Plan. The organizational changes that could not be done through a 2023-25 Permanent Finance Plan or when developing the agency's 2025-27 Current Service Level Budget are being requested as part of the OLCC's 2025-27 Agency Request Budget. These agency position re-alignments have been done in a cost neutral manner which also allowed the agency to resolve a long-standing unbudgeted Public Safety Director position. The primary change in the agency re-alignment is the Policy, Analytics, Communication, and Education (PACE) program area has been dissolved. The PACE positions have been either moved through a reorganization or abolished in line with the previously stated principles.

The details of the cost allocation plan review have been shared with the Department of Administrative Services-Chief Financial Office and the Legislative Fiscal Office. Through 2023-25, the agency's cost allocation plan was based on comparing Administrative & Agency Support FTE to the other authorized positions across the agency. This purely FTE comparison was then used as a basis to allocate Administrative & Agency Support costs to the other Divisions using FTE as the only allocation factor. The OLCC conducted a more comprehensive analysis that included factoring non-limited Other Fund expenditures with limited Other Fund expenditures along with allocation factors that were more applicable than just FTE. For example, the agency's Fleet program was allocated using vehicles instead of FTE and the agency's Liquor Store and Privilege Tax auditors were allocated 100% to alcohol revenues since those auditing programs do not conduct any work related to marijuana. In addition, the agency's Public Safety-Administrative Hearings Division was allocated evenly between alcohol and Recreational Marijuana in the updated cost allocation plan. In the prior plan the Public Safety-Administrative Hearings Division was charged entirely to alcohol. The updated cost allocation plan indicated that Medical Marijuana should pay about \$670,000 per biennium less in indirect administrative costs than it has been and Recreational Marijuana should pay about \$2.9 million more per

BUDGET NARRATIVE

biennium. At this time the Recreational Marijuana program revenues and cash balances would be challenged to pay for increased agency costs of \$2.9 million per biennium. Therefore, the OLCC is planning to work with our stakeholders to plan for adjusting fees in the 2027-29 biennium in accordance with the information available under the updated cost allocation plan.

Division	Package Description	FTE	2025-27		2027-29	
			One time	Ongoing	One time	Ongoing
Public Safety	Agency Staff Realignment	2.25	\$ 700,626	\$ 700,626		
Administration & Support Services	Agency Staff Realignment	(2.00)	\$(851,871)	\$(851,871)		
Recreational Marijuana	Agency Staff Realignment	(0.29)	\$ 130,322	\$ 130,322		
Medical Marijuana	Agency Staff Realignment	0.04	\$ 20,923	\$ 20,923		
		0.00	\$ -	\$ -		
TOTALS - Agency Realignment & Cost Allocation - Package 106		0.00	0.00	0.00		

C. Staffing Impact

This Policy Option Package will not add any staff to OLCC.

D. Quantifying Results

The previously mentioned cost allocation plan update and agency re-alignment reflect measurable improvements the OLCC has made in administering the agency more effectively. The re-alignment changes will be completed in 2025-27. The agency's assumption related to our 2025-27 Agency Request Budget is fully implementing the updated cost allocation plan will be a 2027-29 budget item.

E. Revenue Source

"The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C."

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Medical Marijuana Program
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	(12,571)	-	-	-	(12,571)
Unemployment Assessments	-	-	32	-	-	-	32
Mass Transit Tax	-	-	2,848	-	-	-	2,848
Vacancy Savings	-	-	(95,907)	-	-	-	(95,907)
Total Personal Services	-	-	(\$105,598)	-	-	-	(\$105,598)
Total Expenditures							
Total Expenditures	-	-	(105,598)	-	-	-	(105,598)
Total Expenditures	-	-	(\$105,598)	-	-	-	(\$105,598)
Ending Balance							
Ending Balance	-	-	105,598	-	-	-	105,598
Total Ending Balance	-	-	\$105,598	-	-	-	\$105,598

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	2,211	-	-	-	2,211
Office Expenses	-	-	1,090	-	-	-	1,090
Telecommunications	-	-	8,053	-	-	-	8,053
State Gov. Service Charges	-	-	49,955	-	-	-	49,955
Data Processing	-	-	43,480	-	-	-	43,480
Professional Services	-	-	45	-	-	-	45
Employee Recruitment and Develop	-	-	66	-	-	-	66
Facilities Rental and Taxes	-	-	7,013	-	-	-	7,013
Other Services and Supplies	-	-	1,333	-	-	-	1,333
Total Services & Supplies	-	-	\$113,246	-	-	-	\$113,246
Total Expenditures							
Total Expenditures	-	-	113,246	-	-	-	113,246
Total Expenditures	-	-	\$113,246	-	-	-	\$113,246
Ending Balance							
Ending Balance	-	-	(113,246)	-	-	-	(113,246)
Total Ending Balance	-	-	(\$113,246)	-	-	-	(\$113,246)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Medical Marijuana Program
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	8,293	-	-	-	8,293
Total Services & Supplies	-	-	\$8,293	-	-	-	\$8,293
Total Expenditures							
Total Expenditures	-	-	8,293	-	-	-	8,293
Total Expenditures	-	-	\$8,293	-	-	-	\$8,293
Ending Balance							
Ending Balance	-	-	(8,293)	-	-	-	(8,293)
Total Ending Balance	-	-	(\$8,293)	-	-	-	(\$8,293)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 106 - Agency Realignment & Cost Allocation

Cross Reference Name: Medical Marijuana Program
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	14,756	-	-	-	14,756
Empl. Rel. Bd. Assessments	-	-	3	-	-	-	3
Public Employees' Retire Cont	-	-	3,277	-	-	-	3,277
Pension Obligation Bond	-	-	580	-	-	-	580
Social Security Taxes	-	-	1,129	-	-	-	1,129
Paid Family Medical Leave Insurance	-	-	59	-	-	-	59
Worker's Comp. Assess. (WCD)	-	-	2	-	-	-	2
Mass Transit Tax	-	-	88	-	-	-	88
Flexible Benefits	-	-	1,767	-	-	-	1,767
Vacancy Savings	-	-	(738)	-	-	-	(738)
Total Personal Services	-	-	\$20,923	-	-	-	\$20,923
Total Expenditures							
Total Expenditures	-	-	20,923	-	-	-	20,923
Total Expenditures	-	-	\$20,923	-	-	-	\$20,923
Ending Balance							
Ending Balance	-	-	(20,923)	-	-	-	(20,923)
Total Ending Balance	-	-	(\$20,923)	-	-	-	(\$20,923)
Total FTE							
Total FTE							0.04
Total FTE	-	-	-	-	-	-	0.04

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POS116 - Net Package Fiscal Impact Report

2025-27 Biennium

Current Service Level

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
No records for the phase: CSL														
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										0	0	0	0	0.00

BUDGET NARRATIVE

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2025-27 Biennium

Cross Reference Number: 84500-006-00-00-00000

Agency Request Budget

Package Number: 106

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
8000401	1251790	66951	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIST	38X	PF	1	9	14,756	14,756	6,237	20,993	0	0.04
										0	0	0		
										0	0	0		
										14,756	6,237	20,993		
										0	0	0		
										14,756	6,237	20,993	0	0.04

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500

Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Other Revenues	16,084	-	-	-	-	-
Tsfr From Revenue, Dept of	7,000,000	7,000,000	7,000,000	7,000,000	-	-
Tsfr From Oregon Health Authority	-	528,000	528,000	300,000	-	-
Transfer Out - Indirect Cost	(1,627,476)	(1,593,889)	(1,719,695)	(673,000)	-	-
Total Other Funds	\$5,388,608	\$5,934,111	\$5,808,305	\$6,627,000	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2021-2023 Actual	2023-25 Legislatively Adopted	Legislatively Approved	2025-27		
						Agency Request	Governor's	Legislatively Adopted
ALL Sources	OTHER	Various	\$5,388,608	\$5,934,111	\$5,808,305	\$6,627,000	TBD	TBD

 X Agency Request

 Governor's Budget

 Legislatively Adopted

Page 27

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 X Agency Request

 Governor's Budget

 Legislatively Adopted

Page 28

2025-27

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BUDGET NARRATIVE

OLCC - CAPITAL IMPROVEMENTS PROGRAM 2025-27 AGENCY REQUEST BUDGET

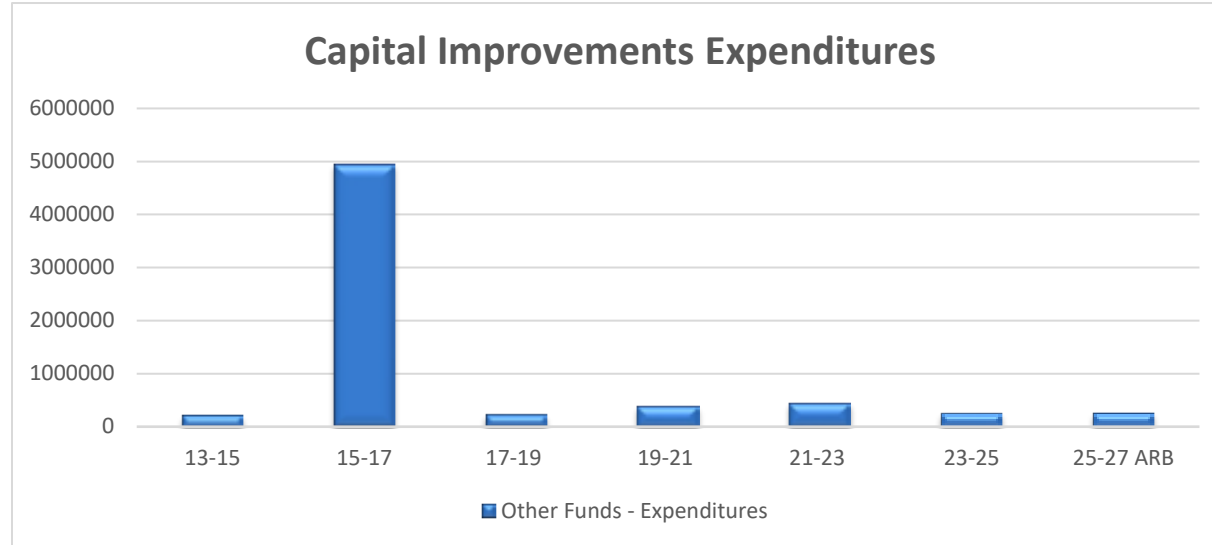
CAPITAL IMPROVEMENTS PROGRAM EXECUTIVE SUMMARY

A. PRIMARY OUTCOME AREA, PRIMARY DIVISION FOCUS, & ALIGNMENT with AGENCY STRATEGIC PLAN:

Economy and Jobs, Implementation of the Agency's 2024 Strategic Plan – focusing on one or more of the key strategic priorities outlined in the plan

B. PROGRAM CONTACT: Kailean Kneeland, Chief Financial Officer, (971) 413-4131

C. OTHER FUNDS BUDGET AND PERFORMANCE



BUDGET NARRATIVE

D. PROGRAM OVERVIEW

Through its Capital Improvements Program, the OLCC provides effective stewardship of its building and grounds. The OLCC owns its main office and distribution center complex on McLoughlin Blvd., Milwaukie. OLCC's distribution center comprises the warehouse connected to the main office building and a second warehouse on Milport Road, acquired in 2007.

Preventive maintenance and regular repairs of the OLCC offices and distribution center are high priorities in order to reduce potentially more costly projects that might result from deferring maintenance. The OLCC Administrative Services Division creates and implements the agency's ten-year maintenance plan and is responsible for the timely planning, management, execution and completion of the capital improvement projects. However, with approved construction and relocation of a new office and warehouse the current facility is expected to be sold after the 2023-25 biennium. The proceeds of that sale are assumed to be used to pay down the debt service from the agency's capital projects.

E. PROGRAM FUNDING REQUESTS

The Agency Request Budget is \$258,159 Other Funds limitation for the 2025-27 biennium. No Positions or FTE are requested.

F. PROGRAM DESCRIPTION

The Milwaukie complex is comprised of the central office and distribution center on McLoughlin Blvd and a second nearby warehouse on Milport Road. The original McLoughlin building was built in 1954. The warehouse was expanded in 1977 to its present 126,109 square feet and the central office was expanded in 1991 to 50,361 square feet for a total footprint of 176,470 square feet. The newest portion of the McLoughlin warehouse is 41 years old and the newest portion of the central office is 27 years old. In 2007 the OLCC acquired the nearby Milport building, with 104,875 square feet of warehouse and 2,369 square feet of office space for a total footprint of 107,244 square feet. The Milport building was built in 1977 and is also 41 years old.

BUDGET NARRATIVE

Location	Square Footage	Date of Construction
McLoughlin	176,470	
*Warehouse	126,109	1954, 1977
*Central Office	50,361	1991
Milport	107,244	
*Warehouse	104,875	1991
*Office	2,369	1991
Total Square Footage	283,714	

The OLCC provides warehouse security for both the state and vendor owned bottled distilled spirits inventory. The McLoughlin warehouse serves as the main warehouse for distribution to ~284 liquor stores in Oregon. This is an increase from ~248 stores prior to retail expansion. The Milport facility serves as a delivery hub for inbound products from manufactures and fulfillment center to support distribution from the main warehouse. Combined, these two facilities are expected to distribute several million cases of distilled liquor in the 2023-25 biennium. Facility maintenance, repair and the conditions of the building impact the OLCC's ability to generate revenue and protect the safety and security of the distilled liquor inventory.

Each biennium, the OLCC completes regular maintenance as provided for by the Legislatively Adopted Budget.

G. PROGRAM JUSTIFICATION AND LINK TO LONG TERM OUTCOMES

The OLCC Administrative Services Division's main objective for the capital improvement program is to maintain a safe and efficiently operated facility. It should be noted that the current facility is scheduled for sale after 203-25 and OLCC will be relocating both our warehouse and headquarters operations. The warehouse will move to Canby and the headquarters to the DAS owned Portland State Office Building.

BUDGET NARRATIVE

H. PROGRAM PERFORMANCE

Please refer to the Executive Summary for the agency's Capital Projects.

I. ENABLING LEGISLATION / PROGRAM AUTHORIZATION

The OLCC administers Oregon's Liquor Control Act and regulates recreational licensing and compliance for cannabis. The OLCC's authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 74, Beverages Containers; the Bottle Bill; 475C, Cannabis Regulation; and Administrative Rules Chapter 845.

J. FUNDING STREAMS

The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine, and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C. The Recreational Marijuana Program is exclusively funded by license fee revenues.

K. SIGNIFICANT PROPOSED CHANGES FROM 2023-25

N/A

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(6,012)	-	-	-	(6,012)
Total Services & Supplies	-	-	(\$6,012)	-	-	-	(\$6,012)
Capital Outlay							
Land Improvements	-	-	244	-	-	-	244
Building Structures	-	-	10,162	-	-	-	10,162
Total Capital Outlay	-	-	\$10,406	-	-	-	\$10,406
Total Expenditures							
Total Expenditures	-	-	4,394	-	-	-	4,394
Total Expenditures	-	-	\$4,394	-	-	-	\$4,394
Ending Balance							
Ending Balance	-	-	(4,394)	-	-	-	(4,394)
Total Ending Balance	-	-	(\$4,394)	-	-	-	(\$4,394)

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor & Cannabis Comm
Pkg: 060 - Technical Adjustments

Cross Reference Name: Capital Improvements
Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	249,223	253,765	253,765	258,159	-	-
Total Other Funds	\$249,223	\$253,765	\$253,765	\$258,159	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2021-2023 Actual	2023-25 Legislatively Adopted	Legislatively Approved	2025-27		
						Agency Request	Governor's	Legislatively Adopted
ALL Sources	OTHER	Various	\$249,223	\$253,765	\$253,765	\$258,159	TBD	TBD

 X Agency Request

 Governor's Budget

 Legislatively Adopted

Budget Page 9

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 X Agency Request

 Governor's Budget

 Legislatively Adopted

Budget Page 10

BUDGET NARRATIVE

OLCC CAPITAL CONSTRUCTION PROGRAM 2025-27 AGENCY REQUEST BUDGET

CAPITAL CONSTRUCTION PROJECTS PROGRAM EXECUTIVE SUMMARY

A. PRIMARY OUTCOME AREA, PRIMARY DIVISION FOCUS, & ALIGNMENT with AGENCY STRATEGIC PLAN:

Economy and Jobs, Implementation of the Agency's 2024 Strategic Plan – focusing on one or more of the key strategic priorities outlined in the plan.

B. PROGRAM CONTACT: Kailean Kneeland, Chief Financial Officer, (971) 413-4131

C. OTHER FUNDS BUDGET AND PERFORMANCE:

This is an ongoing capital projects program started by the Oregon Liquor & Cannabis Commission (OLCC) in 2021-23 to replace its current liquor distribution center, conveyor and order fulfillment system for the new facility, and a robust IT Modernization endeavor. Budget authority for the land, liquor distribution center along with the conveyor and order fulfillment system was approved in SB 5505 during the 2021 session and SB 5702 in the 2022 legislative session. Budget authority for the new distribution center sales and inventory technology system was approved in HB 5006 during the 2021 legislative session. There was also a shift of \$9 million in HB 5202 (2024) to adjust for increased conveyor system cost estimates. Since the expenditure authority approved for the inventory technology system in HB 5006 (2021) was only approved as two-year Other Funds limitation the agency has a need to renew the remaining OF expenditure limitation associated with the distribution center sales and inventory technology system in 2025-27.

Capital Project*	2022 Session, Other Funds Limitation Approved in SB 5702	Requested Shift Amongst Related Capital Projects	2024 Session, Other Funds Limitation Approved in HB 5202
Liquor Warehouse Material Handling (conveyor) System	\$ 15,000,000	\$ 9,000,000	\$ 24,000,000
Liquor Warehouse Land & Building	\$ 130,455,048	\$ (9,000,000)	\$ 121,455,048
*Note: No additional bonding and/or limitation was requested during the 2023 session.			

BUDGET NARRATIVE

HB 5006 (2021 Legislative Session)	
Distilled Spirits Supply Chain (DSSC)	\$ 16,500,000
Cannabis Alcohol Management Program (CAMP-formerly MLLC)	\$ 7,638,070
Professional Services (QA, Project Mngmt, Change Mngmt)	\$ 2,861,930
Total	\$ 27,000,000

D. PROGRAM OVERVIEW

Capital Construction was a new program in 2021-23 to facilitate the planning, design, and construction of a new OLCC warehouse, a new conveyor and order fulfillment system, and a new distribution center sales and inventory technology system. The agency completed the purchase of the land in July 2022. The other aspects of these capital construction projects are in various stages, but at a minimum all of them will continue into the 2025-27 biennium. The agency will need to renew some of the OF limitation originally provided in HB 5006 (2021) to address the ongoing needs of the project that could not be completed in the 2021-23 and 2023-25 biennia.

E. PROGRAM FUNDING REQUESTS

The OLCC Capital Construction Program funding source is the prospective issuance of Article XI-Q General Obligation Bonds. The agency is requesting the IT capital project Other Funds needed in POP 101.

F. PROGRAM DESCRIPTION

The proposed Capital Construction program addresses the agency's most critical need of replacing legacy information technology systems that require continual intervention to keep the outdated systems up and running.

G. PROGRAM JUSTIFICATION

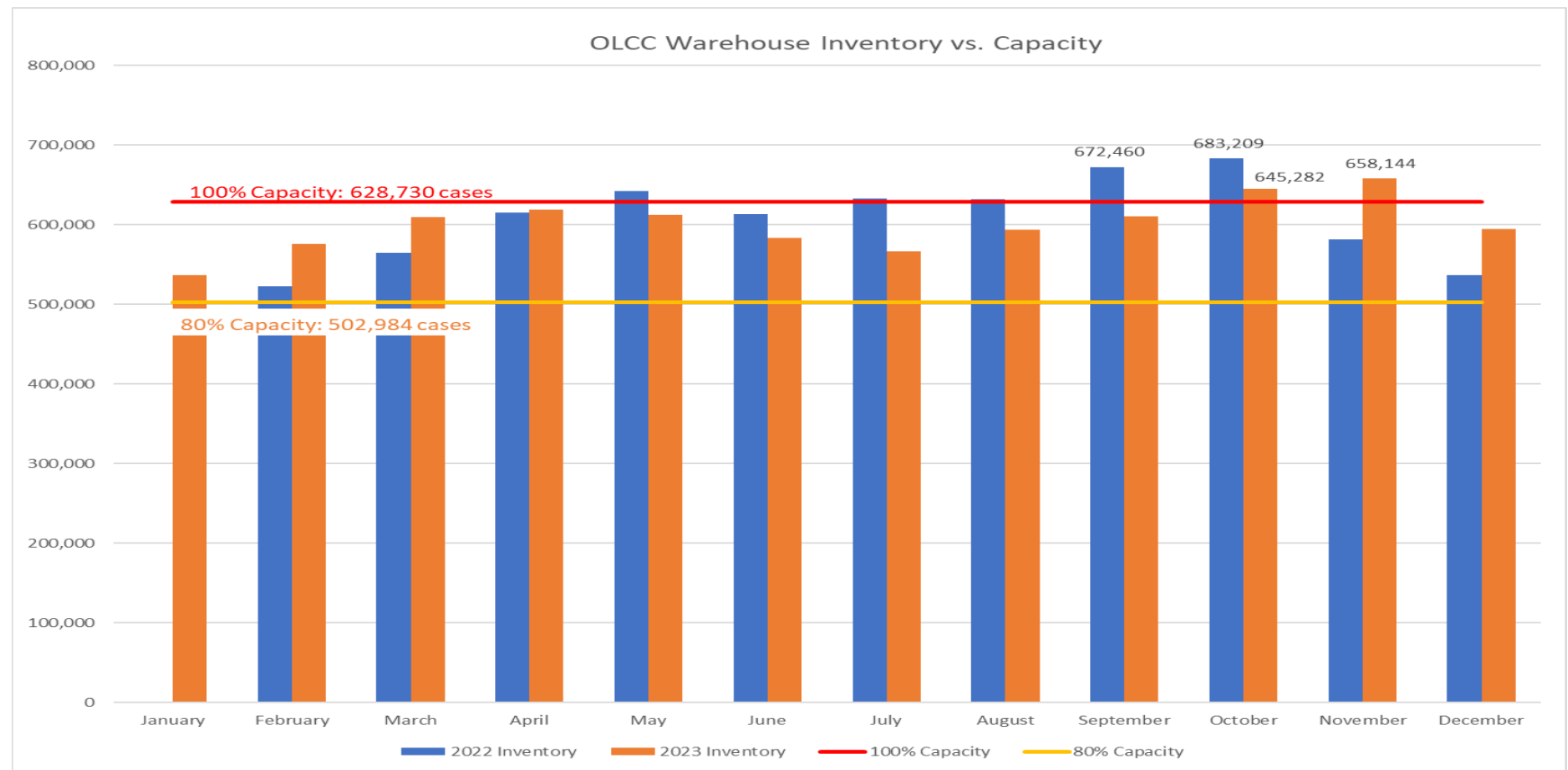
The Oregon Liquor & Cannabis Commission's management of liquor sales and beer and wine privilege taxes produces the third-largest source of revenue for the State of Oregon. The OLCC distributed more than \$637 million in 2021-23 and forecasts \$573.5 million in 2023-25 to the state general fund, cities, counties, and mental health for vital services.

BUDGET NARRATIVE

The instability of the current information technology system is unacceptable and places the revenue for the state, counties, and cities at risk. The OLCC needs to continue forward with this project in order to meet the expectations of our stakeholders and the public that rely on this revenue stream to help fund vital services to the people of Oregon.

H. PROGRAM PERFORMANCE

The agency needs to address the insufficient capacity issues at the current warehouse operations. The successful implementation of the agency's capital projects are essential to the long-term ability of the OLCC to meet its mission.



BUDGET NARRATIVE

I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

N/A

J. FUNDING STREAMS

The Oregon Liquor & Cannabis Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine, and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475C. The Recreational Marijuana Program is exclusively funded by license fee revenues.

K. SIGNIFICANT PROPOSED CHANGES FROM 2023-25

POP 101 requests an additional \$5 million for the agency's IT Modernization DSSC project.

BUDGET NARRATIVE

2025-27 Biennium

Agency Name: Oregon Liquor & Cannabis Commission

Proposed New Construction or Acquisition - Complete for 5 Biennia

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2021-23	1	Enterprise Modernization	Management Information Systems		0		3,741,288			3,741,288
2023-25	1	Enterprise Modernization	Management Information Systems		0		16,500,000			16,500,000
2025-27	1	Enterprise Modernization	Management Information Systems		0		6,758,712			6,758,712
2027-29	1	Enterprise Modernization	Management Information Systems		0		5,002,945			5,002,945
2029-31					0					-

Proposed Lease Changes over 10,000 RSF - Complete for 5 Biennia

Biennium		Location	Description/Use	Term in Years	Total RSF ² +/- (added or eliminated)	USF ³	Position Count ¹	Biennial \$ Rent/RSF ²	Biennial \$ O&M ⁴ /RSF ² not included in base rent payment	Total Cost / Biennium (D+E)*A
					A	B	C	D	E	
2023-25		N/A								-
2025-27		PSOB	HQ/Administrative - See Note:	5 years	23,000	17,000	90	60.48		\$1,391,040
2027-29		PSOB	HQ/Administrative - See Note:		23,000	17,000	90	60.48		\$1,391,040
2029-31		PSOB	HQ/Administrative - See Note:	likely to b	28,000	22,000	122	60.48		\$1,693,440
2031-33		PSOB	HQ/Administrative - See Note:	likely to b	28,000	22,000	122	60.48		\$1,693,440

Planned Disposal of Owned Facility

Biennium	Facility Name	Description
2025-27	Millport Warehouse	Estimated \$28 million value
2025-27	McLoughlin WH + HQ	for both facilities.

BUDGET NARRATIVE

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BUDGET NARRATIVE

Capital Financing Six-Year Forecast Summary 2025-27

Agency: LIQUOR & CANNABIS COMMISSION
Agency #: 84500

Provide amounts of agency financing needs for the 2025-27 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction / Acquisition Projects				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment				- OF
Federal Funds Repayment				- FF
Total for Major Construction	\$	- \$	- \$	-
Equipment/Technology Projects over \$500,000				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment		5,002,945	5,002,945	OF
Federal Funds Repayment				- FF
Total for Equipment/Technology	\$	5,002,945 \$	- \$	5,002,945
Debt Issuance for Loans and Grants				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment				- OF
Federal Funds Repayment				- FF
Total for Loans and Grants	\$	- \$	- \$	-
Total All Debt Issuance				
General Fund Repayment	\$	- \$	- \$	- GF
Lottery Funds Repayment		-	-	- LF
Other Funds Repayment		5,002,945	-	5,002,945 OF
Federal Funds Repayment		-	-	- FF
Grand Total 2025-27	\$	5,002,945 \$	- \$	5,002,945

BUDGET NARRATIVE

Capital Financing Six-Year Forecast Summary 2027-29

Agency: LIQUOR & CANNABIS COMMISSION
Agency #: 84500

Provide amounts of agency financing needs for the 2027-29 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction / Acquisition Projects				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment	-	-		- OF
Federal Funds Repayment				- FF
Total for Major Construction	\$	- \$	- \$	-
Equipment/Technology Projects over \$500,000				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment				- OF
Federal Funds Repayment				- FF
Total for Equipment/Technology	\$	- \$	- \$	-
Debt Issuance for Loans and Grants				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment				- OF
Federal Funds Repayment				- FF
Total for Loans and Grants	\$	- \$	- \$	-
Total All Debt Issuance				
General Fund Repayment	\$	- \$	- \$	- GF
Lottery Funds Repayment		-	-	- LF
Other Funds Repayment		-	-	- OF
Federal Funds Repayment		-	-	- FF
Grand Total 2027-29	\$	- \$	- \$	-

BUDGET NARRATIVE

Capital Financing Six-Year Forecast Summary 2029-31

Agency: LIQUOR & CANNABIS COMMISSION
Agency #: 84500

Provide amounts of agency financing needs for the 2029-31 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source		
	General Obligation Bonds	Revenue Bonds			
Major Construction / Acquisition Projects					
General Fund Repayment	\$	\$	\$	-	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Major Construction	\$	-	\$	-	
Equipment/Technology Projects over \$500,000					
General Fund Repayment	\$	\$	\$	-	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Equipment/Technology	\$	-	\$	-	
Debt Issuance for Loans and Grants					
General Fund Repayment	\$	\$	\$	-	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Loans and Grants	\$	-	\$	-	
Total All Debt Issuance					
General Fund Repayment	\$	-	\$	-	GF
Lottery Funds Repayment		-	-	-	LF
Other Funds Repayment		-	-	-	OF
Federal Funds Repayment		-	-	-	FF
Grand Total 2029-31	\$	-	\$	-	

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Liquor & Cannabis Comm
2025-27 Biennium

Agency Number: 84500

Cross Reference Number: 84500-089-00-00-00000

<i>Source</i>	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Leg Approved Budget	2025-27 Agency Request Budget	2025-27 Governor's Budget	2025-27 Leg. Adopted Budget
Other Funds						
Dedicated Fund Oblig Bonds	145,455,048	-	-	-	-	-
Interest Income	1,552,138	-	-	-	-	-
Transfer In - Intrafund	36,686	-	-	-	-	-
Total Other Funds	\$147,043,872	-	-	-	-	-

____ Agency Request
2025-27 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2021-2023 Actual	2023-25 Legislatively Adopted	Legislatively Approved	2025-27		
						Agency Request	Governor's	Legislatively Adopted
Article XI-Q Bonds	OTHER	0560	\$147,043,872	\$	\$	TBD	TBD	TBD

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BUDGET NARRATIVE

OLCC – FACILITIES MAINTENANCE NARRATIVE SUMMARY 2025-27 AGENCY REQUEST BUDGET

FACILITIES MAINTENANCE SUMMARY

1. What are the key drivers for your agency's facility needs, and how do you measure space/facility demand?

OLCC's agency owned facilities are aged and our warehouses are at capacity. Industry standards for warehouses and a study performed for OLCC by Deloitte identify optimum warehouse capacity should be near 80% whereas our warehouses are near 100% capacity. OLCC's legislatively approved new warehouse construction project in Canby will support public health and safety through improving the operation of Oregon's distilled spirits control model; Additionally, the relocation of OLCC's headquarters office in 2026 to DAS lease space at the Portland State Office Building will provide efficient business operations into the future.

2. What are the key facility-related challenges over the next 10-years? (Please answer in order of priority)

Maintaining existing facilities and ready properties for sale by the end of FY 2026. Challenges are: Due to OLCC's aged facilities, there is potential need for the replacement of the automatic gate motors in the vehicle cage, repairs to steam pipe plumbing, boiler linkage repair, warehouse heater replacement, repair of fire post indicator valves, repair of fire hydrants, electrical breaker failure, plumbing repair to warehouse restroom, hot water heater replacements, roof repair for leaks, HVAC and control repair, and replacement of the clean agent in server room. Some of these maintenance and repair situations are possible to occur in the 2025-27 biennium and collectively total approximately \$613,000.

3. What do you need to meet these challenge?

Our facilities plan and 2025-27 CSL capital improvement budget of \$258,159 will cover 42% of the potential 2025-27 maintenance and repair needs as listed above. This funding should be adequate to address the needs as they may arise while remaining in our current facilities.

BUDGET NARRATIVE

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BUDGET NARRATIVE

Facility Plan - Facility Summary Report 107BF16a
2025-27 Biennium

Agency Name Oregon Liquor and Cannabis Commission

Table A: Owned Assets Over \$1M CRV		FY 2024 DATA	
Total Number of Facilities Over \$1M	2		
Current Replacement Value \$ (CRV)	1	\$80,390,548	Source 4 Risk Risk or FCA
Total Gross Square Feet (GSF)		283,714	
Office/Administrative Usable Square Feet (USF)	2	52,730	Estimate/Actual 5 19% % USF/GSF
Occupants Position Count (PC)	3	291	Office/Admin USF/PC 6 181 or Agency Measure 7

Table B: Owned facilities under \$1M CRV	
Number of Facilities Under \$1M	N/A
CRV	1 N/A
Total Gross Square Feet (GSF)	N/A

Table C: Leased Facilities	
Total Rented SF	8 35,651
Total 2023-25 Biennial Lease Cost	\$1,685,514
Additional 2023-25 Costs for Lease Properties (O&M)	9 \$406,728
Office/Administrative Usable Square Feet (USF)	2 35,137
Occupants Position Count (PC)	3 93
	Estimate/Actual 5 99% % USF/GSF
	Office/Admin USF/PC 6 378

Definitions

CRV	1	Current Replacement Value Reported to Risk Management <i>or Calculated Replacement Value Reported from iPlan Facility Conditions Assessment (FCA)</i>
USF	2	Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.
Occupant Position Count (PC)	3	Total Legislatively Approved Budget (LAB) Position Count within the buildings or leases as applicable.
Source	4	Enter Source of CRV as "Risk" or "FCA"
Estimate/Actual	5	Use actual USF % of USF to GSF, if available. If not known, estimate the percentage.
Office/Administrative USF/PC	6	Divide your USF by your position count. If office/admin space is a less than 10% of your space use, fill in N/A and fill in #7, "Agency Measure".
Agency Measure	7	If not using USF/PC, insert Agency Measure as defined in 107BF02 question #1.
RSF	8	Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
O&M	9	Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

BUDGET NARRATIVE

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BUDGET NARRATIVE

Facility Plan - Facility O&M/DM Report 107B16b
2025-27 Biennium

Agency Name

Oregon Liquor and Cannabis Commission

Facilities Operations and Maintenance (O&M) Budget
excluding Capital Improvements and Deferred Maintenance
Personal Services (PS) Operations and Maintenance
Services and Supplies (S&S) Operations and Maintenance
Utilities not included in PS and S&S above
Total O&M
O&M \$/SF

1	2021-23 Actual	2023-25 L.A.B	2025-27 C.S. Budgeted	2027-29 Budgeted
	\$490,312	\$510,305	\$514,028	\$547,731
	\$1,149,570	\$965,612	\$1,161,899	\$1,210,699
	\$425,280	\$389,143	\$426,890	\$444,819
	\$2,065,162	\$1,865,060	\$2,102,817	\$2,203,249
	7.28	6.58	7.41	7.77

Total O&M SF

283,714 Include only the SF for which your agency provides O&M funding.

O&M Estimated Fund Split Percentage %

2	General Fund	Lottery Fund	Other Funds	Federal Funds
			100%	

Deferred Maintenance Funding in Current Budget Model

Total Short and Long Term Deferred Maintenance Plan for
Facilities

4,5,6	14,558,264	20,869,605	1,607,811	1,607,811
7	\$0	\$0		
8	\$0	\$0		
	14,558,264	20,869,605		
9	18.109%	25.960%	16.109%	23.960%

Assets CRV

\$80,390,548 Current Replacement Value Reported to Risk or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)

Process/Software for routine maintenance (O&M)
Process/Software for deferred maintenance/renewal

OLOC uses spreadsheets to track building assets/components, maintenance requests & needs
OLOC uses spreadsheets to track building assets/components, maintenance requests & needs
Facility maintenance is included as a separate item in the agency requested budget on a biennial basis.

Provide narrative

Provide narrative

Provide narrative

Process for funding facilities maintenance

From iPlan FCA

Definitions

Facilities Operations and Maintenance Budget	1	The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities.
O&M Estimated Fund Split Percentage %	2	Show the fund split by percentage of fund source allocated to facility O&M for your agency.
Total Short and Long Term Maintenance and Deferred Maintenance Plan for Facilities Value Over \$1M	3	All Maintenance excluding routine O&M costs. 23-25 and 25-27 auto-populates with 2% of the sum of your agency portfolio's CRV. Written to deliver on SB 1067, SECTION 9. (1) Each biennium, the Governor shall propose as part of the Governor's recommended budget an amount for
Priority One: Currently Critical	4	From the Budget Instructions: Priority One projects are conditions that require immediate action in order to address code and accessibility
Priority Two: Potentially Critical	5	From the Budget Instructions: Priority Two projects are to be undertaken in the near future to maintain the integrity of the facility and accommodate
Priority Three: Necessary - Not yet Critical	6	From the Budget Instructions: Priority Three projects could be undertaken in the near to mid-term future to maintain the integrity of a building and
Priority Four: Seismic and Natural Hazard Remediation	7	From the Budget Instructions: Priority Four projects improve seismic performance of buildings constructed prior to 1995 building code changes to
Priority Five: Modernization	8	From the Budget Instructions: Priority Five projects are alterations or replacement of facilities solely to implement new or higher standards to
Facility Condition Index	9	A calculated measure of facility condition relative to its current replacement value (expressed as a percentage)

BUDGET NARRATIVE

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BUDGET NARRATIVE

INFORMATION TECHNOLOGY - PROJECT PRIORITIZATION MATRIX

BUDGET NARRATIVE

Enterprise IT Project Prioritization 2025–27			Project Example	Cannabis & Alcohol Mgt. Program (CAMP- AKA MLLC)	Distilled Spirits Supply Chain (DSSC)
TOTAL PROJECT SCORE (0-100)			100	93	87
CRITERIA	WEIGHT	SCORING GUIDE			
Technology and Strategic Alignment	35%	WEIGHTED SUBTOTAL	35	35	29
Alignment to Strategic Plans - Does this investment adhere to the Governor's Strategic Plan (Action Plan: User Friendly, Reliable and Secure: Modernizing State Information Technology Systems and Oversight)? - Does this investment align with and support the vision, goals, and guiding principles outlined in the EIS Strategic Framework, Cloud Forward: A Framework for Embracing the Cloud in Oregon, Oregon's Data Strategy: Unlocking Oregon's Potential, and the Modernization Playbook? - Does this investment align with and support the State of Oregon, Diversity, Equity, and Inclusion (DEI) Action Plan: A Roadmap to Racial Equity and Belonging, the sponsor's agency-specific Racial Equity Plan, and ethical use of data—investing in data justice and representation, visibility, and ethics to serve all Oregonians? - Does this investment optimize service delivery to the public and/or internally by modernizing agency-specific and cross-agency systems? - Does this investment align with and support the agency's IT and business strategic plans, including strategies for modernizing legacy systems? - Does this investment fulfill a legislative mandate, enable compliance with current State or Federal law, or address specific audit findings?			3	3	2
3 - Fully Aligned (all applicable criteria addressed)					
2 - Mostly Aligned (most applicable criteria addressed)					
1 - Partially Aligned (some applicable criteria addressed)					
0 - Not Aligned (no or very few applicable criteria addressed)					
Technology Best Practices and Priorities - Does this investment align with and support the following enterprise information technology priorities? Information Security. Improving the security and resilience of the state's systems Modernization. Optimizing service delivery through resilient, adaptive, secure, and customer-centered digital transformation A Better Oregon Through Better Data. Leveraging data as a strategic asset—improving data analysis, data quality, information-sharing, decision-making, and ethical use. Cloud Forward. Enabling Oregon to conduct 75% of its business via cloud-based services and infrastructure - Does this investment align with IT best practices (e.g., cloud-first, modular implementation, agile practices, configuration over customization, open systems, transparency and privacy by design, security principles, and other modern hosting technologies)? - For system modernizations that include data or data systems, has the agency evaluated the current data being collected, its overall quality, and a migration approach if relevant? - Has there been evaluation of the data contained within the system to see if changes need to be made to the data collection itself?			3	3	3
3 - Fully Aligned (all applicable criteria addressed)					
2 - Mostly Aligned (most applicable criteria addressed)					
1 - Partially Aligned (some applicable criteria addressed)					
0 - Not Aligned (no or very few applicable criteria addressed)					

BUDGET NARRATIVE

Business and People-Centered Approach	25%	WEIGHTED SUBTOTAL	25	25	25
People-Centered Approach - Does this investment put people first—the people who rely on essential services and those working to provide those services? - Does this investment help to eradicate racial and other forms of disparities in state government? - Does this investment improve equitable access to services, programs, and resources, or make the agency's overall service portfolio more accessible or usable for diverse populations? - Does the agency intend to strengthen public involvement through transformational community engagement, access to information, and decision-making opportunities? - Does this investment reduce or eliminate administrative burdens* that have created barriers to access or reinforced existing inequalities for historically underserved and underrepresented communities? - Has the agency utilized the Racial Equity Toolkit within the DEI Action Plan in assessing and planning the project? - If the investment is for agency use, does it improve the agency users' experience?		3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	3	3
Business Process Transformation - Does this investment contribute to business process improvement/transformation? - Does this investment improve service delivery to customers, partners, or other stakeholders? - Has the agency done public engagement, outreach, or an internal evaluation to identify which populations are most highly impacted (positively and negatively) by these business process changes (e.g., considering populations without home internet in creating a digital application process)? - Have measurable business outcomes and benefits been established, including the return on investment if applicable?		3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	3	3
Investment Risk - Would inaction impact systems or solutions that support critical business functions? - Would inaction increase risk to continuity of services to customers, particularly vulnerable or underserved populations? - Are there community impacts of not undertaking this project? - Has the agency identified an inequity or imbalance in service provision that this initiative would resolve? - Is there increased risk if investment is not addressed during this budget cycle (e.g., security, safety, legal, funding source, or any other related risk)? - Does the investment address non-compliance of federal or state requirement, audit finding, or mandate? - Does this investment address an identified and documented highly probable agency risk?		3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	3	3

BUDGET NARRATIVE

Agency Readiness and Solution Appropriateness	40%	WEIGHTED SUBTOTAL	40	33	33
Organizational Change Management (OCM) - Does the investment significantly impact operations throughout the organization? - Does the agency have, or intend to acquire, OCM resources with the skillsets and experience for the size and complexity of the project? - Does the agency plan to address and mitigate impact or adoption risks through a change management plan or intend to follow a formal OCM methodology? - Has the agency identified community engagement or community involvement as a component of the change management process? - Is external outreach or training planned to implement this change with constituents?		3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	3	3
Solution Scale and Approach - Has the agency engaged customers, partners, and communities to understand and structure the business problem, benefits, and outcomes? - Does the investment fully address the agency's business problem, benefits and outcomes? - Is the solution of the appropriate size and scale? - Does this investment adhere to principles in <i>EIS Cloud Forward</i> (p.4) or <i>Modernization Playbook</i> (p.6), etc.? - Will the agency continue to engage customers and communities to inform design, approach, and usability of the solution?		3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	3	3
Capacity - Has the agency considered skillsets and capacity requirements needed to effectively resource this initiative? - Does the agency have resources with the necessary skillsets and knowledge, or can the agency acquire the resources? - Will this investment impact the agency's ability to deliver on its core business functions? - Has the agency considered capacity for various non-technical resources, including organizational change management, project management, business analysis, testing, communication and community engagement activities? - Does the agency or project environment foster an inclusive workplace culture and promote equitable hiring, retention, and promotion practices?		3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	2	2

BUDGET NARRATIVE

Governance and Project Management Processes

- Does the agency have formal IT governance in place that will oversee this investment?
- Does the investment have executive sponsorship and steering committee in place?
- Does the agency employ adequate project governance structure and practices to oversee vendor/contract management, change control, quality control and quality assurance, and data management and usage?
- For projects that impact data or data systems, is there a data governance body or other body responsible for data management that is engaged in the process? Is there an agency data lead who is engaged as part of the project?
- Are agency DEI staff involved in the IT Governance and prioritization process?
- Does the agency intend to involve customer or partner representation on project forums (i.e. steering committees, advisory boards, etc.)?
- Has the agency established processes for community outreach, feedback, engagement, or advice in accordance with the Racial Equity Framework and DEI Action Plan?
- Does the agency have, or intend to acquire, project management resources with the skillsets and experience for the size and complexity of the project?
- Does the agency use mature project management practices (PMBOK)?

3 - Fully Aligned (all applicable criteria addressed)

2 - Mostly Aligned (most applicable criteria addressed)

1 - Partially Aligned (some applicable criteria addressed)

0 - Not Aligned (no or very few applicable criteria addressed)

3

2

2

References:

*Administrative burdens include learning costs, such as finding out whether one is eligible for a program; compliance costs, such as burdensome paperwork and documentation; and psychological costs, such as the stress and stigma that people feel when interacting with government programs. Health Affairs, Herd, P., Moynihan, D. (2020, October 2). *How Administrative Burdens Can Harm Health*. www.healthaffairs.org. Retrieved February 9, 2022, from

Scores

3
2
1
0

BUDGET NARRATIVE

OLCC Enterprise Modernization Business Case Addendum Distilled Spirits Supply Chain and Marijuana/Liquor Licensing and Compliance Projects

The OLCC's Enterprise Modernization Program is made up of two projects that will address insufficient, inefficient, and disjointed legacy Marijuana and Alcohol Licensing and Compliance (MLLC), and Distilled Spirits Supply Chain (DSSC) program technology systems.

Program/Project Health

The MLLC project (also known as Cannabis & Alcohol Management Program – CAMP) is a phased project and experienced a successful phase one launch for Cannabis Licensing in March 2024. Alcohol Licensing is scheduled for go-live August 2024. The MLLC project status is green/on track for scope, schedule, and budget.

The DSSC project is currently in the procurement process for a solution vendor. There have been several schedule setbacks for the DSSC project including a failed Request for Proposal in 2023. As the DSSC project is required to be implemented in order for the new warehouse project to The DSSC Schedule status is red/severely delayed, while scope remains green/on track. During the procurement process, the DSSC budget is currently green and will be reevaluated after a contract is awarded.

Schedule Baselines

Project	Project Start Date	Date Baseline Occurred	Baseline End Date	Projected End Date	Variance Amount (Days)	Variance Percentage
MLLC	5/31/2022	05/31/22	07/15/25	07/15/25	0	0.0%

- The MLLC project has not re-baselined since the original in 2022.
- There is no schedule baseline as of yet for the DSSC project.

Budget Baselines

Project Vendor	Date Baseline Occurred	Baseline Budget	Estimate At Complete	Variance Amount	Variance Percentage
MLLC	4/12/2022	\$14,552,616.50	\$14,552,616.50	\$ -	0.0%

- The MLLC project has not re-baselined since the original in 2022.
- There is no budget baseline as of yet for the DSSC project.

BUDGET NARRATIVE

Program Funding

OLCC has been granted some funding through General Obligation Bonds for the Enterprise Modernization Program through Policy Option Package (POP) 101 from the 2021 legislative session. POP 101 includes a bonding model to fund the relocation of OLCC’s distribution center, related construction, and conveyors in addition to the Enterprise Modernization program.

Subsequently, OLCC was also granted the ability to carry the bond funding across biennia in POP 301 from the 2023-2025 session. As a revenue-generating agency, OLCC was also provided “other funds” budget limitation dedicated to ongoing, non-bondable costs. Non-bondable costs can include things such as annual licensing, training, hosting, subscription, and SaaS fees.

POP 102 for the 2025-2027 session requests the ability to carry bond funding across the biennia.

Funding Extensions

OLCC is requesting that the bond funding be extended throughout the 25-27 biennium to cover the project costs through project close out. As identified in the schedule section above, the MLLC project is currently scheduled for implementation through July 2025 followed by project close out. Costs for the project will be incurred at the beginning of the 25-27 biennium. The DSSC project schedule is yet to be identified, but based on scope and first round responses to the RFP, OLCC anticipated the project will extend through calendar year 2026.

Completed/Planned Project Work

Since June 2022 the the MLLC project kicked off with the solution vendor, Computronix, the OLCC has performed fit/gap sessions for three of four project phases. These phases include Cannabis Licensing, Alcohol Licensing, and Permits. The last phase, Compliance and Hearings will start their fit/gap sessions in June 2024.

Cannabis Licensing went into production on March 18, 2024. Alcohol Licensing is planned to go live on August 2024. Alcohol Service Permits and Marijuana Worker Permits are planned to go live February 2025. Alcohol Licensing phase is currently in user acceptance testing (UAT) for the August go live date.



BUDGET NARRATIVE

INFORMATION TECHNOLOGY PROJECT BUDGET SPREADSHEET

Policy Group	Agency Name	IT Project Name	PPM Idea/Project ID	PPM Idea/Project Name	Mandate	Short Description	Start Date	End Date	Policy Option Package Request (Y/N)	PCP #	Total Budget \$ (PPM)	Total Cost	Previous Biennium (2023-2025) Of Cost	Current Biennium (2025-2027) Of Cost	Future Biennia (2027 - and ongoing) Of Cost
Administration and Business Services	ASB	Example Project	P-0000000	Agency name/Project Name	Legislatively	This project represents the business example project. The ASB project (ASB CARS) replaces manual processes and ineffective technology. The CARS system will create one unified database for licensing, permits, and compliance activities, streamlining processes for draft and creating better data tracking. Additionally, CARS provides more robust functionality for applicants for faster applications and remove barriers to employment.	2024-01-01	2025-01-01	Yes	000	\$0.000.00	\$	\$	\$	\$
Public Safety	OLCC	Marijuana Liquor Licensing and Compliance (MLCC, ASB CARS)	P-0000001	OLCC ASB Marijuana and Liquor Licensing & Compliance (MLCC CARS)	None	The project represents the business example project. The MLCC project (MLCC CARS) replaces manual processes and ineffective technology. The CARS system will create one unified database for licensing, permits, and compliance activities, streamlining processes for draft and creating better data tracking. Additionally, CARS provides more robust functionality for applicants for faster applications and remove barriers to employment.	2024-01-01	2025-01-01	Yes	PCP 201 & 202	\$4,352,817	\$4,352,817	\$	\$	\$
Public Safety	OLCC	Distributed Spirits Supply Chain (2024 P-0000002)	OLCC ASB Distributed Spirits Supply Chain	None	The project represents the business example project. The MLCC project (MLCC CARS) replaces manual processes and ineffective technology. The CARS system will create one unified database for licensing, permits, and compliance activities, streamlining processes for draft and creating better data tracking. Additionally, CARS provides more robust functionality for applicants for faster applications and remove barriers to employment.	2024-01-01	2025-01-01	Yes	PCP 201 & 202	\$5,197,219	\$	\$	\$	\$	\$

BUDGET NARRATIVE

KEY PERFORMANCE MEASURES 2025 - 2027 biennium

BUDGET NARRATIVE

Legislatively Approved 2023 - 2025 Key Performance Measures

Published: 5/10/2023 1:53:10 PM

Agency: Oregon Liquor and Cannabis Commission

Mission Statement:

Support businesses, public safety and community livability through education and the enforcement of liquor and marijuana laws.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2024	Target 2025
1. Sales to Minors - Percentage of licensees who refuse to sell to minor decoys.		Approved	70%	90%	90%
2. RATE OF SECOND VIOLATION - Percentage of licensees detected to have violated a liquor law in a second, separate, incident occurring within 2 years after the year of the first violation.		Approved	4%	12%	12%
3. Licensing Time - Average days from application receipt to license issuance.		Approved	98	75	75
4. CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Expertise	Approved	78%	85%	85%
	Helpfulness		78%	85%	85%
	Availability of Information		62%	85%	85%
	Overall		71%	85%	85%
	Timeliness		64%	85%	85%
	Accuracy		72%	85%	85%
5. OLCC Rate of Return - Net OLCC distribution divided by actual expenses.		Approved	\$2.30	\$2.25	\$2.25
6. Best Practices - Percent of total best practices met by the Board.		Approved	99%	100%	100%
7. Sales to Minors- Recreational Marijuana - This measure is the rate at which licensees refuse to sell marijuana products to minor decoys.		Approved	0%	90%	90%
8. Time to license- marijuana - Average days to license completed marijuana applications.		Approved	83	85	85

LFO Recommendation:

The Legislative Fiscal Office recommends key performance measures as presented. The LFO recommendation includes adjusting the target for KPM 5 - OLCC Rate of Return - to \$2.25 for every dollar spent on liquor- related expenses, from the previous target of \$2.50. The OLCC has capital expenditures and debt service that will be incurred related to its move to a new warehouse and headquarters facility, associated debt service payments, and automatic escalation that was included in changes to the compensation formula for liquor and distiller agents. Given these factors, the previous target of \$2.50 is unlikely to be attainable for the foreseeable future.

The OLCC conducted no minor decoy operations for recreational marijuana sales to minors in the 2021 and 2022 fiscal years. The last reported result of a 90% compliance rate for KPM #7 was for fiscal year 2020.

SubCommittee Action:

The Subcommittee approved the LFO recommendation on Key Performance Measures.

BUDGET NARRATIVE

AUDITS RESPONSE REPORT 8/1/2024

BUDGET NARRATIVE

To ensure the Governors' Budget complies with the requirements of **ORS 297.100**, agencies must report on the status of implementation of action plans in response to the Audits Division audit findings and recommendations. The Audits Report does not have a prescribed format but should identify any Secretary of State audits currently being conducted and include a brief description of the scope of the audit (if known). In addition, provide a written summary of responses to any financial or performance audits completed by the Secretary of State **since February 2022**.

Report on work completed to date and provide any updated information on agency actions or proposed actions to respond to audit findings and recommendations. This report must identify any new or enhanced funding or savings included in the agencies budget (base budget as well as agency request budget) as a result of implementation of audit findings or recommendations. Additionally, identify any policy packages in the Agency Request Budget that are intended to address audit findings and recommendations from completed audits, **regardless of when the audit occurred**.

Audits since February 2022:

1. Secretary of State ***FY2023 Statewide Single Audit Report*** dated 4/30/2024
 - ✓ The audit identified two significant internal control deficiencies:
 - **2023-013:** Month-end transfer process from the Liquor Control fund to cities and the General Fund resulted in inappropriately disbursing more than is statutorily required at year-end.
 - **2023-014:** All liquor agents are required to have an inventory audit once per fiscal year. In FY 2023, 22 liquor agents did not receive an inventory audit.
 - ✓ Recommendations included strengthening internal controls to ensure the appropriate amount is being distributed within the required 35 days, and ensuring audits are scheduled for all agents who were not audited within the last fiscal year.
 - ✓ Management agreed with all recommendations, and implementation is in progress.
2. Secretary of State ***FY2022 Statewide Single Audit Report*** dated 7/27/2023
 - ✓ The audit identified one significant internal control deficiency:
 - **2022-017:** Procedures for opening and sorting mail do not align with state policy for dual custody of cash and checks, and there were no compensating controls in place to ensure all checks received in the mail were recorded.
 - ✓ Recommendation was to implement cash receipting procedures to ensure checks are safeguarded, property tracked, and accounted for in the financial records in accordance with state policy.
 - ✓ Management agreed with the recommendation, and implementation is in progress.

BUDGET NARRATIVE

3. Secretary of State 2023-15 dated 4/28/2023: ***Oregon Needs to Modernize Cannabis Laws to Help Grow the State's Economy and to Ensure Equitable Opportunities and Benefits for all Communities***
 - ✓ The objectives of this audit were to:
 - To identify business equity challenges within Oregon's existing cannabis regulatory framework and how the state can address them.
 - Determine how Oregon may address social equity issues within the Oregon cannabis industry.
 - ✓ Recommendations included reforming rules that were in place to avoid federal intervention, gathering demographic data on cannabis licensees, and assessing the moratorium's impact on those most negatively impacted by the prohibition of cannabis.
 - ✓ Management agreed with all recommendations, and implementation is in progress.
4. Secretary of State ***FY2021 Statewide Single Audit Report*** dated 7/5/2022.
 - ✓ The audit identified one significant internal control deficiency:
 - **2021-008:** Month-end transfer process from the Liquor Control fund to the General fund resulted in inappropriately transferring more to the General Fund than statutorily required.
 - ✓ The letter recommended strengthening internal controls to ensure the accounting systems reconcile and the appropriate amount is being transferred to the General Fund each month.
 - ✓ Management agreed with the recommendation and implementation is in progress.

Audits prior to February 2022 related to OLCC Policy Option Packages:

5. Secretary of State Audit **2019-04** dated 1/25/19:
Oregon's Framework for Regulating Marijuana should be strengthened to better mitigate Diversion Risk, and Improve Laboratory Testing
 - ✓ The audit scope covered both OLCC and OHA processes; and included 8 OLCC recommendations, and 9 OHA recommendations.
 - ✓ Management agreed with all 8 OLCC recommendations.

OLCC Policy Option Packages (POPs) addressing Audit Findings or Recommendations

POP	POP Description	Audit Reference	Helps Address Audit Findings / Recommendations
101	IT Modernization Capital Project – Bonded: The 25-27 Agency Request Budget (ARB) recommends using \$11,761,657 to complete IT modernization projects, including the Cannabis and Alcohol Management Program (CAMP), OLCC's new licensing software.	SOS 2023-15, Recommendation 2; SOS 2019-04 Recommendation 2	• To better understand the obstacles of past cannabis prohibition for people of color and create harm reduction strategies, and ensure programming, services, laws, and rules related to cannabis are aligned with the diversity, equity, and inclusion values of the state, OLCC should: Ensure its replacement cannabis licensing system has the

BUDGET NARRATIVE

POP	POP Description	Audit Reference	Helps Address Audit Findings / Recommendations
			capacity to gather demographic data and generate reports encouraged in Oregon's DEI Action Plan. Continue to develop baselines, dashboards, and other data monitoring practices, such as setting reasonableness thresholds to help identify higher risk marijuana transactions.
103	IT Modernization – Non-bonded items: The 25-27 ARB recommends using \$1,064,470 to fund CAMP training, closeout, and non-bondable maintenance and subscription costs.	SOS 2023-15, Recommendation 2; SOS 2019-04 Recommendation 2	- To better understand the obstacles of past cannabis prohibition for people of color and create harm reduction strategies, and ensure programming, services, laws, and rules related to cannabis are aligned with the diversity, equity, and inclusion values of the state, OLCC should: Ensure its replacement cannabis licensing system has the capacity to gather demographic data and generate reports encouraged in Oregon's DEI Action Plan. - Continue to develop baselines, dashboards, and other data monitoring practices, such as setting reasonableness thresholds to help identify higher risk marijuana transactions.
104	Marijuana Staffing and Vehicles: The 25-27 ARB recommends using \$966,248 to fund a Director of Marijuana Licensing and a Director of Marijuana Compliance	SOS 2019-04, Recommendations 2 and 4	- Continue to develop baselines, dashboards, and other data monitoring practices, such as setting reasonableness thresholds to help identify higher risk marijuana transactions. - Establish inspection frequency goals and metrics and determine how many inspectors are needed to meet those goals. If the current number of inspectors is too low, work with the legislature to identify additional funding options. Periodically reassess inspection goals and metrics, and whether the number of inspectors aligns with them.

BUDGET NARRATIVE

AUDITS RESPONSE REPORT - FY23 AUDIT RESULTS STATUS LETTER

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Oregon

Tina Kotek, Governor

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January 23, 2024

Michelle Searfus, Audit Manager
Secretary of State
255 Capitol Street NE, Suite 180
Salem, OR 97310

Dear Michelle:

In response to Secretary of State's Fiscal Year 2023 Management letter, I have included the tables below regarding the Oregon Liquor and Cannabis Commission (OLCC) responses.

Finding	Recommendation	Management Response	Corrective Action Planned & Anticipated Completion Date	Name of Contact Person Responsible for Corrective Action
Strengthen controls over statutorily required transfers and distributions	Commission management should strengthen internal controls to ensure the accounting systems reconcile and that the appropriate amount is being distributed to cities and transferred to the General Fund within the required 35 days.	OLCC agrees with the recommendation and the agency has already begun the work to address this finding.	OLCC will implement the appropriate controls and procedures to address this finding by June 30, 2024.	Kailean Kneeland, OLCC Chief Financial Officer

Finding	Recommendation	Management Response	Corrective Action Planned & Anticipated Completion Date	Name of Contact Person Responsible for Corrective Action
Ensure timely completion of agent inventory audits	Commission management should complete agent inventory audits for all agents that haven't had one within the last 12 months as soon as possible. Management should also ensure controls are documented in formal written procedures.	OLCC agrees with the recommendation and the agency has already begun the work to address this finding.	OLCC will ensure audits are scheduled for the agents who were not audited within the last fiscal year and the appropriate procedures are documented by June 30, 2024.	Kailean Kneeland, OLCC Chief Financial Officer

If you have any questions or need any additional information regarding these responses, please let us know.

Sincerely,



Craig Prins
Executive Director

Oregon Liquor and Cannabis Commission

CC: Rob Hamilton, SARS Manager
Tara Wasiak, OLCC Deputy Director
Kailean Kneeland, OLCC Chief Financial Officer
Jean-Aime Polneau, OLCC Financial Reporting & Accounting Manager
Nicole Pexton, OLCC Internal Auditor

BUDGET NARRATIVE

SOS AUDIT - MODERNIZE CANNABIS LAWS RESPONSE LETTER 3/23/2023

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March 23, 2023

Kip Memmott, Director
Secretary of State, Audits Division
255 Capitol St. NE, Suite 180
Salem, OR 97310

Dear Mr. Memmott,

This letter provides a written response to the Audits Division's final draft audit report titled: "Oregon Needs to Modernize Cannabis Laws to Help Grow the State's Economy and to Ensure Equitable Opportunities and Benefits for all Communities."

Thank you for the opportunity to provide a response and share more about the agency's successes and deep expertise as a national leader in the cannabis regulatory space—all of which are relevant to the findings in this audit.

The mission of the OLCC is to support businesses, public safety, and community livability through education and the enforcement of liquor and marijuana laws. Since Oregon voters legalized recreational marijuana in 2014 with Measure 91, the OLCC has been dedicated to building a regulatory system that is highly adaptable to the changing needs of the burgeoning marijuana industry while protecting consumers. To that end, agency staff worked closely with legislators and industry for nine years on appropriate and necessary adaptations to prepare the state for opportunities and respond to emerging issues. Agency leadership is dedicated to continuing along this trajectory as well as taking an open posture to new policy concepts and regulatory approaches.

As noted in the audit report, the Cole Memorandum has been rescinded. However all of the points addressed in the memo remain in ORS 475C, the Oregon state law that directs the agency's work. Put differently, the Cole Memorandum guidance and regulatory framework therein remains the backbone of Oregon's recreational marijuana laws. Thousands of collaborative conversations with industry stakeholders, legislators, and other jurisdictional authorities as well as partner agencies formed the basis of the OLCC's comprehensive regulatory framework for adult-use marijuana. The commission continues to engage licensees and other stakeholders in annual revisions to our rules and policies to better support licensees, their businesses, and Oregonians. Whether or not the current federal government administration considers the Cole Memo regulatory guidance a guiding light, it remains OLCC's responsibility to maintain a regulated system. Moreover, as the audit identifies, marijuana

businesses, through no fault of their own, face unique public safety and security risks that no other industry faces. These concerns must also be front and center in OLCC's considerations so that all participants in the industry – owners, employees, and customers – are safe and secure. The agency set a strong policy, business process, and technology foundation through administrative rulemaking and worked closely with legislators to develop approaches and systems that support the industry in maturing in a free-market economy. In fact, the agency's success in cooperation with the industry and legislature is evidenced by avoidance of federal prosecution when the Cole Memorandum was in effect. Together with the legislature and industry partners, OLCC policy is regularly emulated by other U.S. states that are initiating or revising their marijuana policy.

In preparation of the Federal government potentially allowing for interstate commerce of cannabis products, the OLCC anticipates that only the highest quality products from well-regulated systems, that have recognized testing, packaging, labeling, and traceability standards, will be allowed for sale into other states. These standards enable consumer protection, which has been an executive branch priority for state agencies, including OLCC for the past two administrations and the current one. For nine years, the OLCC has been able to effectively walk the line between support for industry, so that they can thrive and prepare for expansion, while minimizing public health and consumer protection tragedies. Feedback the agency received from other state agencies that regulate marijuana agree that Oregon's regulatory system is optimally supportive of industry. Agency leadership is dedicated to supporting and preparing Oregon businesses so they are ready to successfully transition from a closed state system to an open national market. OLCC believes it will be successful, as legislators and industry members collaborate together with the agency on planning and plan execution in the coming years.

Below is our detailed response to each recommendation in the audit.

When preparing for the future expansion of the adult recreational cannabis industry and to further Oregon's equity goals, OLCC should:

RECOMMENDATION 1

Identify and reform its rules which are in place primarily to avoid federal intervention, and which presume cannabis businesses will engage in illegal activity, specifically:

- a. Reevaluate the public purpose and economic impact of regulations like the requirements for steel doors and 24-hour video surveillance.
- b. Implement seed to sale batch tagging to balance accountability for reporting and compliance with lower costs for producer licensees and medical growers required to report in METRC.

Agree or Disagree with Recommendation	Target date to complete implementation activities	Name and phone number of specific point of contact for implementation
Agree	1/1/2024	A. Borup 503-504-3052

Narrative for Recommendation 1

The OLCC has already undertaken rulemaking to change from individual plant tags to batch tagging. At the Commission meeting on March 16, 2023 the commission approved the rules, making the rules effective January 1, 2024. Until the effective date, OLCC will be working with the cannabis tracking system (“CTS”) vendor on implementation and will provide guidance to businesses as those changes are made.

The OLCC has modified many of our violations related to security requirements in the past two years and will evaluate steel doors and video camera requirements during the 2023 cycle of rulemaking. That evaluation process will include stakeholders such as licensees and public health and safety partners.

To better understand the obstacles of past cannabis prohibition for people of color and create harm reduction strategies, and ensure programming, services, laws, and rules related to cannabis are aligned with the diversity, equity, and inclusion values of the state, OLCC should:

RECOMMENDATION 2 Ensure its replacement cannabis licensing system has the capacity to gather demographic data and generate reports encouraged in Oregon’s DEI Action Plan.		
Agree or Disagree with Recommendation	Target date to complete implementation activities	Name and phone number of specific point of contact for implementation
Agree	12/31/2023	A. Borup 503-504-3052

Narrative for Recommendation 2

The current OLCC licensing system does not collect demographic data to the level needed to comply with the DEI Action Plan. As a result, the state does not have the necessary data by which to benchmark diversity among Oregon’s cannabis licensees, to better understand the obstacles and create harm reduction strategies, and to evaluate the efficacy and outcomes of its regulatory efforts. OLCC is in the process of developing and replacing its current licensing system, with an implementation of the new system planned for Fall 2023, followed by the collection of this data in the near future. Additionally, the agency acknowledges and deeply values that this data is critical for making the marijuana system a place where all residents may

be included and all feel they can belong within it. Access to opportunity is critical and the agency continues to be dedicated to working with other public sector agencies that offer grant funding to address historical injustices and ultimately overcome continued barriers to equity and access.

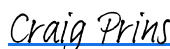
RECOMMENDATION 3 As part of the annual reporting required by House Bill 4016, OLCC should include an assessment of the impact the moratorium has on those most negatively impacted by the prohibition of cannabis.		
Agree or Disagree with Recommendation	Target date to complete implementation activities	Name and phone number of specific point of contact for implementation
Agree	March 20, 2023 and March 20, 2024	A. Borup 503-504-3052

Narrative for Recommendation 3

The first report required by HB 4016 is due by March 20, 2023; the agency will include an assessment of the moratorium as it relates to people most negatively impacted by the prohibition of marijuana in the 2023 and 2024 reports.

Please contact Amanda Borup at 503-504-3052 with any questions.

Sincerely,


Craig Prins (Mar 24, 2023 08:24 PDT)

Craig Prins
Executive Director
Oregon Liquor and Cannabis Commission

cc: Chairman Marvin Revoal, Nathan Rix, Rich Evans, Rosetta Shatkin, Amanda Borup

BUDGET NARRATIVE

AUDITS RESPONSE REPORT - FY22 SOS AUDIT RESPONSE LETTER

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Oregon

Tina Kotek, Governor

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February 13, 2023

Michelle Searfus, Audit Manager
Secretary of State
255 Capitol Street NE, Suite 180
Salem, OR 97310

Dear Michelle:

In response to Secretary of State's Fiscal Year 2022 Management letter, I have included a table below regarding the Oregon Liquor and Cannabis Commission (OLCC) response.

Finding	Recommendation	Original Management Response	Corrective Action Planned	Name of Contact Person Responsible for Corrective Action
Need to implement cash receipting procedures to ensure checks are safeguarded, properly tracked, and accounted for in the financial records in accordance with state policy (OAM 10.10.00.PR.101; OAM 10.20.00.PR.124).	Implement cash receipting procedures to ensure checks are safeguarded, properly tracked, and accounted for in the financial records in accordance with state policy (OAM 10.10.00.PR.101; OAM 10.20.00.PR.124).	OLCC agrees with the recommendation.	OLCC will implement the appropriate procedures to ensure compliance with state policy by March 31, 2023.	Kailean Kneeland, OLCC Chief Financial Officer

Thank you for your consideration

Sincerely,



Steve Marks
Executive Director
Oregon Liquor and Cannabis Commission

CC: Rob Hamilton, SARS Manager
Kailean Kneeland, OLCC Chief Financial Officer
Nathan Rix, OLCC Deputy Director
Nicole Pexton, OLCC Internal Auditor

BUDGET NARRATIVE

AUDITS RESPONSE REPORT - FY20 & FY21 AUDIT RESULTS LETTER

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Oregon

Kate Brown, Governor

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September 16, 2022

Karen Williams, Statewide Financial Compliance Analyst
 Statewide Accounting and Reporting Services (SARS)
 155 Cottage Street NE
 Salem, OR 97301

Dear Karen:

In response to your inquiry, I have included a table below regarding the status of the prior year audit findings from fiscal years 2020 and 2021 at the Oregon Liquor and Cannabis Commission (OLCC).

Finding #	Finding	Recommendation	Original Management Response	Original Corrective Action Planned	Progress	Reported Status	Management Response Update (as of 09/16/2022)
2021-008	Strengthen controls over statutorily required transfers	Strengthen internal controls to ensure the accounting systems reconcile and that the appropriate amount is being transferred to the General Fund each month.	OLCC agrees with the recommendation. The reconciliation process should be conducted and monitored on a regular basis within a 12-month period. The COVID pandemic and staff shortages have severely curtailed the agency's ability to perform routine reconciliations recently.	Within the 2022 fiscal year, the reconciliation process should be conducted monthly. There is still a concern of continued staffing shortages. In an effort to expedite this completion OLCC is working with a temporary agency to hire an Accountant 3 to help bring the agency process up-to-date. Once current, an OLCC staff member will be handling this on a routine basis.	Finding has been partially resolved.	Partial corrective action was taken.	A temp. has been working on the annual reconciliations since he started in May 2022. He has completed data entry and reconciled many differences through FY 2020 and is currently working on FY 2021. OLCC plans to continue using a temp. in this role until the reconciliations are caught up.

Finding #	Finding	Recommendation	Original Management Response	Original Corrective Action Planned	Progress	Reported Status	Management Response Update (as of 09/16/2022)
2020-011	Ensure timely completion of agent inventory audits	Complete agent inventory audits for all stores that haven't had one in the last 12 months as soon as possible. We also recommend management ensure control processes for agent audits are documented in formal written procedures.	OLCC conducted 284 audits during FY21, an increase of 60 stores (26.8%) over FY20 with only eight stores remaining that were not audited in FY21. We will continue to audit our stores through mid-November and restart in January after the busy holiday season.	Partial corrective action taken, continue work to complete work on this finding.	Finding has been partially resolved.	Partial corrective action was taken.	Partial corrective action began, but the agency has fallen further behind since COVID continued to impact our ability to perform audits. Some stores outside of the local area that were scheduled called at the last minute saying employees had COVID and they needed to close and didn't want to put anyone at risk. We have not yet set a policy to include the risk based factor of these audits, but that is something OLCC will be considering. Currently there are 31 stores that have gone beyond a twelve month audit period.

Finding #	Finding	Recommendation	Original Management Response	Original Corrective Action Planned	Progress	Reported Status	Management Response Update (as of 09/16/2022)
2020-012	Strengthen controls over system access	Perform regular, periodic system access reviews to ensure the continued appropriateness of assigned user access. We also recommend management update their policy to align with their decisions for meeting the control objectives.	OLCC has assigned an Office Information Systems (OIS) team member to review, quarterly, access and usage to the following OLCC systems: Agent Revenue Management (ARM), Daily Sales, Merchandising Business, Non-Budget Vouchers (NBV), Financials, and Oregon Liquor Agent Services. The first quarterly review was performed in November 2020. During FY 2021, OLCC reviewed usage for the above-mentioned systems based on logins but did not review overall access. The quarterly reviews in the future will include both access and usage. Results of the monitoring are communicated to the Director of Finance and the CFO. OLCC will update our policy to align with this new practice.	Partial corrective action taken, continue work to complete work on this finding.	Finding has been resolved.	Corrective action was taken.	Beginning for the quarter ending 12/31/2021, OLCC has been sending two quarterly audits to managers each quarter (one based on logins and one on permissions only).

If you have any questions or need any additional information please let me know.

Respectfully,



Kailean Kneeland
Chief Financial Officer
Oregon Liquor and Cannabis Commission

cc: Nicole Pexton, OLCC Internal Auditor

BUDGET NARRATIVE

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AFFIRMATIVE ACTION PLAN 2025 - 2027 biennium

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Oregon Liquor and Cannabis Commission

2023 – 2025

Affirmative Action Plan



Oregon

Tina Kotek, Governor

Liquor and Cannabis Commission

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June 23, 2023

Rosa Klein

Governor's Office of Cultural Change

900 Court St. NE, Ste. 254

Salem, OR 97301

Dear Ms. Klein,

The Oregon Liquor and Cannabis Commission's (OLCC) leadership is committed to providing all of its employees with a workplace that is inclusive, equitable, and diverse. The OLCC will continue its goal to diversify our workforce, and create and foster a workplace where all of our employees feel respected and have a deep sense of belonging. Our Affirmative Action Plan will focus of our ongoing efforts to achieve the goals that are outlined in our plan.

We appreciate the Governor's commitment to promote diversity, equity and inclusion for all state employees and Oregonians through the public services it provides. We are submitting our Affirmative Action Plan to you, and we look forward to doing our part to make the state a workplace of choice for Oregonians.

If you have any questions or you would like more information about our plan, please contact Marsha Barton, Sr. HR Business Partner at marsha.barton@oregon.gov.

Sincerely,

Craig Prins

Interim Executive Director

Oregon Liquor and Cannabis Commission

Table of Contents

Introduction	4
Agency Overview	4
Key Contact Information	5
Agency Organizational Chart	6
2021 – 2023 Affirmative Action Plan Progress	7
Summary	7
Goal 1	7
Goal 2	8
Goal 3	8
Goal 4	9
2023 – 2025 Affirmative Action Plan Progress	10
Summary	10
Goal 1	11
Goal 2	11
Goal 3	11
Goal 4	12
Appendices	13
Appendix A – Agency, State, and Federal Documentation	13
Appendix B – Agency Complaint Process	13
Appendix C – Workforce Demographic Data	14
Appendix D – Diversity Awareness Program	14

Introduction

Agency Overview

The Oregon Liquor and Cannabis Commission's (OLCC) mission is to support businesses, public safety, and community livability through education and the enforcement of liquor and marijuana laws.

The OLCC is the agency that is responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the production, processing and sale of recreational marijuana in Oregon through the Control, Regulation and Taxation of Marijuana and Industrial Hemp Act. The agency also regulates the production, processing and sale of medical products sold to Oregon Medical Marijuana Program (OMMP) cardholders in the OLCC's licensed marijuana retail shops.

The agency is comprised of four major operational programs: the Distilled Spirits Program, the Recreational Marijuana Program, the Public Safety Program and the Medical Marijuana Program. All four programs are supported by the Administration, Financial Services, and Support Services divisions. Revenue generated from these programs helps support state and local government programs.

The Distilled Spirits Program oversees the distribution and sale of distilled spirits in the state. The Distilled Spirits division centrally purchases, warehouses and distributes distilled spirits to Oregon's independently operated liquor stores. The OLCC's Public Safety Program licenses and regulates businesses in the alcohol industry such as manufacturers, wholesalers, bars, restaurants, grocery stores, and convenience stores.

The Recreational Marijuana Program is exclusively authorized to make recreational and medical grade marijuana available to consumers and licensed businesses through retail marijuana stores. The program also tracks the growing, transporting, processing and selling of recreational marijuana products. The OLCC's Public Safety Program is responsible for licensing and regulating the operation of the recreational marijuana industry in Oregon.

The Medical Marijuana Program is responsible for the tracking of any OMMP grow (producer) that is registered to produce marijuana for three or more patients, OMMP processing sites and OMMP dispensaries. The Oregon Health Authority administers the OOMP.

The OLCC also enforces the Bottle Bill. Under this law, most beverages sold in Oregon have a 10-cent refund value and stores and redemption centers must redeem empty containers.

Key Contact Information

Interim Executive Director:

Craig Prins

9079 SE McLoughlin Blvd

Portland, OR 97222

craig.prins@oregon.gov

Affirmative Action Representative:

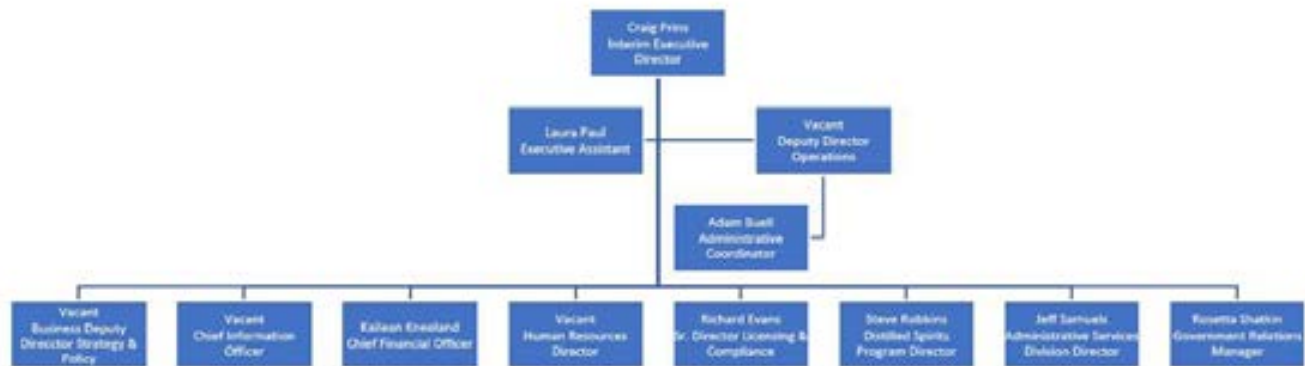
Marsha Barton

9079 SE McLoughlin Blvd

Portland, OR 97222

marsha.barton@oregon.gov

Agency Organizational Chart



2021-2023 Affirmative Action Plan

Progress

Summary

During the last biennium, the OLCC changed the way we work due to the COVID-19 pandemic. Some of our workforce began working remotely in the Spring of 2020 and this practice has continued through today. Employees have been enjoying a better work-life balance since their commute times have been reduced, and we are seeing an increase in employee motivation and productivity. The OLCC and other state agencies had to evolve and modify our work practices and at times it could be challenging navigating new technologies, but the agency has remained dedicated to our affirmative action plan.

People are the OLCC's most important asset. Each person has differences that enrich the workplace and strengthen our cultural awareness. The OLCC had set 4 goals to increase diversity within the agency. Each goal is listed below along with the OLCC's progress.

Goal 1

Increase our level of workforce diversity and look for opportunities to eliminate remaining areas of underutilization for women, people of color, and people with disabilities.

1. Over the last biennium, the OLCC has created additional recruiting roles on the Human Resources team to address the agency's increasing number of vacant positions. Our recruiters understand that the Affirmative Action Plan and its strategies and goals are important. Our recruiters incorporate all of them into our recruiting practices to help ensure that the agency is able to create and maintain a diverse workforce.
2. The agency will continue to be more transparent with the agency's affirmative action goals to coach, increase knowledge and awareness with managers and interview panelists on recognizing and eliminating unconscious bias.
3. Due to the agency's recruitment strategies and practices, the agency has seen an increase in the number of women who were hired for both temporary and permanent positions. In 2020, the OLCC's affirmative action report showed that there were 140 female employees. As of June 2021, there were 152 female employees (9% increase). As of March 2023, there were 146 female employees (4% decrease). Percentage decreases normally occur due to turnover and retention.

In 2020, the OLCC's affirmative action report showed that there were 57 employees who were people of color. As of June 2021, there were 73 people of color (16% increase). As of March 2023, there were 85 people of color employed with the OLCC (17% increase).

In 2020, the OLCC's affirmative action report showed that there were 7 employees with a reported disability. As of June 2021, there was still a total of 7 employees. As of March 2023, there were 8 employees with a reported disability so the agency saw a slight increase.

In 2020, the OLCC's affirmative action plan report showed that 26 employees held a veteran status. As of June 2021, there were 31 employees (2% increase). As of March 2023, there were 23 employees with a veteran status so the agency saw a decrease (3% decrease). Percentage decreases normally occur due to turnover and retention.

Goal 2

Continue to look for opportunities to promote women, people of color, and people with disabilities from within the agency.

1. The OLCC continues to offer and promote opportunities for career development, work out of class assignments, job rotations, tuition reimbursement, and internal and external training and development.
2. Leadership is encouraged to look at all employees from all different types of backgrounds for promotional opportunities within the agency. Annual training in unconscious bias will continue to be encouraged for current leaders and future leaders at the agency. The University of Oregon currently offers workshop videos on implicit bias and equity and inclusion which are among the tools the agency will use to educate and train leadership.
3. The agency will continue to monitor progress in the recruitment of applicants who are both qualified for open roles and who are from diverse community groups.

Goal 3

Engage in recruitment activities with additional institutions of higher education and diverse community groups.

1. The OLCC posts open job opportunities on social media platforms such as Facebook, Instagram, Twitter, and LinkedIn to help extend our reach to applicants from diverse community groups. The agency's job postings are also distributed through GovDelivery which is a free email subscription service. There are currently 5,296 subscribers through GovDelivery who receive a list of our current job openings.

2. The OLCC has maintained a longstanding relationship with Partners in Diversity and our affirmative action representative attends their educational programs. Their vision is to have a thriving, diverse, and welcoming community in which all people can work and live. Their values are equity, integrity, and courage. Their vision and values align with the OLCC's vision and values, and our commitment to recruit people in diverse communities.

Additionally, the agency will continue to seek new relationships with institutions of higher education and diverse community groups. The agency benefits from these relationships since the agency is provided with additional platforms to promote job opportunities and to connect with more diverse community groups.

3. Due to the COVID-19 pandemic, it has been a challenge to participate in in-person recruitment activities with institutions of higher education and diverse community groups. This will be a continued goal through the next biennium and the agency will also explore attending virtual activities.

Goal 4

Actively participate on Affirmative Action committees, additional organizations, and activities to promote the OLCC's Affirmative Action Plan to cultivate a productive and engaging workplace culture and to provide a better experience for the public and our business partners.

1. The OLCC's affirmative action representative attends DAS' Office of Cultural Change meetings where information is shared about affirmative action and diversity, equity, and inclusion initiatives and their progress. During the COVID-19 pandemic, many organizations were closed to the public and in-person activities and meetings were canceled. Attending these types of activities and meetings will be a continued goal through the next biennium.
2. Throughout the biennium, the OLCC has continued to support participation in these activities through all staff emails and through our wellness and inclusion committee. The agency will continue to promote employees' engagement in these activities whenever the opportunities arise.

2023-2025 Affirmative Action Plan

Summary

The OLCC will continue to look for ways to better understand and address the gaps in diversity that exist within our workforce. We will use the data gathered from the last biennium to ensure that we work towards filling the gaps that existed. The agency's overall goal is to recruit, promote, and retain employees who align with the diversity of Oregon's available workforce.

Per Governor's Executive Order 22-11, the Human Resources Director will review and discuss the OLCC's affirmative action plan and goals with the Executive Director to help improve hiring and development opportunities. Both directors will also provide ongoing leadership to ensure the implementation of the affirmative action plan, DEI, and equal employment opportunity to address the gaps in diversity within the agency.

Human Resources (HR) will incorporate affirmative action, diversity, equity, and inclusion responsibilities in all executive and management job descriptions. All agency directors, administrators, managers, and coordinators of affirmative action, DEI, and equal employment opportunity will attend all Governor's Office (GO) and Office of Cultural Change (OCC) meetings so they can support the agency's affirmative action representative.

HR will work with leadership to improve the implementation of the OLCC's affirmative action plan by utilizing performance evaluations and professional development opportunities. The effectiveness in achieving the OLCC's affirmative action objectives will be a key consideration of management personnel's performance.

The affirmative action representative in partnership with HR will track, evaluate, and measure trends for claims of discrimination and harassment. This data will be reported in subsequent affirmative action plans.

The agency has and will continue to post the agency's affirmative action plan and DEI statement on the agency's internal and external websites. HR will also inform all employees about the affirmative action resources that are available and that they should contact the OLCC's affirmative action representative if the employee has concerns about discrimination in hiring, retention, promotion, and career development.

The OLCC will also continue to encourage state employees to use state equipment to complete their exit interview survey prior to their departure from the OLCC.

Goal 1

The OLCC's 1st goal is to continue to build a diverse workforce and to create a workplace culture of inclusion and equity.

1. OLCC recruiters and hiring managers will review the affirmative action plan upon hire and on a semi-annual basis to ensure that both recruiters and hiring managers continue to work on our goals of diversifying our workforce. The OLCC is committed to recruiting, hiring, retaining, promoting, and training people who have been underrepresented in various areas of our society. The OLCC seeks to employ a workforce that is a true reflection of the state's demographics.
2. The OLCC will encourage directors in addition to all staff to join and/or participate in our wellness and inclusion committee's meetings and activities which typically take place on a monthly basis. Participation in this committee will strengthen existing relationships and foster new ones and assist the agency with reaching our goals of diversifying our workforce.

Goal 2

The OLCC's 2nd goal is to educate leadership about affirmative action, diversity, equity, inclusion, and equal employment opportunity to ensure that our current and future employees always feel included and that they are being treated equitably. We also want to continue to share the importance of diversity throughout the entire recruitment process.

1. Human Resources in partnership with OLCC directors will provide leadership to effectively implement the affirmative action plan. Leadership's attendance and engagement in meetings with DAS' Office of Cultural Change and DAS' Affirmative Action Representative bi-monthly meetings will provide the OLCC's leadership with the knowledge and tools necessary to continue to build a diverse workplace culture of inclusion and equity.
2. The OLCC will seek out educational opportunities for our leadership that are offered by the Department of Administrative Services (DAS) and by Partners in Diversity. Virtual or in-person educational meetings will help the agency reach the goals outlined in our affirmative action plan and help reverse historical trends of discrimination against individuals from protected groups.

Goal 3

The OLCC's 3rd goal is to continue to engage in recruitment activities with additional institutions of higher education and diverse community groups.

1. The OLCC will partner and collaborate with other state agencies and the OCC to learn more about their recruitment strategies and learn who they partner with to recruit their diverse workforces.

2. The OLCC will update its recruitment practices to ensure that recruiters are engaging with institutions of higher education and diverse community groups when new job postings are ready for posting and recruitment. We want to ensure that our practices are consistent amongst all of our recruiters and all of our recruitment process.

Goal 4

The OLCC's 4th goal is to continue to actively participate on Affirmative Action committees, additional organizations, and activities to promote the OLCC's Affirmative Action Plan to cultivate a productive and engaging workplace culture to provide a better experience for the public and our business partners.

1. The OLCC will partner and collaborate with other state agencies and the OCC to learn more about which committees, organizations, and activities they participate in to assist them with the cultivation of their productive and engaging workplace culture.
2. The OLCC will encourage hiring managers to participate in affirmative action committees, organizations, and activities. Participation in these committees, organizations and activities will improve our efforts to cultivate and foster a diverse, equitable, and inclusive workplace culture.

Appendices

Appendix A – Agency, State, and Federal Documentation

State Policy Documentation

- ADA and Reasonable Accommodation Policy (Statewide Policy 50.020.10)
- Discrimination and Harassment Free Workplace (Statewide Policy 50.010.01)
- Statewide Workforce Learning and Development Statewide Workforce Learning and Development (Statewide Policy 10.040.01)
- Veteran's Preference in Employment (105.040.0015)
- Equal Opportunity and Affirmative Action Rule (105.040.0001)
- Executive Order 22-11

Federal Documentation

- Age Discrimination in Employment Act of 1967 (ADEA)
- Disability Discrimination Title I of the Americans with Disability Act of 1990
- Equal Pay and Compensation Discrimination Equal Pay Act of 1963, and Title VII of the Civil Rights Act of 1964
- Genetic Information Discrimination Title II of the Genetic Information and Nondiscrimination Act of 2008 (GINA)
- National Origin Discrimination Title VII of the Civil Rights Act of 1964
- Pregnancy Discrimination Title VII of the Civil Rights Act of 1964
- Race/Color Discrimination Title VII of the Civil Rights Act of 1964
- Religious Discrimination Title VII of the Civil Rights Act of 1964
- Retaliation Title VII of the Civil Agency Affirmative Action Policy
- Sex-Based Discrimination Title VII of the Civil Rights Act of 1964
- Sexual Harassment Title VII of the Civil Rights Act of 1964
- Agency-Specific Federal Reporting Requirements
- Executive Order 11246 (OFCCP Regulations)

Appendix B – Agency Complaint Process

- If an employee believes they have witnessed or experienced any type of discrimination, they are encouraged to inform their immediate manager, another manager, Human Resources, the Executive Director or the Commission Chair. The agency also has a designated contact for complaints. They may contact Craig Prins, Interim Executive Director or Marsha Barton, Sr. Human Resources Business Partner who is an alternate contact. Employees will also retain the right to file a complaint through the union grievance process and/or by going to the Civil Rights Division of the Bureau of Labor and Industries (BOLI) or the Equal Employment Opportunity Commission (EEOC).

Appendix C – Workforce Demographic Data

Key Findings:

- Key Finding 1: The top 3 communities of color represented at the OLCC are Hispanic or Latino (46.8%), American Indian or Alaska Native (35%), and Black or African American (33.4%).
- Key Finding 2: Hawaiian or Other Pacific Islanders are under represented at the OLCC and they make up 2.3% of the workforce.
- Key Finding 3: Male (58.2%) is the predominant gender identity making up the OLCC's workforce.

Race/Ethnicity	Administrative Support	Officials and Administrators	Professionals	Protective Service Workers	Service	Skilled Craft Workers	Technicians
Indian or Alaska Native	0.0%	0.0%	0.0%	0.9%	4.1%	0.0%	30.0%
Asian	0.0%	4.9%	7.7%	2.8%	4.1%	0.0%	0.0%
Black or African American	13.0%	4.9%	1.0%	1.9%	2.7%	0.0%	10.0%
Hispanic or Latino	9.3%	4.9%	1.9%	10.2%	20.5%	0.0%	0.0%
I do not wish to answer.	1.9%	0.0%	5.8%	2.8%	0.0%	0.0%	0.0%
Hawaiian or Other Pacific	0.0%	0.0%	0.0%	0.9%	1.4%	0.0%	0.0%
Two or More	0.0%	2.4%	1.0%	0.9%	4.1%	0.0%	0.0%
White	75.9%	82.9%	82.7%	79.6%	63.0%	100.0%	60.0%

Gender	Percent
Male	58.2%
Female	41.8%

Disability	Percent
No Reported	97.9%
Reported	2.1%

Veteran	Percent
Not a Veteran	94.1%
Veteran	5.9%

Appendix D – Diversity Awareness Program

The OLCC's Racial Equity, Diversity & Inclusion (REDI) committee promotes an inclusive, respectful, and diverse workplace. Its purpose is to lead, develop, and organize strategies to promote an inclusive, respectful, and diverse workplace.

The committee holds events in-person and virtually to promote the building of relationships among employees from diverse backgrounds. The support from leadership and managers helps support the agency's and committee's goals to foster inclusivity.

The committee also sponsors a variety of employee events that help build and maintain cross-departmental relationships, promotes recognition of diversity among employees, and develops cultural awareness. Membership in the committee continues to grow and it includes employees from various departments, backgrounds, etc.

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MAXIMUM SUPERVISORY RATIO REPORT 3/31/2024

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BUDGET NARRATIVE

FINAL Agency Span of Control as of 03/31/24 @ 11:59:59 PM

	Agency Max Supervisory ratio	Total # EEs on 03/31/24*	Total # Non-supervisory EEs on 03/31/24	÷	Total # Supervisory EEs on 03/31/24	Total # EEs not assigned a Representation on 03/31/24**	1	:	Adjusted Actual Ratio on 03/31/24	Actual ratio	Comments
Bureau of Labor and Industries	(1:7)	192	168	÷	24	0	1	:	7	7.00	
Department of Administrative Services	(1:9)	1122	1004	÷	118	2	1	:	9	8.51	
Department of Agriculture	(1:8)	771	716	÷	55	0	1	:	13	13.02	
Department of Consumer and Business Services	(1:11)	1051	956	÷	95	0	1	:	10	10.06	
Department of Corrections	(1:11)	5443	4983	÷	460	1	1	:	11	10.83	
Department of Early Learning and Care	(1:9)	361	324	÷	37	0	1	:	9	8.76	
Department of Energy	(1:7)	129	116	÷	13	0	1	:	9	8.92	
Department of Environmental Quality	(1:9)	929	851	÷	78	0	1	:	11	10.91	
Department of Fish and Wildlife	(1:6)	1464	1274	÷	190	0	1	:	7	6.71	
Department of Human Services	(1:8.47)	12405	11262	÷	1143	5	1	:	10	9.85	
Department of Justice	(1:11.88)	1662	1536	÷	126	0	1	:	12	12.19	
Department of Public Safety Standards and Training	(1:17.95)	434	415	÷	19	1	1	:	22	21.84	
Department of Revenue	(1:11)	1264	1157	÷	107	0	1	:	11	10.81	
Department of State Lands	(1:8)	138	121	÷	17	0	1	:	7	7.12	
Department of the State Fire Marshal	See Comment	161	141	÷	20	1	1	:	7	7.05	Please provide established 23-25 ratio
Department of Transportation	(1:11)	5304	4873	÷	431	0	1	:	11	11.31	
Department of Veteran Affairs	(1:5.35)	111	96	÷	15	0	1	:	6	6.40	
Employment Department	(1:11)	2230	2047	÷	183	0	1	:	11	11.19	
Forestry Department	(1:7)	1590	1396	÷	194	0	1	:	7	7.20	
Higher Education Coordinating Commission	(1:7)	217	197	÷	20	0	1	:	10	9.85	
Land Conservation and Development Department	See Comment	101	90	÷	11	0	1	:	8	8.18	Please provide established 23-25 ratio
Office of the Governor	See Comment	100	84	÷	16	0	1	:	5	5.25	Please provide established 23-25 ratio
Oregon Business Development Department	(1:8)	205	179	÷	26	0	1	:	7	6.88	
Oregon Department of Education	(1:10)	902	822	÷	80	3	1	:	10	10.28	
Oregon Department of Emergency Management	(1:11)	151	135	÷	16	0	1	:	8	8.44	
Oregon Health Authority	(1:10.06)	6465	5864	÷	601	1	1	:	10	9.76	
Oregon Housing and Community Services	(1:7)	479	423	÷	56	0	1	:	8	7.55	
Oregon Liquor Control Commission	(1:11)	426	392	÷	34	0	1	:	12	11.53	
Oregon State Department of Police	(1:8)	1470	1333	÷	137	7	1	:	10	9.73	
Oregon Youth Authority	(1:9)	1102	989	÷	113	0	1	:	9	8.75	
Parks and Recreation Department	(1:8)	904	814	÷	90	1	1	:	9	9.04	
Public Employees Retirement System	(1:11)	448	412	÷	36	0	1	:	11	11.44	
Public Utility Commission of Oregon	(1:5)	149	128	÷	21	0	1	:	6	6.10	
State of Oregon Military Department	(1:10)	521	475	÷	46	0	1	:	10	10.33	
Water Resources Department	(1:8)	258	232	÷	26	0	1	:	9	8.92	

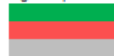
* This total number includes positions which were flagged by Workday as NOT having a Repr code assigned. Each position was reviewed and assigned to a supervisory or non-supervisory category.

** These numbers are showing up in Workday as not having a Repr code assigned. They were reallocated to a supervisory or non-supervisory category and folded into the Total on column C.

Ratio within Maximum supervisory ratio

Ratio not within Maximum supervisory ratio

No current ratio on file with CHRO



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BUDGET NARRATIVE

AGENCY STRATEGIC PLAN

BUDGET NARRATIVE

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OREGON LIQUOR & CANNABIS COMMISSION

STRATEGIC PLAN

2024-2028

CONTENTS

1	Message from Executive Director Craig Prins and Oregon Liquor and Cannabis Commission Chair Dennis Doherty
4	AGENCY MISSION AND VISION
5	OLCC BY THE NUMBERS
6	STRATEGIC PRIORITIES, GOALS AND ACTIONS
	6 - Efficient, Modernized Operations and Outcomes
	8 - Balanced Regulation, Compliance, Enforcement and Education
	10 - Positive Business Environment
	12 - Equity and Inclusion: Commitment and Action
13	EXECUTING THE PLAN: SUMMARY, TIMELINE AND INDICATORS
16	ACKNOWLEDGEMENTS



Message from Executive Director Craig Prins and Oregon Liquor & Cannabis Commission Chair Dennis Doherty

We are both honored and proud to lead OLCC into our future. As we do so, we recognize the talent, resilience, and spirit of collaboration of OLCC's employees that emerged as we engaged our employees, industries, and other partners as the foundation of this strategic plan. We are excited to present this plan to chart our course and focus our future together with our greatest asset: our staff.

As OLCC updates its strategic plan, it is critical to be clear about OLCC's mission and how we fit into the Drug and Alcohol Policy Commission's (ADPC) overall state plan for addressing consumption of alcohol, cannabis and other substances amid Oregon's addiction crisis. We participate in the ADPC's overarching plan, setting outcomes and goals for the state around such serious issues as alcohol related deaths, youth drinking, DUII related fatalities, and cannabis use by those under 21 years of age.

The OLCC focuses on addressing the misuse of alcohol and cannabis. OLCC is a participating agency integrated into the overall state strategy of reducing substance misuse through prevention, treatment and recovery. However, the agency is not a direct provider of any of those services.

Instead, the OLCC provides the legal or regulatory framework for access to and use of alcohol and cannabis. This sets the environment for use of these legal products with a focus on addressing excessive consumption (including any use by those under 21 years of age) that can lead to misuse, which can lead to a substance use disorder and the need for treatment and recovery services.

With that framework in mind, the staff of the agency can focus on our specific purpose to support that statewide framework: our mission, vision, and goals. In the alcohol space, modernizing the warehouse that allows the State of Oregon to be the wholesaler of all distilled spirits in Oregon is the primary focus of this strategic plan and its impact cannot be overstated. The ability to maintain the control model for alcohol in Oregon, where the state warehouses, sets the price, and oversees the retail outlets for distilled spirits provides an environment in which alcohol is less likely to be misused, curtailing numerous health and safety impacts downstream. Also, focusing on educating and training our partners on excessive consumption (including any use of alcohol by those under 21 years of age) is our part in the integrated system the ADPC has set.

In the cannabis space, the changing federal regulatory framework is the other context of our work that will have critical impacts on Oregon's adult recreational market in the next five years. Whatever that federal framework is, the OLCC's mission is to provide a fair, regulated market where adult consumers can purchase cannabis products knowing they are free of pesticides, properly labeled, and that the intoxicating power of the product is made clear on the label. Prohibiting the sale of recreational

(continued)

cannabis to those under 21 is just as critical in this space as in the alcohol space. And prohibiting the illegal unregulated manufacture or sale of cannabis by partnering with law enforcement is additional context for this report and supports our responsible licensees. Partnering with Oregon's cannabis industry as it navigates this time of federal change with a clear-eyed focus on the health and safety of Oregonians is OLCC's space in which to excel and leverage the knowledge and experience gained in the last decade.

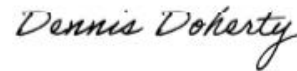
Last but not least, OLCC is proud to provide important revenue to our state, county, and city partners for them to wisely invest. These funds are targeted by the legislature, county commissioners, and city planners to provide law enforcement, prevention, treatment, recovery and other services. The OLCC is proud of its role and the regulatory function we are honored to provide. Collaborating with and learning from the industries we regulate and the partners we serve will allow us to see our mission clearly and achieve it.

We look forward to reporting on progress toward the priorities and goals outlined in this plan and welcome your feedback—and thank you in advance for your support.

Signed,



Craig Prins
Executive Director



Dennis Doherty
Chair

The Oregon Liquor and Cannabis Commission (formerly the Oregon Liquor Control Commission) operates under Oregon Revised Statute Chapters 471, 473, 474 and 475.

AGENCY MISSION AND VISION

With diverse responsibilities, OLCC's Mission can seem complex and challenging. Through the dedication and hard work of our staff, and collaboration of our network of licensees and partners, we are balancing these commitments and continually striving to enhance performance in all areas.

Our Mission

OLCC oversees access to alcohol and cannabis products in Oregon through education, regulation, and distilled spirits distribution. Our aim is to protect public health and safety while supporting responsible businesses and providing funding for local and state agencies.

Our Vision

To be recognized as a model in management and regulation of alcohol and cannabis, with measurable success in reducing harm, fostering responsible business practices, and supporting economic development.

To accomplish our vision we will:

- Act with transparency, integrity, equity and respect, reflecting our dedication to our staff, licensees, permittees, agents, and the communities we serve.
- Promote health and safety through evidence-based policies, quality education, and collaboration with our public health and recovery community partners.
- Ensure diligent, fair enforcement of all laws and rules designed to protect and guide consumers and businesses, including Oregon's Bottle Bill.
- Create and sustain innovative, robust systems and processes to support Oregon's alcohol, cannabis and related industries.
- Efficiently generate revenue to fund local and state government programs and services.
- Provide outstanding and responsive customer service, with a focus on operational effectiveness and continuous improvement.
- Cultivate an inclusive, diverse, and equitable environment for our workforce, emphasizing a culture rooted in excellence and teamwork.

OLCC BY THE NUMBERS

This data, from calendar 2023, reflects the efforts of our people and licensees, and their impact across the state of Oregon.



FISCAL IMPACT

Total funds distributed to State, Cities and Counties: **\$323.8 million**



ALCOHOL LICENSING & PERMITS

Number of Locations licensed to make, sell and distribute alcohol products: **13,422**

Total Alcohol Service Permits: **159,492**



CANNABIS LICENSING & PERMITS

Number of Locations licensed to make, sell and distribute cannabis products: **2,797**

Marijuana Worker Permits: **55,163**



UNDER-AGE PROTECTION

Minor Decoy Operations –

Alcohol: **1,258** Marijuana: **692**



DISTILLED SPIRITS WAREHOUSE

Unique Items Stocked: **9,460**

Proportion of Stocked Items that are Oregon-made: **22%**

Shipments from Warehouse: **3.87 million cases**

STRATEGIC PRIORITIES, GOALS AND ACTIONS

The following section outlines the essential priorities on which OLCC will focus resources and attention over the coming four years. These needs emerged through an extensive outreach effort, with commentary and feedback from our internal team as well as dozens of licensees; political leaders; representatives from the alcohol, cannabis and hospitality industries; health and recovery advocates and sister agencies.[†] This input was carefully reviewed and considered by our executive team, with contributions from a management-level working team, with full alignment reached on our direction and areas of greatest need.

While the Strategic Priorities, Goals and Actions are presented discretely, there is a clear synergy across the various efforts. Progress in one area will often enable and even augment achievement in other areas. In short, we see this a closely integrated set of efforts to support positive evolution of OLCC.

Efficient, Modernized Operations & Outcomes

Fulfill current commitments and address opportunities to upgrade and improve our operations and services, while strengthening teamwork and clarifying the value of our work.

Rationale: OLCC is working diligently to build and launch a new distilled spirits distribution center, upgrade key logistics, distribution and licensing software, and relocate our central offices. These efforts will require significant attention and resources to maintain continuity throughout their implementation, and to deliver projected gains in efficiency, capacity and service quality. They will be complemented by other important improvements that will extend and leverage these major initiatives.

These changes must be matched by instilling greater consistency and discipline in our management practices, communication and processes—strengthening the spirit of collaboration that is a foundation of the OLCC culture.

Goals:

1. Complete physical infrastructure/relocation projects on time, on budget, and with documented success measures.

[†] See full list of outreach participants, page 16

Actions/Initiatives:

- Build out and transition all distilled spirits distribution to the new Canby warehouse by the end of Q2 2026.
 - Relocate OLCC headquarters to the Portland State Office Building by the end of Q4 2026.
2. Fully modernize critical operating systems, dramatically reducing manual and paper-based activities, streamlining processes and supporting a culture of data.

Actions/Initiatives:

- Coordinate multiple, parallel transformational projects through a team-driven governance and accountability structure (Build-Move-Modernize-Keep it Rolling).
 - Configure, implement and close-out high priority systems initiatives including:
 - Distilled Spirits Supply Chain (DSSC) by end of Q2 2026.
 - Cannabis and Alcohol Management Program (CAMP) by the end of Q4 2025.
 - Oregon Privilege Tax Online (OPTO) by end of Q4 2024.
 - Records Management and Digitization by end of Q4 2025.
 - Improve performance measurement and evaluation capability, enabling fact-based monitoring, decision making and continuous improvement efforts.
3. Restore/enhance cross-agency communication, personal connections and shared engagement in our mission.

Actions/Initiatives:

- Update and establish policies, procedures and norms to promote individual and group interaction under the current work model that includes in-person, remote, and hybrid operations across 11 locations.
- Assess and identify actions to optimize and expand our new employee onboarding and mentoring programs, applying an equity lens that helps ensure access and inclusion.
- Form a representative cross-agency team to develop internal tools and resources that strengthen cross-agency communications and enhance staff experience.

Balance Regulation, Compliance, Enforcement and Education in Public Safety

Assess and take action to ensure proper balance across the array of methods we use to ensure alcohol and cannabis providers are operating legally and equitably. Strengthen efforts to promote and protect public health and safety.

Rationale: A constant challenge for OLCC, like other regulatory agencies, is to apply the most effective combination of approaches to support those seeking to comply with laws and regulations, while identifying and taking action against those with intentional and/or serious violations. Our staff as well as alcohol and cannabis businesses have expressed concern that our mix of strategies is not as consistent or effective as it should be, and that our education-related services need upgrading to meet today's demands.

At the same time, we are recognizing opportunities to recommit and enhance our role in preventing underage and excess consumption of marijuana and alcohol, as well as finding ways to work with external partners and agencies that support moderate and safer consumption.

Goals:

1. Resolve ambiguity and reduce complexity in our regulatory framework to enhance fairness, equity and transparency.

Actions/Initiatives:

- Conduct a multi-year review and revision of our rules structure and language, with clear priorities and milestones, featuring close consultation with staff, legislature, partner agencies and organizations, and licensees.
 - Update resources—especially on-line tools— to improve clarity and accessibility of information on existing regulation and pending changes.
 - Establish criteria and resource networks to ensure rules and policies are evaluated from the perspective of historically under-represented communities.
2. Improve efforts to prevent use of alcohol and cannabis by minors, and the diversion/inversion of cannabis into or out of the recreational cannabis market.

Actions/Initiatives:

- Update content and improve access to licensee and employee/server training for both alcohol and cannabis businesses—tracking learning effectiveness and impact on health protection practices.
- Review and refine application of the Minor Decoy Operations and site inspection programs, procedures, enforcement response and impact measures.
- Review and refine application of the Overservice and Visually Intoxicated Persons programs, procedures, enforcement response and impact measures.
- Review and refine application of the Cannabis Diversion (“seed to sale”) program, procedures, enforcement response and impact measures.
- Continue regular engagement and communication with partner agencies, interest groups, and business associations to coordinate effective public health support efforts.

Positive Business Environment

Ensure our licensing, regulation and distilled spirits distribution activities create conditions for success across Oregon's responsibly-run alcohol, cannabis and related service industries.

Rationale: The products and businesses we regulate are major contributors to Oregon's economy, through sales and tax revenue, beneficial impact on tourism and as a boost to the state's reputation for innovation, sustainability and craftsmanship. OLCC's role is to help these organizations operate legally, do their part to prevent underage and abusive consumption, and provide timely and accurate delivery of distilled spirits to our retail agents. We recognize that at times regulation and enforcement can create unintentional or unforeseen obstacles to these businesses' operations. OLCC must continually review and refine these efforts to create a fair and supportive environment for enterprises that are "playing by the rules." We also need to manage expectations on the limits of our charge, which does not extend to promotion or intervening in market conditions.

Goals:

1. Improve licensing processes to eliminate unnecessary burden on applicants, increase efficiency and reduce wait-times.

Actions/Initiatives:

- Conduct analyses of all licensing types and associated application, evaluation, decision and issuance activities to identify common defects, bottlenecks and other causes of delay.
- Report findings and recommendations to Executive Leadership team prior to the development of the 2027-29 budget.

2. Develop and communicate clearer compliance and enforcement guidelines for both staff and licensees, and monitor to ensure consistency.

Actions/Initiatives:

- Assess and prioritize current areas of inconsistency and resulting challenges posed to licensees and staff.

- Establish and/or improve policies and guidelines for case prioritization and compliance action, emphasizing proactive education and support versus legal action.
- Monitor issuance of verbal instructions (VIs), verification of compliance (VOCs) and referrals to the Administrative Hearings Division for consistency and equity in case management.

3. OLCC will be available to serve customers.

Actions/Initiatives:

- Define and document responsibilities for responding to requests or questions from agents, licensees, producers, consumers and other key constituents.
- Publish and actively promote key contact information, channels (email, phone, text, etc.) and availability.
- Establish and monitor norms/expectations around timeliness of acknowledgement and response.
- Pursue creation of an OLCC “Service Center” as a dedicated resource to handle and direct inquiries.

Equity and Inclusion: Commitment and Action

Identify opportunities, develop and implement strategies to foster diversity and belonging in our organization and across the industries we serve and regulate.

Rationale: An OLCC employee team, guided by Oregon state government's *Roadmap to Racial Equity and Belonging*, has completed a preliminary plan identifying levers to promote the vision of a more equitable and inclusive organization. Building from their work and expanding on approaches outlined in the *Roadmap*, OLCC will focus on real, meaningful actions that connect to our purpose, engage our staff, licensees, and partners, and can demonstrate results.

In addition, as we upgrade and modernize our systems and processes, we will need to build skills of our existing team as well as attract new talent that can thrive in a changing organization and help meet our new challenges.

Goals:

1. Nurture an inclusive workplace culture that promotes equitable management/HR practices and where everyone feels comfortable to be their authentic selves.

Actions/Initiatives:

- Provide training and professional development opportunities to diversify our leadership pipeline and strengthen agency succession planning.
- Continue and build on the efforts of the agency's staff-led Diversity, Equity, Inclusion and Belonging team to advise on, and help implement, actions to create a more welcoming, engaged and supportive organization.

2. Promote equitable access to services, programs, and resources for alcohol, cannabis, and partner businesses.

Actions/Initiatives:

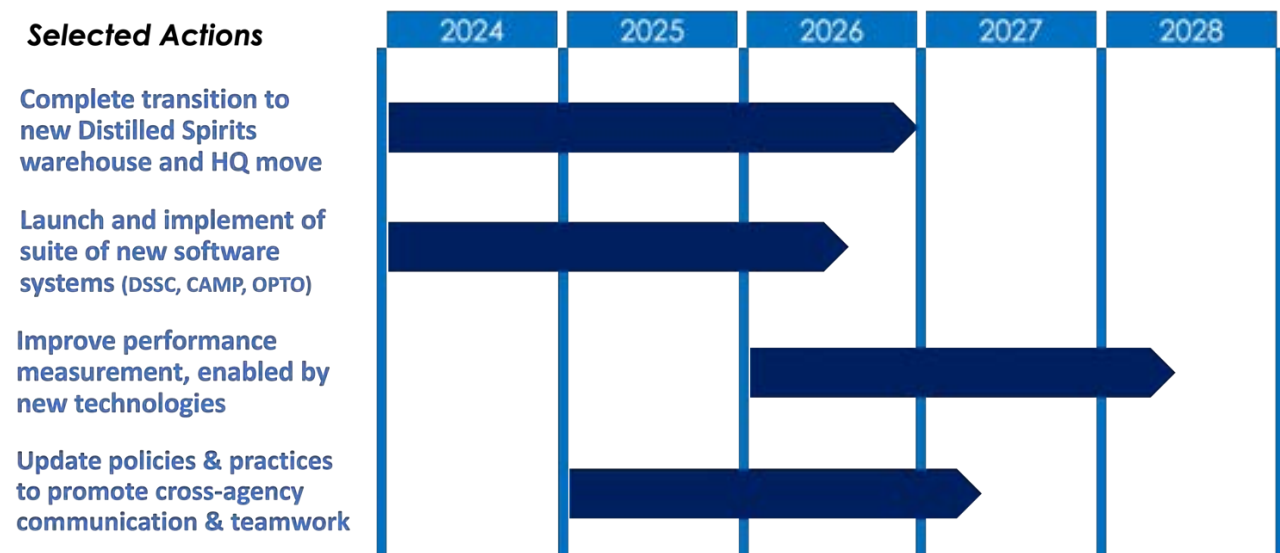
- Establish criteria and process for marijuana license reassignment that offer opportunities for qualified members of underserved communities and those historically affected by cannabis criminalization.
- Assess the Liquor Store Operation application and temporary assignment processes for equitable opportunities.
- In accordance with ORS 182.164 & 182.166, develop and implement agency policy and training that promotes positive government-to-government relations between the OLCC and Oregon Tribal nations.

EXECUTING THE PLAN: SUMMARY, TIMELINE AND INDICATORS

Detailed implementation plans for many of the Goals and Actions in this Strategic Plan will be developed in coming weeks and months. Activities will be prioritized and scheduled to ensure we have the focus and resources required, and that progress can be gauged objectively.

The following is an at-a-glance summary of key actions described in the previous section, with anticipated timing and selected progress indicators/measures.

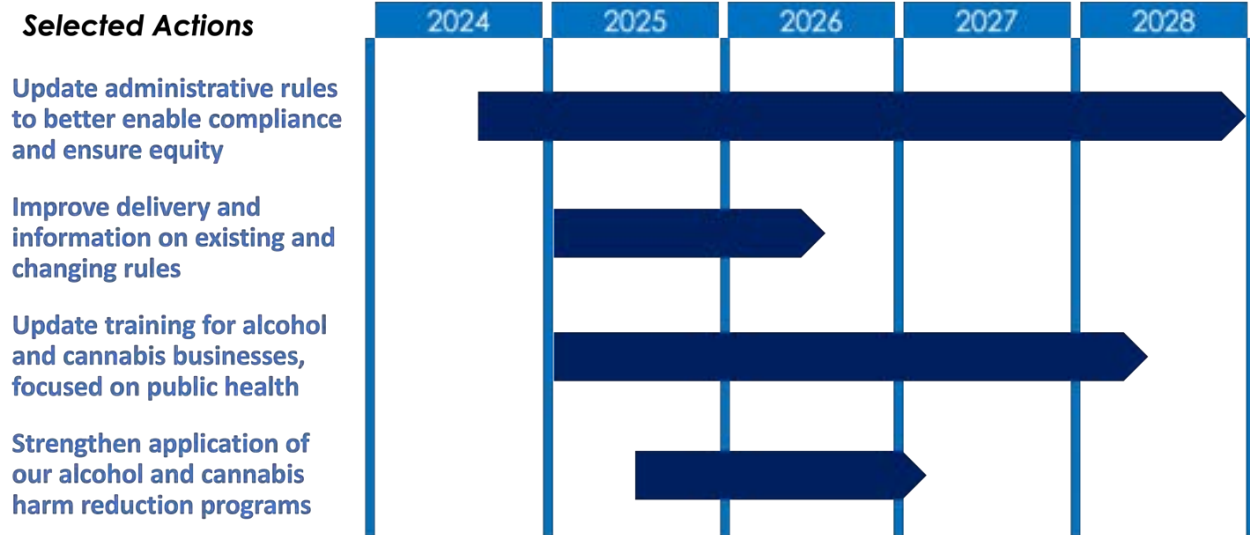
Efficient, Modernized Operations & Outcomes



Selected Progress Indicators

- Achievement of construction, budget and performance milestones for Canby Distribution Center.
- Timeliness and effectiveness of issue resolution in launch of OPTO, DSSC and CAMP systems.
- Number of paper documents and reports transitioned to digital format.
- Level of acceptance and impact of practices to promote cross-agency collaboration.
- Positive trends on Gallup Q12 Employee Engagement survey.

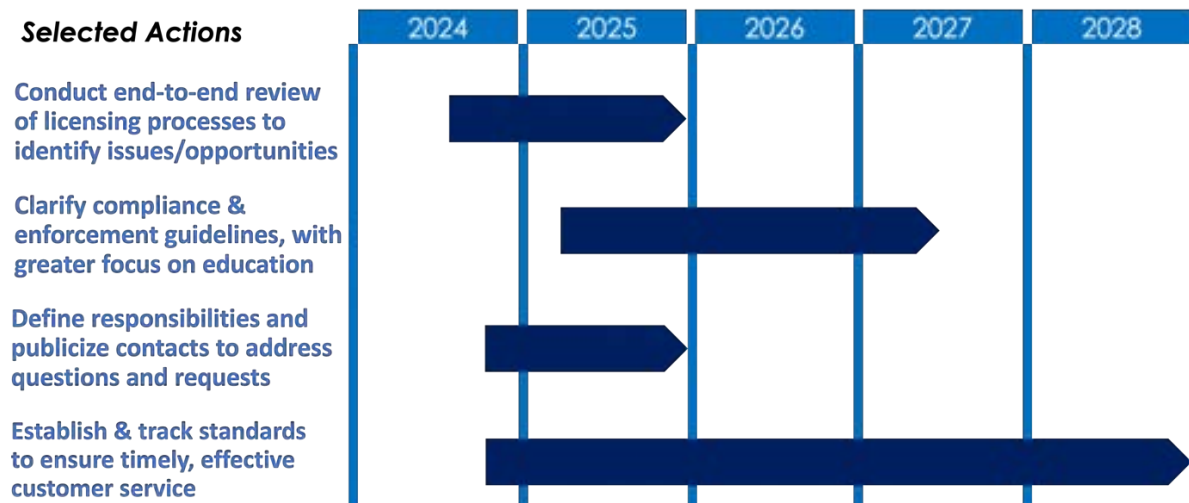
Balance Regulation, Compliance, Enforcement & Education in Public Safety



Selected Progress Indicators

- Completion of priority assessment and planning for comprehensive rule review and revision.
- Achievement of scope and schedule goals for phased administrative rule updates and deployment.
- Feedback from licensees, agents and other interested parties on updates to administrative rules.
- Meet goals for participation and learning outcomes for agent/licensee training.
- Impact of alcohol and cannabis compliance programs on minor access, consumption and diversion.

Positive Business Environment

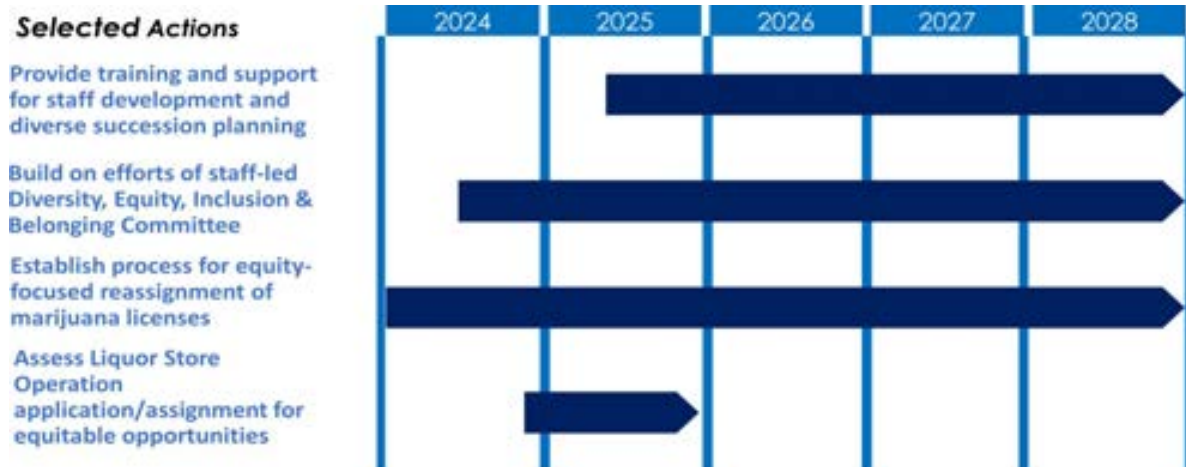


Selected Progress Indicators

- Prepare analysis of all licensing types and make recommendations by April 2026.
- Deployment of updated criteria for inspections and compliance/enforcement action.
- Positive trends in case management: better direction & understanding for both employees and industry.
- Develop and assign specific roles and responsibilities for communication with licensees and the public.
- Customer and staff feedback on agency availability, response time, and value of information provided.

Equity and Inclusion: Commitment and Action

Selected Actions



Selected Progress Indicators

- Impact on diversity of marijuana licensees and liquor retail agents.
- Level and profile of participation in agency-sponsored professional development offerings.
- Development of succession planning program with clear diversity indicators.
- Managers and employees are trained to support collaboration with Tribes.

ACKNOWLEDGMENTS

The development of OLCC's Strategic Plan has been a highly collaborative effort. We have heard from, and listened carefully to, input from a wide range of individuals and groups both inside the agency and across the state. In addition, several special working teams have put in extra time working on our Mission and Vision, Strategic Priorities, and Goal and Actions.

The following is a complete list of those who have participated in this process (apologies to anyone inadvertently left off). We sincerely thank everyone for their contributions—and look forward to your feedback and support as we work to achieve these priorities and goals.

Name	Organization/ Position	Title
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Dennis Doherty	Commissioner	Chairman
Matthew Maletis		Commissioner
Alicia Hays		Commissioner
OLCC		
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Kailean Kneeland		CFO
Steve Robbins		Distilled Spirits Director
Jeremiah Brickhouse		CIO
Rosie Shatkin		Legislative & Government Affairs Director, Tribal Liaison
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Jason Lampman	Micro Producer	Owner
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Name	Organization/ Position	Title
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Scott Winkels	League of Oregon Cities (LOC)	Lobbyist
Kevin Campbell	Oregon Association Chiefs of Police	Executive Director
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Steve Gibbs	Columbia Distributing	VP of Government Affairs
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Gina Bianco	Oregon Wine Board	Executive Director
Sally Crawford		OWB Chief Financial Officer
Greg White		Board Chair
Justin Kim		Board Emeritus
David Gomberg	82nd Oregon Legislative Assembly	Oregon State Representative
Janeen Sollman	82nd Oregon Legislative Assembly	Oregon State Senator
Tawna Sanchez	82nd Oregon Legislative Assembly	Oregon State Representative
Floyd Prozanski	82nd Oregon Legislative Assembly	Oregon State Senator
Brett Kenney	Coquille Indian Tribe	Tribal Attorney

BUDGET NARRATIVE

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BUDGET NARRATIVE

INFORMATION TECHNOLOGY STRATEGIC PLAN

BUDGET NARRATIVE

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Information Services Strategy Plan

**Prepared for
Oregon Liquor and Cannabis Commission**

December 2023

Table of Contents

03 Engagement Summary

06 Current State Findings

14 IS Target State

19 Recommendations and Roadmap

31 IS Strategy Refresh Plan and Communication Plan

37 Appendix-I: Initiative Profiles

42 Appendix-II: Glossary



Engagement Summary

Engagement Overview

Background:

Oregon Liquor and Cannabis Commission (OLCC) has sought the assistance of Info-Tech Consulting as an independent advisor to formulate a broad IS strategy for the enterprise to ensure better business-alignment and a go-forward action plan / roadmap to enable Information Services (IS) to efficiently support the business counterparts going forward and help the business realize the defined business goals / priorities.

ITRG Solution:

1. **Validate Business Context:** Engage with OLCC leadership to understand business goals and priorities, evaluate gaps and pain points and determine IS implications.
2. **Assess Current State Environment:** Identify the relative maturity of the different IS capabilities and governance to support business needs and aspirations.
3. **Formulate Recommendations:** Define a set of actionable recommendations to improve overall business-IS alignment while focusing on longer-term value creation.
4. **Prioritize and Plan Execution:** Develop a target state roadmap and assist OLCC with defining the necessary refresh plan to monitor and sustain the roadmap and ensure relevance and currency going forward.

Key Outcomes:



1. Business-aligned IS strategy to support the needs and priorities of the business stakeholders / core consumers of IS services

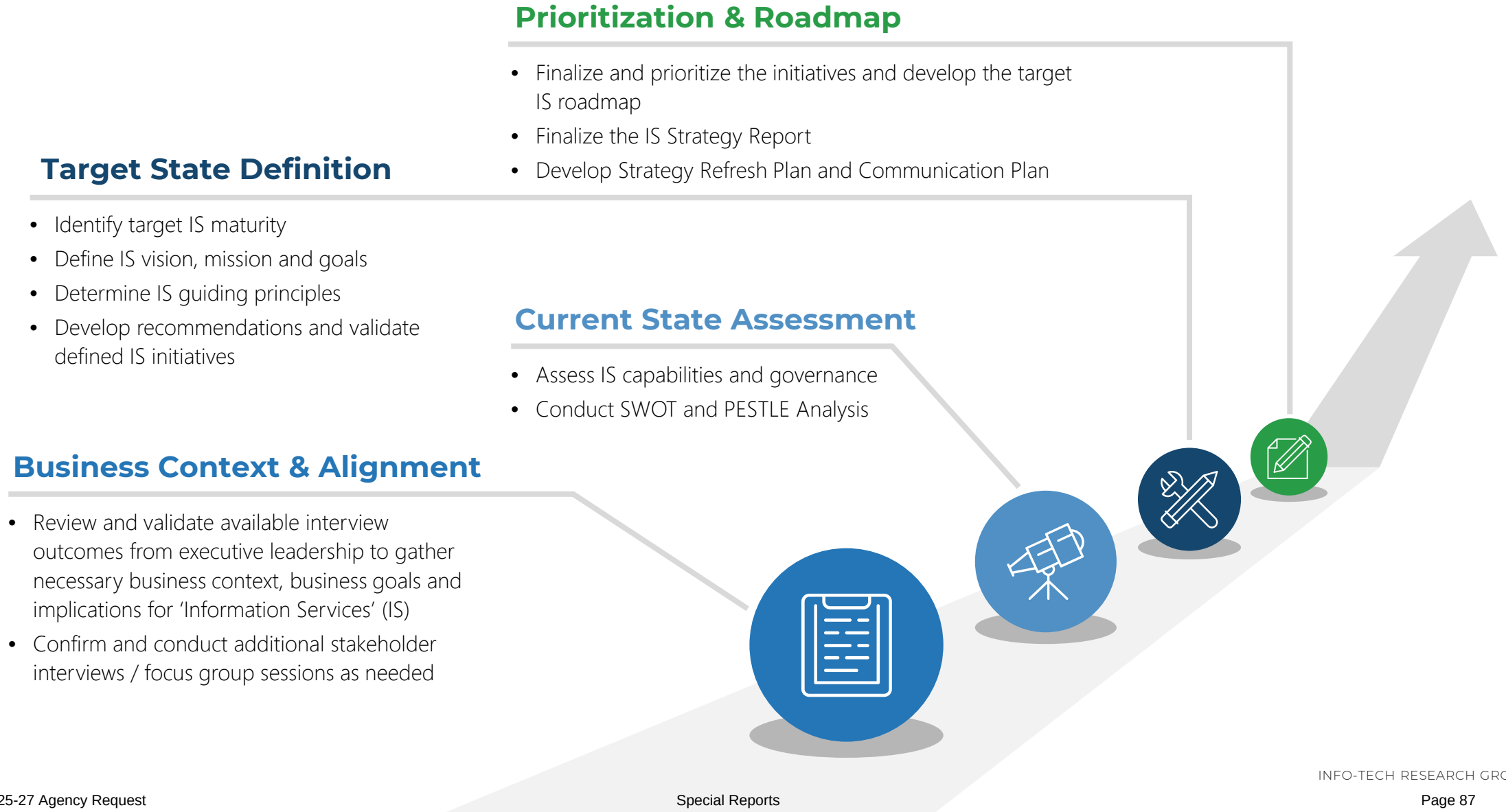


2. Defined go-forward plan to refresh and refine the IS Strategy to better address evolving needs of business stakeholders



3. A clearly defined path of action for the defined IS initiatives based on stakeholder priorities and organizational alignment

Engagement Approach Overview



Current State Findings



Agency Drivers – Information Services Strategic Plan

The primary objective of the IS Strategic Plan is to facilitate effective technology enablement in alignment with OLCC’s Vision, Mission and Values

OLCC Agency Vision

Safety and prosperity for all Oregonians.

OLCC Agency Mission

Support businesses, public safety, and community livability through education and enforcement of liquor and marijuana laws.

OLCC Agency Values

Inclusive: We invite and represent all voices to strengthen our economy and to ensure the public health and consumer protection of all residents.

Collaborative: We proactively engage all stakeholders as a hub for consensus-building and conflict resolution among the hospitality industry.

Bold: We courageously take risks to influence and persuade action to protect and steward revenue for the General Fund and local jurisdictions.

Key Themes – Stakeholder Interviews

Agency Executive Leadership were interviewed to determine their key priorities and implications for IS organization



Organizational Context – SWOT Analysis

Strengths (Internal)

- Adaptability of the organization and nimbleness to adjust to changing laws.
- The People and their eagerness to contribute and educate.
- Achieving Compliance of licensed businesses through education and enforcement activities.
- Teamwork, OLCC's IS team is happy to step in and help each other out.
- As the third largest revenue generating agency, OLCC has a reliable source of funding which can provide financial stability for long-term projects and initiatives. Also dedicated bond funds for modernization projects.
- OLCC staff have a strong history of collaboration and data sharing between government agencies and departments to improve service delivery.

Opportunities (External)

- The move to cloud computing creates more opportunities for remote work.
- Investing in technology that makes staff more mobile.
- Lessons learned from the Privilege Tax project to make sure we're communicating often on IS projects and gathering stakeholder feedback.
- Legislative changes can provide process improvement and improved customer service.
- Special interest groups can provide insight into process improvement.
- The opportunity to lead digital transformation initiatives that improve government services, streamline processes, and enhance citizen engagement through modern technology.

Weakness (Internal)

- Current outdated technology in the warehouse is a major threat to daily operations.
- Staff turnover and retention lead to loss of historical knowledge.
- Capacity of staff to continue daily duties as well as contribute and participate on project teams.
- State government often operates under intense public scrutiny, making it difficult to manage public perception in the event of IS failures or security breaches.
- The public sector can be burdened with process, which can slow down decision-making, procurement, and project implementation.
- Budget limitations can restrict the ability to invest in modern technology, infrastructure upgrades, and talent acquisition.

Threats (External)

- Technical debt continues to increase; rapid advancements in technology can make existing systems and practices obsolete, requiring significant investments in modernization to stay competitive.
- Dependence on external technology vendors and service providers can expose the department to risks associated with vendor stability, performance, or contractual disputes.
- Cyber threats, including hacking, ransomware attacks, and data breaches, pose a significant risk to the security of government systems and data.
- The agency is always subject to the needs of the legislature and special interest groups.

Organizational Context – PESTLE Analysis

Political

- Any legislative change ('Federal' or 'State') that will significantly impact OLCC's day-to-day operations.
- Inter-government relations are important to OLCC's ability to carry out our mission. These include local government, tribal relations, legislature and other state agencies.
- OLCC Commissioner and external stakeholder (including special interest groups) needs or demands are taken into consideration.
- As a public entity, the agency often looks for stakeholder engagement. We have hired an OCM contractor to assist with evaluating stakeholder approval on the three major projects: Relocation, CAMP, and DSSC.
- OLCC HQ, Salem office, and Warehouse will relocate in 2025.

Economic

- Although OLCC is the third largest revenue generating agency in the state, OLCC's budget is set by the legislature.
- In addition to the legislatively approved budget, OLCC has also been granted some bond funding for its large-scale projects: Relocation, CAMP and DSSC.
- The state of Oregon has a competitive compensation package including hourly wage, retirement, healthcare, and vacation/sick leave.
- The Relocation project has been affected by supply chain issues and shortages of resources stemming from the pandemic. The rise in prices and scarcity of materials has increased budget and elongated schedule, resulting in reduced scope.

Social

- The demographics of OLCC's customers vary greatly across the alcohol and cannabis industries. These include a wide range of income levels, education levels, technology proficiency, and age. While majority of customers have been identified as Caucasian, with English as a first language, Oregon has a significant population whose native language is Spanish and or Mandarin. Majority of Oregon's population lives in the Willamette Valley.
- As OLCC embarks on the Modernization projects, it is important that CAMP accommodate both Spanish and Simple Chinese written language to serve customers.
- Through the Privilege Tax project, the attitude of OLCC's customers has been primarily a "What's in it for me?" (WIIFM) approach. Engaging with stakeholders through Organizational Change Management (OCM) should identify the needs of each stakeholder group.
- In the IS department, there is traditionally low turnover. Many staff have been employed by OLCC for 5+ years.
- The market for qualified IS professionals is difficult due to the demand, however remote work options are a mitigating factor.

Refer to **Appendix-II: Glossary** for PESTLE Analysis considerations

Organizational Context – PESTLE Analysis (Cont'd)

Legal

- Recent legislative changes have required additional work on the Privilege Tax project to administer direct to retailer sales.
- OLCC is currently working on our Capability Maturity Model (CMM) to improve policies and standardization.
- OLCC employees are represented by AFSCME and as such, union views and input are taken into consideration.
- The open data project has cast a light on all agencies' availability of data. OLCC has also been reviewing data to see what can be made available and accessible to the public.

Environmental

- Oregonians pride themselves on being environmentally friendly. As stewards of the public's trust, we try to implement environmentally sustainable practices. Mandates include Energy Trust of Oregon best practices and standards, as well as DAS policies.
- Environmental factors that affect business continuity include forest fires during the summer, rockslides during the rainy season, and the occasional snow or ice storm in the winter.
- Weather can impact the ability to ship and receive from the Warehouse. Poor air quality or road conditions can make it difficult for employees to work or for employees or trucking companies to access the building.

Technological

- The OLCC has decades of technical debt. As a result, both staff and customers have an interest in updating technology and implementing innovative tools.
- Implementing the State's Cloud Forward approach, OLCC is examining Azure or AWS for cloud compute and storage. Additionally, new technologies are often preferred to be cloud-hosted.
- OLCC issues devices, iPhones, and laptops to employees. Use of outside laptops is not allowed.
- Most of the current development work is to maintain decades-old legacy systems.
- As OLCC relocates the warehouse to Canby, there will be new infrastructure to be stood up in the new server room as well as switches, A/V, etc.
- Internet access in Rural Oregon has always been a concern for OLCC. With the advancements in technology, we are hopeful that services like Starlink will help all Oregonians access online services.
- OLCC IS is engaging with Communications to use the agency's social media channels to communicate with stakeholders for Relocation, CAMP, and DSSC.
- OLCC is compliant with Criminal Justice Information Services (CJIS) data standards and the storage of Personally Identifiable Information (PII) data.

Current Challenges for Information Services (IS) organization

Key Current State Observations

1

Highly Paper-based Organization

The current records and documents management processes and practices are heavily paper-based and manual.

2

Decisions are not Data-Driven

Limited use of analytics and lack of data centric mindset to leverage data driven insights and make informed business or operational decisions.

3

High Technical Debt

Warehouse infrastructure relies on several outdated legacy systems, resulting in heavy technical debt and high operational risk.

4

Limited Resource Capacity

Limited bench-strength and increasing workload have necessitated IS resources working on both "Keep the Lights On" initiatives and multiple projects at the same time.

5

Knowledge Retention

Staff turnover and heavy reliance on vendors / service providers may result in knowledge retention risk and knowledge silos.

Key Implications

- Storage is not scalable with limited security and audit trails to track document updates
- Decisions may at times result in initiatives that are not completely aligned with the foundational business objectives
- High risk to business-as-usual operations and risk of non-compliance
- Limited capacity and inadequate time for IS resources to invest effort into large scale enterprise modernization initiatives
- Knowledge is susceptible to being lost when people leave the organization
- Lack of standardization for IS practices and procedures due to reliance on legacy knowledge

Proposed Go-Forward Focus Areas for Information Services

1

Information Services Modernization

Enable modernization of existing IS infrastructure and systems to better support the business capabilities while addressing security alignment and ongoing support and sustainment.

2

Greater Business-IS Alignment

Define the necessary process and cadence to better understand business processes, priorities, and technology needs and identify opportunities to improve process efficiency and technology enablement.

3

Reduce Paper-based Processes

Assess current business processes and seek opportunities to digitalize them to limit paper trails and minimize manual interventions as much as possible.

4

Digital Accessibility

Ensure all necessary websites, systems and relevant record data / information are accessible to internal as well as external stakeholders from anywhere at anytime.

5

Data-driven Decision-Making

Define data strategy and formulate data governance for the mission critical datasets to ensure improved data quality and enable timely data access to organizational leadership for informed decision-making.

Key Focus Areas

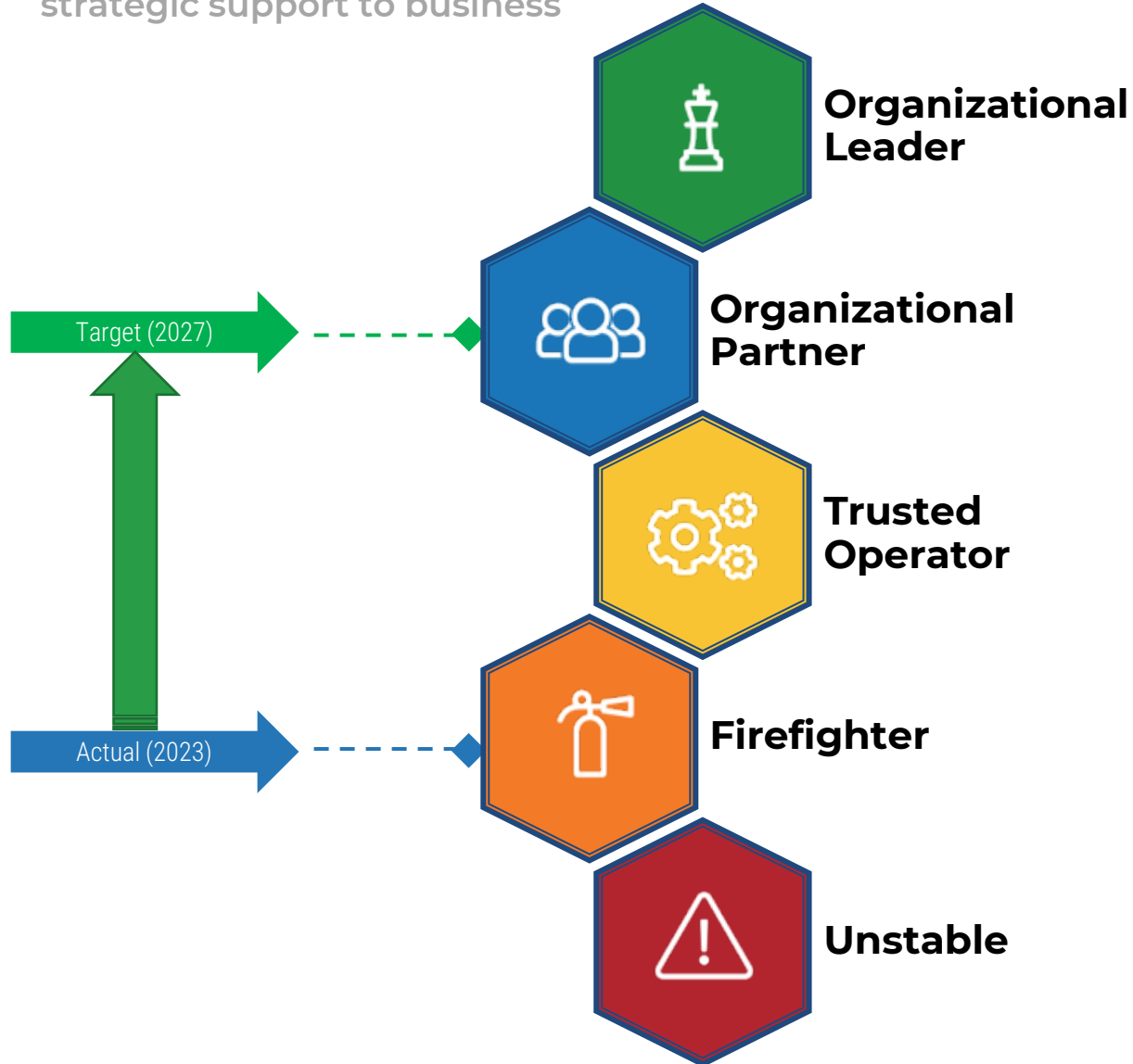
Maximizing process efficiency and delivering rapid business value



Information Services (IS) Target State

Information Services Organization Maturity Target

IS leadership aspires to achieve “Organizational Partner” maturity through effective technology enablement and strategic support to business



► *Reliable Technology Innovation to help business expand or discover new “growth” opportunities*

► *Effective Execution on Business Projects, Strategic Use of Analytics and Customer Facing Technology*

► *Effective fulfilment of business work orders / requests and reliable service management practices.*

► *Stable IS Infrastructure and systems and Frontline / Service Desk support*

► *Inability to provide reliable support to Business stakeholders*

Information Services Vision and Mission

The Vision and Mission statements defined in conjunction with IS leadership underpin the desired IS Target State

Vision

Driving Government Modernization through Innovative Technology Solutions: A Vision for a Future-Ready, Dynamic, and Business-Centric Administration.

“The Desired Target State for the IS organization”

“Guide the day-to-day activities and decisions for the IS organization”

Mission

Information Services exists to facilitate technology for our customers:
OLCC staff, spirits suppliers, agents, and licensees that promotes public safety and enables OLCC to be the third largest revenue generator in the state of Oregon, supporting critical services such as schools, first respondents, and human services.

Information Services Guiding Principles

The defined strategic guiding principles are meant to advise the IS organization on the boundaries of the IS Strategy

Principle Name		Principle Statement
1	Enterprise value focus	We aim to provide maximum long-term benefits to the enterprise by eliminating technical debt through enterprise modernization.
2	Fit for purpose	We maintain capability levels and create solutions that are fit for purpose without over engineering them.
3	Simplicity	Through enterprise modernization, the OLCC aims to reduce the number of applications supported and to move to an enterprise architecture.
4	Reuse > buy > build	We prefer to buy existing best of breed solutions that are established, tested, and successful, reusing systems, where applicable. Internal development is a possibility, however, a last resort.
5	Managed data	We handle data creation, modification, and use enterprise-wide in compliance with our data governance policy and consistent with Oregon's Open Data Program.
6	Controlled technical diversity	We embrace the state's cloud forward approach to maintaining applications and platforms.
7	Managed security	We aim to improve our security posture by filling vacant security positions and improving enterprise-wide compliance with the state's security policies.
8	Compliance to laws and regulations	We operate in compliance with all applicable laws and regulations.
9	Innovation	We seek to share what's available in technology innovation with business to help inform business decisions and streamline processes.
10	Customer centricity	We strive to understand the business needs and objectives in order to deliver useful tools to enhance business.

Information Services Strategic Objectives

The Strategic Objectives have been defined in alignment with OLCC's broader business goals and priorities

Strategic Objective	Description
 Workforce Empowerment	• Promote a desirable work environment through professional development, inclusion, succession and career planning. • Foster a culture to attract, nurture and retain an engaged and skillful IS workforce. Foster a professional growth mindset. • Invest in professional development for resources within IS organization. • Create an environment where people are empowered to make decisions with minimal leadership oversight.
 Stakeholder Relationship Improvement	• Incorporate latest practices and technologies to create exceptional value and customer satisfaction. • Ensure that IS services and digital products are accessible to all residents.
 IS Operational Excellence	• Identify opportunities to digitize and/or automate and streamline processes and ensure excellence in service delivery through seamless user experience. • Provide leadership in Technology innovation to advance organizational goals, initiatives and outcomes. • Leverage IS' capabilities and processes to continuously improve operational posture and resilience.
 Infrastructure and Systems Modernization	• Modernize OLCC's portfolio of legacy systems and technology infrastructure to reduce technical debt and drive better business alignment. • Advance process maturity in intake/portfolio management to help balance resource demand and supply.
 Compliance with Legislative Mandates	• Ensure that any new or existing technology can address legislative mandates for compliance. • Support business process improvement, risk reduction, and IS service performance through the adoption of targeted and relevant technology innovations.



Recommendations and Roadmap

Business Goals Mapped to IS Strategic Objectives

Business Goals

Achieved through

Business Initiatives



Top IS Initiatives (2023-27)

Achieved Through

IS Strategic Objectives (2023-27)

OLCC Priorities	Stakeholder Inputs	Stakeholder Inputs	Info-Tech Recommendations
Build a warehouse	- Increase space for inventory - Improve efficiency & budget control and reduce carbon footprint	- IS infrastructure setup in new Warehouse - Conveyance system integration	Infrastructure and Systems Modernization
Warehouse Modernization	- Improve efficiency of Warehouse Operations for Distilled Spirits - Improve communications between liquor agents and OLCC - Legacy system modernization	- Warehouse Management software modernization - DSSC systems implementation - Enterprise POS solution implementation - Automated inventory reconciliation leveraging real-time data availability	Infrastructure and Systems Modernization
Compliance with Statutory Requirements	- Implement Privilege Tax solution and incorporate HB 2013 - Implement current and upcoming statutory changes (e.g. HB3308)	- Privilege Tax solution implementation - Review and refresh – IS Security practices - Technology alignment with new and changing laws	Compliance with Legislative Mandates
Business Process Modernization	- Online licensing for liquor licensing, online payments, better data, permits and training - Maintain a balanced budget and fiscal responsibility for agency IS projects and investments	- CAMP software implementation program - Business Process Improvements - Digitalization of Records and Document Management - Project Intake and Governance Improvements - Application Rationalization & Vendor Neutral Archiving	Infrastructure and Systems Modernization
Infrastructure Modernization	- Move operations to the cloud - Reduce the environmental footprint of network operations - Invest in infrastructure & resources that promote sustainability - Enhance remote work capabilities - Improve data security	- M365 Tenants migration to Oregon.gov tenant - Network Operations migration to Cloud - Network automation and traffic optimization - Remote work enablement	Infrastructure and Systems Modernization

Business Goals Mapped to IS Strategic Objectives (cont'd)

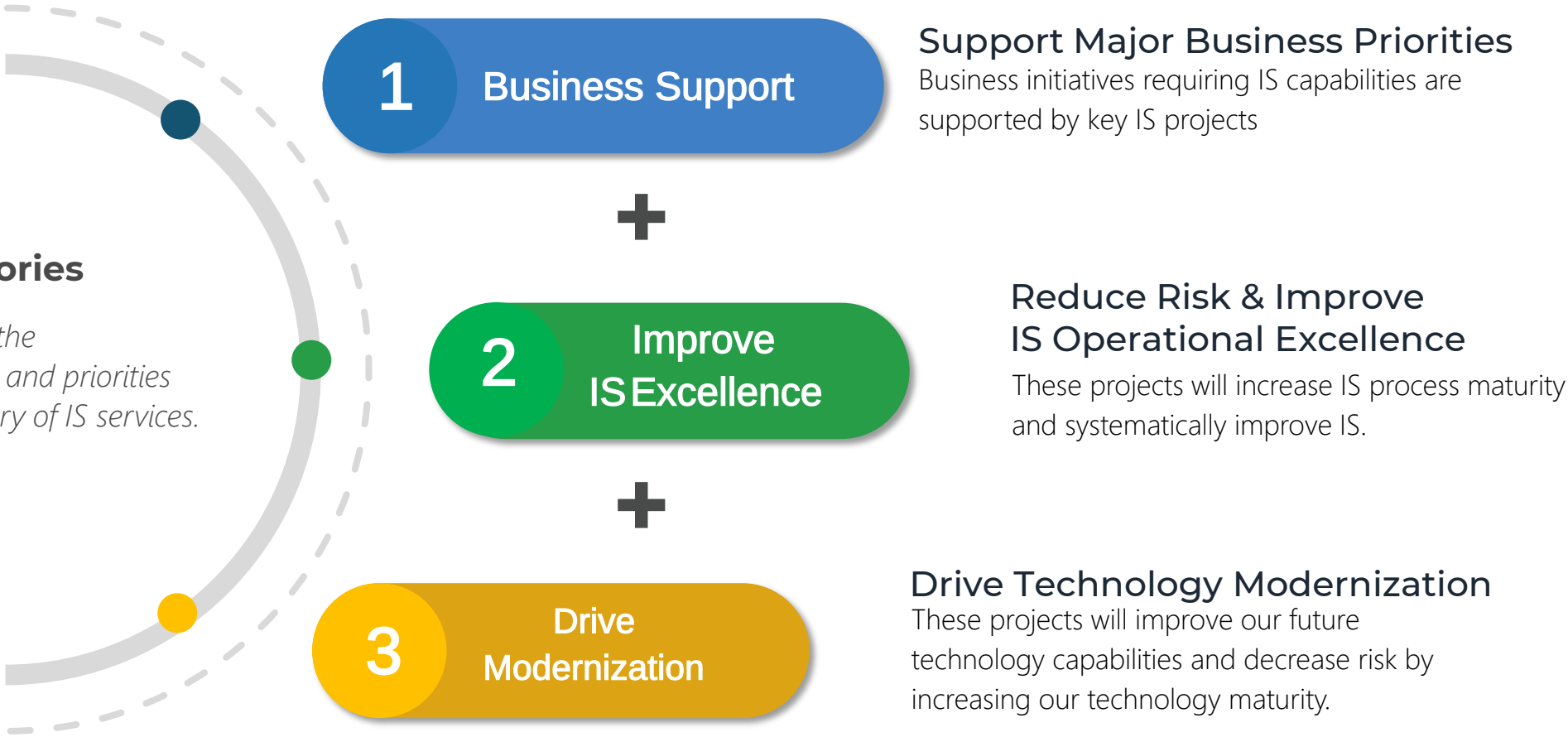
Business Goals	Achieved through	Business Initiatives		Top IS Initiatives (2023-27)	Achieved Through	IS Strategic Objectives (2023-27)
OLCC Priorities		Stakeholder Inputs		Stakeholder Inputs		Info-Tech Recommendations
Training and Awareness		- Regularly assess and gather feedback on training effectiveness. - Provide the tools and training required to ensure staff succeed with their assigned tasks - Foster a culture of continuous learning and improvement.		- Knowledge Management Process Enablement and Formalization - Review and refresh - IS training focus areas		Workforce Empowerment
Stewardship		- Ensure responsible management of public funds and resources. - Fiscally responsible to return distribution to State, Counties, Cities - Safeguard public health and safety through effective regulatory and service delivery. - Improve operational efficiency and service effectiveness. - Protect sensitive citizen data and information. - Promote sustainable environmental practices and resource conservation. - Engage with and serve the needs of the local communities. - Foster trust and openness in government operations.		- Data Governance and Data Strategy and Management - Data Analytics Enablement - IS Service Management Platform replacement "Keeping the Lights On" (KTLO) Initiatives		IS Operational Excellence
Diversity, Equity and Inclusion		- Foster an inclusive workplace culture - Ensure accessibility of services - Engage with diverse communities		- Stakeholder Management - Digital Accessibility (Website Improvements, Mobile UI enablement etc.) - IS Staffing Deployment		Stakeholder Relationship Improvement

IS will deliver on its mission through several key initiatives

*Today's Technology Leadership teams typically have three key mandates:
Support the Enterprise, Run an Effective IS shop, and Drive/Support Modernization*

Initiative Categories

To collectively support the organization's purpose and priorities and improve the delivery of IS services.



IS will deliver on 5 in-flight, planned, and new key initiatives directly supporting key organization business requirements

1

Business Support Initiatives / Projects

Business - Supporting IS Initiatives/Projects

- ✓ Conveyance system integration (DSSC project)
 - ✓ Business Process Improvements
 - ✓ Data Governance, Data Strategy and Management
 - ✓ Data Analytics Enablement
 - ✓ Technology alignment with new and changing laws
-

Key Initiative Roadmap

	2024				2025				2026			
Initiatives	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Conveyance system integration (DSSC project)												
Business Process Improvements												
Data Governance, Data Strategy and Management												
Data Analytics Enablement												
Technology alignment with new and changing laws												

IS identified 10 in-flight, planned or new initiatives for improving IS Operational Excellence

2

Improve IS Operational Excellence

IS Operational Excellence Initiatives:

- ✓ Remote work enablement
 - ✓ Digital Accessibility
 - ✓ M365 Tenants migration to Oregon.gov tenant
 - ✓ Knowledge Management Process Enablement and Formalization
 - ✓ IS Staffing Deployment
 - ✓ Review and refresh - IS security practices
 - ✓ Review and refresh - IS training focus areas
 - ✓ Stakeholder Management
 - ✓ "Keep the Lights On" Initiatives
 - ✓ Project Intake and Governance Improvements
-

Key Initiative Roadmap

	2024				2025				2026				2027			
Initiatives	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Remote work enablement																
Digital Accessibility																
M365 Tenants migration																
Knowledge Management Enablement and Formalization																
IS Staffing Deployment																
Review and refresh - IS security																
Review and refresh - IS training																
Stakeholder Management																
"Keep the Lights On" Initiatives																
Project Intake and Governance Improvements																

IS will deliver on 12 in-flight, planned, and new key initiatives to drive technology modernization enablement across OLCC

Modernization Initiatives:

3

Drive Modernization

- ✓ DSSC systems implementation
- ✓ CAMP software implementation program
- ✓ IS infrastructure setup in new Warehouse
- ✓ Automated inventory reconciliation w/ real-time data availability
- ✓ Enterprise POS solution implementation
- ✓ Warehouse Management software modernization
- ✓ Privilege Tax solution implementation
- ✓ Application Rationalization & Vendor Neutral Archiving
- ✓ Digitalization of Records and Document Management
- ✓ Network Operations migration to Cloud
- ✓ Network automation and traffic optimization
- ✓ ITSM Platform replacement

Key Initiative Roadmap

	2024				2025				2026			
Initiatives	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
DSSC systems implementation												
CAMP software implementation program												
IS infrastructure setup in new Warehouse												
Automated inventory reconciliation w/ real-time data availability												
Enterprise POS solution implementation												
Warehouse Management software modernization												
Privilege Tax solution implementation												
Application Rationalization & Vendor Neutral Archiving												
Digitalization of Records and Document Management												
Network Operations migration to Cloud												
Network automation and traffic optimization												
ITSM Platform replacement												

Significant Planned IS Investments by 2027

IS leadership has planned for major technological advancements across OLCC and has developed preliminary budget estimates for a subset of the key initiatives included in the IS Strategic Plan

Key Initiative	Budget Estimate
DSSC Systems Implementation Program	\$29,846,457
CAMP Software Implementation Program	\$14,254,400
Privilege Tax Solution (OPTO) Implementation	\$9,963,935

IS will establish and report on key metrics to demonstrate progress towards defined objectives

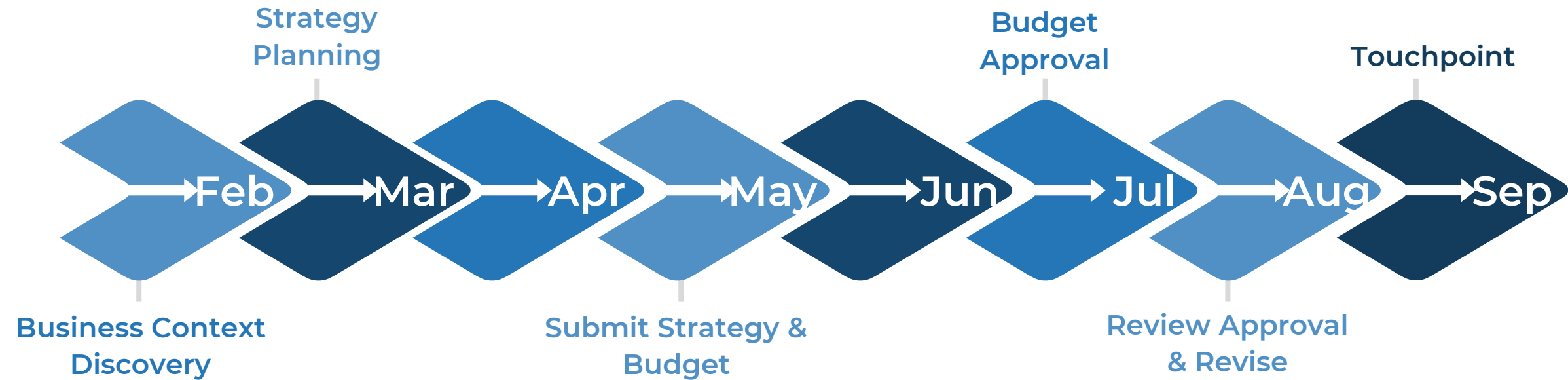
Strategic Objective	Metrics	Target	Current Baseline
 Workforce Empowerment	Team member Engagement	To be determined (<i>within 2024</i>)	Current Engagement Mean Comparison is 3.59
 Stakeholder Relationship Improvement	- Card payments for liquor licenses - Customer satisfaction rating for cannabis license applications	- Increase card payments for liquor licenses and compliance activity by 80% - Improve customer satisfaction by 20% <i>*target to be achieved by 2026</i>	- Currently there is no option for licensees to pay for compliance fines or liquor license fees 47% for timeliness of services (current customer satisfaction rating)
 IS Operational Excellence	Tracking and management of case assignments	90% completeness in tracking and management of case assignments <i>*target to be achieved by 2026</i>	Current case tracking for liquor licensing has approximately 50% completeness
 Infrastructure and Systems Modernization	- Average license internal processing time - Licensing application submission time (moving from paper-based process to electronic process)	- Reduction in licensing internal processing time by 30% - Reduce licensing application submission time by 30% <i>*target to be achieved by 2026</i>	81 days processing time for liquor license and 91 days for marijuana license - Average of 48 hrs submission time for first time applicants
 Compliance with Legislative Mandates	Compliance investigation time	Reduce investigation time by 30% of hours per FTE <i>*target to be achieved by 2026</i>	Simple investigations take an average of 5 days; complex investigations may take up to 45 days.

IS Strategy Refresh Plan & Communication Plan



IS Strategy Refresh Plan

Review the IS strategy on a periodic basis to make proactive changes to the business strategy or direction.



FREQUENCY	AUDIENCE	SCOPE	DATE
ANNUALLY	Organization's stakeholders, IS Leadership Team	- Re-survey - Review / validate strategy - Update to schedule/initiatives	Pre-Budget - February (1 week) - May (2 days) Post-Budget - July (1/2 day)
TOUCHPOINT	IS Leadership Team	- Initiative's status updates - Organization updates - New projects - Risks / constraints - Changes in priorities - Updates	September (1/2 day)
EVERY YEAR (Review and Revise)	IS Leadership Team	- Full Planning - Incorporate Capital and Operating budget estimates into the Plan	August (24 hours)

Information Services is dedicated to frequent touch points throughout the year to ensure the strategy team and all stakeholders are on the same page about any changes or updates regarding strategic initiatives.

IS Strategy – RACI Matrix

The defined IS strategy needs to be reviewed, adjusted, communicated and supported collectively by IS and Agency leadership for currency and relevance.

High Level Activities	CIO	IS Leadership	Business Teams	ISS 8 (Sr. IS Staff)	ALL IS Staff	Executive Team	Commissioners	EIS
Business Needs and Feedbacks – Agency Specific	R	A, R	C	R	R	I	I	I
Developing the IS Strategic plans – Agency Specific	A, R	R	C	R	C	C	I	I
Executing the IS Strategic plan – Agency Specific	C	A	C, I	R	R	R	I	I
Common Frameworks (ideation to implementations)	R	A	N/A	R	R	I	N/A	I
Monitoring & Reporting - Agency Level	C	A, R	I	C	R	I	N/A	I
Communication and Awareness of Strategies – Agency Level	R	A, R	I	R, C	R, C	R	I	I
Refreshing the Strategies – Agency Level	A, R	R	C, I	R	C	C	I	I

Communication Plan: IS Strategy

The defined IS Strategy needs to be communicated to the Executive leadership and all required stakeholders in a timely manner to ensure necessary stakeholder buy-ins and effective execution and adoption of the strategy.

Communication Activity	Target Audience	Person Responsible	Communication Mode	Key Points (Communication Content)	Timing
IS Strategy Presentation	Executive Team	IS leadership	In person meeting	- IS Vision, Mission, Strategic Objectives and Guiding Principles - IS Roadmap	To be discussed
	EIS	IS leadership	In person meeting	- IS Vision, Mission, Strategic Objectives and Guiding Principles - IS Roadmap	"
	Commissioners	IS leadership	In person meeting	- IS Vision, Mission, Strategic Objectives and Guiding Principles - IS Roadmap	"
IS Strategy Summary	Business Teams	IS leadership	In person meeting	IS Roadmap and any key implications to the concerned business groups / teams	"
	ISS 8 (Sr. IS Staff)	IS leadership	In person meeting	- IS Vision, Mission, Strategic Objectives and Guiding Principles - IS Roadmap	"
	All IS Staff	IS leadership	Email / Website	- IS Vision, Mission, Strategic Objectives and Guiding Principles - IS Roadmap	"

Key risks that might impact the defined IS strategy

The risks and mitigation needs to be factored into the IS Strategy formulation early on for successful execution.

Risk #	Risk Description	Probability	Impact	Risk Mitigation Plan	Timing
1	Delays in contracting	H	H	- Factor vendor dependency into project timelines - Engage as early as possible, with clear scope & definition of deliverables	To be discussed
2	New Legislative Mandates	M	H	- Define process / cadence and relationship with Legislative office to solicit any updates / changes to mandates - Ensure legislative team input is a key interface into project lifecycle	"
3	Increasing staff turnover (IS)	L	H	- Well organized and structured Knowledgebase - Improved design/code standards/annotation and Code Repository	"
4	Insufficient Capacity to complete key initiatives	M	M	Hiring new IS Staff (including trainees) in advance accounting for retirements/augmentation needs	"

H

 High

M

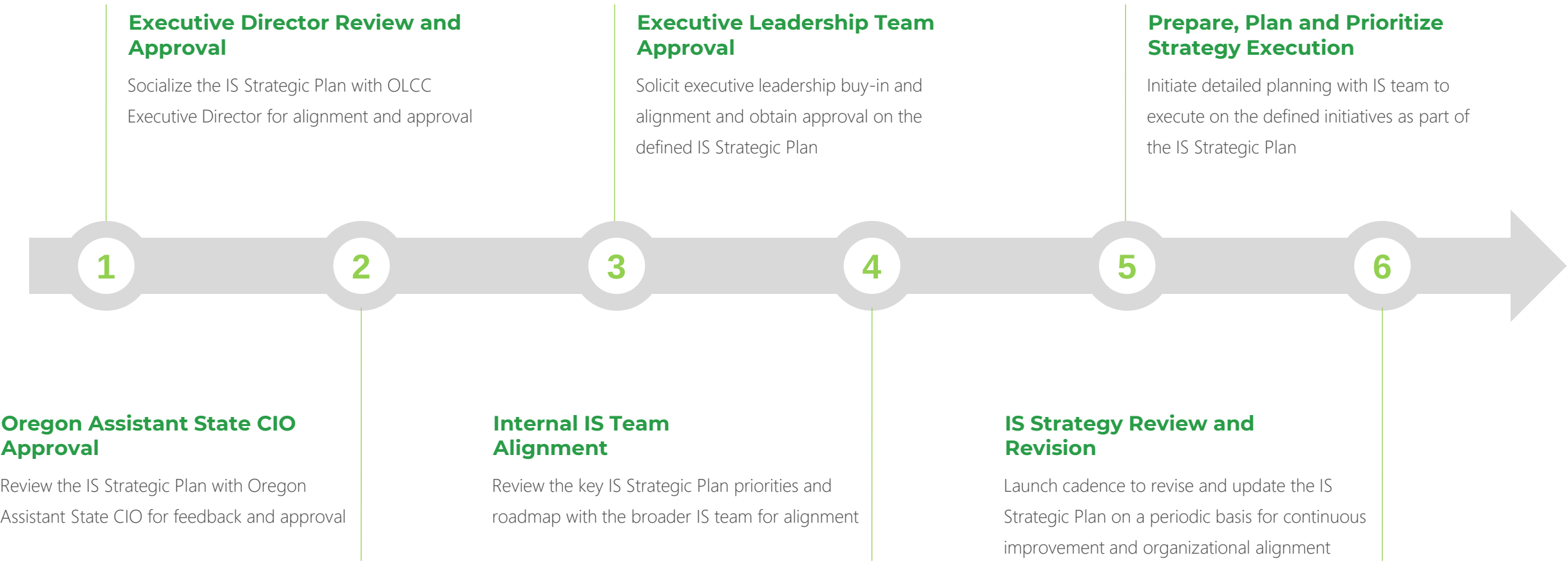
 Medium

L

 Low

NEXT STEPS

A number of short-to-medium term actions have been identified by IS leadership to operationalize the IS Strategic Plan



Appendix-I: Initiative Profiles



1. Implement CAMP Online Applications

Create online applications and training for all marijuana and alcohol related licensing roles.

Incremental Cost:

\$2.5 M

LABOR

\$10.2 M

SYSTEMS

\$1.7 M

CONTRACTS

\$14.3 M

TOTAL

CIO comments:

This capability will allow for more automated workflow, increased data accuracy, renewal tracking, as well as modern online payments from applicants.

Initiative Description:

- IS will work with the OLCC business process owners and contractor to streamline the application process and provide all necessary training in an online format.. The project will include a GAP Analysis, requirements definition, development, and UAT phase of the project. Lastly, the system will be hosted and supported by the contractor for five years after “Go Live” date.

Primary Business Benefits:



Reduce time and effort to submit and receive approval for applicants

Other Expected Business Benefits:



Reduce time to process applications, more efficient due to automated workflow



Reduce time to process applications, more efficient due to automated workflow



New features such as automated renewal notice and tracking and online payments

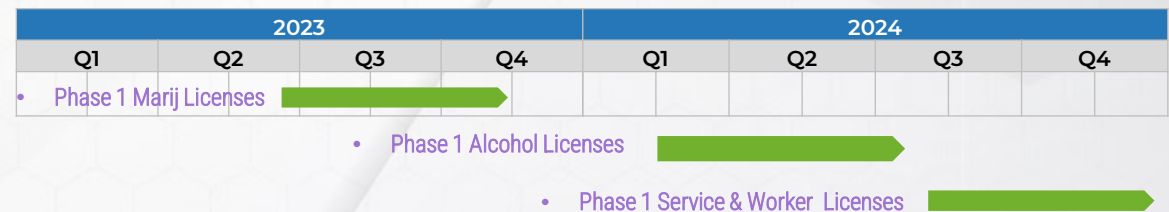
Risks:

- New system and change in business practices.
- Large organizational change and the way OLCC does business. Online applications and payments are new manners of doing business.
- Training internal staff and external customers for new system
- Allows for OLCC staff to work remotely, not located in same office.

Dependencies:

- New system in Computronix using .Net framework
- System will be hosted in cloud environment and connectivity will be critical

Project Timeline:



Initiative Category:



Project Team

- Business Sponsor: Greg White
- IS Sponsor: Jeremiah Brickhouse
- PM: Surendra Ranawat

2. DSSC: New WMS, POS, ordering and inventory software

Modernize inventory, ordering, and Point of Sale systems to provide integration and real-time data to OLCC Executive Team.

Incremental Cost:

\$1.6 M

LABOR

\$17 M

SYSTEMS

\$1.7 M

CONTRACTS

\$20.3 M

TOTAL

CIO comments:

“This project will go hand-in-hand with our new warehouse facility. In addition to newer and more reliable software in the warehouse, we will be implementing a standard POS system for all our liquor agents.”

Initiative Description:

- IS will implement a new Warehouse Management System (WMS), Point of Sale system for all liquor stores, and a new ordering software system. These systems will be integrated and provide real-time reporting and accessible online for all OLCC staff. These systems will allow each department to run their own unique and custom reports to enable decision making.

Project Timeline:

2023				2024			
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Primary Business Benefits:



Improve system reliability and system uptime for the warehouse.

Other Expected Business Benefits:



Improved inventory and order management for retail business.



Automated payments to liquor agents and treasury reducing payment errors.

Initiative Category:



Risks:

- All systems must integrate with each other and conveyor system in new facility
- POS system must be accepted and installed in each Liquor Store throughout the State of Oregon
- OLCC staff need training for new systems and new processes

Dependencies:

- New Warehouse must be completed first
- Policy that all liquor stores using new POS system must be approved
- Conveyor systems must be installed first.

Project Team

- Business Sponsor: Steve
- IS Sponsor: Jeremiah Brickhouse
- PM: Christie Scott

3. Build New Warehouse & Conveyor System

Build new warehouse in Canby to support larger OLCC operations, inventory, and delivery throughout the State

Incremental Cost:

\$139.2
CONSTRUCTION

\$15 M
SYSTEMS

\$6 M
CONTRACTS

\$160.2 M
TOTAL

CIO comments:

“Our current warehouse was built 50 years ago and last expanded 30 years ago. We have outgrown our current warehouse. In fact, we actually have two warehouses, one for receiving and the other for shipping.”

Initiative Description:

- Our new warehouse will provide that space we need and room for expected growth for the next 30 years. Both additional space for product, modern loading techniques, and expanded shipping capacity.

Project Timeline:

2023				2024			
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Primary Business Benefits:



Increase space to hold all product in a single warehouse

Other Expected Business Benefits:



Upgrade older conveyor system to more modern software and video capabilities for accurate deliveries

Initiative Category:



Risks:

- Current staff may not be able to work at new location.
- Warehouse must be built in a manner to not disturb the graveyard.
- Must have all digital systems (access, security, video, and IT) installed and integrated.

Dependencies:

- Conveyor system must integrate with DSSC hardware.

Project Team

- Business Sponsor: Steve Robbins
- IS Sponsor: Christie Scott
- PM: Patrick Classen

4. Implement Privilege Tax (OPTO)

Simplify and automate method for wineries to submit sales records and pay required taxes to OLCC.

Incremental Cost:

\$800,000

LABOR

\$9.3 M

SYSTEMS

\$700,00

CONTRACTS

\$10.8 M

TOTAL

CIO comments:

“Our winery customer requested an easier to use, online system that they could use to pay alcohol taxes to OLCC. The legislature has directed us to improve this system for our customers.”

Initiative Description:

- Our existing system was cumbersome to use and required a lot of manual calculation when submitting sales reports to OLCC. This request was from the customer and mandated by the State Legislature to improve the customer experience and collect taxes in an efficient and transparent manner.

Project Timeline:

2023				2024			
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
[Progress bar from Q1 2023 to Q2 2024]							

Primary Business Benefits:



Improve customer experience and implement automated process, replacing manual paper records

Other Expected Business Benefits:



Improved accuracy of data and self-service



Increase tax collection and reduce time to process tax payments

Initiative Category:



Risks:

- New system will require end user training

Dependencies:

-

Project Team

- Business Sponsor: <Name>
- IS Sponsor: <Name>
- PM: <Name>

Appendix-II: Glossary



Technical Debt

Analyst Perspective

Manage technical debt
to better govern risk.

The concept of “technical debt” refers to the future costs incurred when an organization decides to implement quick – and often suboptimal – solutions instead of the best overall strategy. Within the realm of government department and agency IS operations, understanding and effectively managing technical debt is crucial for providing efficient, secure, and resilient services. As technological advancement continues at an unprecedented pace, including the development of AI systems, failure to address technical debt can lead to serious operational impairment, escalated costs, and compromised operational security. Digital transformation is necessary to address governments’ constant pursuit of high standards of operational efficacy and public service.

The consequences of technical debt on government IS operations go beyond the financial. Technical debt can significantly inhibit citizen service delivery, diminishing public trust. Given that digital transformation, automation, and AI services are not just desirable but essential, government systems and processes must be contemporary and flexible enough to adapt to technological advancements.

This report aims to highlight the impact of technical debt within the federal IS environment, providing deep insights into managing and mitigating these challenges to enable informed decision making for more sustainable and efficient IS operations. Exploring this topic further will help organizations form strategies to ensure long-term sustainability and the continued delivery of reliable and robust public services.

Paul Chernousov
Research Director, Industry
Info-Tech Research Group

Subject relevance

“Like all debt, technical debt is bad because the process of satisfying it actually prevents efforts to eliminate it. In a sense, the government is paying off the interest on its technical debt by maintaining legacy and aging systems, with nothing left over to purchase new systems that would be much more efficient and less labor-intensive overall.”

– John Breeden II in Nextgov/FCW

Understanding technical debt in the digital age

Today's technical debt is the inevitable consequence of the ongoing development and maintenance of software systems within federal departments and agencies. The rapid evolution of technology and the increasing reliance on digital platforms for delivering public services have made it crucial to understand and manage technical debt. To reiterate: “technical debt” is the future cost of refactoring and improving software systems that were implemented with quick yet suboptimal solutions. Failure to properly manage technical debt can lead to inefficient systems that are difficult to maintain and upgrade, posing significant challenges in a fast-paced technological environment.

Impact on efficiency and budget in the current fiscal climate

Given the complexity of the fiscal climate, unaddressed technical debt can reduce efficiency and increase costs for federal departments and agencies. Governments are often pressured to do more with less, and the burden of growing technical debt can exacerbate this challenge. This not only compromises the overall efficiency of departments and agencies but can also significantly drain resources. Every dollar spent on development may generate up to five dollars in future costs if technical debt is not effectively managed, making it critical to address this issue today.

Technological modernization and adaptability amid rapid technological change

Given rapid technological advancement and recent developments in AI, managing technical debt is more important than ever to ensure the modernization and adaptability of government technology infrastructure. Unaddressed technical debt can severely limit an agency's ability to adapt to new technologies or implement innovative solutions and can make digital transformation a slow and expensive process. For federal governments, managing technical debt is a critical and urgent step toward enhancing public service delivery and achieving strategic objectives in the digital era.

Impact of technical debt on digital transformation

Slower innovation

Technical debt can consume resources and developer time, constraining the development of new features and technologies. Departments and agencies might find themselves falling behind in the digital transformation race, unable to keep up with the pace of technological advancements.

Increased cost of change

High levels of technical debt can make software changes more costly and time consuming, as developers must navigate complex, poorly documented, or outdated code. This lengthens lead times for implementing digital transformation initiatives and increases costs from additional labor and potential system downtime.

Risk of system failures and security vulnerabilities

Technical debt often leads to more frequent bugs and system failures, which can disrupt digital transformation efforts. Outdated or poorly designed systems can be more vulnerable to security threats, posing data integrity and cybersecurity risks during a digital transformation.



The cost of technical debt

The growing pace of federal IS spending

- US federal departments and agencies spend nearly \$100 billion every year on their IS needs, but a significant portion of that money goes to maintaining legacy systems (GAO, 2021).
- **In 2015, 75% of the US federal IS budget** was consumed by operating and maintaining legacy equipment, leaving just 25% for new technology investment (GAO, 2016).
- **80% of US federal departments and agencies report** that technical debt limits their ability to augment or modify existing legacy systems, including moving to the cloud (TechTarget, 2020).
- **In Canada, over 40% of the public sector struggles to combine next-generation and older technology systems**, which continues to generate technical debt and increase maintenance costs (Financial Post, 2023).
- 31% of Canadian government agencies felt that technical debt accounted for 25% to 50% of total full-time employee time; 25% felt it accounted for 25% to 50% of total operational budget (IDC, 2023).
- **The UK public sector** spent nearly half of its 2019 annual £4.7 billion (US\$5.76 billion) IS budget on keeping-the-lights-on activities for outdated systems (National Technology News, 2021).

+11%

The United States earmarked \$10.9 billion for federal civilian cybersecurity capabilities in 2023, also an 11% increase from 2022 (SC Media, 2022).



+11%

The US federal IS budget for 2023 is \$65 billion, an 11% increase from 2022 (The White House, 2023).

Challenges of moving away from technical debt

Budgetary and administrative constraints

The tendency to prioritize operating and maintaining legacy equipment has not improved as much as needed over the years, with most of the US government's IS budget going toward maintaining its aging systems. Little remains to invest in new and more efficient systems.



Many departments and agencies lack the necessary funding and staff to update and patch their aging IS infrastructure, which makes it difficult to manage vulnerabilities.

Given the challenges with attracting IS cyber talent to work in government, underfunding has limited resources to address technical debt, while understaffing has led to a lack of expertise in addressing technical debt.



Some federal departments, like the US Air Force, face a unique challenge of managing modernization and security across a large global footprint of facilities. This necessitates careful upgrades and a focus on interoperability to ensure data is available when needed.

CORE INSIGHT

You'll always have technical debt.

Tech debt is a byproduct of the relentless pace of technological change and the realities of IT solutioning. It can't be avoided. At the same time, you have to manage how much technical debt you carry. If you don't keep technical debt under control, your "interest payments" will prevent you from delivering new features.



Managing technical debt is like bailing out a leaky boat. If you can't get rid of tech debt at least as fast as you take on new debt, eventually, you'll be under water.



There are two ways to manage the growth rate of technical debt:

AVOID NEW TECH DEBT

- Fix project closure and release processes.
- Improve architectural practices.
- Proactively budget for technology replacement.
- Address smaller issues iteratively through the backlog.

PAY BACK EXISTING TECH DEBT

- Replace or retire legacy systems.
- Refactor or rebuild poorly written or non-standard code.
- Refresh aging equipment.
- Rehost systems, or migrate to a new environment.

Ultimately, technical debt is a technical risk, which in turn is a business risk that must be accepted or mitigated. To make good decisions on risk mitigation, you need to understand the size of the risk and the options available to address it.

Info-Tech's methodology



1.

IDENTIFY

Develop a working definition of technical debt, and identify the critical technical debt in your environment.

2.

MEASURE

Estimate the hidden business costs of technical debt with a **Business Impact Analysis**.

3.

SOLVE (MITIGATE/ACCEPT)

Generate ideas to pay back high-impact technical debt, along with ideas to accept and manage debt. Present the business risk and mitigation options to business leadership, as needed.



FOCUS ON PROBLEMS YOU MUST SOLVE

Tech debt analysis should lead to concrete recommendations and practical, measurable results. Don't burn cycles on an issue you can't do anything to address.



REFACTOR, REBUILD, REHOST, (RE)PURCHASE, OR RETIRE

Consider a range of approaches to pay back tech debt and compare the value, effort, and cost required to repay debt with the impact of maintaining the status quo.

PESTLE Assessment

Key Considerations to inform PESTLE Analysis

For each prompt below, always try to answer the question: how does this affect my business?

Political	• Will a change in government (at any level) affect your organization? • Do inter-government or trade relations affect you? • Are there shareholder needs or demands that must be considered?	• How are your costs changing (moving off-shore, fluctuations in markets, etc.)? • Do currency fluctuations have an effect on your business? • Can you attract and pay for top-quality talent (e.g. desirable location, reasonable cost of living, changes to insurance requirements)?	Economic
Social	• What are the demographics of your customers and/or employees? • What are the attitudes of your customers and/or staff (do they require social media, collaboration, transparency of costs, etc.)? • What is the general lifecycle of an employee (i.e. is there high turnover)? • Is there a market of qualified staff? • Is your business seasonal?	• Do you require constant technology upgrades (faster network, new hardware, etc.)? • What is the appetite for innovation within your industry/business? • Are there demands for increasing data storage, quality, BI, etc.? • Are you looking at cloud technologies? • What is the stance on bring your own device? • Are you required to do a significant amount of development work in-house?	Technological
Legal	• Are there changes to trade laws? • Are there changes to regulatory requirements, e.g. data storage policies or privacy policies? • Are there union factors that must be considered?	• Is there a push towards being environmentally friendly? • Does the weather have any effect on your business (hurricanes, flooding, etc.)?	Environmental



Thank You

BUDGET NARRATIVE

SUMMARY CROSS REFERENCE LISTING & PACKAGES (BSU-003A)

BUDGET NARRATIVE

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Oregon Liquor & Cannabis Comm

Summary Cross Reference Listing and Packages 2025-27 Biennium

Agency Number: 84500

BAM Analyst: Chase, Stacey

Budget Coordinator: Mulbreght, Michelle

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Distilled Spirits Program	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
001-00-00-00000	Distilled Spirits Program	021	0	Phase-in	Essential Packages
001-00-00-00000	Distilled Spirits Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Distilled Spirits Program	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Distilled Spirits Program	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Distilled Spirits Program	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Distilled Spirits Program	040	0	Mandated Caseload	Essential Packages
001-00-00-00000	Distilled Spirits Program	050	0	Fundshifts	Essential Packages
001-00-00-00000	Distilled Spirits Program	060	0	Technical Adjustments	Essential Packages
001-00-00-00000	Distilled Spirits Program	070	0	Revenue Shortfalls	Policy Packages
001-00-00-00000	Distilled Spirits Program	081	0	May 2024 Emergency Board	Policy Packages
001-00-00-00000	Distilled Spirits Program	101	0	IT Modernization Capital Project - Bonded	Policy Packages
001-00-00-00000	Distilled Spirits Program	102	0	Warehouse & Office Build, Move & Modernization	Policy Packages
001-00-00-00000	Distilled Spirits Program	103	0	IT Modernization - Non Bonded	Policy Packages
001-00-00-00000	Distilled Spirits Program	104	0	Marijuana Staffing & Vehicles	Policy Packages
001-00-00-00000	Distilled Spirits Program	105	0	Hemp Staffing - HB 4121 (2024 Session)	Policy Packages
001-00-00-00000	Distilled Spirits Program	106	0	Agency Realignment & Cost Allocation	Policy Packages
002-00-00-00000	Public Safety Services Program	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
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002-00-00-00000	Public Safety Services Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
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002-00-00-00000	Public Safety Services Program	032	0	Above Standard Inflation	Essential Packages

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Page 1 of 7

Summary Cross Reference Listing and Packages
BSU-003A

Oregon Liquor & Cannabis Comm

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003-00-00-00000	Administration and Support	060	0	Technical Adjustments	Essential Packages
003-00-00-00000	Administration and Support	070	0	Revenue Shortfalls	Policy Packages

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Page 2 of 7

Summary Cross Reference Listing and Packages
BSU-003A

Oregon Liquor & Cannabis Comm

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003-00-00-00000	Administration and Support	106	0	Agency Realignment & Cost Allocation	Policy Packages
004-00-00-00000	Recreational Marijuana Program	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
004-00-00-00000	Recreational Marijuana Program	021	0	Phase-in	Essential Packages
004-00-00-00000	Recreational Marijuana Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Recreational Marijuana Program	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Recreational Marijuana Program	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Recreational Marijuana Program	033	0	Exceptional Inflation	Essential Packages
004-00-00-00000	Recreational Marijuana Program	040	0	Mandated Caseload	Essential Packages
004-00-00-00000	Recreational Marijuana Program	050	0	Fundshifts	Essential Packages
004-00-00-00000	Recreational Marijuana Program	060	0	Technical Adjustments	Essential Packages
004-00-00-00000	Recreational Marijuana Program	070	0	Revenue Shortfalls	Policy Packages
004-00-00-00000	Recreational Marijuana Program	081	0	May 2024 Emergency Board	Policy Packages
004-00-00-00000	Recreational Marijuana Program	101	0	IT Modernization Capital Project - Bonded	Policy Packages
004-00-00-00000	Recreational Marijuana Program	102	0	Warehouse & Office Build, Move & Modernization	Policy Packages
004-00-00-00000	Recreational Marijuana Program	103	0	IT Modernization - Non Bonded	Policy Packages
004-00-00-00000	Recreational Marijuana Program	104	0	Marijuana Staffing & Vehicles	Policy Packages

07/29/24
2:08 PM

Page 3 of 7

Summary Cross Reference Listing and Packages
BSU-003A

Oregon Liquor & Cannabis Comm

Summary Cross Reference Listing and Packages 2025-27 Biennium

Agency Number: 84500

BAM Analyst: Chase, Stacey

Budget Coordinator: Mulbreght, Michelle

<i>Cross Reference Number</i>	<i>Cross Reference Description</i>	<i>Package Number</i>	<i>Priority</i>	<i>Package Description</i>	<i>Package Group</i>
004-00-00-00000	Recreational Marijuana Program	105	0	Hemp Staffing - HB 4121 (2024 Session)	Policy Packages
004-00-00-00000	Recreational Marijuana Program	106	0	Agency Realignment & Cost Allocation	Policy Packages
005-00-00-00000	Agents Compensation Program	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
005-00-00-00000	Agents Compensation Program	021	0	Phase-in	Essential Packages
005-00-00-00000	Agents Compensation Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
005-00-00-00000	Agents Compensation Program	031	0	Standard Inflation	Essential Packages
005-00-00-00000	Agents Compensation Program	032	0	Above Standard Inflation	Essential Packages
005-00-00-00000	Agents Compensation Program	033	0	Exceptional Inflation	Essential Packages
005-00-00-00000	Agents Compensation Program	040	0	Mandated Caseload	Essential Packages
005-00-00-00000	Agents Compensation Program	050	0	Fundshifts	Essential Packages
005-00-00-00000	Agents Compensation Program	060	0	Technical Adjustments	Essential Packages
005-00-00-00000	Agents Compensation Program	070	0	Revenue Shortfalls	Policy Packages
005-00-00-00000	Agents Compensation Program	081	0	May 2024 Emergency Board	Policy Packages
005-00-00-00000	Agents Compensation Program	101	0	IT Modernization Capital Project - Bonded	Policy Packages
005-00-00-00000	Agents Compensation Program	102	0	Warehouse & Office Build, Move & Modernization	Policy Packages
005-00-00-00000	Agents Compensation Program	103	0	IT Modernization - Non Bonded	Policy Packages
005-00-00-00000	Agents Compensation Program	104	0	Marijuana Staffing & Vehicles	Policy Packages
005-00-00-00000	Agents Compensation Program	105	0	Hemp Staffing - HB 4121 (2024 Session)	Policy Packages
005-00-00-00000	Agents Compensation Program	106	0	Agency Realignment & Cost Allocation	Policy Packages
006-00-00-00000	Medical Marijuana Program	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
006-00-00-00000	Medical Marijuana Program	021	0	Phase-in	Essential Packages
006-00-00-00000	Medical Marijuana Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages

07/29/24
2:08 PM

Page 4 of 7

Summary Cross Reference Listing and Packages
BSU-003A

Oregon Liquor & Cannabis Comm

Summary Cross Reference Listing and Packages 2025-27 Biennium

Agency Number: 84500

BAM Analyst: Chase, Stacey

Budget Coordinator: Mulbreght, Michelle

<i>Cross Reference Number</i>	<i>Cross Reference Description</i>	<i>Package Number</i>	<i>Priority</i>	<i>Package Description</i>	<i>Package Group</i>
006-00-00-00000	Medical Marijuana Program	031	0	Standard Inflation	Essential Packages
006-00-00-00000	Medical Marijuana Program	032	0	Above Standard Inflation	Essential Packages
006-00-00-00000	Medical Marijuana Program	033	0	Exceptional Inflation	Essential Packages
006-00-00-00000	Medical Marijuana Program	040	0	Mandated Caseload	Essential Packages
006-00-00-00000	Medical Marijuana Program	050	0	Fundshifts	Essential Packages
006-00-00-00000	Medical Marijuana Program	060	0	Technical Adjustments	Essential Packages
006-00-00-00000	Medical Marijuana Program	070	0	Revenue Shortfalls	Policy Packages
006-00-00-00000	Medical Marijuana Program	081	0	May 2024 Emergency Board	Policy Packages
006-00-00-00000	Medical Marijuana Program	101	0	IT Modernization Capital Project - Bonded	Policy Packages
006-00-00-00000	Medical Marijuana Program	102	0	Warehouse & Office Build, Move & Modernization	Policy Packages
006-00-00-00000	Medical Marijuana Program	103	0	IT Modernization - Non Bonded	Policy Packages
006-00-00-00000	Medical Marijuana Program	104	0	Marijuana Staffing & Vehicles	Policy Packages
006-00-00-00000	Medical Marijuana Program	105	0	Hemp Staffing - HB 4121 (2024 Session)	Policy Packages
006-00-00-00000	Medical Marijuana Program	106	0	Agency Realignment & Cost Allocation	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	040	0	Mandated Caseload	Essential Packages
088-00-00-00000	Capital Improvements	050	0	Fundshifts	Essential Packages

07/29/24
2:08 PM

Page 5 of 7

Summary Cross Reference Listing and Packages
BSU-003A

Oregon Liquor & Cannabis Comm

Summary Cross Reference Listing and Packages 2025-27 Biennium

Agency Number: 84500
BAM Analyst: Chase, Stacey
Budget Coordinator: Mulbreght, Michelle

<i>Cross Reference Number</i>	<i>Cross Reference Description</i>	<i>Package Number</i>	<i>Priority</i>	<i>Package Description</i>	<i>Package Group</i>
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvements	070	0	Revenue Shortfalls	Policy Packages
088-00-00-00000	Capital Improvements	081	0	May 2024 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	101	0	IT Modernization Capital Project - Bonded	Policy Packages
088-00-00-00000	Capital Improvements	102	0	Warehouse & Office Build, Move & Modernization	Policy Packages
088-00-00-00000	Capital Improvements	103	0	IT Modernization - Non Bonded	Policy Packages
088-00-00-00000	Capital Improvements	104	0	Marijuana Staffing & Vehicles	Policy Packages
088-00-00-00000	Capital Improvements	105	0	Hemp Staffing - HB 4121 (2024 Session)	Policy Packages
088-00-00-00000	Capital Improvements	106	0	Agency Realignment & Cost Allocation	Policy Packages
089-00-00-00000	Capital Construction	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	040	0	Mandated Caseload	Essential Packages
089-00-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	070	0	Revenue Shortfalls	Policy Packages
089-00-00-00000	Capital Construction	081	0	May 2024 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	101	0	IT Modernization Capital Project - Bonded	Policy Packages
089-00-00-00000	Capital Construction	102	0	Warehouse & Office Build, Move & Modernization	Policy Packages

07/29/24
2:08 PM

Page 6 of 7

Summary Cross Reference Listing and Packages
BSU-003A

Oregon Liquor & Cannabis Comm

Summary Cross Reference Listing and Packages 2025-27 Biennium

Agency Number: 84500

BAM Analyst: Chase, Stacey

Budget Coordinator: Mulbreght, Michelle

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	103	0	IT Modernization - Non Bonded	Policy Packages
089-00-00-00000	Capital Construction	104	0	Marijuana Staffing & Vehicles	Policy Packages
089-00-00-00000	Capital Construction	105	0	Hemp Staffing - HB 4121 (2024 Session)	Policy Packages
089-00-00-00000	Capital Construction	106	0	Agency Realignment & Cost Allocation	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	021	0	Phase-in	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	022	0	Phase-out Pgm & One-time Costs	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	031	0	Standard Inflation	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	032	0	Above Standard Inflation	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	033	0	Exceptional Inflation	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	040	0	Mandated Caseload	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	050	0	Fundshifts	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	060	0	Technical Adjustments	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	070	0	Revenue Shortfalls	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	081	0	May 2024 Emergency Board	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	101	0	IT Modernization Capital Project - Bonded	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	102	0	Warehouse & Office Build, Move & Modernization	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	103	0	IT Modernization - Non Bonded	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	104	0	Marijuana Staffing & Vehicles	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	105	0	Hemp Staffing - HB 4121 (2024 Session)	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	106	0	Agency Realignment & Cost Allocation	Policy Packages

07/29/24
2:08 PM

Page 7 of 7

Summary Cross Reference Listing and Packages
BSU-003A

BUDGET NARRATIVE

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BUDGET NARRATIVE

POLICY PACKAGE LIST by PRIORITY (BSU-004A)

BUDGET NARRATIVE

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Oregon Liquor & Cannabis Comm

Policy Package List by Priority
2025-27 Biennium

Agency Number: 84500
BAM Analyst: Chase, Stacey
Budget Coordinator: Mulbreght, Michelle

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	070	Revenue Shortfalls	001-00-00-00000	Distilled Spirits Program
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			990-00-00-00000	Agency-Wide Consolidation
	081	May 2024 Emergency Board	001-00-00-00000	Distilled Spirits Program
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			990-00-00-00000	Agency-Wide Consolidation
	101	IT Modernization Capital Project - Bonded	001-00-00-00000	Distilled Spirits Program
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program

Oregon Liquor & Cannabis Comm

Policy Package List by Priority

2025-27 Biennium

Agency Number: 84500

BAM Analyst: Chase, Stacey

Budget Coordinator: Mulbreght, Michelle

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	101	IT Modernization Capital Project - Bonded	006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			990-00-00-00000	Agency-Wide Consolidation
	102	Warehouse & Office Build, Move & Moderniza	001-00-00-00000	Distilled Spirits Program
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	103	IT Modernization - Non Bonded	990-00-00-00000	Agency-Wide Consolidation
			001-00-00-00000	Distilled Spirits Program
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
0	104	Marijuana Staffing & Vehicles	089-00-00-00000	Capital Construction
			990-00-00-00000	Agency-Wide Consolidation
			001-00-00-00000	Distilled Spirits Program

07/29/24

2:09 PM

Page 2 of 4

Policy Package List by Priority

BSU-004A

Oregon Liquor & Cannabis Comm

Policy Package List by Priority
2025-27 Biennium

Agency Number: 84500
BAM Analyst: Chase, Stacey
Budget Coordinator: Mulbreght, Michelle

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	104	Marijuana Staffing & Vehicles	002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			990-00-00-00000	Agency-Wide Consolidation
	105	Hemp Staffing - HB 4121 (2024 Session)	001-00-00-00000	Distilled Spirits Program
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			990-00-00-00000	Agency-Wide Consolidation
	106	Agency Realignment & Cost Allocation	001-00-00-00000	Distilled Spirits Program
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program

Oregon Liquor & Cannabis Comm

Policy Package List by Priority
2025-27 Biennium

Agency Number: 84500
BAM Analyst: Chase, Stacey
Budget Coordinator: Mulbreght, Michelle

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	106	Agency Realignment & Cost Allocation	088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			990-00-00-00000	Agency-Wide Consolidation

BUDGET NARRATIVE

AGENCY WORKSHEET - REVENUES & EXPENSES (BDV001A)

BUDGET NARRATIVE

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Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
--------------------	------------------------	---------------------------------------	---	--	--------------------------------	--

BEGINNING BALANCE**0025 Beginning Balance**

3400 Other Funds Ltd	19,632,786	7,916,689	-	7,916,689	10,229,068	10,229,068
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-
All Funds	20,813,866	7,916,689	-	7,916,689	10,229,068	10,229,068

0030 Beginning Balance Adjustment

3400 Other Funds Ltd	-	5,908,632	-	5,908,632	3,339,236	3,339,236
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TOTAL BEGINNING BALANCE

3400 Other Funds Ltd	19,632,786	13,825,321	-	13,825,321	13,568,304	13,568,304
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-

TOTAL BEGINNING BALANCE	\$20,813,866	\$13,825,321	-	\$13,825,321	\$13,568,304	\$13,568,304
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REVENUE CATEGORIES**TAXES****0185 Privilege Taxes**

3400 Other Funds Ltd	28,176,022	30,585,160	-	30,585,160	28,380,452	28,380,452
8800 General Fund Revenue	10,698,315	11,592,059	-	11,592,059	10,733,292	10,733,292
All Funds	38,874,337	42,177,219	-	42,177,219	39,113,744	39,113,744

LICENSES AND FEES**0205 Business Lic and Fees**

3400 Other Funds Ltd	40,146,605	40,265,229	-	40,265,229	47,145,848	47,145,848
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07/29/24**Page 1 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures****2:10 PM****BDV001A**

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
8800 General Fund Revenue	9,456,765	10,085,121	-	10,085,121	10,085,121	10,085,121
All Funds	49,603,370	50,350,350	-	50,350,350	57,230,969	57,230,969
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	588,397	-	-	-	-	-
8800 General Fund Revenue	261,092	-	-	-	-	-
All Funds	849,489	-	-	-	-	-
BOND SALES						
0560 Dedicated Fund Oblig Bonds						
3020 Other Funds Cap Construct	145,455,048	-	-	-	-	-
3400 Other Funds Ltd	-	16,500,000	-	16,500,000	11,761,657	11,761,657
All Funds	145,455,048	16,500,000	-	16,500,000	11,761,657	11,761,657
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construct	1,552,138	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	-	440,000	-	440,000	440,000	440,000
8800 General Fund Revenue	-	560,000	-	560,000	560,000	560,000
All Funds	-	1,000,000	-	1,000,000	1,000,000	1,000,000
0710 Liquor Sales						

07/29/24

Page 2 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Oregon Liquor & Cannabis Comm

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-000-00-00-00000

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
3400 Other Funds Ltd	1,347,982,255	1,562,298,694	2,622,352	1,564,921,046	1,002,285,468	1,002,285,468
8800 General Fund Revenue	339,568,947	401,822,146	(2,622,352)	399,199,794	769,491,619	769,491,619
All Funds	1,687,800,425	1,964,374,605	-	1,964,374,605	1,772,035,246	1,772,035,246
TOTAL SALES INCOME						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
3400 Other Funds Ltd	1,347,982,255	1,562,738,694	2,622,352	1,565,361,046	1,002,725,468	1,002,725,468
8800 General Fund Revenue	339,568,947	402,382,146	(2,622,352)	399,759,794	770,051,619	770,051,619
TOTAL SALES INCOME	\$1,687,800,425	\$1,965,374,605	-	\$1,965,374,605	\$1,773,035,246	\$1,773,035,246
COST OF GOODS SOLD						
0755 Liquor Cost of Goods Sold						
3400 Other Funds Ltd	(828,567,381)	(950,714,284)	-	(950,714,284)	(406,524,869)	(406,524,869)
8800 General Fund Revenue	-	(22,237,180)	-	(22,237,180)	(494,146,659)	(494,146,659)
All Funds	(828,567,381)	(972,951,464)	-	(972,951,464)	(900,671,528)	(900,671,528)
0760 Cost of Goods Sold						
3400 Other Funds Ltd	(17,508,211)	(19,643,746)	-	(19,643,746)	(17,720,352)	(17,720,352)
TOTAL COST OF GOODS SOLD						
3400 Other Funds Ltd	(846,075,592)	(970,358,030)	-	(970,358,030)	(424,245,221)	(424,245,221)
8800 General Fund Revenue	-	(22,237,180)	-	(22,237,180)	(494,146,659)	(494,146,659)
TOTAL COST OF GOODS SOLD	(\$846,075,592)	(\$992,595,210)	-	(\$992,595,210)	(\$918,391,880)	(\$918,391,880)

07/29/24
2:10 PM

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,453,787	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	4,299,828	-	-	-	-	-
8800 General Fund Revenue	1,776,816	-	-	-	-	-
All Funds	7,530,431	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
3400 Other Funds Ltd	265,602,892	305,404,132	4,682,772	310,086,904	333,020,168	333,020,168
3430 Other Funds Debt Svc Ltd	-	21,581,604	-	21,581,604	28,677,611	28,677,611
All Funds	265,852,115	327,239,501	4,682,772	331,922,273	361,955,938	361,955,938
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	7,517,394	7,364,725	571,844	7,936,569	6,889,874	6,889,874
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	7,000,000	7,000,000	-	7,000,000	7,000,000	7,000,000
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	818,376	528,000	-	528,000	300,000	300,000
8800 General Fund Revenue	1,041,570	-	-	-	-	-
All Funds	1,859,946	528,000	-	528,000	300,000	300,000
TOTAL TRANSFERS IN						

07/29/24

Page 4 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
3400 Other Funds Ltd	280,938,662	320,296,857	5,254,616	325,551,473	347,210,042	347,210,042
3430 Other Funds Debt Svc Ltd	-	21,581,604	-	21,581,604	28,677,611	28,677,611
8800 General Fund Revenue	1,041,570	-	-	-	-	-
TOTAL TRANSFERS IN	\$282,229,455	\$342,132,226	\$5,254,616	\$347,386,842	\$376,145,812	\$376,145,812
REVENUES						
3010 Other Funds Cap Improve	498,446	507,530	-	507,530	516,318	516,318
3020 Other Funds Cap Construct	147,007,186	-	-	-	-	-
3400 Other Funds Ltd	853,210,136	1,000,027,910	7,876,968	1,007,904,878	1,012,978,246	1,012,978,246
3430 Other Funds Debt Svc Ltd	4,299,828	21,581,604	-	21,581,604	28,677,611	28,677,611
8800 General Fund Revenue	362,803,505	401,822,146	(2,622,352)	399,199,794	296,723,373	296,723,373
TOTAL REVENUES	\$1,367,819,101	\$1,423,939,190	\$5,254,616	\$1,429,193,806	\$1,338,895,548	\$1,338,895,548
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3010 Other Funds Cap Improve	(249,223)	(253,765)	-	(253,765)	(258,159)	(258,159)
3400 Other Funds Ltd	(265,602,892)	(326,985,736)	(4,682,772)	(331,668,508)	(361,697,779)	(361,697,779)
All Funds	(265,852,115)	(327,239,501)	(4,682,772)	(331,922,273)	(361,955,938)	(361,955,938)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(7,517,394)	(7,364,725)	(571,844)	(7,936,569)	(6,889,874)	(6,889,874)
2050 Transfer to Other						

07/29/24

2:10 PM

Page 5 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

BDV001A

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-000-00-00-00000

Oregon Liquor & Cannabis Comm

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	(666,069)	(777,009)	-	(777,009)	(780,560)	(780,560)
2060 Transfer to General Fund						
8800 General Fund Revenue	(362,803,505)	(401,822,146)	2,622,352	(399,199,794)	(296,723,373)	(296,723,373)
2070 Transfer to Cities						
3400 Other Funds Ltd	(115,708,862)	(128,375,908)	936,555	(127,439,353)	(105,972,633)	(105,972,633)
2080 Transfer to Counties						
3400 Other Funds Ltd	(57,854,429)	(64,187,954)	468,277	(63,719,677)	(52,986,317)	(52,986,317)
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(80,996,203)	(89,863,135)	655,588	(89,207,547)	(74,180,843)	(74,180,843)
2443 Tsfr To Oregon Health Authority						
3400 Other Funds Ltd	(19,104,134)	(20,700,105)	-	(20,700,105)	(19,166,592)	(19,166,592)
2603 Tsfr To Agriculture, Dept of						
3400 Other Funds Ltd	(793,072)	(2,599,681)	-	(2,599,681)	(2,859,247)	(1,109,247)
TOTAL TRANSFERS OUT						
3010 Other Funds Cap Improve	(249,223)	(253,765)	-	(253,765)	(258,159)	(258,159)
3400 Other Funds Ltd	(548,243,055)	(640,854,253)	(3,194,196)	(644,048,449)	(624,533,845)	(622,783,845)
8800 General Fund Revenue	(362,803,505)	(401,822,146)	2,622,352	(399,199,794)	(296,723,373)	(296,723,373)
TOTAL TRANSFERS OUT	(\$911,295,783)	(\$1,042,930,164)	(\$571,844)	(\$1,043,502,008)	(\$921,515,377)	(\$919,765,377)
AVAILABLE REVENUES						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159

07/29/24

Page 6 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3020 Other Funds Cap Construct	147,007,186	-	-	-	-	-
3400 Other Funds Ltd	324,599,867	372,998,978	4,682,772	377,681,750	402,012,705	403,762,705
3430 Other Funds Debt Svc Ltd	4,299,828	21,581,604	-	21,581,604	28,677,611	28,677,611
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-
TOTAL AVAILABLE REVENUES	\$477,337,184	\$394,834,347	\$4,682,772	\$399,517,119	\$430,948,475	\$432,698,475

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	48,320,722	58,162,887	6,007,394	64,170,281	70,707,468	70,707,468
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3160 Temporary Appointments

3400 Other Funds Ltd	1,187,844	495,519	-	495,519	495,519	516,332
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3170 Overtime Payments

3400 Other Funds Ltd	892,694	468,870	-	468,870	468,870	488,563
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3180 Shift Differential

3400 Other Funds Ltd	79,053	70,730	-	70,730	70,730	73,700
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3190 All Other Differential

3400 Other Funds Ltd	1,205,508	65,866	-	65,866	65,866	68,632
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TOTAL SALARIES & WAGES

3400 Other Funds Ltd	51,685,821	59,263,872	6,007,394	65,271,266	71,808,453	71,854,695
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07/29/24**Page 7 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures****2:10 PM****BDV001A**

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
TOTAL SALARIES & WAGES	\$51,685,821	\$59,263,872	\$6,007,394	\$65,271,266	\$71,808,453	\$71,854,695
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	17,741	20,091	-	20,091	27,468	27,468
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	9,690,723	11,271,188	1,140,631	12,411,819	15,831,174	15,836,821
3221 Pension Obligation Bond						
3400 Other Funds Ltd	2,750,253	3,124,293	(211,669)	2,912,624	2,912,624	2,796,546
3230 Social Security Taxes						
3400 Other Funds Ltd	3,911,671	4,517,168	456,251	4,973,419	5,474,159	5,477,697
3240 Unemployment Assessments						
3400 Other Funds Ltd	85,207	33,030	-	33,030	33,030	34,416
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	63,637	233,117	-	233,117	283,863	283,964
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	12,869	17,441	-	17,441	16,022	16,022
3260 Mass Transit Tax						
3400 Other Funds Ltd	292,301	357,803	-	357,803	357,803	431,127
3270 Flexible Benefits						
3400 Other Funds Ltd	12,396,329	15,018,300	-	15,018,300	16,178,652	16,178,652

07/29/24

Page 8 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-000-00-00-00000

Oregon Liquor & Cannabis Comm

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3280 Other OPE						
3400 Other Funds Ltd	798	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	29,221,529	34,592,431	1,385,213	35,977,644	41,114,795	41,082,713
TOTAL OTHER PAYROLL EXPENSES	\$29,221,529	\$34,592,431	\$1,385,213	\$35,977,644	\$41,114,795	\$41,082,713
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(1,428,439)	-	(1,428,439)	(1,428,439)	(3,590,423)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(3,958)	-	(3,958)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(1,432,397)	-	(1,432,397)	(1,428,439)	(3,590,423)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,432,397)	-	(\$1,432,397)	(\$1,428,439)	(\$3,590,423)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	80,907,350	92,423,906	7,392,607	99,816,513	111,494,809	109,346,985
TOTAL PERSONAL SERVICES	\$80,907,350	\$92,423,906	\$7,392,607	\$99,816,513	\$111,494,809	\$109,346,985
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	333,050	615,794	-	615,794	615,794	633,451
4125 Out of State Travel						

07/29/24

Page 9 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3400 Other Funds Ltd	109,253	67,307	-	67,307	67,307	70,135
4150 Employee Training						
3400 Other Funds Ltd	106,004	298,395	-	298,395	298,395	313,641
4175 Office Expenses						
3400 Other Funds Ltd	21,525,658	20,020,846	-	20,020,846	20,020,846	23,686,180
4200 Telecommunications						
3400 Other Funds Ltd	1,995,334	1,938,707	-	1,938,707	1,938,707	2,022,746
4225 State Gov. Service Charges						
3010 Other Funds Cap Improve	-	6,012	-	6,012	6,012	-
3400 Other Funds Ltd	4,222,437	5,028,208	-	5,028,208	5,028,208	6,799,852
All Funds	4,222,437	5,034,220	-	5,034,220	5,034,220	6,799,852
4250 Data Processing						
3400 Other Funds Ltd	3,100,671	2,210,383	-	2,210,383	2,210,383	2,306,968
4275 Publicity and Publications						
3400 Other Funds Ltd	59,029	552,877	-	552,877	552,877	107,197
4300 Professional Services						
3020 Other Funds Cap Construct	20,425	-	-	-	-	-
3400 Other Funds Ltd	176,443,324	182,625,684	-	182,625,684	182,625,684	213,187,504
All Funds	176,463,749	182,625,684	-	182,625,684	182,625,684	213,187,504
4315 IT Professional Services						
3400 Other Funds Ltd	2,365,378	4,847,822	-	4,847,822	4,847,822	4,990,574

07/29/24

2:10 PM

Page 10 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
4325 Attorney General						
3400 Other Funds Ltd	947,794	1,184,262	-	1,184,262	1,184,262	1,459,721
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	66,051	110,940	-	110,940	110,940	115,599
4400 Dues and Subscriptions						
3400 Other Funds Ltd	27,849	30,536	-	30,536	30,536	31,816
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,642,546	2,088,738	-	2,088,738	2,088,738	2,176,464
4450 Fuels and Utilities						
3400 Other Funds Ltd	775,711	660,530	-	660,530	660,530	724,602
4475 Facilities Maintenance						
3010 Other Funds Cap Improve	35,215	-	-	-	-	-
3400 Other Funds Ltd	636,695	1,097,412	-	1,097,412	1,097,412	1,143,503
All Funds	671,910	1,097,412	-	1,097,412	1,097,412	1,143,503
4575 Agency Program Related S and S						
3400 Other Funds Ltd	731,057	620,756	-	620,756	620,756	637,168
4650 Other Services and Supplies						
3020 Other Funds Cap Construct	15,072,306	-	-	-	-	-
3400 Other Funds Ltd	690,691	5,675,718	-	5,675,718	5,675,718	4,238,354
All Funds	15,762,997	5,675,718	-	5,675,718	5,675,718	4,238,354
4700 Expendable Prop 250 - 5000						

07/29/24

Page 11 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	-	86,944	-	86,944	86,944	97,123
4715 IT Expendable Property						
3400 Other Funds Ltd	1,012,845	538,625	-	538,625	538,625	564,099
4990 S and S - BAM Analyst Adjustment						
3400 Other Funds Ltd	-	19,658,453	-	19,658,453	19,658,453	-
TOTAL SERVICES & SUPPLIES						
3010 Other Funds Cap Improve	35,215	6,012	-	6,012	6,012	-
3020 Other Funds Cap Construct	15,092,731	-	-	-	-	-
3400 Other Funds Ltd	216,791,377	249,958,937	-	249,958,937	249,958,937	265,306,697
TOTAL SERVICES & SUPPLIES	\$231,919,323	\$249,964,949	-	\$249,964,949	\$249,964,949	\$265,306,697

CAPITAL OUTLAY**5100 Office Furniture and Fixtures**

3400 Other Funds Ltd	40,872	54,885	-	54,885	54,885	26,451
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5150 Telecommunications Equipment

3400 Other Funds Ltd	56,999	-	-	-	-	-
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5200 Technical Equipment

3400 Other Funds Ltd	-	59,047	-	59,047	59,047	61,527
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5350 Industrial and Heavy Equipment

3400 Other Funds Ltd	55,930	3,210,942	-	3,210,942	3,210,942	26,392
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5400 Automotive and Aircraft

07/29/24

Page 12 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3400 Other Funds Ltd	909,537	545,133	-	545,133	545,133	131,847
5550 Data Processing Software						
3400 Other Funds Ltd	1,691,087	16,500,000	-	16,500,000	16,500,000	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	-	17,059	-	17,059	17,059	17,775
5650 Land Improvements						
3010 Other Funds Cap Improve	-	5,806	-	5,806	5,806	6,050
5700 Building Structures						
3010 Other Funds Cap Improve	214,008	241,947	-	241,947	241,947	252,109
3020 Other Funds Cap Construct	88,820,495	-	-	-	-	-
All Funds	89,034,503	241,947	-	241,947	241,947	252,109
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	41,541,822	-	-	-	-	-
3400 Other Funds Ltd	47,174	-	-	-	-	-
All Funds	41,588,996	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
3010 Other Funds Cap Improve	214,008	247,753	-	247,753	247,753	258,159
3020 Other Funds Cap Construct	130,362,317	-	-	-	-	-
3400 Other Funds Ltd	2,801,599	20,387,066	-	20,387,066	20,387,066	263,992
TOTAL CAPITAL OUTLAY	\$133,377,924	\$20,634,819	-	\$20,634,819	\$20,634,819	\$522,151

07/29/24

Page 13 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
DEBT SERVICE						
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	1,700,000	7,900,000	-	7,900,000	12,720,000	12,720,000
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	2,599,828	13,681,604	-	13,681,604	15,136,722	15,136,722
TOTAL DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	4,299,828	21,581,604	-	21,581,604	27,856,722	27,856,722
TOTAL DEBT SERVICE	\$4,299,828	\$21,581,604	-	\$21,581,604	\$27,856,722	\$27,856,722
EXPENDITURES						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	253,765	258,159
3020 Other Funds Cap Construct	145,455,048	-	-	-	-	-
3400 Other Funds Ltd	300,500,326	362,769,909	7,392,607	370,162,516	381,840,812	374,917,674
3430 Other Funds Debt Svc Ltd	4,299,828	21,581,604	-	21,581,604	27,856,722	27,856,722
TOTAL EXPENDITURES	\$450,504,425	\$384,605,278	\$7,392,607	\$391,997,885	\$409,951,299	\$403,032,555
ENDING BALANCE						
3010 Other Funds Cap Improve	-	-	-	-	4,394	-
3020 Other Funds Cap Construct	1,552,138	-	-	-	-	-
3400 Other Funds Ltd	24,099,541	10,229,069	(2,709,835)	7,519,234	20,171,893	28,845,031
3430 Other Funds Debt Svc Ltd	-	-	-	-	820,889	820,889
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-

07/29/24**Page 14 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures****2:10 PM****BDV001A**

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
TOTAL ENDING BALANCE	\$26,832,759	\$10,229,069	(\$2,709,835)	\$7,519,234	\$20,997,176	\$29,665,920
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	384	384	-	384	384	384
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	380.16	379.28	-	379.28	381.50	381.50

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Distilled Spirits Program****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
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REVENUE CATEGORIES**BOND SALES****0560 Dedicated Fund Oblig Bonds**

3400 Other Funds Ltd	-	16,500,000	-	16,500,000	11,761,657	11,761,657
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OTHER**0975 Other Revenues**

3430 Other Funds Debt Svc Ltd	4,299,828	-	-	-	-	-
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TRANSFERS IN**1010 Transfer In - Intrafund**

3400 Other Funds Ltd	37,174,245	46,479,260	1,198,440	47,677,700	47,703,621	47,703,621
3430 Other Funds Debt Svc Ltd	-	21,581,604	-	21,581,604	28,677,611	28,677,611
All Funds	37,174,245	68,060,864	1,198,440	69,259,304	76,381,232	76,381,232

REVENUES

3400 Other Funds Ltd	37,174,245	62,979,260	1,198,440	64,177,700	59,465,278	59,465,278
3430 Other Funds Debt Svc Ltd	4,299,828	21,581,604	-	21,581,604	28,677,611	28,677,611

TOTAL REVENUES	\$41,474,073	\$84,560,864	\$1,198,440	\$85,759,304	\$88,142,889	\$88,142,889
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AVAILABLE REVENUES

3400 Other Funds Ltd	37,174,245	62,979,260	1,198,440	64,177,700	59,465,278	59,465,278
3430 Other Funds Debt Svc Ltd	4,299,828	21,581,604	-	21,581,604	28,677,611	28,677,611

TOTAL AVAILABLE REVENUES	\$41,474,073	\$84,560,864	\$1,198,440	\$85,759,304	\$88,142,889	\$88,142,889
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**07/29/24
2:10 PM****Page 16 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A**

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	7,984,408	9,037,440	970,479	10,007,919	10,995,600	10,995,600
3160 Temporary Appointments						
3400 Other Funds Ltd	528,556	354,417	-	354,417	354,417	369,303
3170 Overtime Payments						
3400 Other Funds Ltd	367,211	223,106	-	223,106	223,106	232,476
3180 Shift Differential						
3400 Other Funds Ltd	40,251	2,580	-	2,580	2,580	2,688
3190 All Other Differential						
3400 Other Funds Ltd	375,809	9,291	-	9,291	9,291	9,681
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	9,296,235	9,626,834	970,479	10,597,313	11,584,994	11,609,748
TOTAL SALARIES & WAGES	\$9,296,235	\$9,626,834	\$970,479	\$10,597,313	\$11,584,994	\$11,609,748
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	3,757	4,028	-	4,028	5,400	5,400
3220 Public Employees' Retire Cont						

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-001-00-00-00000****Distilled Spirits Program**

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3400 Other Funds Ltd	1,533,781	1,779,388	184,268	1,963,656	2,494,321	2,496,512
3221 Pension Obligation Bond						
3400 Other Funds Ltd	477,474	489,566	(30,015)	459,551	459,551	440,409
3230 Social Security Taxes						
3400 Other Funds Ltd	705,695	736,446	73,708	810,154	886,237	888,131
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	6,887	-	6,887	6,887	7,176
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	11,224	37,008	-	37,008	44,913	44,952
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	2,934	3,496	-	3,496	3,150	3,150
3260 Mass Transit Tax						
3400 Other Funds Ltd	54,820	57,761	-	57,761	57,761	69,659
3270 Flexible Benefits						
3400 Other Funds Ltd	2,612,993	3,009,600	-	3,009,600	3,180,600	3,180,600
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	5,402,678	6,124,180	227,961	6,352,141	7,138,820	7,135,989
TOTAL OTHER PAYROLL EXPENSES	\$5,402,678	\$6,124,180	\$227,961	\$6,352,141	\$7,138,820	\$7,135,989
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

07/29/24

Page 18 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-001-00-00-00000

Distilled Spirits Program

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3400 Other Funds Ltd	-	(284,192)	-	(284,192)	(284,192)	(580,140)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	14,698,913	15,466,822	1,198,440	16,665,262	18,439,622	18,165,597
TOTAL PERSONAL SERVICES	\$14,698,913	\$15,466,822	\$1,198,440	\$16,665,262	\$18,439,622	\$18,165,597
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	61,848	61,449	-	61,449	61,449	64,030
4125 Out of State Travel						
3400 Other Funds Ltd	10,933	5,649	-	5,649	5,649	5,886
4150 Employee Training						
3400 Other Funds Ltd	3,680	5,431	-	5,431	5,431	5,660
4175 Office Expenses						
3400 Other Funds Ltd	20,191,806	18,878,121	-	18,878,121	18,878,121	22,370,556
4200 Telecommunications						
3400 Other Funds Ltd	1,030	67,857	-	67,857	67,857	70,707
4225 State Gov. Service Charges						
3400 Other Funds Ltd	73,397	98,641	-	98,641	98,641	254,295
4250 Data Processing						
3400 Other Funds Ltd	1,399	89,478	-	89,478	89,478	93,236
4275 Publicity and Publications						

07/29/24

Page 19 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-001-00-00-00000****Distilled Spirits Program**

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3400 Other Funds Ltd	2,239	19,053	-	19,053	19,053	19,853
4300 Professional Services						
3400 Other Funds Ltd	116,606	16,768	-	16,768	16,768	17,908
4315 IT Professional Services						
3400 Other Funds Ltd	463,936	5,732	-	5,732	5,732	6,122
4325 Attorney General						
3400 Other Funds Ltd	1,016	-	-	-	-	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	37,049	9,970	-	9,970	9,970	10,388
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	2,462	-	2,462	2,462	2,565
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	54,226	87,775	-	87,775	87,775	91,462
4450 Fuels and Utilities						
3400 Other Funds Ltd	295,517	246,191	-	246,191	246,191	270,072
4475 Facilities Maintenance						
3400 Other Funds Ltd	22,168	32,151	-	32,151	32,151	33,501
4575 Agency Program Related S and S						
3400 Other Funds Ltd	717,471	141,810	-	141,810	141,810	147,766
4650 Other Services and Supplies						
3400 Other Funds Ltd	294,972	5,306,332	-	5,306,332	5,306,332	3,846,951

07/29/24

Page 20 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Distilled Spirits Program****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
4715 IT Expendable Property						
3400 Other Funds Ltd	70,109	39,198	-	39,198	39,198	40,844
4990 S and S - BAM Analyst Adjustment						
3400 Other Funds Ltd	-	2,670,369	-	2,670,369	2,670,369	-
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	22,419,402	27,784,437	-	27,784,437	27,784,437	27,351,802
TOTAL SERVICES & SUPPLIES	\$22,419,402	\$27,784,437	-	\$27,784,437	\$27,784,437	\$27,351,802
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	55,930	3,210,942	-	3,210,942	3,210,942	26,392
5550 Data Processing Software						
3400 Other Funds Ltd	-	16,500,000	-	16,500,000	16,500,000	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	-	17,059	-	17,059	17,059	17,775
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	55,930	19,728,001	-	19,728,001	19,728,001	44,167
TOTAL CAPITAL OUTLAY	\$55,930	\$19,728,001	-	\$19,728,001	\$19,728,001	\$44,167
DEBT SERVICE						
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	1,700,000	7,900,000	-	7,900,000	12,720,000	12,720,000

07/29/24
2:10 PM

Page 21 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	2,599,828	13,681,604	-	13,681,604	15,136,722	15,136,722
TOTAL DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	4,299,828	21,581,604	-	21,581,604	27,856,722	27,856,722
TOTAL DEBT SERVICE	\$4,299,828	\$21,581,604	-	\$21,581,604	\$27,856,722	\$27,856,722
EXPENDITURES						
3400 Other Funds Ltd	37,174,245	62,979,260	1,198,440	64,177,700	65,952,060	45,561,566
3430 Other Funds Debt Svc Ltd	4,299,828	21,581,604	-	21,581,604	27,856,722	27,856,722
TOTAL EXPENDITURES	\$41,474,073	\$84,560,864	\$1,198,440	\$85,759,304	\$93,808,782	\$73,418,288
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	(6,486,782)	13,903,712
3430 Other Funds Debt Svc Ltd	-	-	-	-	820,889	820,889
TOTAL ENDING BALANCE	-	-	-	-	(\$5,665,893)	\$14,724,601
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	76	76	-	76	75	75
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	76.00	76.00	-	76.00	75.00	75.00

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	25,132,576	30,845,680	2,150,029	32,995,709	37,377,240	37,377,240
REVENUES						
3400 Other Funds Ltd	25,132,576	30,845,680	2,150,029	32,995,709	37,377,240	37,377,240
AVAILABLE REVENUES						
3400 Other Funds Ltd	25,132,576	30,845,680	2,150,029	32,995,709	37,377,240	37,377,240
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	13,649,947	17,108,634	1,758,227	18,866,861	21,089,868	21,089,868
3160 Temporary Appointments						
3400 Other Funds Ltd	188,207	133,435	-	133,435	133,435	139,040
3170 Overtime Payments						
3400 Other Funds Ltd	142,535	111,803	-	111,803	111,803	116,499
3180 Shift Differential						
3400 Other Funds Ltd	35,875	64,980	-	64,980	64,980	67,709
3190 All Other Differential						
3400 Other Funds Ltd	337,527	43,679	-	43,679	43,679	45,514

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-002-00-00-00000****Public Safety Services Program**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	14,354,091	17,462,531	1,758,227	19,220,758	21,443,765	21,458,630
TOTAL SALARIES & WAGES	\$14,354,091	\$17,462,531	\$1,758,227	\$19,220,758	\$21,443,765	\$21,458,630
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	5,174	5,850	-	5,850	7,992	7,992
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	2,801,901	3,325,447	333,841	3,659,288	4,733,037	4,735,093
3221 Pension Obligation Bond						
3400 Other Funds Ltd	761,939	934,424	(75,575)	858,849	858,849	835,687
3230 Social Security Taxes						
3400 Other Funds Ltd	1,091,158	1,335,887	133,536	1,469,423	1,640,436	1,641,574
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	10,431	-	10,431	10,431	10,869
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	17,526	69,224	-	69,224	85,236	85,273
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	3,497	5,080	-	5,080	4,662	4,662
3260 Mass Transit Tax						
3400 Other Funds Ltd	73,196	106,934	-	106,934	106,934	128,751

07/29/24

Page 24 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm

Agency Number: 84500

**Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Public Safety Services Program**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-002-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3270 Flexible Benefits						
3400 Other Funds Ltd	3,289,649	4,375,800	-	4,375,800	4,707,288	4,707,288
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	8,044,040	10,169,077	391,802	10,560,879	12,154,865	12,157,189
TOTAL OTHER PAYROLL EXPENSES	\$8,044,040	\$10,169,077	\$391,802	\$10,560,879	\$12,154,865	\$12,157,189
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(422,548)	-	(422,548)	(422,548)	(1,072,189)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	22,398,131	27,209,060	2,150,029	29,359,089	33,176,082	32,543,630
TOTAL PERSONAL SERVICES	\$22,398,131	\$27,209,060	\$2,150,029	\$29,359,089	\$33,176,082	\$32,543,630
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	53,395	262,428	-	262,428	262,428	265,244
4125 Out of State Travel						
3400 Other Funds Ltd	15,083	14,141	-	14,141	14,141	14,735
4150 Employee Training						
3400 Other Funds Ltd	37,750	103,965	-	103,965	103,965	111,043
4175 Office Expenses						
3400 Other Funds Ltd	251,831	362,885	-	362,885	362,885	424,129

07/29/24
2:10 PM

Page 25 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-002-00-00-00000****Public Safety Services Program**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
4200 Telecommunications						
3400 Other Funds Ltd	651,587	1,105,577	-	1,105,577	1,105,577	1,154,623
4225 State Gov. Service Charges						
3400 Other Funds Ltd	107,612	149,257	-	149,257	149,257	383,131
4250 Data Processing						
3400 Other Funds Ltd	851	58,940	-	58,940	58,940	65,166
4275 Publicity and Publications						
3400 Other Funds Ltd	24,847	68,269	-	68,269	68,269	71,136
4300 Professional Services						
3400 Other Funds Ltd	388,123	386,304	-	386,304	386,304	412,573
4315 IT Professional Services						
3400 Other Funds Ltd	48,555	63,035	-	63,035	63,035	67,322
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	4,479	9,745	-	9,745	9,745	10,155
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,325	10,332	-	10,332	10,332	10,765
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	849,686	834,555	-	834,555	834,555	869,606
4450 Fuels and Utilities						
3400 Other Funds Ltd	21,929	25,196	-	25,196	25,196	27,640
4475 Facilities Maintenance						

07/29/24

Page 26 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-002-00-00-00000****Public Safety Services Program**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	79,712	20,189	-	20,189	20,189	21,037
4575 Agency Program Related S and S						
3400 Other Funds Ltd	60,880	46,438	-	46,438	46,438	48,389
4650 Other Services and Supplies						
3400 Other Funds Ltd	5,100	29,804	-	29,804	29,804	37,558
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	-	-	-	-	6,527
4715 IT Expendable Property						
3400 Other Funds Ltd	131,700	37,398	-	37,398	37,398	41,820
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	2,734,445	3,588,458	-	3,588,458	3,588,458	4,042,599
TOTAL SERVICES & SUPPLIES	\$2,734,445	\$3,588,458	-	\$3,588,458	\$3,588,458	\$4,042,599
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	8,045	-	8,045	8,045	8,383
5200 Technical Equipment						
3400 Other Funds Ltd	-	40,117	-	40,117	40,117	41,802
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	-	48,162	-	48,162	48,162	50,185
TOTAL CAPITAL OUTLAY	-	\$48,162	-	\$48,162	\$48,162	\$50,185

07/29/24

Page 27 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Public Safety Services Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-002-00-00-00000

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
EXPENDITURES						
3400 Other Funds Ltd	25,132,576	30,845,680	2,150,029	32,995,709	36,812,702	36,636,414
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	564,538	740,826
TOTAL ENDING BALANCE	-	-	-	-	\$564,538	\$740,826
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	116	114	-	114	113	113
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	113.58	110.50	-	110.50	111.00	111.00

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
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REVENUE CATEGORIES

OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	23,496	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	27,954,533	29,519,192	1,334,303	30,853,495	35,877,227	35,877,227
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	7,517,394	7,364,725	571,844	7,936,569	6,889,874	6,889,874
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	35,471,927	36,883,917	1,906,147	38,790,064	42,767,101	42,767,101
TOTAL TRANSFERS IN	\$35,471,927	\$36,883,917	\$1,906,147	\$38,790,064	\$42,767,101	\$42,767,101

REVENUES						
3400 Other Funds Ltd	35,495,423	36,883,917	1,906,147	38,790,064	42,767,101	42,767,101

AVAILABLE REVENUES						
3400 Other Funds Ltd	35,495,423	36,883,917	1,906,147	38,790,064	42,767,101	42,767,101

EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-003-00-00-00000****Administration and Support**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	14,987,354	16,712,772	1,560,309	18,273,081	19,919,712	19,919,712
3160 Temporary Appointments						
3400 Other Funds Ltd	62,669	7,667	-	7,667	7,667	7,989
3170 Overtime Payments						
3400 Other Funds Ltd	206,965	51,197	-	51,197	51,197	53,348
3180 Shift Differential						
3400 Other Funds Ltd	1,617	3,170	-	3,170	3,170	3,303
3190 All Other Differential						
3400 Other Funds Ltd	225,900	12,896	-	12,896	12,896	13,437
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	15,484,505	16,787,702	1,560,309	18,348,011	19,994,642	19,997,789
TOTAL SALARIES & WAGES	\$15,484,505	\$16,787,702	\$1,560,309	\$18,348,011	\$19,994,642	\$19,997,789
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	4,224	4,775	-	4,775	6,660	6,660
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	2,846,965	3,213,639	296,262	3,509,901	4,431,647	4,432,275
3221 Pension Obligation Bond						
3400 Other Funds Ltd	831,761	900,565	(68,928)	831,637	831,637	783,792
3230 Social Security Taxes						

07/29/24

2:10 PM

Page 30 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

BDV001A

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	1,163,279	1,267,736	118,504	1,386,240	1,510,435	1,510,675
3240 Unemployment Assessments						
3400 Other Funds Ltd	85,207	14,729	-	14,729	14,729	15,347
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	18,522	65,342	-	65,342	78,578	78,589
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	3,280	4,145	-	4,145	3,884	3,884
3260 Mass Transit Tax						
3400 Other Funds Ltd	92,690	102,298	-	102,298	102,298	119,986
3270 Flexible Benefits						
3400 Other Funds Ltd	3,238,032	3,568,950	-	3,568,950	3,922,740	3,922,740
3280 Other OPE						
3400 Other Funds Ltd	798	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	8,284,758	9,142,179	345,838	9,488,017	10,902,608	10,873,948
TOTAL OTHER PAYROLL EXPENSES	\$8,284,758	\$9,142,179	\$345,838	\$9,488,017	\$10,902,608	\$10,873,948
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(344,023)	-	(344,023)	(344,023)	(998,841)
3465 Reconciliation Adjustment						

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	-	(4,140)	-	(4,140)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(348,163)	-	(348,163)	(344,023)	(998,841)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$348,163)	-	(\$348,163)	(\$344,023)	(\$998,841)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	23,769,263	25,581,718	1,906,147	27,487,865	30,553,227	29,872,896
TOTAL PERSONAL SERVICES	\$23,769,263	\$25,581,718	\$1,906,147	\$27,487,865	\$30,553,227	\$29,872,896
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	129,317	113,538	-	113,538	113,538	118,306
4125 Out of State Travel						
3400 Other Funds Ltd	75,707	30,290	-	30,290	30,290	31,563
4150 Employee Training						
3400 Other Funds Ltd	47,260	79,091	-	79,091	79,091	82,413
4175 Office Expenses						
3400 Other Funds Ltd	420,456	530,607	-	530,607	530,607	590,257
4200 Telecommunications						
3400 Other Funds Ltd	638,371	137,555	-	137,555	137,555	143,333
4225 State Gov. Service Charges						
3400 Other Funds Ltd	3,955,173	4,655,231	-	4,655,231	4,655,231	5,813,199

07/29/24
2:10 PM

Page 32 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Administration and Support****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
4250 Data Processing						
3400 Other Funds Ltd	247,986	887,923	-	887,923	887,923	925,215
4275 Publicity and Publications						
3400 Other Funds Ltd	31,825	12,174	-	12,174	12,174	12,686
4300 Professional Services						
3400 Other Funds Ltd	346,468	163,113	-	163,113	163,113	174,205
4315 IT Professional Services						
3400 Other Funds Ltd	1,493,832	1,922,346	-	1,922,346	1,922,346	1,866,165
4325 Attorney General						
3400 Other Funds Ltd	520,729	651,165	-	651,165	651,165	802,626
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	24,407	8,637	-	8,637	8,637	9,000
4400 Dues and Subscriptions						
3400 Other Funds Ltd	6,464	14,361	-	14,361	14,361	14,964
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	13,607	246,461	-	246,461	246,461	256,812
4450 Fuels and Utilities						
3400 Other Funds Ltd	425,312	389,143	-	389,143	389,143	426,890
4475 Facilities Maintenance						
3400 Other Funds Ltd	455,895	239,181	-	239,181	239,181	249,226
4575 Agency Program Related S and S						

07/29/24
2:10 PM

Page 33 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	1,776	14,689	-	14,689	14,689	15,306
4650 Other Services and Supplies						
3400 Other Funds Ltd	242,243	209,914	-	209,914	209,914	218,731
4715 IT Expendable Property						
3400 Other Funds Ltd	731,822	445,200	-	445,200	445,200	463,899
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	9,808,650	10,750,619	-	10,750,619	10,750,619	12,214,796
TOTAL SERVICES & SUPPLIES	\$9,808,650	\$10,750,619	-	\$10,750,619	\$10,750,619	\$12,214,796
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	5,550	21,117	-	21,117	21,117	9,708
5200 Technical Equipment						
3400 Other Funds Ltd	-	18,930	-	18,930	18,930	19,725
5400 Automotive and Aircraft						
3400 Other Funds Ltd	565,403	511,533	-	511,533	511,533	131,847
5550 Data Processing Software						
3400 Other Funds Ltd	1,346,557	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	1,917,510	551,580	-	551,580	551,580	161,280
TOTAL CAPITAL OUTLAY	\$1,917,510	\$551,580	-	\$551,580	\$551,580	\$161,280

07/29/24
2:10 PM

Page 34 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
EXPENDITURES						
3400 Other Funds Ltd	35,495,423	36,883,917	1,906,147	38,790,064	41,855,426	42,248,972
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	911,675	518,129
TOTAL ENDING BALANCE	-	-	-	-	\$911,675	\$518,129
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	91	91	-	91	93	93
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	90.33	90.14	-	90.14	92.50	92.50

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	14,125,358	6,197,559	-	6,197,559	4,363,660	4,363,660
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	1,400,333	-	1,400,333	3,339,236	3,339,236
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	14,125,358	7,597,892	-	7,597,892	7,702,896	7,702,896
TOTAL BEGINNING BALANCE	\$14,125,358	\$7,597,892	-	\$7,597,892	\$7,702,896	\$7,702,896
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	32,716,290	32,341,206	-	32,341,206	39,221,825	39,221,825
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	383,254	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	18,137	-	-	-	-	-
REVENUES						
3400 Other Funds Ltd	33,117,681	32,341,206	-	32,341,206	39,221,825	39,221,825

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Recreational Marijuana Program****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(5,889,918)	(5,770,836)	(446,038)	(6,216,874)	(6,216,874)	(6,216,874)
2603 Tsfr To Agriculture, Dept of						
3400 Other Funds Ltd	(793,072)	(2,599,681)	-	(2,599,681)	(2,859,247)	(1,109,247)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(6,682,990)	(8,370,517)	(446,038)	(8,816,555)	(9,076,121)	(7,326,121)
TOTAL TRANSFERS OUT	(\$6,682,990)	(\$8,370,517)	(\$446,038)	(\$8,816,555)	(\$9,076,121)	(\$7,326,121)

AVAILABLE REVENUES

3400 Other Funds Ltd	40,560,049	31,568,581	(446,038)	31,122,543	37,848,600	39,598,600
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EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	9,985,522	12,290,001	1,385,939	13,675,940	15,213,624	15,213,624
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3160 Temporary Appointments

3400 Other Funds Ltd	408,412	-	-	-	-	-
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3170 Overtime Payments

3400 Other Funds Ltd	156,457	82,764	-	82,764	82,764	86,240
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3180 Shift Differential**07/29/24
2:10 PM****Page 37 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A**

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Recreational Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	1,243	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	225,272	-	-	-	-	-
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	10,776,906	12,372,765	1,385,939	13,758,704	15,296,388	15,299,864
TOTAL SALARIES & WAGES	\$10,776,906	\$12,372,765	\$1,385,939	\$13,758,704	\$15,296,388	\$15,299,864
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	3,907	4,325	-	4,325	5,904	5,904
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	2,153,934	2,374,324	263,139	2,637,463	3,397,334	3,398,106
3221 Pension Obligation Bond						
3400 Other Funds Ltd	583,744	640,440	(27,232)	613,208	613,208	599,850
3230 Social Security Taxes						
3400 Other Funds Ltd	817,405	946,521	105,254	1,051,775	1,170,170	1,170,436
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	213	-	213	213	222
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	14,299	49,488	-	49,488	61,184	61,198
3250 Worker's Comp. Assess. (WCD)						

07/29/24
2:10 PM

Page 38 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-004-00-00-00000****Recreational Marijuana Program**

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3400 Other Funds Ltd	2,686	3,754	-	3,754	3,444	3,444
3260 Mass Transit Tax						
3400 Other Funds Ltd	60,949	72,726	-	72,726	72,726	91,799
3270 Flexible Benefits						
3400 Other Funds Ltd	2,775,960	3,232,350	-	3,232,350	3,477,456	3,477,456
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	6,412,884	7,324,141	341,161	7,665,302	8,801,639	8,808,415
TOTAL OTHER PAYROLL EXPENSES	\$6,412,884	\$7,324,141	\$341,161	\$7,665,302	\$8,801,639	\$8,808,415
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(299,150)	-	(299,150)	(299,150)	(764,820)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	182	-	182	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(298,968)	-	(298,968)	(299,150)	(764,820)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$298,968)	-	(\$298,968)	(\$299,150)	(\$764,820)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	17,189,790	19,397,938	1,727,100	21,125,038	23,798,877	23,343,459
TOTAL PERSONAL SERVICES	\$17,189,790	\$19,397,938	\$1,727,100	\$21,125,038	\$23,798,877	\$23,343,459

SERVICES & SUPPLIES

07/29/24

Page 39 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Recreational Marijuana Program****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
4100 Instate Travel						
3400 Other Funds Ltd	75,816	125,735	-	125,735	125,735	131,016
4125 Out of State Travel						
3400 Other Funds Ltd	7,119	17,227	-	17,227	17,227	17,951
4150 Employee Training						
3400 Other Funds Ltd	17,175	109,908	-	109,908	109,908	114,525
4175 Office Expenses						
3400 Other Funds Ltd	640,232	223,286	-	223,286	223,286	265,908
4200 Telecommunications						
3400 Other Funds Ltd	432,197	435,990	-	435,990	435,990	454,302
4225 State Gov. Service Charges						
3400 Other Funds Ltd	64,909	103,834	-	103,834	103,834	278,027
4250 Data Processing						
3400 Other Funds Ltd	2,821,355	138,796	-	138,796	138,796	144,625
4275 Publicity and Publications						
3400 Other Funds Ltd	118	453,381	-	453,381	453,381	3,522
4300 Professional Services						
3400 Other Funds Ltd	99,349	486,923	-	486,923	486,923	520,033
4315 IT Professional Services						
3400 Other Funds Ltd	359,055	2,856,709	-	2,856,709	2,856,709	3,050,965
4325 Attorney General						

07/29/24
2:10 PM

Page 40 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-004-00-00-00000****Recreational Marijuana Program**

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3400 Other Funds Ltd	425,928	533,097	-	533,097	533,097	657,095
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	116	81,009	-	81,009	81,009	84,411
4400 Dues and Subscriptions						
3400 Other Funds Ltd	20,060	3,381	-	3,381	3,381	3,522
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	478,595	752,968	-	752,968	752,968	784,592
4450 Fuels and Utilities						
3400 Other Funds Ltd	22,861	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	55,112	805,891	-	805,891	805,891	839,739
4575 Agency Program Related S and S						
3400 Other Funds Ltd	113,728	417,819	-	417,819	417,819	425,707
4650 Other Services and Supplies						
3400 Other Funds Ltd	120,911	97,932	-	97,932	97,932	102,045
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	86,944	-	86,944	86,944	90,596
4715 IT Expendable Property						
3400 Other Funds Ltd	68,474	16,829	-	16,829	16,829	17,536
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	5,823,110	7,747,659	-	7,747,659	7,747,659	7,986,117

07/29/24

Page 41 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-004-00-00-00000****Recreational Marijuana Program**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
TOTAL SERVICES & SUPPLIES	\$5,823,110	\$7,747,659	-	\$7,747,659	\$7,747,659	\$7,986,117
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	35,322	25,723	-	25,723	25,723	8,360
5150 Telecommunications Equipment						
3400 Other Funds Ltd	56,999	-	-	-	-	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	344,134	33,600	-	33,600	33,600	-
5550 Data Processing Software						
3400 Other Funds Ltd	344,530	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	47,174	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	828,159	59,323	-	59,323	59,323	8,360
TOTAL CAPITAL OUTLAY	\$828,159	\$59,323	-	\$59,323	\$59,323	\$8,360
EXPENDITURES						
3400 Other Funds Ltd	23,841,059	27,204,920	1,727,100	28,932,020	31,605,859	31,337,936
ENDING BALANCE						
3400 Other Funds Ltd	16,718,990	4,363,661	(2,173,138)	2,190,523	6,242,741	8,260,664
TOTAL ENDING BALANCE	\$16,718,990	\$4,363,661	(\$2,173,138)	\$2,190,523	\$6,242,741	\$8,260,664

07/29/24

Page 42 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Recreational Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	80	82	-	82	82	82
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	79.25	81.64	-	81.64	82.00	82.00

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	175,304,852	198,560,000	-	198,560,000	212,062,080	212,062,080
REVENUES						
3400 Other Funds Ltd	175,304,852	198,560,000	-	198,560,000	212,062,080	212,062,080
AVAILABLE REVENUES						
3400 Other Funds Ltd	175,304,852	198,560,000	-	198,560,000	212,062,080	212,062,080
EXPENDITURES						
SERVICES & SUPPLIES						
4300 Professional Services						
3400 Other Funds Ltd	175,471,231	181,571,916	-	181,571,916	181,571,916	212,062,080
4575 Agency Program Related S and S						
3400 Other Funds Ltd	(166,378)	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	(1)	-	-	-	-	-
4990 S and S - BAM Analyst Adjustment						
3400 Other Funds Ltd	-	16,988,084	-	16,988,084	16,988,084	-
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	175,304,852	198,560,000	-	198,560,000	198,560,000	212,062,080

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Agents Compensation Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-005-00-00-00000

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
TOTAL SERVICES & SUPPLIES	\$175,304,852	\$198,560,000	-	\$198,560,000	\$198,560,000	\$212,062,080
EXPENDITURES						
3400 Other Funds Ltd	175,304,852	198,560,000	-	198,560,000	198,560,000	212,062,080
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	13,502,080	-
TOTAL ENDING BALANCE	-	-	-	-	\$13,502,080	-

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Medical Marijuana Program****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	5,188,508	219,130	-	219,130	4,365,408	4,365,408
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	4,508,299	-	4,508,299	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	5,188,508	4,727,429	-	4,727,429	4,365,408	4,365,408
TOTAL BEGINNING BALANCE	\$5,188,508	\$4,727,429	-	\$4,727,429	\$4,365,408	\$4,365,408
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	16,084	-	-	-	-	-
TRANSFERS IN						
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	7,000,000	7,000,000	-	7,000,000	7,000,000	7,000,000
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	-	528,000	-	528,000	300,000	300,000
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	7,000,000	7,528,000	-	7,528,000	7,300,000	7,300,000
TOTAL TRANSFERS IN	\$7,000,000	\$7,528,000	-	\$7,528,000	\$7,300,000	\$7,300,000

07/29/24
2:10 PM

Page 46 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Medical Marijuana Program****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
REVENUES						
3400 Other Funds Ltd	7,016,084	7,528,000	-	7,528,000	7,300,000	7,300,000
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(1,627,476)	(1,593,889)	(125,806)	(1,719,695)	(673,000)	(673,000)
AVAILABLE REVENUES						
3400 Other Funds Ltd	10,577,116	10,661,540	(125,806)	10,535,734	10,992,408	10,992,408
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	1,713,491	3,014,040	332,440	3,346,480	3,488,664	3,488,664
3170 Overtime Payments						
3400 Other Funds Ltd	19,526	-	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	67	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	41,000	-	-	-	-	-
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	1,774,084	3,014,040	332,440	3,346,480	3,488,664	3,488,664

**07/29/24
2:10 PM****Page 47 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A**

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-006-00-00-00000****Medical Marijuana Program**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
TOTAL SALARIES & WAGES	\$1,774,084	\$3,014,040	\$332,440	\$3,346,480	\$3,488,664	\$3,488,664
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	679	1,113	-	1,113	1,512	1,512
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	354,142	578,390	63,121	641,511	774,835	774,835
3221 Pension Obligation Bond						
3400 Other Funds Ltd	95,335	159,298	(9,919)	149,379	149,379	136,808
3230 Social Security Taxes						
3400 Other Funds Ltd	134,134	230,578	25,249	255,827	266,881	266,881
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	770	-	770	770	802
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	2,066	12,055	-	12,055	13,952	13,952
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	472	966	-	966	882	882
3260 Mass Transit Tax						
3400 Other Funds Ltd	10,646	18,084	-	18,084	18,084	20,932
3270 Flexible Benefits						
3400 Other Funds Ltd	479,695	831,600	-	831,600	890,568	890,568

07/29/24

Page 48 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-006-00-00-00000****Medical Marijuana Program**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,077,169	1,832,854	78,451	1,911,305	2,116,863	2,107,172
TOTAL OTHER PAYROLL EXPENSES	\$1,077,169	\$1,832,854	\$78,451	\$1,911,305	\$2,116,863	\$2,107,172
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(78,526)	-	(78,526)	(78,526)	(174,433)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	2,851,253	4,768,368	410,891	5,179,259	5,527,001	5,421,403
TOTAL PERSONAL SERVICES	\$2,851,253	\$4,768,368	\$410,891	\$5,179,259	\$5,527,001	\$5,421,403
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	12,674	52,644	-	52,644	52,644	54,855
4125 Out of State Travel						
3400 Other Funds Ltd	411	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	139	-	-	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	7,833	25,947	-	25,947	25,947	35,330
4200 Telecommunications						
3400 Other Funds Ltd	272,149	191,728	-	191,728	191,728	199,781

07/29/24

Page 49 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-006-00-00-00000****Medical Marijuana Program**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
4225 State Gov. Service Charges						
3400 Other Funds Ltd	21,346	21,245	-	21,245	21,245	71,200
4250 Data Processing						
3400 Other Funds Ltd	29,080	1,035,246	-	1,035,246	1,035,246	1,078,726
4300 Professional Services						
3400 Other Funds Ltd	973	660	-	660	660	705
4325 Attorney General						
3400 Other Funds Ltd	121	-	-	-	-	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	1,579	-	1,579	1,579	1,645
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	246,432	166,979	-	166,979	166,979	173,992
4450 Fuels and Utilities						
3400 Other Funds Ltd	10,092	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	21,326	-	-	-	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	3,580	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	27,336	31,736	-	31,736	31,736	33,069
4715 IT Expendable Property						

07/29/24

Page 50 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3400 Other Funds Ltd	10,740	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	664,232	1,527,764	-	1,527,764	1,527,764	1,649,303
TOTAL SERVICES & SUPPLIES	\$664,232	\$1,527,764	-	\$1,527,764	\$1,527,764	\$1,649,303
EXPENDITURES						
3400 Other Funds Ltd	3,515,485	6,296,132	410,891	6,707,023	7,054,765	7,070,706
ENDING BALANCE						
3400 Other Funds Ltd	7,061,631	4,365,408	(536,697)	3,828,711	3,937,643	3,921,702
TOTAL ENDING BALANCE	\$7,061,631	\$4,365,408	(\$536,697)	\$3,828,711	\$3,937,643	\$3,921,702
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	21	21	-	21	21	21
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	21.00	21.00	-	21.00	21.00	21.00

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
REVENUES						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
AVAILABLE REVENUES						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3010 Other Funds Cap Improve	-	6,012	-	6,012	6,012	-
4475 Facilities Maintenance						
3010 Other Funds Cap Improve	35,215	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3010 Other Funds Cap Improve	35,215	6,012	-	6,012	6,012	-
TOTAL SERVICES & SUPPLIES	\$35,215	\$6,012	-	\$6,012	\$6,012	-
CAPITAL OUTLAY						
5650 Land Improvements						
3010 Other Funds Cap Improve	-	5,806	-	5,806	5,806	6,050

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
5700 Building Structures						
3010 Other Funds Cap Improve	214,008	241,947	-	241,947	241,947	252,109
TOTAL CAPITAL OUTLAY						
3010 Other Funds Cap Improve	214,008	247,753	-	247,753	247,753	258,159
TOTAL CAPITAL OUTLAY	\$214,008	\$247,753	-	\$247,753	\$247,753	\$258,159
EXPENDITURES						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	253,765	258,159
ENDING BALANCE						
3010 Other Funds Cap Improve	-	-	-	-	4,394	-
TOTAL ENDING BALANCE	-	-	-	-	\$4,394	-

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
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REVENUE CATEGORIES

BOND SALES

0560 Dedicated Fund Oblig Bonds

3020 Other Funds Cap Construct	145,455,048	-	-	-	-	-
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INTEREST EARNINGS

0605 Interest Income

3020 Other Funds Cap Construct	1,552,138	-	-	-	-	-
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	36,686	-	-	-	-	-
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REVENUES

3020 Other Funds Cap Construct	147,007,186	-	-	-	-	-
3400 Other Funds Ltd	36,686	-	-	-	-	-

TOTAL REVENUES	\$147,043,872	-	-	-	-	-
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AVAILABLE REVENUES

3020 Other Funds Cap Construct	147,007,186	-	-	-	-	-
3400 Other Funds Ltd	36,686	-	-	-	-	-

TOTAL AVAILABLE REVENUES	\$147,043,872	-	-	-	-	-
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EXPENDITURES

SERVICES & SUPPLIES

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-089-00-00-00000****Capital Construction**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
4175 Office Expenses						
3400 Other Funds Ltd	13,500	-	-	-	-	-
4300 Professional Services						
3020 Other Funds Cap Construct	20,425	-	-	-	-	-
3400 Other Funds Ltd	20,574	-	-	-	-	-
All Funds	40,999	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	2,482	-	-	-	-	-
4650 Other Services and Supplies						
3020 Other Funds Cap Construct	15,072,306	-	-	-	-	-
3400 Other Funds Ltd	130	-	-	-	-	-
All Funds	15,072,436	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3020 Other Funds Cap Construct	15,092,731	-	-	-	-	-
3400 Other Funds Ltd	36,686	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$15,129,417	-	-	-	-	-
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construct	88,820,495	-	-	-	-	-
5900 Other Capital Outlay						

07/29/24

Page 55 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures

2:10 PM

BDV001A

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Capital Construction

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-089-00-00-00000

DESCRIPTION	2021-23 Actuals	2023-25 Leg Adopted Budget	2023-25 Emergency Boards	2023-25 Leg Approved Budget	2025-27 Base Budget	2025-27 Current Service Level
3020 Other Funds Cap Construct	41,541,822	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
3020 Other Funds Cap Construct	130,362,317	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$130,362,317	-	-	-	-	-
EXPENDITURES						
3020 Other Funds Cap Construct	145,455,048	-	-	-	-	-
3400 Other Funds Ltd	36,686	-	-	-	-	-
TOTAL EXPENDITURES	\$145,491,734	-	-	-	-	-
ENDING BALANCE						
3020 Other Funds Cap Construct	1,552,138	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$1,552,138	-	-	-	-	-

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-990-00-00-00000****Agency-Wide Consolidation**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
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BEGINNING BALANCE**0025 Beginning Balance**

3400 Other Funds Ltd	318,920	1,500,000	-	1,500,000	1,500,000	1,500,000
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-
All Funds	1,500,000	1,500,000	-	1,500,000	1,500,000	1,500,000

REVENUE CATEGORIES**TAXES****0185 Privilege Taxes**

3400 Other Funds Ltd	28,176,022	30,585,160	-	30,585,160	28,380,452	28,380,452
8800 General Fund Revenue	10,698,315	11,592,059	-	11,592,059	10,733,292	10,733,292
All Funds	38,874,337	42,177,219	-	42,177,219	39,113,744	39,113,744

LICENSES AND FEES**0205 Business Lic and Fees**

3400 Other Funds Ltd	7,430,315	7,924,023	-	7,924,023	7,924,023	7,924,023
8800 General Fund Revenue	9,456,765	10,085,121	-	10,085,121	10,085,121	10,085,121
All Funds	16,887,080	18,009,144	-	18,009,144	18,009,144	18,009,144

FINES, RENTS AND ROYALTIES**0505 Fines and Forfeitures**

3400 Other Funds Ltd	205,143	-	-	-	-	-
8800 General Fund Revenue	261,092	-	-	-	-	-
All Funds	466,235	-	-	-	-	-

07/29/24**Page 57 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures****2:10 PM****BDV001A**

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Agency-Wide Consolidation****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-990-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	-	440,000	-	440,000	440,000	440,000
8800 General Fund Revenue	-	560,000	-	560,000	560,000	560,000
All Funds	-	1,000,000	-	1,000,000	1,000,000	1,000,000
0710 Liquor Sales						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
3400 Other Funds Ltd	1,347,982,255	1,562,298,694	2,622,352	1,564,921,046	1,002,285,468	1,002,285,468
8800 General Fund Revenue	339,568,947	401,822,146	(2,622,352)	399,199,794	769,491,619	769,491,619
All Funds	1,687,800,425	1,964,374,605	-	1,964,374,605	1,772,035,246	1,772,035,246
TOTAL SALES INCOME						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
3400 Other Funds Ltd	1,347,982,255	1,562,738,694	2,622,352	1,565,361,046	1,002,725,468	1,002,725,468
8800 General Fund Revenue	339,568,947	402,382,146	(2,622,352)	399,759,794	770,051,619	770,051,619
TOTAL SALES INCOME	\$1,687,800,425	\$1,965,374,605	-	\$1,965,374,605	\$1,773,035,246	\$1,773,035,246
COST OF GOODS SOLD						
0755 Liquor Cost of Goods Sold						
3400 Other Funds Ltd	(828,567,381)	(950,714,284)	-	(950,714,284)	(406,524,869)	(406,524,869)
8800 General Fund Revenue	-	(22,237,180)	-	(22,237,180)	(494,146,659)	(494,146,659)
All Funds	(828,567,381)	(972,951,464)	-	(972,951,464)	(900,671,528)	(900,671,528)

**07/29/24
2:10 PM****Page 58 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A**

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Agency-Wide Consolidation

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-990-00-00-00000

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
0760 Cost of Goods Sold						
3400 Other Funds Ltd	(17,508,211)	(19,643,746)	-	(19,643,746)	(17,720,352)	(17,720,352)
TOTAL COST OF GOODS SOLD						
3400 Other Funds Ltd	(846,075,592)	(970,358,030)	-	(970,358,030)	(424,245,221)	(424,245,221)
8800 General Fund Revenue	-	(22,237,180)	-	(22,237,180)	(494,146,659)	(494,146,659)
TOTAL COST OF GOODS SOLD	(\$846,075,592)	(\$992,595,210)	-	(\$992,595,210)	(\$918,391,880)	(\$918,391,880)
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,396,070	-	-	-	-	-
8800 General Fund Revenue	1,776,816	-	-	-	-	-
All Funds	3,172,886	-	-	-	-	-
TRANSFERS IN						
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	818,376	-	-	-	-	-
8800 General Fund Revenue	1,041,570	-	-	-	-	-
All Funds	1,859,946	-	-	-	-	-
REVENUES						
3010 Other Funds Cap Improve	249,223	253,765	-	253,765	258,159	258,159
3400 Other Funds Ltd	539,932,589	630,889,847	2,622,352	633,512,199	614,784,722	614,784,722
8800 General Fund Revenue	362,803,505	401,822,146	(2,622,352)	399,199,794	296,723,373	296,723,373

07/29/24
2:10 PM

Page 59 of 61

BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Agency-Wide Consolidation****Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-990-00-00-00000**

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
TOTAL REVENUES	\$902,985,317	\$1,032,965,758	-	\$1,032,965,758	\$911,766,254	\$911,766,254
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3010 Other Funds Cap Improve	(249,223)	(253,765)	-	(253,765)	(258,159)	(258,159)
3400 Other Funds Ltd	(265,602,892)	(326,985,736)	(4,682,772)	(331,668,508)	(361,697,779)	(361,697,779)
All Funds	(265,852,115)	(327,239,501)	(4,682,772)	(331,922,273)	(361,955,938)	(361,955,938)
2050 Transfer to Other						
3400 Other Funds Ltd	(666,069)	(777,009)	-	(777,009)	(780,560)	(780,560)
2060 Transfer to General Fund						
8800 General Fund Revenue	(362,803,505)	(401,822,146)	2,622,352	(399,199,794)	(296,723,373)	(296,723,373)
2070 Transfer to Cities						
3400 Other Funds Ltd	(115,708,862)	(128,375,908)	936,555	(127,439,353)	(105,972,633)	(105,972,633)
2080 Transfer to Counties						
3400 Other Funds Ltd	(57,854,429)	(64,187,954)	468,277	(63,719,677)	(52,986,317)	(52,986,317)
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(80,996,203)	(89,863,135)	655,588	(89,207,547)	(74,180,843)	(74,180,843)
2443 Tsfr To Oregon Health Authority						
3400 Other Funds Ltd	(19,104,134)	(20,700,105)	-	(20,700,105)	(19,166,592)	(19,166,592)
TOTAL TRANSFERS OUT						
3010 Other Funds Cap Improve	(249,223)	(253,765)	-	(253,765)	(258,159)	(258,159)

**07/29/24
2:10 PM****Page 60 of 61****BDV001A - Agency Worksheet - Revenues & Expenditures
BDV001A**

Oregon Liquor & Cannabis Comm

Agency Number: 84500

Agency Worksheet - Revenues & Expenditures
2025-27 Biennium
Agency-Wide Consolidation

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-990-00-00-00000

<i>DESCRIPTION</i>	<i>2021-23 Actuals</i>	<i>2023-25 Leg Adopted Budget</i>	<i>2023-25 Emergency Boards</i>	<i>2023-25 Leg Approved Budget</i>	<i>2025-27 Base Budget</i>	<i>2025-27 Current Service Level</i>
3400 Other Funds Ltd	(539,932,589)	(630,889,847)	(2,622,352)	(633,512,199)	(614,784,724)	(614,784,724)
8800 General Fund Revenue	(362,803,505)	(401,822,146)	2,622,352	(399,199,794)	(296,723,373)	(296,723,373)
TOTAL TRANSFERS OUT	(\$902,985,317)	(\$1,032,965,758)	-	(\$1,032,965,758)	(\$911,766,256)	(\$911,766,256)
AVAILABLE REVENUES						
3400 Other Funds Ltd	318,920	1,500,000	-	1,500,000	1,499,998	1,499,998
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-
TOTAL AVAILABLE REVENUES	\$1,500,000	\$1,500,000	-	\$1,500,000	\$1,499,998	\$1,499,998
ENDING BALANCE						
3400 Other Funds Ltd	318,920	1,500,000	-	1,500,000	1,499,998	1,499,998
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-
TOTAL ENDING BALANCE	\$1,500,000	\$1,500,000	-	\$1,500,000	\$1,499,998	\$1,499,998

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DETAIL REVENUES & EXPENDITURES REQUESTED BUDGET (BDV002A)

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Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
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BEGINNING BALANCE**0025 Beginning Balance**

3400 Other Funds Ltd	10,229,068	-	10,229,068	-	10,229,068
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0030 Beginning Balance Adjustment

3400 Other Funds Ltd	3,339,236	-	3,339,236	-	3,339,236
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TOTAL BEGINNING BALANCE

3400 Other Funds Ltd	13,568,304	-	13,568,304	-	13,568,304
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REVENUE CATEGORIES**TAXES****0185 Privilege Taxes**

3400 Other Funds Ltd	28,380,452	-	28,380,452	-	28,380,452
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8800 General Fund Revenue	10,733,292	-	10,733,292	-	10,733,292
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All Funds	39,113,744	-	39,113,744	-	39,113,744
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LICENSES AND FEES**0205 Business Lic and Fees**

3400 Other Funds Ltd	47,145,848	-	47,145,848	-	47,145,848
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8800 General Fund Revenue	10,085,121	-	10,085,121	-	10,085,121
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All Funds	57,230,969	-	57,230,969	-	57,230,969
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BOND SALES**0560 Dedicated Fund Oblig Bonds**

3400 Other Funds Ltd	11,761,657	-	11,761,657	-	11,761,657
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SALES INCOME**0705 Sales Income**

07/29/24

Page 1 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	440,000	-	440,000	-	440,000
8800 General Fund Revenue	560,000	-	560,000	-	560,000
All Funds	1,000,000	-	1,000,000	-	1,000,000
0710 Liquor Sales					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
3400 Other Funds Ltd	1,002,285,468	-	1,002,285,468	-	1,002,285,468
8800 General Fund Revenue	769,491,619	-	769,491,619	-	769,491,619
All Funds	1,772,035,246	-	1,772,035,246	-	1,772,035,246
TOTAL SALES INCOME					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
3400 Other Funds Ltd	1,002,725,468	-	1,002,725,468	-	1,002,725,468
8800 General Fund Revenue	770,051,619	-	770,051,619	-	770,051,619
TOTAL SALES INCOME	\$1,773,035,246	-	\$1,773,035,246	-	\$1,773,035,246
COST OF GOODS SOLD					
0755 Liquor Cost of Goods Sold					
3400 Other Funds Ltd	(406,524,869)	-	(406,524,869)	-	(406,524,869)
8800 General Fund Revenue	(494,146,659)	-	(494,146,659)	-	(494,146,659)
All Funds	(900,671,528)	-	(900,671,528)	-	(900,671,528)
0760 Cost of Goods Sold					
3400 Other Funds Ltd	(17,720,352)	-	(17,720,352)	-	(17,720,352)
TOTAL COST OF GOODS SOLD					
3400 Other Funds Ltd	(424,245,221)	-	(424,245,221)	-	(424,245,221)
8800 General Fund Revenue	(494,146,659)	-	(494,146,659)	-	(494,146,659)

07/29/24

Page 2 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
TOTAL COST OF GOODS SOLD	(\$918,391,880)	-	(\$918,391,880)	-	(\$918,391,880)
TRANSFERS IN					
1010 Transfer In - Intrafund					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
3400 Other Funds Ltd	333,020,168	-	333,020,168	-	333,020,168
3430 Other Funds Debt Svc Ltd	28,677,611	-	28,677,611	-	28,677,611
All Funds	361,955,938	-	361,955,938	-	361,955,938
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	6,889,874	-	6,889,874	-	6,889,874
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	7,000,000	-	7,000,000	-	7,000,000
1443 Tsfr From Oregon Health Authority					
3400 Other Funds Ltd	300,000	-	300,000	-	300,000
TOTAL TRANSFERS IN					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
3400 Other Funds Ltd	347,210,042	-	347,210,042	-	347,210,042
3430 Other Funds Debt Svc Ltd	28,677,611	-	28,677,611	-	28,677,611
TOTAL TRANSFERS IN	\$376,145,812	-	\$376,145,812	-	\$376,145,812
TOTAL REVENUES					
3010 Other Funds Cap Improve	516,318	-	516,318	-	516,318
3400 Other Funds Ltd	1,012,978,246	-	1,012,978,246	-	1,012,978,246
3430 Other Funds Debt Svc Ltd	28,677,611	-	28,677,611	-	28,677,611
8800 General Fund Revenue	296,723,373	-	296,723,373	-	296,723,373

07/29/24

Page 3 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
TOTAL REVENUES	\$1,338,895,548	-	\$1,338,895,548	-	\$1,338,895,548
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3010 Other Funds Cap Improve	(258,159)	-	(258,159)	-	(258,159)
3400 Other Funds Ltd	(361,697,779)	-	(361,697,779)	-	(361,697,779)
All Funds	(361,955,938)	-	(361,955,938)	-	(361,955,938)
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(6,889,874)	-	(6,889,874)	-	(6,889,874)
2050 Transfer to Other					
3400 Other Funds Ltd	(780,560)	-	(780,560)	-	(780,560)
2060 Transfer to General Fund					
8800 General Fund Revenue	(296,723,373)	-	(296,723,373)	-	(296,723,373)
2070 Transfer to Cities					
3400 Other Funds Ltd	(105,972,633)	-	(105,972,633)	-	(105,972,633)
2080 Transfer to Counties					
3400 Other Funds Ltd	(52,986,317)	-	(52,986,317)	-	(52,986,317)
2107 Tsfr To Administrative Svcs					
3400 Other Funds Ltd	(74,180,843)	-	(74,180,843)	-	(74,180,843)
2443 Tsfr To Oregon Health Authority					
3400 Other Funds Ltd	(19,166,592)	-	(19,166,592)	-	(19,166,592)
2603 Tsfr To Agriculture, Dept of					
3400 Other Funds Ltd	(2,859,247)	1,750,000	(1,109,247)	-	(1,109,247)
TOTAL TRANSFERS OUT					

07/29/24

Page 4 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3010 Other Funds Cap Improve	(258,159)	-	(258,159)	-	(258,159)
3400 Other Funds Ltd	(624,533,845)	1,750,000	(622,783,845)	-	(622,783,845)
8800 General Fund Revenue	(296,723,373)	-	(296,723,373)	-	(296,723,373)
TOTAL TRANSFERS OUT	(\$921,515,377)	\$1,750,000	(\$919,765,377)	-	(\$919,765,377)
AVAILABLE REVENUES					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
3400 Other Funds Ltd	402,012,705	1,750,000	403,762,705	-	403,762,705
3430 Other Funds Debt Svc Ltd	28,677,611	-	28,677,611	-	28,677,611
TOTAL AVAILABLE REVENUES	\$430,948,475	\$1,750,000	\$432,698,475	-	\$432,698,475
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	70,707,468	-	70,707,468	1,203,234	71,910,702
3160 Temporary Appointments					
3400 Other Funds Ltd	495,519	20,813	516,332	8,398	524,730
3170 Overtime Payments					
3400 Other Funds Ltd	468,870	19,693	488,563	-	488,563
3180 Shift Differential					
3400 Other Funds Ltd	70,730	2,970	73,700	-	73,700
3190 All Other Differential					
3400 Other Funds Ltd	65,866	2,766	68,632	-	68,632
TOTAL SALARIES & WAGES					

07/29/24

Page 5 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	71,808,453	46,242	71,854,695	1,211,632	73,066,327
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	27,468	-	27,468	522	27,990
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	15,831,174	5,647	15,836,821	267,238	16,104,059
3221 Pension Obligation Bond					
3400 Other Funds Ltd	2,912,624	(116,078)	2,796,546	-	2,796,546
3230 Social Security Taxes					
3400 Other Funds Ltd	5,474,159	3,538	5,477,697	93,742	5,571,439
3240 Unemployment Assessments					
3400 Other Funds Ltd	33,030	1,386	34,416	-	34,416
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	283,863	101	283,964	4,879	288,843
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	16,022	-	16,022	301	16,323
3260 Mass Transit Tax					
3400 Other Funds Ltd	357,803	73,324	431,127	7,219	438,346
3270 Flexible Benefits					
3400 Other Funds Ltd	16,178,652	-	16,178,652	307,458	16,486,110
3280 Other OPE					
3400 Other Funds Ltd	-	-	-	(1,120)	(1,120)
TOTAL OTHER PAYROLL EXPENSES					

07/29/24

Page 6 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	41,114,795	(32,082)	41,082,713	680,239	41,762,952
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(1,428,439)	(2,161,984)	(3,590,423)	-	(3,590,423)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	111,494,809	(2,147,824)	109,346,985	1,891,871	111,238,856
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	615,794	17,657	633,451	17,525	650,976
4125 Out of State Travel					
3400 Other Funds Ltd	67,307	2,828	70,135	-	70,135
4150 Employee Training					
3400 Other Funds Ltd	298,395	15,246	313,641	17,517	331,158
4175 Office Expenses					
3400 Other Funds Ltd	20,020,846	3,665,334	23,686,180	26,269	23,712,449
4200 Telecommunications					
3400 Other Funds Ltd	1,938,707	84,039	2,022,746	20,227	2,042,973
4225 State Gov. Service Charges					
3010 Other Funds Cap Improve	6,012	(6,012)	-	-	-
3400 Other Funds Ltd	5,028,208	1,771,644	6,799,852	-	6,799,852
All Funds	5,034,220	1,765,632	6,799,852	-	6,799,852
4250 Data Processing					
3400 Other Funds Ltd	2,210,383	96,585	2,306,968	-	2,306,968

07/29/24

Page 7 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
4275 Publicity and Publications					
3400 Other Funds Ltd	552,877	(445,680)	107,197	-	107,197
4300 Professional Services					
3400 Other Funds Ltd	182,625,684	30,561,820	213,187,504	750,000	213,937,504
4315 IT Professional Services					
3400 Other Funds Ltd	4,847,822	142,752	4,990,574	1,064,470	6,055,044
4325 Attorney General					
3400 Other Funds Ltd	1,184,262	275,459	1,459,721	-	1,459,721
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	110,940	4,659	115,599	-	115,599
4400 Dues and Subscriptions					
3400 Other Funds Ltd	30,536	1,280	31,816	-	31,816
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	2,088,738	87,726	2,176,464	680,000	2,856,464
4450 Fuels and Utilities					
3400 Other Funds Ltd	660,530	64,072	724,602	-	724,602
4475 Facilities Maintenance					
3400 Other Funds Ltd	1,097,412	46,091	1,143,503	-	1,143,503
4575 Agency Program Related S and S					
3400 Other Funds Ltd	620,756	16,412	637,168	-	637,168
4650 Other Services and Supplies					
3400 Other Funds Ltd	5,675,718	(1,437,364)	4,238,354	148,129	4,386,483
4700 Expendable Prop 250 - 5000					

07/29/24

Page 8 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	86,944	10,179	97,123	-	97,123
4715 IT Expendable Property					
3400 Other Funds Ltd	538,625	25,474	564,099	26,468	590,567
4990 S and S - BAM Analyst Adjustment					
3400 Other Funds Ltd	19,658,453	(19,658,453)	-	-	-
TOTAL SERVICES & SUPPLIES					
3010 Other Funds Cap Improve	6,012	(6,012)	-	-	-
3400 Other Funds Ltd	249,958,937	15,347,760	265,306,697	2,750,605	268,057,302
TOTAL SERVICES & SUPPLIES	\$249,964,949	\$15,341,748	\$265,306,697	\$2,750,605	\$268,057,302
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	54,885	(28,434)	26,451	-	26,451
5200 Technical Equipment					
3400 Other Funds Ltd	59,047	2,480	61,527	-	61,527
5350 Industrial and Heavy Equipment					
3400 Other Funds Ltd	3,210,942	(3,184,550)	26,392	1,005,530	1,031,922
5400 Automotive and Aircraft					
3400 Other Funds Ltd	545,133	(413,286)	131,847	1,102,510	1,234,357
5550 Data Processing Software					
3400 Other Funds Ltd	16,500,000	(16,500,000)	-	11,861,657	11,861,657
5600 Data Processing Hardware					
3400 Other Funds Ltd	17,059	716	17,775	-	17,775
5650 Land Improvements					

07/29/24

Page 9 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-000-00-00-00000****Oregon Liquor & Cannabis Comm**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3010 Other Funds Cap Improve	5,806	244	6,050	-	6,050
5700 Building Structures					
3010 Other Funds Cap Improve	241,947	10,162	252,109	-	252,109
TOTAL CAPITAL OUTLAY					
3010 Other Funds Cap Improve	247,753	10,406	258,159	-	258,159
3400 Other Funds Ltd	20,387,066	(20,123,074)	263,992	13,969,697	14,233,689
TOTAL CAPITAL OUTLAY	\$20,634,819	(\$20,112,668)	\$522,151	\$13,969,697	\$14,491,848
DEBT SERVICE					
7100 Principal - Bonds					
3430 Other Funds Debt Svc Ltd	12,720,000	-	12,720,000	440,000	13,160,000
7150 Interest - Bonds					
3430 Other Funds Debt Svc Ltd	15,136,722	-	15,136,722	380,889	15,517,611
TOTAL DEBT SERVICE					
3430 Other Funds Debt Svc Ltd	27,856,722	-	27,856,722	820,889	28,677,611
TOTAL EXPENDITURES					
3010 Other Funds Cap Improve	253,765	4,394	258,159	-	258,159
3400 Other Funds Ltd	381,840,812	(6,923,138)	374,917,674	18,612,173	393,529,847
3430 Other Funds Debt Svc Ltd	27,856,722	-	27,856,722	820,889	28,677,611
TOTAL EXPENDITURES	\$409,951,299	(\$6,918,744)	\$403,032,555	\$19,433,062	\$422,465,617
ENDING BALANCE					
3010 Other Funds Cap Improve	4,394	(4,394)	-	-	-
3400 Other Funds Ltd	20,171,893	8,673,138	28,845,031	(18,612,173)	10,232,858
3430 Other Funds Debt Svc Ltd	820,889	-	820,889	(820,889)	-

07/29/24

Page 10 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Oregon Liquor & Cannabis Comm

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-000-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
TOTAL ENDING BALANCE	\$20,997,176	\$8,668,744	\$29,665,920	(\$19,433,062)	\$10,232,858
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	384	-	384	9	393
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	381.50	-	381.50	7.25	388.75

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Distilled Spirits Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
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REVENUE CATEGORIES

BOND SALES

0560 Dedicated Fund Oblig Bonds

3400 Other Funds Ltd	11,761,657	-	11,761,657	-	11,761,657
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	47,703,621	-	47,703,621	-	47,703,621
3430 Other Funds Debt Svc Ltd	28,677,611	-	28,677,611	-	28,677,611
All Funds	76,381,232	-	76,381,232	-	76,381,232

TOTAL REVENUES

3400 Other Funds Ltd	59,465,278	-	59,465,278	-	59,465,278
3430 Other Funds Debt Svc Ltd	28,677,611	-	28,677,611	-	28,677,611

TOTAL REVENUES	\$88,142,889	-	\$88,142,889	-	\$88,142,889
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AVAILABLE REVENUES

3400 Other Funds Ltd	59,465,278	-	59,465,278	-	59,465,278
3430 Other Funds Debt Svc Ltd	28,677,611	-	28,677,611	-	28,677,611

TOTAL AVAILABLE REVENUES	\$88,142,889	-	\$88,142,889	-	\$88,142,889
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	10,995,600	-	10,995,600	-	10,995,600
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3160 Temporary Appointments

Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-001-00-00-00000

Distilled Spirits Program

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	354,417	14,886	369,303	-	369,303
3170 Overtime Payments					
3400 Other Funds Ltd	223,106	9,370	232,476	-	232,476
3180 Shift Differential					
3400 Other Funds Ltd	2,580	108	2,688	-	2,688
3190 All Other Differential					
3400 Other Funds Ltd	9,291	390	9,681	-	9,681
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	11,584,994	24,754	11,609,748	-	11,609,748
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	5,400	-	5,400	-	5,400
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	2,494,321	2,191	2,496,512	-	2,496,512
3221 Pension Obligation Bond					
3400 Other Funds Ltd	459,551	(19,142)	440,409	-	440,409
3230 Social Security Taxes					
3400 Other Funds Ltd	886,237	1,894	888,131	-	888,131
3240 Unemployment Assessments					
3400 Other Funds Ltd	6,887	289	7,176	-	7,176
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	44,913	39	44,952	-	44,952
3250 Worker's Comp. Assess. (WCD)					

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-001-00-00-00000****Distilled Spirits Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	3,150	-	3,150	-	3,150
3260 Mass Transit Tax					
3400 Other Funds Ltd	57,761	11,898	69,659	-	69,659
3270 Flexible Benefits					
3400 Other Funds Ltd	3,180,600	-	3,180,600	-	3,180,600
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	7,138,820	(2,831)	7,135,989	-	7,135,989
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(284,192)	(295,948)	(580,140)	-	(580,140)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	18,439,622	(274,025)	18,165,597	-	18,165,597
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	61,449	2,581	64,030	-	64,030
4125 Out of State Travel					
3400 Other Funds Ltd	5,649	237	5,886	-	5,886
4150 Employee Training					
3400 Other Funds Ltd	5,431	229	5,660	-	5,660
4175 Office Expenses					
3400 Other Funds Ltd	18,878,121	3,492,435	22,370,556	-	22,370,556
4200 Telecommunications					
3400 Other Funds Ltd	67,857	2,850	70,707	-	70,707

07/29/24

Page 14 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-001-00-00-00000****Distilled Spirits Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
4225 State Gov. Service Charges					
3400 Other Funds Ltd	98,641	155,654	254,295	-	254,295
4250 Data Processing					
3400 Other Funds Ltd	89,478	3,758	93,236	-	93,236
4275 Publicity and Publications					
3400 Other Funds Ltd	19,053	800	19,853	-	19,853
4300 Professional Services					
3400 Other Funds Ltd	16,768	1,140	17,908	-	17,908
4315 IT Professional Services					
3400 Other Funds Ltd	5,732	390	6,122	1,064,470	1,070,592
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	9,970	418	10,388	-	10,388
4400 Dues and Subscriptions					
3400 Other Funds Ltd	2,462	103	2,565	-	2,565
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	87,775	3,687	91,462	-	91,462
4450 Fuels and Utilities					
3400 Other Funds Ltd	246,191	23,881	270,072	-	270,072
4475 Facilities Maintenance					
3400 Other Funds Ltd	32,151	1,350	33,501	-	33,501
4575 Agency Program Related S and S					
3400 Other Funds Ltd	141,810	5,956	147,766	-	147,766
4650 Other Services and Supplies					

07/29/24

Page 15 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-001-00-00-00000****Distilled Spirits Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	5,306,332	(1,459,381)	3,846,951	72,055	3,919,006
4715 IT Expendable Property					
3400 Other Funds Ltd	39,198	1,646	40,844	-	40,844
4990 S and S - BAM Analyst Adjustment					
3400 Other Funds Ltd	2,670,369	(2,670,369)	-	-	-
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	27,784,437	(432,635)	27,351,802	1,136,525	28,488,327
CAPITAL OUTLAY					
5350 Industrial and Heavy Equipment					
3400 Other Funds Ltd	3,210,942	(3,184,550)	26,392	1,005,530	1,031,922
5550 Data Processing Software					
3400 Other Funds Ltd	16,500,000	(16,500,000)	-	11,761,657	11,761,657
5600 Data Processing Hardware					
3400 Other Funds Ltd	17,059	716	17,775	-	17,775
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	19,728,001	(19,683,834)	44,167	12,767,187	12,811,354
DEBT SERVICE					
7100 Principal - Bonds					
3430 Other Funds Debt Svc Ltd	12,720,000	-	12,720,000	440,000	13,160,000
7150 Interest - Bonds					
3430 Other Funds Debt Svc Ltd	15,136,722	-	15,136,722	380,889	15,517,611
TOTAL DEBT SERVICE					
3430 Other Funds Debt Svc Ltd	27,856,722	-	27,856,722	820,889	28,677,611

07/29/24

Page 16 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Distilled Spirits Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
TOTAL EXPENDITURES					
3400 Other Funds Ltd	65,952,060	(20,390,494)	45,561,566	13,903,712	59,465,278
3430 Other Funds Debt Svc Ltd	27,856,722	-	27,856,722	820,889	28,677,611
TOTAL EXPENDITURES	\$93,808,782	(\$20,390,494)	\$73,418,288	\$14,724,601	\$88,142,889
ENDING BALANCE					
3400 Other Funds Ltd	(6,486,782)	20,390,494	13,903,712	(13,903,712)	-
3430 Other Funds Debt Svc Ltd	820,889	-	820,889	(820,889)	-
TOTAL ENDING BALANCE	(\$5,665,893)	\$20,390,494	\$14,724,601	(\$14,724,601)	-
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	75	-	75	-	75
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	75.00	-	75.00	-	75.00

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
REVENUE CATEGORIES					
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	37,377,240	-	37,377,240	-	37,377,240
AVAILABLE REVENUES					
3400 Other Funds Ltd	37,377,240	-	37,377,240	-	37,377,240
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	21,089,868	-	21,089,868	434,412	21,524,280
3160 Temporary Appointments					
3400 Other Funds Ltd	133,435	5,605	139,040	-	139,040
3170 Overtime Payments					
3400 Other Funds Ltd	111,803	4,696	116,499	-	116,499
3180 Shift Differential					
3400 Other Funds Ltd	64,980	2,729	67,709	-	67,709
3190 All Other Differential					
3400 Other Funds Ltd	43,679	1,835	45,514	-	45,514
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	21,443,765	14,865	21,458,630	434,412	21,893,042
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-002-00-00-00000****Public Safety Services Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	7,992	-	7,992	162	8,154
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	4,733,037	2,056	4,735,093	96,484	4,831,577
3221 Pension Obligation Bond					
3400 Other Funds Ltd	858,849	(23,162)	835,687	27,474	863,161
3230 Social Security Taxes					
3400 Other Funds Ltd	1,640,436	1,138	1,641,574	33,233	1,674,807
3240 Unemployment Assessments					
3400 Other Funds Ltd	10,431	438	10,869	-	10,869
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	85,236	37	85,273	1,737	87,010
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	4,662	-	4,662	94	4,756
3260 Mass Transit Tax					
3400 Other Funds Ltd	106,934	21,817	128,751	4,195	132,946
3270 Flexible Benefits					
3400 Other Funds Ltd	4,707,288	-	4,707,288	95,418	4,802,706
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	12,154,865	2,324	12,157,189	258,797	12,415,986
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(422,548)	(649,641)	(1,072,189)	(34,954)	(1,107,143)
TOTAL PERSONAL SERVICES					

07/29/24

Page 19 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-002-00-00-00000****Public Safety Services Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	33,176,082	(632,452)	32,543,630	658,255	33,201,885
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	262,428	2,816	265,244	1,444	266,688
4125 Out of State Travel					
3400 Other Funds Ltd	14,141	594	14,735	435	15,170
4150 Employee Training					
3400 Other Funds Ltd	103,965	7,078	111,043	218	111,261
4175 Office Expenses					
3400 Other Funds Ltd	362,885	61,244	424,129	7,433	431,562
4200 Telecommunications					
3400 Other Funds Ltd	1,105,577	49,046	1,154,623	2,350	1,156,973
4225 State Gov. Service Charges					
3400 Other Funds Ltd	149,257	233,874	383,131	22,786	405,917
4250 Data Processing					
3400 Other Funds Ltd	58,940	6,226	65,166	750	65,916
4275 Publicity and Publications					
3400 Other Funds Ltd	68,269	2,867	71,136	44	71,180
4300 Professional Services					
3400 Other Funds Ltd	386,304	26,269	412,573	-	412,573
4315 IT Professional Services					
3400 Other Funds Ltd	63,035	4,287	67,322	-	67,322
4375 Employee Recruitment and Develop					

07/29/24

Page 20 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-002-00-00-00000****Public Safety Services Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	9,745	410	10,155	-	10,155
4400 Dues and Subscriptions					
3400 Other Funds Ltd	10,332	433	10,765	443	11,208
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	834,555	35,051	869,606	43,753	913,359
4450 Fuels and Utilities					
3400 Other Funds Ltd	25,196	2,444	27,640	-	27,640
4475 Facilities Maintenance					
3400 Other Funds Ltd	20,189	848	21,037	-	21,037
4575 Agency Program Related S and S					
3400 Other Funds Ltd	46,438	1,951	48,389	41	48,430
4650 Other Services and Supplies					
3400 Other Funds Ltd	29,804	7,754	37,558	218	37,776
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	-	6,527	6,527	-	6,527
4715 IT Expendable Property					
3400 Other Funds Ltd	37,398	4,422	41,820	983	42,803
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	3,588,458	454,141	4,042,599	80,898	4,123,497
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	8,045	338	8,383	1,673	10,056
5200 Technical Equipment					

07/29/24

Page 21 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Public Safety Services Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-002-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	40,117	1,685	41,802	-	41,802
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	48,162	2,023	50,185	1,673	51,858
TOTAL EXPENDITURES					
3400 Other Funds Ltd	36,812,702	(176,288)	36,636,414	740,826	37,377,240
ENDING BALANCE					
3400 Other Funds Ltd	564,538	176,288	740,826	(740,826)	-
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	113	-	113	3	116
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	111.00	-	111.00	2.25	113.25

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
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REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	35,877,227	-	35,877,227	-	35,877,227
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1020 Transfer In - Indirect Cost

3400 Other Funds Ltd	6,889,874	-	6,889,874	-	6,889,874
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TOTAL TRANSFERS IN

3400 Other Funds Ltd	42,767,101	-	42,767,101	-	42,767,101
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AVAILABLE REVENUES

3400 Other Funds Ltd	42,767,101	-	42,767,101	-	42,767,101
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	19,919,712	-	19,919,712	(559,992)	19,359,720
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3160 Temporary Appointments

3400 Other Funds Ltd	7,667	322	7,989	-	7,989
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3170 Overtime Payments

3400 Other Funds Ltd	51,197	2,151	53,348	-	53,348
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3180 Shift Differential

3400 Other Funds Ltd	3,170	133	3,303	-	3,303
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3190 All Other Differential

3400 Other Funds Ltd	12,896	541	13,437	-	13,437
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Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-003-00-00-00000

Administration and Support

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	19,994,642	3,147	19,997,789	(559,992)	19,437,797
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	6,660	-	6,660	(144)	6,516
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	4,431,647	628	4,432,275	(124,375)	4,307,900
3221 Pension Obligation Bond					
3400 Other Funds Ltd	831,637	(47,845)	783,792	(22,008)	761,784
3230 Social Security Taxes					
3400 Other Funds Ltd	1,510,435	240	1,510,675	(41,788)	1,468,887
3240 Unemployment Assessments					
3400 Other Funds Ltd	14,729	618	15,347	-	15,347
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	78,578	11	78,589	(2,171)	76,418
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	3,884	-	3,884	(84)	3,800
3260 Mass Transit Tax					
3400 Other Funds Ltd	102,298	17,688	119,986	(3,360)	116,626
3270 Flexible Benefits					
3400 Other Funds Ltd	3,922,740	-	3,922,740	(84,816)	3,837,924
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	10,902,608	(28,660)	10,873,948	(278,746)	10,595,202

Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-003-00-00-00000

Administration and Support

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(344,023)	(654,818)	(998,841)	28,000	(970,841)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	30,553,227	(680,331)	29,872,896	(810,738)	29,062,158
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	113,538	4,768	118,306	(1,446)	116,860
4125 Out of State Travel					
3400 Other Funds Ltd	30,290	1,273	31,563	(438)	31,125
4150 Employee Training					
3400 Other Funds Ltd	79,091	3,322	82,413	(216)	82,197
4175 Office Expenses					
3400 Other Funds Ltd	530,607	59,650	590,257	(6,189)	584,068
4200 Telecommunications					
3400 Other Funds Ltd	137,555	5,778	143,333	(2,352)	140,981
4225 State Gov. Service Charges					
3400 Other Funds Ltd	4,655,231	1,157,968	5,813,199	(22,788)	5,790,411
4250 Data Processing					
3400 Other Funds Ltd	887,923	37,292	925,215	(753)	924,462
4275 Publicity and Publications					
3400 Other Funds Ltd	12,174	512	12,686	(42)	12,644
4300 Professional Services					

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-003-00-00-00000****Administration and Support**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	163,113	11,092	174,205	750,000	924,205
4315 IT Professional Services					
3400 Other Funds Ltd	1,922,346	(56,181)	1,866,165	-	1,866,165
4325 Attorney General					
3400 Other Funds Ltd	651,165	151,461	802,626	-	802,626
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	8,637	363	9,000	-	9,000
4400 Dues and Subscriptions					
3400 Other Funds Ltd	14,361	603	14,964	(444)	14,520
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	246,461	10,351	256,812	616,448	873,260
4450 Fuels and Utilities					
3400 Other Funds Ltd	389,143	37,747	426,890	-	426,890
4475 Facilities Maintenance					
3400 Other Funds Ltd	239,181	10,045	249,226	-	249,226
4575 Agency Program Related S and S					
3400 Other Funds Ltd	14,689	617	15,306	(42)	15,264
4650 Other Services and Supplies					
3400 Other Funds Ltd	209,914	8,817	218,731	(216)	218,515
4715 IT Expendable Property					
3400 Other Funds Ltd	445,200	18,699	463,899	(984)	462,915
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	10,750,619	1,464,177	12,214,796	1,330,538	13,545,334

07/29/24

Page 26 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	21,117	(11,409)	9,708	(1,671)	8,037
5200 Technical Equipment					
3400 Other Funds Ltd	18,930	795	19,725	-	19,725
5400 Automotive and Aircraft					
3400 Other Funds Ltd	511,533	(379,686)	131,847	-	131,847
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	551,580	(390,300)	161,280	(1,671)	159,609
TOTAL EXPENDITURES					
3400 Other Funds Ltd	41,855,426	393,546	42,248,972	518,129	42,767,101
ENDING BALANCE					
3400 Other Funds Ltd	911,675	(393,546)	518,129	(518,129)	-
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	93	-	93	(2)	91
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	92.50	-	92.50	(2.00)	90.50

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Recreational Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	4,363,660	-	4,363,660	-	4,363,660
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	3,339,236	-	3,339,236	-	3,339,236
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	7,702,896	-	7,702,896	-	7,702,896
REVENUE CATEGORIES					
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	39,221,825	-	39,221,825	-	39,221,825
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(6,216,874)	-	(6,216,874)	-	(6,216,874)
2603 Tsfr To Agriculture, Dept of					
3400 Other Funds Ltd	(2,859,247)	1,750,000	(1,109,247)	-	(1,109,247)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(9,076,121)	1,750,000	(7,326,121)	-	(7,326,121)
AVAILABLE REVENUES					
3400 Other Funds Ltd	37,848,600	1,750,000	39,598,600	-	39,598,600
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					

Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-004-00-00-00000

Recreational Marijuana Program

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	15,213,624	-	15,213,624	1,314,058	16,527,682
3160 Temporary Appointments					
3400 Other Funds Ltd	-	-	-	8,398	8,398
3170 Overtime Payments					
3400 Other Funds Ltd	82,764	3,476	86,240	-	86,240
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	15,296,388	3,476	15,299,864	1,322,456	16,622,320
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	5,904	-	5,904	501	6,405
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	3,397,334	772	3,398,106	291,852	3,689,958
3221 Pension Obligation Bond					
3400 Other Funds Ltd	613,208	(13,358)	599,850	(6,046)	593,804
3230 Social Security Taxes					
3400 Other Funds Ltd	1,170,170	266	1,170,436	101,168	1,271,604
3240 Unemployment Assessments					
3400 Other Funds Ltd	213	9	222	-	222
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	61,184	14	61,198	5,254	66,452
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	3,444	-	3,444	289	3,733

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-004-00-00-00000****Recreational Marijuana Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3260 Mass Transit Tax					
3400 Other Funds Ltd	72,726	19,073	91,799	6,296	98,095
3270 Flexible Benefits					
3400 Other Funds Ltd	3,477,456	-	3,477,456	295,089	3,772,545
3280 Other OPE					
3400 Other Funds Ltd	-	-	-	(1,120)	(1,120)
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	8,801,639	6,776	8,808,415	693,283	9,501,698
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(299,150)	(465,670)	(764,820)	7,692	(757,128)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	23,798,877	(455,418)	23,343,459	2,023,431	25,366,890
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	125,735	5,281	131,016	17,527	148,543
4125 Out of State Travel					
3400 Other Funds Ltd	17,227	724	17,951	3	17,954
4150 Employee Training					
3400 Other Funds Ltd	109,908	4,617	114,525	17,515	132,040
4175 Office Expenses					
3400 Other Funds Ltd	223,286	42,622	265,908	25,025	290,933
4200 Telecommunications					

07/29/24

Page 30 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-004-00-00-00000****Recreational Marijuana Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	435,990	18,312	454,302	20,229	474,531
4225 State Gov. Service Charges					
3400 Other Funds Ltd	103,834	174,193	278,027	2	278,029
4250 Data Processing					
3400 Other Funds Ltd	138,796	5,829	144,625	3	144,628
4275 Publicity and Publications					
3400 Other Funds Ltd	453,381	(449,859)	3,522	(2)	3,520
4300 Professional Services					
3400 Other Funds Ltd	486,923	33,110	520,033	-	520,033
4315 IT Professional Services					
3400 Other Funds Ltd	2,856,709	194,256	3,050,965	-	3,050,965
4325 Attorney General					
3400 Other Funds Ltd	533,097	123,998	657,095	-	657,095
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	81,009	3,402	84,411	-	84,411
4400 Dues and Subscriptions					
3400 Other Funds Ltd	3,381	141	3,522	1	3,523
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	752,968	31,624	784,592	19,799	804,391
4475 Facilities Maintenance					
3400 Other Funds Ltd	805,891	33,848	839,739	-	839,739
4575 Agency Program Related S and S					
3400 Other Funds Ltd	417,819	7,888	425,707	1	425,708

07/29/24

Page 31 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-004-00-00-00000****Recreational Marijuana Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
4650 Other Services and Supplies					
3400 Other Funds Ltd	97,932	4,113	102,045	76,072	178,117
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	86,944	3,652	90,596	-	90,596
4715 IT Expendable Property					
3400 Other Funds Ltd	16,829	707	17,536	26,469	44,005
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	7,747,659	238,458	7,986,117	202,644	8,188,761
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	25,723	(17,363)	8,360	(2)	8,358
5400 Automotive and Aircraft					
3400 Other Funds Ltd	33,600	(33,600)	-	1,102,510	1,102,510
5550 Data Processing Software					
3400 Other Funds Ltd	-	-	-	100,000	100,000
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	59,323	(50,963)	8,360	1,202,508	1,210,868
TOTAL EXPENDITURES					
3400 Other Funds Ltd	31,605,859	(267,923)	31,337,936	3,428,583	34,766,519
ENDING BALANCE					
3400 Other Funds Ltd	6,242,741	2,017,923	8,260,664	(3,428,583)	4,832,081
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	82	-	82	8	90

07/29/24

Page 32 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Recreational Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	82.00	-	82.00	6.96	88.96

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Agents Compensation Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-005-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
REVENUE CATEGORIES					
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	212,062,080	-	212,062,080	-	212,062,080
AVAILABLE REVENUES					
3400 Other Funds Ltd	212,062,080	-	212,062,080	-	212,062,080
EXPENDITURES					
SERVICES & SUPPLIES					
4300 Professional Services					
3400 Other Funds Ltd	181,571,916	30,490,164	212,062,080	-	212,062,080
4990 S and S - BAM Analyst Adjustment					
3400 Other Funds Ltd	16,988,084	(16,988,084)	-	-	-
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	198,560,000	13,502,080	212,062,080	-	212,062,080
ENDING BALANCE					
3400 Other Funds Ltd	13,502,080	(13,502,080)	-	-	-

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Medical Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	4,365,408	-	4,365,408	-	4,365,408
REVENUE CATEGORIES					
TRANSFERS IN					
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	7,000,000	-	7,000,000	-	7,000,000
1443 Tsfr From Oregon Health Authority					
3400 Other Funds Ltd	300,000	-	300,000	-	300,000
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	7,300,000	-	7,300,000	-	7,300,000
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(673,000)	-	(673,000)	-	(673,000)
AVAILABLE REVENUES					
3400 Other Funds Ltd	10,992,408	-	10,992,408	-	10,992,408
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	3,488,664	-	3,488,664	14,756	3,503,420
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-006-00-00-00000****Medical Marijuana Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	1,512	-	1,512	3	1,515
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	774,835	-	774,835	3,277	778,112
3221 Pension Obligation Bond					
3400 Other Funds Ltd	149,379	(12,571)	136,808	580	137,388
3230 Social Security Taxes					
3400 Other Funds Ltd	266,881	-	266,881	1,129	268,010
3240 Unemployment Assessments					
3400 Other Funds Ltd	770	32	802	-	802
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	13,952	-	13,952	59	14,011
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	882	-	882	2	884
3260 Mass Transit Tax					
3400 Other Funds Ltd	18,084	2,848	20,932	88	21,020
3270 Flexible Benefits					
3400 Other Funds Ltd	890,568	-	890,568	1,767	892,335
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	2,116,863	(9,691)	2,107,172	6,905	2,114,077
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(78,526)	(95,907)	(174,433)	(738)	(175,171)
TOTAL PERSONAL SERVICES					

07/29/24

Page 36 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-006-00-00-00000****Medical Marijuana Program**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	5,527,001	(105,598)	5,421,403	20,923	5,442,326
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	52,644	2,211	54,855	-	54,855
4175 Office Expenses					
3400 Other Funds Ltd	25,947	9,383	35,330	-	35,330
4200 Telecommunications					
3400 Other Funds Ltd	191,728	8,053	199,781	-	199,781
4225 State Gov. Service Charges					
3400 Other Funds Ltd	21,245	49,955	71,200	-	71,200
4250 Data Processing					
3400 Other Funds Ltd	1,035,246	43,480	1,078,726	-	1,078,726
4300 Professional Services					
3400 Other Funds Ltd	660	45	705	-	705
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	1,579	66	1,645	-	1,645
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	166,979	7,013	173,992	-	173,992
4650 Other Services and Supplies					
3400 Other Funds Ltd	31,736	1,333	33,069	-	33,069
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	1,527,764	121,539	1,649,303	-	1,649,303
TOTAL EXPENDITURES					

07/29/24

Page 37 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Medical Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
3400 Other Funds Ltd	7,054,765	15,941	7,070,706	20,923	7,091,629
ENDING BALANCE					
3400 Other Funds Ltd	3,937,643	(15,941)	3,921,702	(20,923)	3,900,779
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	21	-	21	-	21
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	21.00	-	21.00	0.04	21.04

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Capital Improvements

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-088-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
REVENUE CATEGORIES					
TRANSFERS IN					
1010 Transfer In - Intrafund					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
AVAILABLE REVENUES					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
EXPENDITURES					
SERVICES & SUPPLIES					
4225 State Gov. Service Charges					
3010 Other Funds Cap Improve	6,012	(6,012)	-	-	-
CAPITAL OUTLAY					
5650 Land Improvements					
3010 Other Funds Cap Improve	5,806	244	6,050	-	6,050
5700 Building Structures					
3010 Other Funds Cap Improve	241,947	10,162	252,109	-	252,109
TOTAL CAPITAL OUTLAY					
3010 Other Funds Cap Improve	247,753	10,406	258,159	-	258,159
TOTAL EXPENDITURES					
3010 Other Funds Cap Improve	253,765	4,394	258,159	-	258,159
ENDING BALANCE					
3010 Other Funds Cap Improve	4,394	(4,394)	-	-	-

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-990-00-00-00000****Agency-Wide Consolidation**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	1,500,000	-	1,500,000	-	1,500,000
REVENUE CATEGORIES					
TAXES					
0185 Privilege Taxes					
3400 Other Funds Ltd	28,380,452	-	28,380,452	-	28,380,452
8800 General Fund Revenue	10,733,292	-	10,733,292	-	10,733,292
All Funds	39,113,744	-	39,113,744	-	39,113,744
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	7,924,023	-	7,924,023	-	7,924,023
8800 General Fund Revenue	10,085,121	-	10,085,121	-	10,085,121
All Funds	18,009,144	-	18,009,144	-	18,009,144
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	440,000	-	440,000	-	440,000
8800 General Fund Revenue	560,000	-	560,000	-	560,000
All Funds	1,000,000	-	1,000,000	-	1,000,000
0710 Liquor Sales					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
3400 Other Funds Ltd	1,002,285,468	-	1,002,285,468	-	1,002,285,468
8800 General Fund Revenue	769,491,619	-	769,491,619	-	769,491,619

07/29/24

Page 40 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-990-00-00-00000****Agency-Wide Consolidation**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
All Funds	1,772,035,246	-	1,772,035,246	-	1,772,035,246
TOTAL SALES INCOME					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
3400 Other Funds Ltd	1,002,725,468	-	1,002,725,468	-	1,002,725,468
8800 General Fund Revenue	770,051,619	-	770,051,619	-	770,051,619
TOTAL SALES INCOME	\$1,773,035,246	-	\$1,773,035,246	-	\$1,773,035,246
COST OF GOODS SOLD					
0755 Liquor Cost of Goods Sold					
3400 Other Funds Ltd	(406,524,869)	-	(406,524,869)	-	(406,524,869)
8800 General Fund Revenue	(494,146,659)	-	(494,146,659)	-	(494,146,659)
All Funds	(900,671,528)	-	(900,671,528)	-	(900,671,528)
0760 Cost of Goods Sold					
3400 Other Funds Ltd	(17,720,352)	-	(17,720,352)	-	(17,720,352)
TOTAL COST OF GOODS SOLD					
3400 Other Funds Ltd	(424,245,221)	-	(424,245,221)	-	(424,245,221)
8800 General Fund Revenue	(494,146,659)	-	(494,146,659)	-	(494,146,659)
TOTAL COST OF GOODS SOLD	(\$918,391,880)	-	(\$918,391,880)	-	(\$918,391,880)
TOTAL REVENUES					
3010 Other Funds Cap Improve	258,159	-	258,159	-	258,159
3400 Other Funds Ltd	614,784,722	-	614,784,722	-	614,784,722
8800 General Fund Revenue	296,723,373	-	296,723,373	-	296,723,373
TOTAL REVENUES	\$911,766,254	-	\$911,766,254	-	\$911,766,254
TRANSFERS OUT					

07/29/24

Page 41 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Oregon Liquor & Cannabis Comm**Agency Number: 84500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2025-27 Biennium****Cross Reference Number: 84500-990-00-00-00000****Agency-Wide Consolidation**

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
2010 Transfer Out - Intrafund					
3010 Other Funds Cap Improve	(258,159)	-	(258,159)	-	(258,159)
3400 Other Funds Ltd	(361,697,779)	-	(361,697,779)	-	(361,697,779)
All Funds	(361,955,938)	-	(361,955,938)	-	(361,955,938)
2050 Transfer to Other					
3400 Other Funds Ltd	(780,560)	-	(780,560)	-	(780,560)
2060 Transfer to General Fund					
8800 General Fund Revenue	(296,723,373)	-	(296,723,373)	-	(296,723,373)
2070 Transfer to Cities					
3400 Other Funds Ltd	(105,972,633)	-	(105,972,633)	-	(105,972,633)
2080 Transfer to Counties					
3400 Other Funds Ltd	(52,986,317)	-	(52,986,317)	-	(52,986,317)
2107 Tsfr To Administrative Svcs					
3400 Other Funds Ltd	(74,180,843)	-	(74,180,843)	-	(74,180,843)
2443 Tsfr To Oregon Health Authority					
3400 Other Funds Ltd	(19,166,592)	-	(19,166,592)	-	(19,166,592)
TOTAL TRANSFERS OUT					
3010 Other Funds Cap Improve	(258,159)	-	(258,159)	-	(258,159)
3400 Other Funds Ltd	(614,784,724)	-	(614,784,724)	-	(614,784,724)
8800 General Fund Revenue	(296,723,373)	-	(296,723,373)	-	(296,723,373)
TOTAL TRANSFERS OUT	(\$911,766,256)	-	(\$911,766,256)	-	(\$911,766,256)
AVAILABLE REVENUES					
3400 Other Funds Ltd	1,499,998	-	1,499,998	-	1,499,998

07/29/24

Page 42 of 43

BDV002A - Detail Revenues & Expenditures - Requested Budget

2:11 PM

BDV002A

Detail Revenues & Expenditures - Requested Budget
2025-27 Biennium
Agency-Wide Consolidation

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-990-00-00-00000

Description	2025-27 Base Budget	Essential Packages	2025-27 Current Service Level	Policy Packages	2025-27 Agency Request Budget
ENDING BALANCE					
3400 Other Funds Ltd	1,499,998	-	1,499,998	-	1,499,998

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DETAIL REVENUES & EXPENDITURES ESSENTIAL PACKAGES (BDV004B)

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BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-000-00-00-00000

Oregon Liquor & Cannabis Comm

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
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TRANSFERS OUT

2603 Tsfr To Agriculture, Dept of

3400 Other Funds Ltd	1,750,000	-	-	1,750,000	-	-
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AVAILABLE REVENUES

3400 Other Funds Ltd	1,750,000	-	-	1,750,000	-	-
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TOTAL AVAILABLE REVENUES	\$1,750,000	-	-	\$1,750,000	-	-
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	20,813	20,813	-	-	-	-
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3170 Overtime Payments

3400 Other Funds Ltd	19,693	19,693	-	-	-	-
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3180 Shift Differential

3400 Other Funds Ltd	2,970	2,970	-	-	-	-
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3190 All Other Differential

3400 Other Funds Ltd	2,766	2,766	-	-	-	-
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SALARIES & WAGES

3400 Other Funds Ltd	46,242	46,242	-	-	-	-
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TOTAL SALARIES & WAGES	\$46,242	\$46,242	-	-	-	-
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

07/29/24

Page 1 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-000-00-00-00000

Oregon Liquor & Cannabis Comm

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	5,647	5,647	-	-	-	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	(116,078)	(116,078)	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	3,538	3,538	-	-	-	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,386	1,386	-	-	-	-
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	101	101	-	-	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	73,324	73,324	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(32,082)	(32,082)	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	(\$32,082)	(\$32,082)	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(2,161,984)	(2,161,984)	-	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	(2,147,824)	(2,147,824)	-	-	-	-
TOTAL PERSONAL SERVICES	(\$2,147,824)	(\$2,147,824)	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-000-00-00-00000

Oregon Liquor & Cannabis Comm

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	17,657	-	(7,548)	-	25,205	-
4125 Out of State Travel						
3400 Other Funds Ltd	2,828	-	-	-	2,828	-
4150 Employee Training						
3400 Other Funds Ltd	15,246	-	2,711	-	12,535	-
4175 Office Expenses						
3400 Other Funds Ltd	3,665,334	-	2,261	-	840,855	151,849
4200 Telecommunications						
3400 Other Funds Ltd	84,039	-	2,611	-	81,428	-
4225 State Gov. Service Charges						
3010 Other Funds Cap Improve	(6,012)	-	-	-	(6,012)	-
3400 Other Funds Ltd	1,771,644	-	-	-	1,771,644	-
All Funds	1,765,632	-	-	-	1,765,632	-
4250 Data Processing						
3400 Other Funds Ltd	96,585	-	3,751	-	92,834	-
4275 Publicity and Publications						
3400 Other Funds Ltd	(445,680)	-	-	(450,000)	4,320	-
4300 Professional Services						
3400 Other Funds Ltd	30,561,820	-	-	-	13,573,736	-
4315 IT Professional Services						
3400 Other Funds Ltd	142,752	-	-	(175,000)	317,752	-
4325 Attorney General						
3400 Other Funds Ltd	275,459	-	-	-	275,459	-

07/29/24

Page 3 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-000-00-00-00000

Oregon Liquor & Cannabis Comm

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	4,659	-	-	-	4,659	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,280	-	-	-	1,280	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	87,726	-	-	-	87,726	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	64,072	-	-	-	27,742	36,330
4475 Facilities Maintenance						
3400 Other Funds Ltd	46,091	-	-	-	46,091	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	16,412	-	-	(9,660)	26,072	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	(1,437,364)	-	6,502	(1,614,441)	170,575	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	10,179	-	6,527	-	3,652	-
4715 IT Expendable Property						
3400 Other Funds Ltd	25,474	-	2,851	-	22,623	-
4990 S and S - BAM Analyst Adjustment						
3400 Other Funds Ltd	(19,658,453)	-	-	-	-	-
SERVICES & SUPPLIES						
3010 Other Funds Cap Improve	(6,012)	-	-	-	(6,012)	-
3400 Other Funds Ltd	15,347,760	-	19,666	(2,249,101)	17,389,016	188,179

07/29/24

Page 4 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-000-00-00-00000

Oregon Liquor & Cannabis Comm

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL SERVICES & SUPPLIES	\$15,341,748	-	\$19,666	(\$2,249,101)	\$17,383,004	\$188,179
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	(28,434)	-	-	(29,500)	1,066	-
5200 Technical Equipment						
3400 Other Funds Ltd	2,480	-	-	-	2,480	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	(3,184,550)	-	-	(3,185,614)	1,064	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	(413,286)	-	-	(418,600)	5,314	-
5550 Data Processing Software						
3400 Other Funds Ltd	(16,500,000)	-	-	(16,500,000)	-	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	716	-	-	-	716	-
5650 Land Improvements						
3010 Other Funds Cap Improve	244	-	-	-	244	-
5700 Building Structures						
3010 Other Funds Cap Improve	10,162	-	-	-	10,162	-
CAPITAL OUTLAY						
3010 Other Funds Cap Improve	10,406	-	-	-	10,406	-
3400 Other Funds Ltd	(20,123,074)	-	-	(20,133,714)	10,640	-
TOTAL CAPITAL OUTLAY	(\$20,112,668)	-	-	(\$20,133,714)	\$21,046	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
EXPENDITURES						
3010 Other Funds Cap Improve	4,394	-	-	-	4,394	-
3400 Other Funds Ltd	(6,923,138)	(2,147,824)	19,666	(22,382,815)	17,399,656	188,179
TOTAL EXPENDITURES	(\$6,918,744)	(\$2,147,824)	\$19,666	(\$22,382,815)	\$17,404,050	\$188,179
ENDING BALANCE						
3010 Other Funds Cap Improve	(4,394)	-	-	-	(4,394)	-
3400 Other Funds Ltd	8,673,138	2,147,824	(19,666)	24,132,815	(17,399,656)	(188,179)
TOTAL ENDING BALANCE	\$8,668,744	\$2,147,824	(\$19,666)	\$24,132,815	(\$17,404,050)	(\$188,179)

Description	Pkg: 060 Technical Adjustments					
	Priority: 00					

EXPENDITURES

SERVICES & SUPPLIES		
4175 Office Expenses		
3400 Other Funds Ltd	2,670,369	
4300 Professional Services		
3400 Other Funds Ltd	16,988,084	
4990 S and S - BAM Analyst Adjustment		
3400 Other Funds Ltd	(19,658,453)	
SERVICES & SUPPLIES		
3400 Other Funds Ltd	-	
TOTAL SERVICES & SUPPLIES		-
ENDING BALANCE		
3400 Other Funds Ltd	-	
TOTAL ENDING BALANCE		-

BDV004B
2025-27 Biennium
Distilled Spirits Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	14,886	14,886	-	-	-	-
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3170 Overtime Payments

3400 Other Funds Ltd	9,370	9,370	-	-	-	-
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3180 Shift Differential

3400 Other Funds Ltd	108	108	-	-	-	-
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3190 All Other Differential

3400 Other Funds Ltd	390	390	-	-	-	-
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SALARIES & WAGES

3400 Other Funds Ltd	24,754	24,754	-	-	-	-
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TOTAL SALARIES & WAGES	\$24,754	\$24,754	-	-	-	-
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	2,191	2,191	-	-	-	-
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3221 Pension Obligation Bond

3400 Other Funds Ltd	(19,142)	(19,142)	-	-	-	-
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3230 Social Security Taxes

3400 Other Funds Ltd	1,894	1,894	-	-	-	-
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3240 Unemployment Assessments

3400 Other Funds Ltd	289	289	-	-	-	-
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BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-001-00-00-00000

Distilled Spirits Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	39	39	-	-	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	11,898	11,898	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(2,831)	(2,831)	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	(\$2,831)	(\$2,831)	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(295,948)	(295,948)	-	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	(274,025)	(274,025)	-	-	-	-
TOTAL PERSONAL SERVICES	(\$274,025)	(\$274,025)	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,581	-	-	2,581	-	-
4125 Out of State Travel						
3400 Other Funds Ltd	237	-	-	237	-	-
4150 Employee Training						
3400 Other Funds Ltd	229	-	-	229	-	-
4175 Office Expenses						
3400 Other Funds Ltd	3,492,435	-	-	792,880	29,186	2,670,369

07/29/24

Page 9 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-001-00-00-00000

Distilled Spirits Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4200 Telecommunications						
3400 Other Funds Ltd	2,850	-	-	2,850	-	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	155,654	-	-	155,654	-	-
4250 Data Processing						
3400 Other Funds Ltd	3,758	-	-	3,758	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	800	-	-	800	-	-
4300 Professional Services						
3400 Other Funds Ltd	1,140	-	-	1,140	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	390	-	-	390	-	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	418	-	-	418	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	103	-	-	103	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	3,687	-	-	3,687	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	23,881	-	-	10,340	13,541	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,350	-	-	1,350	-	-
4575 Agency Program Related S and S						

07/29/24

Page 10 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-001-00-00-00000

Distilled Spirits Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	5,956	-	-	5,956	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	(1,459,381)	-	(1,614,441)	155,060	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	1,646	-	-	1,646	-	-
4990 S and S - BAM Analyst Adjustment						
3400 Other Funds Ltd	(2,670,369)	-	-	-	-	(2,670,369)
SERVICES & SUPPLIES						
3400 Other Funds Ltd	(432,635)	-	(1,614,441)	1,139,079	42,727	-
TOTAL SERVICES & SUPPLIES	(\$432,635)	-	(\$1,614,441)	\$1,139,079	\$42,727	-
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	(3,184,550)	-	(3,185,614)	1,064	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	(16,500,000)	-	(16,500,000)	-	-	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	716	-	-	716	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	(19,683,834)	-	(19,685,614)	1,780	-	-
TOTAL CAPITAL OUTLAY	(\$19,683,834)	-	(\$19,685,614)	\$1,780	-	-
EXPENDITURES						
3400 Other Funds Ltd	(20,390,494)	(274,025)	(21,300,055)	1,140,859	42,727	-

07/29/24

Page 11 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B
2025-27 Biennium
Distilled Spirits Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
TOTAL EXPENDITURES	(\$20,390,494)	(\$274,025)	(\$21,300,055)	\$1,140,859	\$42,727	-
ENDING BALANCE						
3400 Other Funds Ltd	20,390,494	274,025	21,300,055	(1,140,859)	(42,727)	-
TOTAL ENDING BALANCE	\$20,390,494	\$274,025	\$21,300,055	(\$1,140,859)	(\$42,727)	-

BDV004B
2025-27 Biennium
Public Safety Services Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-002-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	5,605	5,605	-	-	-
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3170 Overtime Payments

3400 Other Funds Ltd	4,696	4,696	-	-	-
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3180 Shift Differential

3400 Other Funds Ltd	2,729	2,729	-	-	-
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3190 All Other Differential

3400 Other Funds Ltd	1,835	1,835	-	-	-
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SALARIES & WAGES

3400 Other Funds Ltd	14,865	14,865	-	-	-
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TOTAL SALARIES & WAGES	\$14,865	\$14,865	-	-	-
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	2,056	2,056	-	-	-
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3221 Pension Obligation Bond

3400 Other Funds Ltd	(23,162)	(23,162)	-	-	-
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3230 Social Security Taxes

3400 Other Funds Ltd	1,138	1,138	-	-	-
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3240 Unemployment Assessments

3400 Other Funds Ltd	438	438	-	-	-
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BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-002-00-00-00000

Public Safety Services Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	37	37	-	-	-	
3260 Mass Transit Tax						
3400 Other Funds Ltd	21,817	21,817	-	-	-	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	2,324	2,324	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	\$2,324	\$2,324	-	-	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(649,641)	(649,641)	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	(632,452)	(632,452)	-	-	-	
TOTAL PERSONAL SERVICES	(\$632,452)	(\$632,452)	-	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,816	-	(7,548)	10,364	-	
4125 Out of State Travel						
3400 Other Funds Ltd	594	-	-	594	-	
4150 Employee Training						
3400 Other Funds Ltd	7,078	-	2,711	4,367	-	
4175 Office Expenses						
3400 Other Funds Ltd	61,244	-	2,261	15,222	43,761	

07/29/24

Page 14 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-002-00-00-00000

Public Safety Services Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
4200 Telecommunications						
3400 Other Funds Ltd	49,046	-	2,611	46,435	-	
4225 State Gov. Service Charges						
3400 Other Funds Ltd	233,874	-	-	233,874	-	
4250 Data Processing						
3400 Other Funds Ltd	6,226	-	3,751	2,475	-	
4275 Publicity and Publications						
3400 Other Funds Ltd	2,867	-	-	2,867	-	
4300 Professional Services						
3400 Other Funds Ltd	26,269	-	-	26,269	-	
4315 IT Professional Services						
3400 Other Funds Ltd	4,287	-	-	4,287	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	410	-	-	410	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	433	-	-	433	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	35,051	-	-	35,051	-	
4450 Fuels and Utilities						
3400 Other Funds Ltd	2,444	-	-	1,058	1,386	
4475 Facilities Maintenance						
3400 Other Funds Ltd	848	-	-	848	-	
4575 Agency Program Related S and S						

07/29/24

Page 15 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-002-00-00-00000

Public Safety Services Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	1,951	-	-	1,951	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	7,754	-	6,502	1,252	-	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	6,527	-	6,527	-	-	
4715 IT Expendable Property						
3400 Other Funds Ltd	4,422	-	2,851	1,571	-	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	454,141	-	19,666	389,328	45,147	
TOTAL SERVICES & SUPPLIES	\$454,141	-	\$19,666	\$389,328	\$45,147	
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	338	-	-	338	-	
5200 Technical Equipment						
3400 Other Funds Ltd	1,685	-	-	1,685	-	
CAPITAL OUTLAY						
3400 Other Funds Ltd	2,023	-	-	2,023	-	
TOTAL CAPITAL OUTLAY	\$2,023	-	-	\$2,023	-	
EXPENDITURES						
3400 Other Funds Ltd	(176,288)	(632,452)	19,666	391,351	45,147	
TOTAL EXPENDITURES	(\$176,288)	(\$632,452)	\$19,666	\$391,351	\$45,147	
ENDING BALANCE						

07/29/24

Page 16 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	176,288	632,452	(19,666)	(391,351)	(45,147)	
TOTAL ENDING BALANCE	\$176,288	\$632,452	(\$19,666)	(\$391,351)	(\$45,147)	

BDV004B
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	322	322	-	-	-
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3170 Overtime Payments

3400 Other Funds Ltd	2,151	2,151	-	-	-
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3180 Shift Differential

3400 Other Funds Ltd	133	133	-	-	-
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3190 All Other Differential

3400 Other Funds Ltd	541	541	-	-	-
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SALARIES & WAGES

3400 Other Funds Ltd	3,147	3,147	-	-	-
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TOTAL SALARIES & WAGES	\$3,147	\$3,147	-	-	-
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	628	628	-	-	-
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3221 Pension Obligation Bond

3400 Other Funds Ltd	(47,845)	(47,845)	-	-	-
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3230 Social Security Taxes

3400 Other Funds Ltd	240	240	-	-	-
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3240 Unemployment Assessments

3400 Other Funds Ltd	618	618	-	-	-
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BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-003-00-00-00000

Administration and Support

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	11	11	-	-	-	
3260 Mass Transit Tax						
3400 Other Funds Ltd	17,688	17,688	-	-	-	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(28,660)	(28,660)	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	(\$28,660)	(\$28,660)	-	-	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(654,818)	(654,818)	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	(680,331)	(680,331)	-	-	-	
TOTAL PERSONAL SERVICES	(\$680,331)	(\$680,331)	-	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	4,768	-	-	4,768	-	
4125 Out of State Travel						
3400 Other Funds Ltd	1,273	-	-	1,273	-	
4150 Employee Training						
3400 Other Funds Ltd	3,322	-	-	3,322	-	
4175 Office Expenses						
3400 Other Funds Ltd	59,650	-	-	22,285	37,365	

07/29/24

Page 19 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-003-00-00-00000

Administration and Support

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
4200 Telecommunications						
3400 Other Funds Ltd	5,778	-	-	5,778	-	
4225 State Gov. Service Charges						
3400 Other Funds Ltd	1,157,968	-	-	1,157,968	-	
4250 Data Processing						
3400 Other Funds Ltd	37,292	-	-	37,292	-	
4275 Publicity and Publications						
3400 Other Funds Ltd	512	-	-	512	-	
4300 Professional Services						
3400 Other Funds Ltd	11,092	-	-	11,092	-	
4315 IT Professional Services						
3400 Other Funds Ltd	(56,181)	-	(175,000)	118,819	-	
4325 Attorney General						
3400 Other Funds Ltd	151,461	-	-	151,461	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	363	-	-	363	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	603	-	-	603	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	10,351	-	-	10,351	-	
4450 Fuels and Utilities						
3400 Other Funds Ltd	37,747	-	-	16,344	21,403	
4475 Facilities Maintenance						

07/29/24

Page 20 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-003-00-00-00000

Administration and Support

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	10,045	-	-	10,045	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	617	-	-	617	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	8,817	-	-	8,817	-	
4715 IT Expendable Property						
3400 Other Funds Ltd	18,699	-	-	18,699	-	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,464,177	-	(175,000)	1,580,409	58,768	
TOTAL SERVICES & SUPPLIES	\$1,464,177	-	(\$175,000)	\$1,580,409	\$58,768	
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	(11,409)	-	(11,800)	391	-	
5200 Technical Equipment						
3400 Other Funds Ltd	795	-	-	795	-	
5400 Automotive and Aircraft						
3400 Other Funds Ltd	(379,686)	-	(385,000)	5,314	-	
CAPITAL OUTLAY						
3400 Other Funds Ltd	(390,300)	-	(396,800)	6,500	-	
TOTAL CAPITAL OUTLAY	(\$390,300)	-	(\$396,800)	\$6,500	-	
EXPENDITURES						
3400 Other Funds Ltd	393,546	(680,331)	(571,800)	1,586,909	58,768	

07/29/24

Page 21 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
TOTAL EXPENDITURES	\$393,546	(\$680,331)	(\$571,800)	\$1,586,909	\$58,768	
ENDING BALANCE						
3400 Other Funds Ltd	(393,546)	680,331	571,800	(1,586,909)	(58,768)	
TOTAL ENDING BALANCE	(\$393,546)	\$680,331	\$571,800	(\$1,586,909)	(\$58,768)	

BDV004B
2025-27 Biennium
Recreational Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
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TRANSFERS OUT

2603 Tsfr To Agriculture, Dept of

3400 Other Funds Ltd	1,750,000	-	1,750,000	-	-
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AVAILABLE REVENUES

3400 Other Funds Ltd	1,750,000	-	1,750,000	-	-
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TOTAL AVAILABLE REVENUES	\$1,750,000	-	\$1,750,000	-	-
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	3,476	3,476	-	-	-
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	772	772	-	-	-
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3221 Pension Obligation Bond

3400 Other Funds Ltd	(13,358)	(13,358)	-	-	-
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3230 Social Security Taxes

3400 Other Funds Ltd	266	266	-	-	-
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3240 Unemployment Assessments

3400 Other Funds Ltd	9	9	-	-	-
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3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	14	14	-	-	-
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3260 Mass Transit Tax

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-004-00-00-00000

Recreational Marijuana Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	19,073	19,073	-	-	-	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	6,776	6,776	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	\$6,776	\$6,776	-	-	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(465,670)	(465,670)	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	(455,418)	(455,418)	-	-	-	
TOTAL PERSONAL SERVICES	(\$455,418)	(\$455,418)	-	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	5,281	-	-	5,281	-	
4125 Out of State Travel						
3400 Other Funds Ltd	724	-	-	724	-	
4150 Employee Training						
3400 Other Funds Ltd	4,617	-	-	4,617	-	
4175 Office Expenses						
3400 Other Funds Ltd	42,622	-	-	9,378	33,244	
4200 Telecommunications						
3400 Other Funds Ltd	18,312	-	-	18,312	-	
4225 State Gov. Service Charges						

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-004-00-00-00000

Recreational Marijuana Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	174,193	-	-	174,193	-	
4250 Data Processing						
3400 Other Funds Ltd	5,829	-	-	5,829	-	
4275 Publicity and Publications						
3400 Other Funds Ltd	(449,859)	-	(450,000)	141	-	
4300 Professional Services						
3400 Other Funds Ltd	33,110	-	-	33,110	-	
4315 IT Professional Services						
3400 Other Funds Ltd	194,256	-	-	194,256	-	
4325 Attorney General						
3400 Other Funds Ltd	123,998	-	-	123,998	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	3,402	-	-	3,402	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	141	-	-	141	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	31,624	-	-	31,624	-	
4475 Facilities Maintenance						
3400 Other Funds Ltd	33,848	-	-	33,848	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	7,888	-	(9,660)	17,548	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	4,113	-	-	4,113	-	

07/29/24

Page 25 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-004-00-00-00000

Recreational Marijuana Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,652	-	-	3,652	-	
4715 IT Expendable Property						
3400 Other Funds Ltd	707	-	-	707	-	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	238,458	-	(459,660)	664,874	33,244	
TOTAL SERVICES & SUPPLIES	\$238,458	-	(\$459,660)	\$664,874	\$33,244	
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	(17,363)	-	(17,700)	337	-	
5400 Automotive and Aircraft						
3400 Other Funds Ltd	(33,600)	-	(33,600)	-	-	
CAPITAL OUTLAY						
3400 Other Funds Ltd	(50,963)	-	(51,300)	337	-	
TOTAL CAPITAL OUTLAY	(\$50,963)	-	(\$51,300)	\$337	-	
EXPENDITURES						
3400 Other Funds Ltd	(267,923)	(455,418)	(510,960)	665,211	33,244	
TOTAL EXPENDITURES	(\$267,923)	(\$455,418)	(\$510,960)	\$665,211	\$33,244	
ENDING BALANCE						
3400 Other Funds Ltd	2,017,923	455,418	2,260,960	(665,211)	(33,244)	
TOTAL ENDING BALANCE	\$2,017,923	\$455,418	\$2,260,960	(\$665,211)	(\$33,244)	

Description	Total Essential Packages	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
EXPENDITURES						
SERVICES & SUPPLIES						
4300 Professional Services						
3400 Other Funds Ltd	30,490,164	13,502,080	16,988,084			
4990 S and S - BAM Analyst Adjustment						
3400 Other Funds Ltd	(16,988,084)	-	(16,988,084)			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	13,502,080	13,502,080	-			
TOTAL SERVICES & SUPPLIES	\$13,502,080	\$13,502,080	-			
ENDING BALANCE						
3400 Other Funds Ltd	(13,502,080)	(13,502,080)	-			
TOTAL ENDING BALANCE	(\$13,502,080)	(\$13,502,080)	-			

BDV004B
2025-27 Biennium
Medical Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00		
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EXPENDITURES

PERSONAL SERVICES						
OTHER PAYROLL EXPENSES						
3221 Pension Obligation Bond						
3400 Other Funds Ltd	(12,571)	(12,571)	-	-		
3240 Unemployment Assessments						
3400 Other Funds Ltd	32	32	-	-		
3260 Mass Transit Tax						
3400 Other Funds Ltd	2,848	2,848	-	-		
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(9,691)	(9,691)	-	-		
TOTAL OTHER PAYROLL EXPENSES	(\$9,691)	(\$9,691)	-	-		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(95,907)	(95,907)	-	-		
PERSONAL SERVICES						
3400 Other Funds Ltd	(105,598)	(105,598)	-	-		
TOTAL PERSONAL SERVICES	(\$105,598)	(\$105,598)	-	-		
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,211	-	2,211	-		
4175 Office Expenses						

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-006-00-00-00000

Medical Marijuana Program

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00		
3400 Other Funds Ltd	9,383	-	1,090	8,293		
4200 Telecommunications						
3400 Other Funds Ltd	8,053	-	8,053	-		
4225 State Gov. Service Charges						
3400 Other Funds Ltd	49,955	-	49,955	-		
4250 Data Processing						
3400 Other Funds Ltd	43,480	-	43,480	-		
4300 Professional Services						
3400 Other Funds Ltd	45	-	45	-		
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	66	-	66	-		
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	7,013	-	7,013	-		
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,333	-	1,333	-		
SERVICES & SUPPLIES						
3400 Other Funds Ltd	121,539	-	113,246	8,293		
TOTAL SERVICES & SUPPLIES	\$121,539	-	\$113,246	\$8,293		
EXPENDITURES						
3400 Other Funds Ltd	15,941	(105,598)	113,246	8,293		
TOTAL EXPENDITURES	\$15,941	(\$105,598)	\$113,246	\$8,293		
ENDING BALANCE						

07/29/24

Page 29 of 31

Detail Revenues & Expenditures - Essential Packages

2:11 PM

BDV004B

BDV004B
2025-27 Biennium
Medical Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00		
3400 Other Funds Ltd	(15,941)	105,598	(113,246)	(8,293)		
TOTAL ENDING BALANCE	(\$15,941)	\$105,598	(\$113,246)	(\$8,293)		

BDV004B
2025-27 Biennium
Capital Improvements

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-088-00-00-00000

Description	Total Essential Packages	Pkg: 031 Standard Inflation Priority: 00				
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EXPENDITURES

SERVICES & SUPPLIES

4225 State Gov. Service Charges

3010 Other Funds Cap Improve	(6,012)	(6,012)
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CAPITAL OUTLAY

5650 Land Improvements

3010 Other Funds Cap Improve	244	244
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5700 Building Structures

3010 Other Funds Cap Improve	10,162	10,162
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CAPITAL OUTLAY

3010 Other Funds Cap Improve	10,406	10,406
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TOTAL CAPITAL OUTLAY	\$10,406	\$10,406
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EXPENDITURES

3010 Other Funds Cap Improve	4,394	4,394
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TOTAL EXPENDITURES	\$4,394	\$4,394
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ENDING BALANCE

3010 Other Funds Cap Improve	(4,394)	(4,394)
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TOTAL ENDING BALANCE	(\$4,394)	(\$4,394)
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BUDGET NARRATIVE

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BUDGET NARRATIVE

DETAIL REVENUES & EXPENDITURES POLICY PACKAGES (BDV004B)

BUDGET NARRATIVE

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Description	Total Policy Packages	Pkg: 101 IT Modernization Capital Project - Bonded Priority: 00	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 103 IT Modernization - Non Bonded Priority: 00	Pkg: 104 Marijuana Staffing & Vehicles Priority: 00	Pkg: 105 Hemp Staffing - HB 4121 (2024 Session) Priority: 00
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	1,203,234	-	-	-	458,016	745,218
3160 Temporary Appointments						
3400 Other Funds Ltd	8,398	-	-	-	-	8,398
SALARIES & WAGES						
3400 Other Funds Ltd	1,211,632	-	-	-	458,016	753,616
TOTAL SALARIES & WAGES	\$1,211,632	-	-	-	\$458,016	\$753,616

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	522	-	-	-	144	378
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	267,238	-	-	-	101,726	165,511
3230 Social Security Taxes						
3400 Other Funds Ltd	93,742	-	-	-	35,038	57,653
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	4,879	-	-	-	1,832	2,979
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	301	-	-	-	84	217
3260 Mass Transit Tax						
3400 Other Funds Ltd	7,219	-	-	-	2,748	4,471

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-000-00-00-00000

Oregon Liquor & Cannabis Comm

Description	Total Policy Packages	Pkg: 101 IT Modernization Capital Project - Bonded Priority: 00	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 103 IT Modernization - Non Bonded Priority: 00	Pkg: 104 Marijuana Staffing & Vehicles Priority: 00	Pkg: 105 Hemp Staffing - HB 4121 (2024 Session) Priority: 00
3270 Flexible Benefits						
3400 Other Funds Ltd	307,458	-	-	-	84,816	222,642
3280 Other OPE						
3400 Other Funds Ltd	(1,120)	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	680,239	-	-	-	226,388	453,851
TOTAL OTHER PAYROLL EXPENSES	\$680,239	-	-	-	\$226,388	\$453,851
PERSONAL SERVICES						
3400 Other Funds Ltd	1,891,871	-	-	-	684,404	1,207,467
TOTAL PERSONAL SERVICES	\$1,891,871	-	-	-	\$684,404	\$1,207,467
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	17,525	-	-	-	1,050	16,475
4150 Employee Training						
3400 Other Funds Ltd	17,517	-	-	-	1,042	16,475
4175 Office Expenses						
3400 Other Funds Ltd	26,269	-	-	-	9,794	16,475
4200 Telecommunications						
3400 Other Funds Ltd	20,227	-	-	-	3,752	16,475
4300 Professional Services						
3400 Other Funds Ltd	750,000	-	750,000	-	-	-
4315 IT Professional Services						

Description	Total Policy Packages	Pkg: 101 IT Modernization Capital Project - Bonded Priority: 00	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 103 IT Modernization - Non Bonded Priority: 00	Pkg: 104 Marijuana Staffing & Vehicles Priority: 00	Pkg: 105 Hemp Staffing - HB 4121 (2024 Session) Priority: 00
3400 Other Funds Ltd	1,064,470	-	-	1,064,470	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	680,000	-	680,000	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	148,129	72,055	-	-	76,074	-
4715 IT Expendable Property						
3400 Other Funds Ltd	26,468	-	-	-	9,992	16,476
SERVICES & SUPPLIES						
3400 Other Funds Ltd	2,750,605	72,055	1,430,000	1,064,470	101,704	82,376
TOTAL SERVICES & SUPPLIES	\$2,750,605	\$72,055	\$1,430,000	\$1,064,470	\$101,704	\$82,376
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	1,005,530	-	1,005,530	-	-	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	1,102,510	-	-	-	812,760	289,750
5550 Data Processing Software						
3400 Other Funds Ltd	11,861,657	11,761,657	-	-	-	100,000
CAPITAL OUTLAY						
3400 Other Funds Ltd	13,969,697	11,761,657	1,005,530	-	812,760	389,750
TOTAL CAPITAL OUTLAY	\$13,969,697	\$11,761,657	\$1,005,530	-	\$812,760	\$389,750
DEBT SERVICE						
7100 Principal - Bonds						

Description	Total Policy Packages	Pkg: 101 IT Modernization Capital Project - Bonded Priority: 00	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 103 IT Modernization - Non Bonded Priority: 00	Pkg: 104 Marijuana Staffing & Vehicles Priority: 00	Pkg: 105 Hemp Staffing - HB 4121 (2024 Session) Priority: 00
3430 Other Funds Debt Svc Ltd	440,000	440,000	-	-	-	-
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	380,889	380,889	-	-	-	-
DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	820,889	820,889	-	-	-	-
TOTAL DEBT SERVICE	\$820,889	\$820,889	-	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	18,612,173	11,833,712	2,435,530	1,064,470	1,598,868	1,679,593
3430 Other Funds Debt Svc Ltd	820,889	820,889	-	-	-	-
TOTAL EXPENDITURES	\$19,433,062	\$12,654,601	\$2,435,530	\$1,064,470	\$1,598,868	\$1,679,593
ENDING BALANCE						
3400 Other Funds Ltd	(18,612,173)	(11,833,712)	(2,435,530)	(1,064,470)	(1,598,868)	(1,679,593)
3430 Other Funds Debt Svc Ltd	(820,889)	(820,889)	-	-	-	-
TOTAL ENDING BALANCE	(\$19,433,062)	(\$12,654,601)	(\$2,435,530)	(\$1,064,470)	(\$1,598,868)	(\$1,679,593)
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	9	-	-	-	2	7
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	7.25	-	-	-	2.00	5.25

Description	Pkg: 106 Agency Realignment & Cost Allocation					
	Priority: 00					

EXPENDITURES

PERSONAL SERVICES		
OTHER PAYROLL EXPENSES		
3220 Public Employees Retire Cont		
3400 Other Funds Ltd	1	
3230 Social Security Taxes		
3400 Other Funds Ltd	1,051	
3241 Paid Family Medical Leave Insurance		
3400 Other Funds Ltd	68	
3280 Other OPE		
3400 Other Funds Ltd	(1,120)	
OTHER PAYROLL EXPENSES		
3400 Other Funds Ltd	-	
TOTAL OTHER PAYROLL EXPENSES		-
ENDING BALANCE		
3400 Other Funds Ltd	-	
TOTAL ENDING BALANCE		-

BDV004B
2025-27 Biennium
Distilled Spirits Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

Description	Total Policy Packages	Pkg: 101 IT Modernization Capital Project - Bonded Priority: 00	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 103 IT Modernization - Non Bonded Priority: 00		
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EXPENDITURES

SERVICES & SUPPLIES						
4315 IT Professional Services						
3400 Other Funds Ltd	1,064,470	-	-	1,064,470		
4650 Other Services and Supplies						
3400 Other Funds Ltd	72,055	72,055	-	-		
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,136,525	72,055	-	1,064,470		
TOTAL SERVICES & SUPPLIES	\$1,136,525	\$72,055	-	\$1,064,470		
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	1,005,530	-	1,005,530	-		
5550 Data Processing Software						
3400 Other Funds Ltd	11,761,657	11,761,657	-	-		
CAPITAL OUTLAY						
3400 Other Funds Ltd	12,767,187	11,761,657	1,005,530	-		
TOTAL CAPITAL OUTLAY	\$12,767,187	\$11,761,657	\$1,005,530	-		
DEBT SERVICE						
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	440,000	440,000	-	-		
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	380,889	380,889	-	-		

BDV004B
2025-27 Biennium
Distilled Spirits Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-001-00-00-00000

Description	Total Policy Packages	Pkg: 101 IT Modernization Capital Project - Bonded Priority: 00	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 103 IT Modernization - Non Bonded Priority: 00		
DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	820,889	820,889	-	-		
TOTAL DEBT SERVICE	\$820,889	\$820,889	-	-		
EXPENDITURES						
3400 Other Funds Ltd	13,903,712	11,833,712	1,005,530	1,064,470		
3430 Other Funds Debt Svc Ltd	820,889	820,889	-	-		
TOTAL EXPENDITURES	\$14,724,601	\$12,654,601	\$1,005,530	\$1,064,470		
ENDING BALANCE						
3400 Other Funds Ltd	(13,903,712)	(11,833,712)	(1,005,530)	(1,064,470)		
3430 Other Funds Debt Svc Ltd	(820,889)	(820,889)	-	-		
TOTAL ENDING BALANCE	(\$14,724,601)	(\$12,654,601)	(\$1,005,530)	(\$1,064,470)		

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00			
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	434,412	-	434,412
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	162	-	162
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	96,484	-	96,484
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3221 Pension Obligation Bond

3400 Other Funds Ltd	27,474	-	27,474
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3230 Social Security Taxes

3400 Other Funds Ltd	33,233	-	33,233
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3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	1,737	-	1,737
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	94	-	94
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3260 Mass Transit Tax

3400 Other Funds Ltd	4,195	-	4,195
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3270 Flexible Benefits

3400 Other Funds Ltd	95,418	-	95,418
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OTHER PAYROLL EXPENSES

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-002-00-00-00000

Public Safety Services Program

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00			
3400 Other Funds Ltd	258,797	-	258,797			
TOTAL OTHER PAYROLL EXPENSES	\$258,797	-	\$258,797			
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(34,954)	-	(34,954)			
PERSONAL SERVICES						
3400 Other Funds Ltd	658,255	-	658,255			
TOTAL PERSONAL SERVICES	\$658,255	-	\$658,255			
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	1,444	-	1,444			
4125 Out of State Travel						
3400 Other Funds Ltd	435	-	435			
4150 Employee Training						
3400 Other Funds Ltd	218	-	218			
4175 Office Expenses						
3400 Other Funds Ltd	7,433	-	7,433			
4200 Telecommunications						
3400 Other Funds Ltd	2,350	-	2,350			
4225 State Gov. Service Charges						
3400 Other Funds Ltd	22,786	-	22,786			
4250 Data Processing						

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00			
3400 Other Funds Ltd	750	-	750			
4275 Publicity and Publications						
3400 Other Funds Ltd	44	-	44			
4400 Dues and Subscriptions						
3400 Other Funds Ltd	443	-	443			
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	43,753	40,200	3,553			
4575 Agency Program Related S and S						
3400 Other Funds Ltd	41	-	41			
4650 Other Services and Supplies						
3400 Other Funds Ltd	218	-	218			
4715 IT Expendable Property						
3400 Other Funds Ltd	983	-	983			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	80,898	40,200	40,698			
TOTAL SERVICES & SUPPLIES	\$80,898	\$40,200	\$40,698			
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	1,673	-	1,673			
EXPENDITURES						
3400 Other Funds Ltd	740,826	40,200	700,626			
TOTAL EXPENDITURES	\$740,826	\$40,200	\$700,626			

BDV004B
2025-27 Biennium
Public Safety Services Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-002-00-00-00000

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00			
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ENDING BALANCE

3400 Other Funds Ltd	(740,826)	(40,200)	(700,626)
TOTAL ENDING BALANCE	(\$740,826)	(\$40,200)	(\$700,626)

AUTHORIZED POSITIONS

8150 Class/Unclass Positions	3	-	3
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AUTHORIZED FTE

8250 Class/Unclass FTE Positions	2.25	-	2.25
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BDV004B
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00			
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	(559,992)	-	(559,992)
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	(144)	-	(144)
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	(124,375)	-	(124,375)
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3221 Pension Obligation Bond

3400 Other Funds Ltd	(22,008)	-	(22,008)
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3230 Social Security Taxes

3400 Other Funds Ltd	(41,788)	-	(41,788)
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3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	(2,171)	-	(2,171)
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	(84)	-	(84)
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3260 Mass Transit Tax

3400 Other Funds Ltd	(3,360)	-	(3,360)
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3270 Flexible Benefits

3400 Other Funds Ltd	(84,816)	-	(84,816)
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OTHER PAYROLL EXPENSES

BDV004B
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00			
3400 Other Funds Ltd	(278,746)	-	(278,746)			
TOTAL OTHER PAYROLL EXPENSES	(\$278,746)	-	(\$278,746)			
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	28,000	-	28,000			
PERSONAL SERVICES						
3400 Other Funds Ltd	(810,738)	-	(810,738)			
TOTAL PERSONAL SERVICES	(\$810,738)	-	(\$810,738)			
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	(1,446)	-	(1,446)			
4125 Out of State Travel						
3400 Other Funds Ltd	(438)	-	(438)			
4150 Employee Training						
3400 Other Funds Ltd	(216)	-	(216)			
4175 Office Expenses						
3400 Other Funds Ltd	(6,189)	-	(6,189)			
4200 Telecommunications						
3400 Other Funds Ltd	(2,352)	-	(2,352)			
4225 State Gov. Service Charges						
3400 Other Funds Ltd	(22,788)	-	(22,788)			
4250 Data Processing						

BDV004B

Version: V - 01 - Agency Request Budget

2025-27 Biennium

Cross Reference Number: 84500-003-00-00-00000

Administration and Support

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00			
3400 Other Funds Ltd	(753)	-	(753)			
4275 Publicity and Publications						
3400 Other Funds Ltd	(42)	-	(42)			
4300 Professional Services						
3400 Other Funds Ltd	750,000	750,000	-			
4400 Dues and Subscriptions						
3400 Other Funds Ltd	(444)	-	(444)			
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	616,448	620,000	(3,552)			
4575 Agency Program Related S and S						
3400 Other Funds Ltd	(42)	-	(42)			
4650 Other Services and Supplies						
3400 Other Funds Ltd	(216)	-	(216)			
4715 IT Expendable Property						
3400 Other Funds Ltd	(984)	-	(984)			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,330,538	1,370,000	(39,462)			
TOTAL SERVICES & SUPPLIES	\$1,330,538	\$1,370,000	(\$39,462)			
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	(1,671)	-	(1,671)			
EXPENDITURES						
3400 Other Funds Ltd	518,129	1,370,000	(851,871)			

07/29/24

Page 14 of 21

Detail Revenues & Expenditures - Policy Packages

2:11 PM

BDV004B

BDV004B
2025-27 Biennium
Administration and Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-003-00-00-00000

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00			
TOTAL EXPENDITURES	\$518,129	\$1,370,000	(\$851,871)			
ENDING BALANCE						
3400 Other Funds Ltd	(518,129)	(1,370,000)	851,871			
TOTAL ENDING BALANCE	(\$518,129)	(\$1,370,000)	\$851,871			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(2)	-	(2)			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(2.00)	-	(2.00)			

BDV004B
2025-27 Biennium
Recreational Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 104 Marijuana Staffing & Vehicles Priority: 00	Pkg: 105 Hemp Staffing - HB 4121 (2024 Session) Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00	
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	1,314,058	-	458,016	745,218	110,824
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3160 Temporary Appointments

3400 Other Funds Ltd	8,398	-	-	8,398	-
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SALARIES & WAGES

3400 Other Funds Ltd	1,322,456	-	458,016	753,616	110,824
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TOTAL SALARIES & WAGES	\$1,322,456	-	\$458,016	\$753,616	\$110,824
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	501	-	144	378	(21)
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	291,852	-	101,726	165,511	24,615
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3221 Pension Obligation Bond

3400 Other Funds Ltd	(6,046)	-	-	-	(6,046)
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3230 Social Security Taxes

3400 Other Funds Ltd	101,168	-	35,038	57,653	8,477
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3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	5,254	-	1,832	2,979	443
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	289	-	84	217	(12)
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Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 104 Marijuana Staffing & Vehicles Priority: 00	Pkg: 105 Hemp Staffing - HB 4121 (2024 Session) Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00	
3260 Mass Transit Tax						
3400 Other Funds Ltd	6,296	-	2,748	4,471	(923)	
3270 Flexible Benefits						
3400 Other Funds Ltd	295,089	-	84,816	222,642	(12,369)	
3280 Other OPE						
3400 Other Funds Ltd	(1,120)	-	-	-	(1,120)	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	693,283	-	226,388	453,851	13,044	
TOTAL OTHER PAYROLL EXPENSES	\$693,283	-	\$226,388	\$453,851	\$13,044	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	7,692	-	-	-	7,692	
PERSONAL SERVICES						
3400 Other Funds Ltd	2,023,431	-	684,404	1,207,467	131,560	
TOTAL PERSONAL SERVICES	\$2,023,431	-	\$684,404	\$1,207,467	\$131,560	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	17,527	-	1,050	16,475	2	
4125 Out of State Travel						
3400 Other Funds Ltd	3	-	-	-	3	
4150 Employee Training						
3400 Other Funds Ltd	17,515	-	1,042	16,475	(2)	

BDV004B
2025-27 Biennium
Recreational Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 104 Marijuana Staffing & Vehicles Priority: 00	Pkg: 105 Hemp Staffing - HB 4121 (2024 Session) Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00	
4175 Office Expenses						
3400 Other Funds Ltd	25,025	-	9,794	16,475	(1,244)	
4200 Telecommunications						
3400 Other Funds Ltd	20,229	-	3,752	16,475	2	
4225 State Gov. Service Charges						
3400 Other Funds Ltd	2	-	-	-	2	
4250 Data Processing						
3400 Other Funds Ltd	3	-	-	-	3	
4275 Publicity and Publications						
3400 Other Funds Ltd	(2)	-	-	-	(2)	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1	-	-	-	1	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	19,799	19,800	-	-	(1)	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1	-	-	-	1	
4650 Other Services and Supplies						
3400 Other Funds Ltd	76,072	-	76,074	-	(2)	
4715 IT Expendable Property						
3400 Other Funds Ltd	26,469	-	9,992	16,476	1	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	202,644	19,800	101,704	82,376	(1,236)	
TOTAL SERVICES & SUPPLIES	\$202,644	\$19,800	\$101,704	\$82,376	(\$1,236)	

BDV004B
2025-27 Biennium
Recreational Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-004-00-00-00000

Description	Total Policy Packages	Pkg: 102 Warehouse & Office Build, Move & Modernization Priority: 00	Pkg: 104 Marijuana Staffing & Vehicles Priority: 00	Pkg: 105 Hemp Staffing - HB 4121 (2024 Session) Priority: 00	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00	
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	(2)	-	-	-	(2)	
5400 Automotive and Aircraft						
3400 Other Funds Ltd	1,102,510	-	812,760	289,750	-	
5550 Data Processing Software						
3400 Other Funds Ltd	100,000	-	-	100,000	-	
CAPITAL OUTLAY						
3400 Other Funds Ltd	1,202,508	-	812,760	389,750	(2)	
TOTAL CAPITAL OUTLAY	\$1,202,508	-	\$812,760	\$389,750	(\$2)	
EXPENDITURES						
3400 Other Funds Ltd	3,428,583	19,800	1,598,868	1,679,593	130,322	
TOTAL EXPENDITURES	\$3,428,583	\$19,800	\$1,598,868	\$1,679,593	\$130,322	
ENDING BALANCE						
3400 Other Funds Ltd	(3,428,583)	(19,800)	(1,598,868)	(1,679,593)	(130,322)	
TOTAL ENDING BALANCE	(\$3,428,583)	(\$19,800)	(\$1,598,868)	(\$1,679,593)	(\$130,322)	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	8	-	2	7	(1)	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	6.96	-	2.00	5.25	(0.29)	

BDV004B
2025-27 Biennium
Medical Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000

Description	Total Policy Packages	Pkg: 106 Agency Realignment & Cost Allocation				
		Priority: 00				

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	14,756	14,756
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	3	3
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	3,277	3,277
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3221 Pension Obligation Bond

3400 Other Funds Ltd	580	580
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3230 Social Security Taxes

3400 Other Funds Ltd	1,129	1,129
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3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	59	59
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	2	2
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3260 Mass Transit Tax

3400 Other Funds Ltd	88	88
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3270 Flexible Benefits

3400 Other Funds Ltd	1,767	1,767
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OTHER PAYROLL EXPENSES

BDV004B
2025-27 Biennium
Medical Marijuana Program

Version: V - 01 - Agency Request Budget
Cross Reference Number: 84500-006-00-00-00000

Description	Total Policy Packages	Pkg: 106 Agency Realignment & Cost Allocation Priority: 00				
3400 Other Funds Ltd	6,905	6,905				
TOTAL OTHER PAYROLL EXPENSES	\$6,905	\$6,905				
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(738)	(738)				
PERSONAL SERVICES						
3400 Other Funds Ltd	20,923	20,923				
TOTAL PERSONAL SERVICES	\$20,923	\$20,923				
ENDING BALANCE						
3400 Other Funds Ltd	(20,923)	(20,923)				
TOTAL ENDING BALANCE	(\$20,923)	(\$20,923)				
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	0.04	0.04				

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POSITION BUDGET REPORT (PIC100)

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PIC100 - Position Budget Report

Oregon Liquor & Cannabis Comm

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-000-00-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total Salary											-	-	71,910,702	-	71,910,702
Total OPE											-	-	38,263,715	-	38,263,715
Total Personal Services					393	388.77					-	-	110,174,417	-	110,174,417

PIC100 - Position Budget Report

Business Services

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-001-20-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
2000074	MESN Z7783 AF	SHIPPING DISTRIBUTION AND WAREHC	35X	PF	1	1.00	24	10	13392	SAL	-	-	321,408	-	321,408	
										OPE	-	-	139,781	-	139,781	
2000180	AL C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968	
										OPE	-	-	105,756	-	105,756	
Total Salary											-	-	530,376	-	530,376	
Total OPE											-	-	245,537	-	245,537	
Total Personal Services					2	2.00						-	-	775,913	-	775,913

PIC100 - Position Budget Report

Distribution Services

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-001-30-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
3000001	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
3000002	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
3000003	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000005	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000006	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000008	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000009	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000011	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000012	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000013	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000014	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000015	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000016	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000017	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000018	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000020	AL C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800

**07/29/24
2:06 PM**

Page 3 of 46

**PIC100 - Position Budget Report
PIC100**

PIC100 - Position Budget Report

Distribution Services

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-001-30-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
3000021	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	94,811	-	94,811
										SAL	-	-	126,816	-	126,816
3000022	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	80,896	-	80,896
										SAL	-	-	126,816	-	126,816
3000023	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	OPE	-	-	80,896	-	80,896
										SAL	-	-	136,560	-	136,560
3000024	MESN Z7784 AF	SHIPPING DISTRIBUTION AND WAREHC 33X	PF	1	1.00	24	10	12165		OPE	-	-	83,845	-	83,845
										SAL	-	-	291,960	-	291,960
3000025	MMS X7786 AP	SHIPPING DISTRIBUTION AND WAREHC 28X	PF	1	1.00	24	9	9095		OPE	-	-	130,869	-	130,869
										SAL	-	-	218,280	-	218,280
3000027	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	108,573	-	108,573
										SAL	-	-	126,816	-	126,816
3000028	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	80,896	-	80,896
										SAL	-	-	126,816	-	126,816
3000029	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	80,896	-	80,896
										SAL	-	-	126,816	-	126,816
3000030	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	80,896	-	80,896
										SAL	-	-	126,816	-	126,816
3000031	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	80,896	-	80,896
										SAL	-	-	126,816	-	126,816
3000032	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	9	5041	OPE	-	-	80,896	-	80,896
										SAL	-	-	120,984	-	120,984
3000034	AL C4409 AP	GENERAL MAINTENANCE MECHANIC	21	PF	1	1.00	24	9	6243	OPE	-	-	79,132	-	79,132
										SAL	-	-	149,832	-	149,832
3000075	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	87,861	-	87,861
										SAL	-	-	126,816	-	126,816
3000077	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	80,896	-	80,896
										SAL	-	-	126,816	-	126,816
3000079	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	OPE	-	-	80,896	-	80,896
										SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896

07/29/24
2:06 PM

Page 4 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Distribution Services

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-001-30-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
3000080	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000081	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000082	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000083	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	9	5041	SAL	-	-	120,984	-	120,984
										OPE	-	-	79,132	-	79,132
3000086	AL C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
3000088	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000123	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000124	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000150	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000151	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000152	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	9	5041	SAL	-	-	120,984	-	120,984
										OPE	-	-	79,132	-	79,132
3000153	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000154	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000155	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	8	4809	SAL	-	-	115,416	-	115,416
										OPE	-	-	77,447	-	77,447
3000205	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000206	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	9	5041	SAL	-	-	120,984	-	120,984

07/29/24
2:06 PM

Page 5 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Distribution Services

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-001-30-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	79,132	-	79,132
3000207	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000208	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000241	MMS X7786 AP	SHIPPING DISTRIBUTION AND WAREHC 28X		PF	1	1.00	24	4	7128	SAL	-	-	171,072	-	171,072
										OPE	-	-	94,288	-	94,288
3000242	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000243	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000244	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000245	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000246	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000247	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000261	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	10	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
3000262	AL C4138 AP	LIQUOR DISTRIBUTION WORKER 2	18T	PF	1	1.00	24	9	5417	SAL	-	-	130,008	-	130,008
										OPE	-	-	81,863	-	81,863
3000263	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000264	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000265	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816
										OPE	-	-	80,896	-	80,896
3000266	AL C4409 AP	GENERAL MAINTENANCE MECHANIC	21	PF	1	1.00	24	10	6545	SAL	-	-	157,080	-	157,080
										OPE	-	-	90,054	-	90,054

07/29/24
2:06 PM

Page 6 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Distribution Services

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-001-30-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
3000267	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	10	5284	SAL	-	-	126,816	-	126,816	
										OPE	-	-	80,896	-	80,896	
3000268	AL C4137 AP	LIQUOR DISTRIBUTION WORKER 1	16S	PF	1	1.00	24	9	5041	SAL	-	-	120,984	-	120,984	
										OPE	-	-	79,132	-	79,132	
Total Salary											-	-	8,713,968	-	8,713,968	
Total OPE											-	-	5,358,236	-	5,358,236	
Total Personal Services					64	64.00						-	-	14,072,204	-	14,072,204

PIC100 - Position Budget Report

Retail Services

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-001-40-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
4000001	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	4297	SAL	-	-	103,128	-	103,128	
										OPE	-	-	73,729	-	73,729	
4000003	AL C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968	
										OPE	-	-	105,756	-	105,756	
4000004	AL C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	7557	SAL	-	-	181,368	-	181,368	
										OPE	-	-	97,404	-	97,404	
4000012	AL C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968	
										OPE	-	-	105,756	-	105,756	
4000085	AL C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968	
										OPE	-	-	105,756	-	105,756	
4000170	AL C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968	
										OPE	-	-	105,756	-	105,756	
4000171	AL C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968	
										OPE	-	-	105,756	-	105,756	
4000173	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960	
										OPE	-	-	81,848	-	81,848	
4000508	MESN Z7084 AF	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	10	12165	SAL	-	-	291,960	-	291,960	
										OPE	-	-	130,869	-	130,869	
Total Salary											-	-	1,751,256	-	1,751,256	
Total OPE											-	-	912,630	-	912,630	
Total Personal Services					9	9.00						-	-	2,663,886	-	2,663,886

PIC100 - Position Budget Report

Alcohol License Services

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-002-45-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1100516	AL C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	8	4605	SAL	-	-	110,520	-	110,520
										OPE	-	-	75,965	-	75,965
4500052	MMS X7435 AP	LICENSING AND PERMITTING MANAGER 31X	31X	PF	1	1.00	24	10	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
4500054	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4942	SAL	-	-	118,608	-	118,608
										OPE	-	-	78,413	-	78,413
4500058	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	5177	SAL	-	-	124,248	-	124,248
										OPE	-	-	80,119	-	80,119
4500091	AL C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	5	4034	SAL	-	-	96,816	-	96,816
										OPE	-	-	71,818	-	71,818
4500126	MMS X7436 AP	LICENSING AND PERMITTING SUPERVISOR 28X	28X	PF	1	1.00	24	7	8254	SAL	-	-	198,096	-	198,096
										OPE	-	-	102,465	-	102,465
4500128	AL C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	5063	SAL	-	-	121,512	-	121,512
										OPE	-	-	79,292	-	79,292
4500157	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4500158	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
4500194	MMS X7436 AP	LICENSING AND PERMITTING SUPERVISOR 28X	28X	PF	1	1.00	24	10	9542	SAL	-	-	229,008	-	229,008
										OPE	-	-	111,820	-	111,820
4500507	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4942	SAL	-	-	118,608	-	118,608
										OPE	-	-	78,413	-	78,413
4500511	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
4500512	AL C0103 AP	OFFICE SPECIALIST 1	13C	PF	1	1.00	24	10	4715	SAL	-	-	113,160	-	113,160
										OPE	-	-	76,765	-	76,765
4500517	MESN Z7433 AF	LICENSING AND PERMITTING MANAGER 35X	35X	PF	1	1.00	24	10	13392	SAL	-	-	321,408	-	321,408
										OPE	-	-	139,781	-	139,781
4500519	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	6	6545	SAL	-	-	157,080	-	157,080
										OPE	-	-	90,054	-	90,054
4500525	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	6	6545	SAL	-	-	157,080	-	157,080

**07/29/24
2:06 PM**

Page 9 of 46

**PIC100 - Position Budget Report
PIC100**

PIC100 - Position Budget Report

Alcohol License Services

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-002-45-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
4500531	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	90,054	-	90,054
										SAL	-	-	190,032	-	190,032
4500602	AL C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	7	6243	OPE	-	-	100,025	-	100,025
										SAL	-	-	149,832	-	149,832
4500606	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	4297	OPE	-	-	87,861	-	87,861
										SAL	-	-	103,128	-	103,128
4500624	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	73,729	-	73,729
										SAL	-	-	190,032	-	190,032
4500631	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	100,025	-	100,025
										SAL	-	-	190,032	-	190,032
4500651	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	100,025	-	100,025
										SAL	-	-	190,032	-	190,032
4500685	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	OPE	-	-	100,025	-	100,025
										SAL	-	-	230,088	-	230,088
4500906	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	112,147	-	112,147
										SAL	-	-	190,032	-	190,032
4600117	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	OPE	-	-	100,025	-	100,025
										SAL	-	-	129,960	-	129,960
4600611	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	OPE	-	-	81,848	-	81,848
										SAL	-	-	230,088	-	230,088
4700047	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	5	6243	OPE	-	-	112,147	-	112,147
										SAL	-	-	149,832	-	149,832
4700504	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	87,861	-	87,861
										SAL	-	-	190,032	-	190,032
4700532	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	100,025	-	100,025
										SAL	-	-	190,032	-	190,032
4700536	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	100,025	-	100,025
										SAL	-	-	190,032	-	190,032
4700542	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	8	7200	OPE	-	-	100,025	-	100,025
										SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811

07/29/24
2:06 PM

Page 10 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Alcohol License Services

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-002-45-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
4700549	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032	
										OPE	-	-	100,025	-	100,025	
4700553	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	9	7557	SAL	-	-	181,368	-	181,368	
										OPE	-	-	97,404	-	97,404	
4700554	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032	
										OPE	-	-	100,025	-	100,025	
4700621	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	5	6243	SAL	-	-	149,832	-	149,832	
										OPE	-	-	87,861	-	87,861	
4700634	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032	
										OPE	-	-	100,025	-	100,025	
Total Salary												-	-	6,187,920	-	6,187,920
Total OPE												-	-	3,403,249	-	3,403,249
Total Personal Services					36	36.00						-	-	9,591,169	-	9,591,169

PIC100 - Position Budget Report

Alcohol Public Safety

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-002-47-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
4700035	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700036	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700037	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4942	SAL	-	-	118,608	-	118,608
										OPE	-	-	78,413	-	78,413
4700040	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700041	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA 31X	31X	PF	1	1.00	24	9	10512	SAL	-	-	252,288	-	252,288
										OPE	-	-	118,864	-	118,864
4700042	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700045	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700048	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	6	7201	SAL	-	-	172,824	-	172,824
										OPE	-	-	94,818	-	94,818
4700049	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
4700054	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA 31X	31X	PF	1	1.00	24	10	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
4700055	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
4700060	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA 31X	31X	PF	1	1.00	24	9	10512	SAL	-	-	252,288	-	252,288
										OPE	-	-	118,864	-	118,864
4700072	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700073	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
4700076	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700089	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968

07/29/24
2:06 PM

Page 12 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Alcohol Public Safety

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-002-47-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	105,756	-	105,756
4700131	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700132	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700161	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
4700195	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA 31X	31X	PF	1	1.00	24	10	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
4700308	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700309	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700310	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700311	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700312	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700509	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
4700520	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	8	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
4700521	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA 31X	31X	PF	1	1.00	24	10	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
4700522	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	8	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
4700524	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	SAL	-	-	230,088	-	230,088
										OPE	-	-	112,147	-	112,147
4700526	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756

**07/29/24
2:06 PM**

Page 13 of 46

**PIC100 - Position Budget Report
PIC100**

PIC100 - Position Budget Report

Alcohol Public Safety

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-002-47-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
4700527	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700529	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700530	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700544	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
4700545	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700547	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700550	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700551	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
4700552	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
4700556	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	6	7201	SAL	-	-	172,824	-	172,824
										OPE	-	-	94,818	-	94,818
4700560	AL C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	9	4829	SAL	-	-	115,896	-	115,896
										OPE	-	-	77,593	-	77,593
4700585	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700607	MESN Z7143 AF	COMPLIANCE AND REGULATORY MANA	35X	PF	1	1.00	24	10	13392	SAL	-	-	321,408	-	321,408
										OPE	-	-	139,781	-	139,781
4700627	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700629	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700652	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968

**07/29/24
2:06 PM**

Page 14 of 46

**PIC100 - Position Budget Report
PIC100**

PIC100 - Position Budget Report

Alcohol Public Safety

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-002-47-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	105,756	-	105,756
4700653	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700660	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA 31X	31X	PF	1	1.00	24	10	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
4700750	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA 31X	31X	PF	1	1.00	24	9	10512	SAL	-	-	252,288	-	252,288
										OPE	-	-	118,864	-	118,864
4700752	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700785	AL C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	5	4034	SAL	-	-	96,816	-	96,816
										OPE	-	-	71,818	-	71,818
4700876	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700877	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	6	7201	SAL	-	-	172,824	-	172,824
										OPE	-	-	94,818	-	94,818
4700878	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
4700879	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700903	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700904	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
4700905	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
4700935	AL C0104 AP	OFFICE SPECIALIST 2	15C	PP	1	0.50	12	10	5063	SAL	-	-	60,756	-	60,756
										OPE	-	-	39,646	-	39,646
4700936	AL C0104 AP	OFFICE SPECIALIST 2	15C	PP	1	0.50	12	5	4034	SAL	-	-	48,408	-	48,408
										OPE	-	-	35,909	-	35,909
4700937	AL C0104 AP	OFFICE SPECIALIST 2	15C	PP	1	0.50	12	8	4605	SAL	-	-	55,260	-	55,260
										OPE	-	-	37,982	-	37,982

**07/29/24
2:06 PM**

Page 15 of 46

**PIC100 - Position Budget Report
PIC100**

PIC100 - Position Budget Report

Alcohol Public Safety

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-002-47-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
4700938	AL C0104 AP	OFFICE SPECIALIST 2	15C	PP	1	0.50	12	10	5063	SAL	-	-	60,756	-	60,756
										OPE	-	-	39,646	-	39,646
8000401	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATC	38X	PF	0	0.25	6	9	14756	SAL	-	-	88,536	-	88,536
										OPE	-	-	37,421	-	37,421
Total Salary											-	-	11,797,860	-	11,797,860
Total OPE											-	-	6,174,507	-	6,174,507
Total Personal Services					63	61.25					-	-	17,972,367	-	17,972,367

PIC100 - Position Budget Report

Bottle Bill Program

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-002-54-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
5500053	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832	
										OPE	-	-	87,861	-	87,861	
5500604	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	SAL	-	-	230,088	-	230,088	
										OPE	-	-	112,147	-	112,147	
Total Salary											-	-	379,920	-	379,920	
Total OPE											-	-	200,008	-	200,008	
Total Personal Services					2	2.00						-	-	579,928	-	579,928

PIC100 - Position Budget Report

Administrative Hearings

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-002-55-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
4700313	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	SAL	-	-	230,088	-	230,088
										OPE	-	-	112,147	-	112,147
5500069	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
5500070	AL C5752 AP	CASE PRESENTERS	31D	PF	1	1.00	24	10	11055	SAL	-	-	265,320	-	265,320
										OPE	-	-	122,808	-	122,808
5500087	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	4715	SAL	-	-	113,160	-	113,160
										OPE	-	-	76,765	-	76,765
5500093	AL C5752 AP	CASE PRESENTERS	31D	PF	1	1.00	24	10	11055	SAL	-	-	265,320	-	265,320
										OPE	-	-	122,808	-	122,808
5500150	MESN Z7624 AF	POLICY PLANNING AND DEVELOPMENT 33X	PF		1	1.00	24	9	11578	SAL	-	-	277,872	-	277,872
										OPE	-	-	126,605	-	126,605
5500197	AL C5752 AP	CASE PRESENTERS	31D	PF	1	1.00	24	5	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
5500198	AL C5752 AP	CASE PRESENTERS	31D	PF	1	1.00	24	10	11055	SAL	-	-	265,320	-	265,320
										OPE	-	-	122,808	-	122,808
5500403	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	SAL	-	-	230,088	-	230,088
										OPE	-	-	112,147	-	112,147
5500404	AL C5752 AP	CASE PRESENTERS	31D	PF	1	1.00	24	10	11055	SAL	-	-	265,320	-	265,320
										OPE	-	-	122,808	-	122,808
5500506	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
5500625	AL C5752 AP	CASE PRESENTERS	31D	PF	1	1.00	24	10	11055	SAL	-	-	265,320	-	265,320
										OPE	-	-	122,808	-	122,808
5500650	AL C5752 AP	CASE PRESENTERS	31D	PF	1	1.00	24	8	10063	SAL	-	-	241,512	-	241,512
										OPE	-	-	115,604	-	115,604
Total Salary											-	-	2,927,952	-	2,927,952
Total OPE											-	-	1,438,786	-	1,438,786
Total Personal Services					13	13.00					-	-	4,366,738	-	4,366,738

07/29/24
2:06 PM

Page 18 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Alcohol Rules & Policy

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-002-56-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
5500059	AL C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.50	12	10	8707	SAL	-	-	104,484	-	104,484	
										OPE	-	-	52,878	-	52,878	
5500561	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.50	12	9	10512	SAL	-	-	126,144	-	126,144	
										OPE	-	-	59,433	-	59,433	
Total Salary											-	-	230,628	-	230,628	
Total OPE											-	-	112,311	-	112,311	
Total Personal Services					2	1.00						-	-	342,939	-	342,939

PIC100 - Position Budget Report

Agency Directors Office

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-003-10-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1000001	MEAH Z7584 HF	AGENCY HEAD 4	43X	PF	1	1.00	24	10	21069	SAL	-	-	505,656	-	505,656
										OPE	-	-	184,415	-	184,415
1000002	MENN Z0830 AF	EXECUTIVE ASSISTANT	25	PF	1	1.00	24	9	8254	SAL	-	-	198,096	-	198,096
										OPE	-	-	102,465	-	102,465
1100010	MESN Z7624 AF	POLICY PLANNING AND DEVELOPMENT	33X	PF	1	1.00	24	10	12165	SAL	-	-	291,960	-	291,960
										OPE	-	-	130,869	-	130,869
1600179	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	9	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
2000003	MESP Z7596 DF	DEPUTY/CHIEF 6	41X	PF	1	1.00	24	10	18472	SAL	-	-	443,328	-	443,328
										OPE	-	-	169,669	-	169,669
3000250	MMN X0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	6469	SAL	-	-	155,256	-	155,256
										OPE	-	-	89,502	-	89,502
Total Salary											-	-	1,858,968	-	1,858,968
Total OPE											-	-	799,532	-	799,532
Total Personal Services					6	6.00					-	-	2,658,500	-	2,658,500

PIC100 - Position Budget Report

Human Resources

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-003-12-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1000021	MMC X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	9	5887	SAL	-	-	141,288	-	141,288
										OPE	-	-	85,276	-	85,276
1000028	MESN Z7344 AF	HUMAN RESOURCES MANAGER 2	33X	PF	1	1.00	24	9	11578	SAL	-	-	277,872	-	277,872
										OPE	-	-	126,605	-	126,605
1000038	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	10021	SAL	-	-	240,504	-	240,504
										OPE	-	-	115,299	-	115,299
1000402	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	8	7128	SAL	-	-	171,072	-	171,072
										OPE	-	-	94,288	-	94,288
1000749	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	8658	SAL	-	-	207,792	-	207,792
										OPE	-	-	105,400	-	105,400
1200071	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	10021	SAL	-	-	240,504	-	240,504
										OPE	-	-	115,299	-	115,299
1200179	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	8658	SAL	-	-	207,792	-	207,792
										OPE	-	-	105,400	-	105,400
1200181	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	8658	SAL	-	-	207,792	-	207,792
										OPE	-	-	105,400	-	105,400
1200221	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	8658	SAL	-	-	207,792	-	207,792
										OPE	-	-	105,400	-	105,400
1200222	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	6	7490	SAL	-	-	179,760	-	179,760
										OPE	-	-	96,918	-	96,918
Total Salary											-	-	2,082,168	-	2,082,168
Total OPE											-	-	1,055,285	-	1,055,285
Total Personal Services					10	10.00					-	-	3,137,453	-	3,137,453

PIC100 - Position Budget Report

Commissioners

2025-27 Biennium

Cross Reference Number: 84500-003-13-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
8450001	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	4,800	-	4,800
										OPE	-	-	367	-	367
8450002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	4,800	-	4,800
										OPE	-	-	367	-	367
8450003	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	4,800	-	4,800
										OPE	-	-	367	-	367
8450004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	4,800	-	4,800
										OPE	-	-	367	-	367
8450005	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	4,800	-	4,800
										OPE	-	-	367	-	367
8450006	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	4,800	-	4,800
										OPE	-	-	367	-	367
8450007	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	4,800	-	4,800
										OPE	-	-	367	-	367
Total Salary											-	-	33,600	-	33,600
Total OPE											-	-	2,569	-	2,569
Total Personal Services					0	0.00					-	-	36,169	-	36,169

PIC100 - Position Budget Report

Administrative Services

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-003-15-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1500004	AL C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
1500005	AL C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	10	6861	SAL	-	-	164,664	-	164,664
										OPE	-	-	92,350	-	92,350
1500006	AL C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	10	6861	SAL	-	-	164,664	-	164,664
										OPE	-	-	92,350	-	92,350
1500014	AL C3267 AP	CONSTRUCTION PROJECT MANAGER 1	27	PF	1	1.00	24	8	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
1500026	MESN Z7084 AF	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	9	11578	SAL	-	-	277,872	-	277,872
										OPE	-	-	126,605	-	126,605
1600802	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
Total Salary											-	-	1,083,624	-	1,083,624
Total OPE											-	-	583,036	-	583,036
Total Personal Services					6	6.00					-	-	1,666,660	-	1,666,660

PIC100 - Position Budget Report

Policy Analytics Communication & Education

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-003-16-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
4600850	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	3	6861	SAL	-	-	164,664	-	164,664	
										OPE	-	-	92,350	-	92,350	
5500064	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	3	6861	SAL	-	-	164,664	-	164,664	
										OPE	-	-	92,350	-	92,350	
Total Salary											-	-	329,328	-	329,328	
Total OPE											-	-	184,700	-	184,700	
Total Personal Services					2	2.00						-	-	514,028	-	514,028

PIC100 - Position Budget Report

Financial Reporting & Accounting

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-003-25-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500006	AL C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
2500007	AL C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	8	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
2500009	AL C1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	10	10063	SAL	-	-	241,512	-	241,512
										OPE	-	-	115,604	-	115,604
2500010	AL C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
2500022	MESN Z7073 AF	BUDGET AND FISCAL MANAGER 3	35X	PF	0	0.13	3	10	13392	SAL	-	-	40,176	-	40,176
										OPE	-	-	17,472	-	17,472
2500057	AL C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	85,806	-	85,806
2500063	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	10	12165	SAL	-	-	291,960	-	291,960
										OPE	-	-	130,869	-	130,869
2500087	AL C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	7	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
2500145	AL C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
2500147	AL C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	85,806	-	85,806
8000413	AL C1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	3	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
8000415	AL C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	85,806	-	85,806
8000438	AL C0104 AP	OFFICE SPECIALIST 2	15C	PP	1	0.50	12	5	4034	SAL	-	-	48,408	-	48,408
										OPE	-	-	35,909	-	35,909
Total Salary											-	-	2,094,504	-	2,094,504
Total OPE											-	-	1,128,115	-	1,128,115
Total Personal Services					12	11.63					-	-	3,222,619	-	3,222,619

07/29/24
2:06 PM

PIC100 - Position Budget Report

Information Technology

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-003-26-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2600008	AL C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	10784	SAL	-	-	258,816	-	258,816
										OPE	-	-	120,839	-	120,839
2600010	AL C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	10784	SAL	-	-	258,816	-	258,816
										OPE	-	-	120,839	-	120,839
2600016	AL C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	9742	SAL	-	-	233,808	-	233,808
										OPE	-	-	113,272	-	113,272
2600062	MESN Z7883 IP	INFORMATION TECHNOLOGY MANAGEF 35X	PF	1	1.00	24	9	14756	SAL	-	-	-	354,144	-	354,144
										OPE	-	-	148,567	-	148,567
2600065	AL C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	12340	SAL	-	-	296,160	-	296,160
										OPE	-	-	132,140	-	132,140
2600066	AL C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	10784	SAL	-	-	258,816	-	258,816
										OPE	-	-	120,839	-	120,839
2600067	AL C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	9402	SAL	-	-	225,648	-	225,648
										OPE	-	-	110,803	-	110,803
2600068	AL C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	9402	SAL	-	-	225,648	-	225,648
										OPE	-	-	110,803	-	110,803
2600086	AL C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	7	10740	SAL	-	-	257,760	-	257,760
										OPE	-	-	120,520	-	120,520
2600087	AL C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	9742	SAL	-	-	233,808	-	233,808
										OPE	-	-	113,272	-	113,272
2600183	MMS X7885 IP	INFORMATION TECHNOLOGY MANAGEF 31X	PF	1	1.00	24	10	12769	SAL	-	-	-	306,456	-	306,456
										OPE	-	-	135,256	-	135,256
2600187	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
2600269	AL C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	12340	SAL	-	-	296,160	-	296,160
										OPE	-	-	132,140	-	132,140
2600305	MMS X7885 IP	INFORMATION TECHNOLOGY MANAGEF 31X	PF	1	1.00	24	3	9095	SAL	-	-	-	218,280	-	218,280
										OPE	-	-	108,573	-	108,573
2600405	AL C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	8892	SAL	-	-	213,408	-	213,408
										OPE	-	-	107,100	-	107,100
2600406	AL C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	7063	SAL	-	-	169,512	-	169,512

07/29/24
2:06 PM

Page 26 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Information Technology

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-003-26-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	93,817	-	93,817
2600407	AL C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	8157	SAL	-	-	195,768	-	195,768
										OPE	-	-	101,761	-	101,761
2600510	AL C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	7063	SAL	-	-	169,512	-	169,512
										OPE	-	-	93,817	-	93,817
2600537	AL C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	12340	SAL	-	-	296,160	-	296,160
										OPE	-	-	132,140	-	132,140
2600617	AL C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	8157	SAL	-	-	195,768	-	195,768
										OPE	-	-	101,761	-	101,761
2600751	AL C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	9113	SAL	-	-	218,712	-	218,712
										OPE	-	-	108,704	-	108,704
2600826	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X		PF	1	1.00	24	10	14065	SAL	-	-	337,560	-	337,560
										OPE	-	-	144,644	-	144,644
8000420	AL C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	8157	SAL	-	-	195,768	-	195,768
										OPE	-	-	101,761	-	101,761
Total Salary											-	-	5,566,320	-	5,566,320
Total OPE											-	-	2,661,229	-	2,661,229
Total Personal Services					23	23.00					-	-	8,227,549	-	8,227,549

PIC100 - Position Budget Report

Auditing - Privilege Tax

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-003-34-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500002	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
2500003	AL C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	85,806	-	85,806
2500018	AL C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	5	4715	SAL	-	-	113,160	-	113,160
										OPE	-	-	76,765	-	76,765
2500022	MESN Z7073 AF	BUDGET AND FISCAL MANAGER 3	35X	PF	0	0.13	3	10	13392	SAL	-	-	40,176	-	40,176
										OPE	-	-	17,472	-	17,472
2500804	MMS X7035 AP	ACCOUNTING MANAGER 1	31X	PF	1	0.50	12	10	11028	SAL	-	-	132,336	-	132,336
										OPE	-	-	61,306	-	61,306
2500950	AL C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
8000414	AL C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8000433	AL C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
Total Salary											-	-	1,159,728	-	1,159,728
Total OPE											-	-	632,642	-	632,642
Total Personal Services					7	6.63					-	-	1,792,370	-	1,792,370

PIC100 - Position Budget Report

Auditing - Liquor Stores

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-003-48-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500008	AL C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	85,806	-	85,806
2500011	AL C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
2500013	AL C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	5	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
2500014	AL C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
2500015	AL C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
2500022	MESN Z7073 AF	BUDGET AND FISCAL MANAGER 3	35X	PF	0	0.13	3	10	13392	SAL	-	-	40,176	-	40,176
										OPE	-	-	17,472	-	17,472
2500201	AL C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
2500803	AL C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
2500804	MMS X7035 AP	ACCOUNTING MANAGER 1	31X	PF	0	0.50	12	10	11028	SAL	-	-	132,336	-	132,336
										OPE	-	-	61,306	-	61,306
Total Salary											-	-	1,316,112	-	1,316,112
Total OPE											-	-	722,484	-	722,484
Total Personal Services						7	7.63			-	-	2,038,596	-	2,038,596	

PIC100 - Position Budget Report

Budget

2025-27 Biennium

Cross Reference Number: 84500-003-49-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1600707	MMN X1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	9	10512	SAL	-	-	252,288	-	252,288
										OPE	-	-	118,864	-	118,864
2500021	AL C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	9587	SAL	-	-	230,088	-	230,088
										OPE	-	-	112,147	-	112,147
2500022	MESN Z7073 AF	BUDGET AND FISCAL MANAGER 3	35X	PF	1	0.50	12	10	13392	SAL	-	-	160,704	-	160,704
										OPE	-	-	69,890	-	69,890
Total Salary											-	-	643,080	-	643,080
Total OPE											-	-	300,901	-	300,901
Total Personal Services					3	2.50					-	-	943,981	-	943,981

PIC100 - Position Budget Report

Procurement

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-003-50-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1500056	AL C0436 AP	PROCUREMENT & CONTRACT SPECIAL	23	PF	1	1.00	24	7	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
1500603	AL C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	9	9138	SAL	-	-	219,312	-	219,312
										OPE	-	-	108,885	-	108,885
2500020	MMS X7635 AP	PROCUREMENT MANAGER 1	31X	PF	1	1.00	24	10	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
2500022	MESN Z7073 AF	BUDGET AND FISCAL MANAGER 3	35X	PF	0	0.13	3	10	13392	SAL	-	-	40,176	-	40,176
										OPE	-	-	17,472	-	17,472
8000412	AL C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
Total Salary											-	-	882,960	-	882,960
Total OPE											-	-	442,586	-	442,586
Total Personal Services					4	4.13					-	-	1,325,546	-	1,325,546

PIC100 - Position Budget Report

Records & Communications

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-003-51-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1100007	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
1100017	AL C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
1600299	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	4297	SAL	-	-	103,128	-	103,128
										OPE	-	-	73,729	-	73,729
4500127	AL C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
4500734	MMS X7435 AP	LICENSING AND PERMITTING MANAGER 31X	31X	PF	1	1.00	24	9	10512	SAL	-	-	252,288	-	252,288
										OPE	-	-	118,864	-	118,864
8000216	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
8000408	MMN X7624 AP	Manager 2	33X	PF	1	1.00	24	10	11422	SAL	-	-	274,128	-	274,128
										OPE	-	-	125,474	-	125,474
Total Salary											-	-	1,413,624	-	1,413,624
Total OPE											-	-	725,417	-	725,417
Total Personal Services					7	7.00					-	-	2,139,041	-	2,139,041

PIC100 - Position Budget Report

Research & Analytics

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-003-52-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
8000416	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	10	12165	SAL	-	-	291,960	-	291,960	
										OPE	-	-	130,869	-	130,869	
8500220	AL C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	8892	SAL	-	-	213,408	-	213,408	
										OPE	-	-	107,100	-	107,100	
Total Salary											-	-	505,368	-	505,368	
Total OPE											-	-	237,969	-	237,969	
Total Personal Services					2	2.00						-	-	743,337	-	743,337

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2000686	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	10021	SAL	-	-	240,504	-	240,504
										OPE	-	-	115,299	-	115,299
Total Salary											-	-	240,504	-	240,504
Total OPE											-	-	115,299	-	115,299
Total Personal Services					1	1.00					-	-	355,803	-	355,803

PIC100 - Position Budget Report

Motor Pool

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-003-75-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
4700654	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
Total Salary											-	-	149,832	-	149,832
Total OPE											-	-	87,861	-	87,861
Total Personal Services					1	1.00					-	-	237,693	-	237,693

PIC100 - Position Budget Report

Recreational Marijuana Administration

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-004-80-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
8000090	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
8000091	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	5177	SAL	-	-	124,248	-	124,248
										OPE	-	-	80,119	-	80,119
8000092	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
8000118	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	SAL	-	-	230,088	-	230,088
										OPE	-	-	112,147	-	112,147
8000119	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
8000182	MMS X7143 AP	COMPLIANCE AND REGULATORY MANA 35X	35	PF	1	1.00	24	3	9542	SAL	-	-	229,008	-	229,008
										OPE	-	-	111,820	-	111,820
8000215	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8000229	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
8000401	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATC 38X	38	PF	1	0.71	17	9	14756	SAL	-	-	250,852	-	250,852
										OPE	-	-	106,027	-	106,027
8000405	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	8658	SAL	-	-	207,792	-	207,792
										OPE	-	-	105,400	-	105,400
8000406	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	11578	SAL	-	-	277,872	-	277,872
										OPE	-	-	126,605	-	126,605
8000407	AL C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	7200	SAL	-	-	172,800	-	172,800
										OPE	-	-	94,811	-	94,811
8000417	AL C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	6861	SAL	-	-	164,664	-	164,664
										OPE	-	-	92,350	-	92,350
8000418	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	SAL	-	-	230,088	-	230,088
										OPE	-	-	112,147	-	112,147
8000430	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
8000431	AL C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	9	4829	SAL	-	-	115,896	-	115,896

07/29/24
2:06 PM

Page 36 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Recreational Marijuana Administration

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-004-80-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
OPE											-	-	77,593	-	77,593	
Total Salary											-	-	2,881,948	-	2,881,948	
Total OPE											-	-	1,540,028	-	1,540,028	
Total Personal Services					16	15.71						-	-	4,421,976	-	4,421,976

PIC100 - Position Budget Report

Hemp Regulation

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-004-81-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
8100046	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	0.75	18	3	6243	SAL	-	-	112,374	-	112,374	
										OPE	-	-	65,895	-	65,895	
8100129	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	0.75	18	3	6243	SAL	-	-	112,374	-	112,374	
										OPE	-	-	65,895	-	65,895	
8100130	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	0.75	18	3	6243	SAL	-	-	112,374	-	112,374	
										OPE	-	-	65,895	-	65,895	
8100142	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	0.75	18	3	6243	SAL	-	-	112,374	-	112,374	
										OPE	-	-	65,895	-	65,895	
8100146	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	0.75	18	3	6243	SAL	-	-	112,374	-	112,374	
										OPE	-	-	65,895	-	65,895	
8100148	AL C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.75	18	3	5690	SAL	-	-	102,420	-	102,420	
										OPE	-	-	62,883	-	62,883	
8100149	AL C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	0.75	18	3	4496	SAL	-	-	80,928	-	80,928	
										OPE	-	-	56,380	-	56,380	
Total Salary											-	-	745,218	-	745,218	
Total OPE											-	-	448,738	-	448,738	
Total Personal Services					7	5.25						-	-	1,193,956	-	1,193,956

PIC100 - Position Budget Report

Recreational Marijuana Licensing

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-004-85-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
4500178	MMS X7435 AP	LICENSING AND PERMITTING MANAGER	31X	PF	1	1.00	24	10	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
8000120	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	SAL	-	-	230,088	-	230,088
										OPE	-	-	112,147	-	112,147
8000121	AL C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	6545	SAL	-	-	157,080	-	157,080
										OPE	-	-	90,054	-	90,054
8000122	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	72,414	-	72,414
8000434	AL C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	9	4829	SAL	-	-	115,896	-	115,896
										OPE	-	-	77,593	-	77,593
8000435	AL C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	5063	SAL	-	-	121,512	-	121,512
										OPE	-	-	79,292	-	79,292
8000436	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
8000451	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	SAL	-	-	230,088	-	230,088
										OPE	-	-	112,147	-	112,147
8000459	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
8000460	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
8000461	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
8500096	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
8500097	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	9	7557	SAL	-	-	181,368	-	181,368
										OPE	-	-	97,404	-	97,404
8500098	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	9	7557	SAL	-	-	181,368	-	181,368
										OPE	-	-	97,404	-	97,404
8500099	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	9	7557	SAL	-	-	181,368	-	181,368
										OPE	-	-	97,404	-	97,404
8500100	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	8	7200	SAL	-	-	172,800	-	172,800

07/29/24
2:06 PM

Page 39 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Recreational Marijuana Licensing

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-004-85-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
8500101	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	94,811	-	94,811	
										SAL	-	-	190,032	-	190,032	
8500102	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	100,025	-	100,025	
										SAL	-	-	190,032	-	190,032	
8500103	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	100,025	-	100,025	
										SAL	-	-	190,032	-	190,032	
8500104	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	8	7200	OPE	-	-	100,025	-	100,025	
										SAL	-	-	172,800	-	172,800	
8500105	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	9	7557	OPE	-	-	94,811	-	94,811	
										SAL	-	-	181,368	-	181,368	
8500184	MMS X7433 AP	LICENSING AND PERMITTING MANAGER	35X	PF	1	1.00	24	3	9542	OPE	-	-	97,404	-	97,404	
										SAL	-	-	229,008	-	229,008	
8500202	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	111,820	-	111,820	
										SAL	-	-	190,032	-	190,032	
8500203	AL C5732 AP	LICENSING SPECIALIST	25	PF	1	1.00	24	10	7918	OPE	-	-	100,025	-	100,025	
										SAL	-	-	190,032	-	190,032	
											OPE	-	-	100,025	-	100,025
Total Salary												-	-	4,358,448	-	4,358,448
Total OPE												-	-	2,339,390	-	2,339,390
Total Personal Services					24	24.00						-	-	6,697,838	-	6,697,838

PIC100 - Position Budget Report

Recreational Marijuana Rules & Policy

2025-27 Biennium

Cross Reference Number: 84500-004-86-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
5500059	AL C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	0	0.50	12	10	8707	SAL	-	-	104,484	-	104,484	
										OPE	-	-	52,878	-	52,878	
5500561	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	0	0.50	12	9	10512	SAL	-	-	126,144	-	126,144	
										OPE	-	-	59,433	-	59,433	
Total Salary											-	-	230,628	-	230,628	
Total OPE											-	-	112,311	-	112,311	
Total Personal Services					0	1.00						-	-	342,939	-	342,939

PIC100 - Position Budget Report

Recreational Marijuana Public Safety

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-004-87-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
8000050	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8000452	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	5	6861	SAL	-	-	164,664	-	164,664
										OPE	-	-	92,350	-	92,350
8000453	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	8	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
8000454	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	2	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	85,806	-	85,806
8000455	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8000456	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	5	6861	SAL	-	-	164,664	-	164,664
										OPE	-	-	92,350	-	92,350
8000457	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	5	6861	SAL	-	-	164,664	-	164,664
										OPE	-	-	92,350	-	92,350
8000458	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8000471	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8000472	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8000473	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
8000474	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	8	7918	SAL	-	-	190,032	-	190,032
										OPE	-	-	100,025	-	100,025
8500106	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8500107	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8500108	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8500109	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968

**07/29/24
2:06 PM**

Page 42 of 46

**PIC100 - Position Budget Report
PIC100**

PIC100 - Position Budget Report

Recreational Marijuana Public Safety

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-004-87-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
8500110	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	OPE	-	-	105,756	-	105,756
										SAL	-	-	208,968	-	208,968
8500111	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	OPE	-	-	105,756	-	105,756
										SAL	-	-	208,968	-	208,968
8500112	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	OPE	-	-	105,756	-	105,756
										SAL	-	-	199,416	-	199,416
8500113	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	OPE	-	-	102,865	-	102,865
										SAL	-	-	199,416	-	199,416
8500114	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	OPE	-	-	102,865	-	102,865
										SAL	-	-	208,968	-	208,968
8500115	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	OPE	-	-	105,756	-	105,756
										SAL	-	-	199,416	-	199,416
8500116	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	7	7557	OPE	-	-	102,865	-	102,865
										SAL	-	-	181,368	-	181,368
8700094	AL C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	6545	OPE	-	-	97,404	-	97,404
										SAL	-	-	157,080	-	157,080
8700095	AL C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	6545	OPE	-	-	90,054	-	90,054
										SAL	-	-	157,080	-	157,080
8700133	AL C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	9587	OPE	-	-	90,054	-	90,054
										SAL	-	-	230,088	-	230,088
8700134	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	OPE	-	-	112,147	-	112,147
										SAL	-	-	208,968	-	208,968
8700135	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	OPE	-	-	105,756	-	105,756
										SAL	-	-	208,968	-	208,968
8700136	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	OPE	-	-	105,756	-	105,756
										SAL	-	-	208,968	-	208,968
8700137	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	8	7918	OPE	-	-	105,756	-	105,756
										SAL	-	-	190,032	-	190,032
8700138	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	OPE	-	-	100,025	-	100,025
										SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756

07/29/24
 2:06 PM

Page 43 of 46

PIC100 - Position Budget Report
 PIC100

PIC100 - Position Budget Report

Recreational Marijuana Public Safety

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-004-87-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
8700139	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8700140	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8700141	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8700223	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8700224	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8700225	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8700226	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
8700227	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
8700228	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
8700277	AL C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
8700289	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
8700307	MMN X8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	3	7863	SAL	-	-	188,712	-	188,712
										OPE	-	-	99,626	-	99,626
Total Salary											-	-	8,311,440	-	8,311,440
Total OPE											-	-	4,343,492	-	4,343,492
Total Personal Services					43	43.00					-	-	12,654,932	-	12,654,932

PIC100 - Position Budget Report

Medical Marijuana Administration

2025-27 Biennium
Budget Preparation

Cross Reference Number: 84500-006-91-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
6000151	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
6000152	AL C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	81,848	-	81,848
6000153	AL C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	7	5690	SAL	-	-	136,560	-	136,560
										OPE	-	-	83,845	-	83,845
6000154	AL C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	6545	SAL	-	-	157,080	-	157,080
										OPE	-	-	90,054	-	90,054
6000155	AL C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	6545	SAL	-	-	157,080	-	157,080
										OPE	-	-	90,054	-	90,054
6000156	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	7863	SAL	-	-	188,712	-	188,712
										OPE	-	-	99,626	-	99,626
6000157	MMS X7435 AP	LICENSING AND PERMITTING MANAGER 31X	31	PF	1	1.00	24	10	11028	SAL	-	-	264,672	-	264,672
										OPE	-	-	122,612	-	122,612
6000158	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
6000159	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
6000160	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
6000162	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	9	8309	SAL	-	-	199,416	-	199,416
										OPE	-	-	102,865	-	102,865
6000164	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	SAL	-	-	208,968	-	208,968
										OPE	-	-	105,756	-	105,756
6000165	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
6000166	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
6000167	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861
6000168	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	SAL	-	-	149,832	-	149,832
										OPE	-	-	87,861	-	87,861

07/29/24
2:06 PM

Page 45 of 46

PIC100 - Position Budget Report
PIC100

PIC100 - Position Budget Report

Medical Marijuana Administration

**2025-27 Biennium
Budget Preparation**

**Cross Reference Number: 84500-006-91-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
6000169	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	OPE	-	-	87,861	-	87,861	
										SAL	-	-	149,832	-	149,832	
6000172	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	10	8707	OPE	-	-	87,861	-	87,861	
										SAL	-	-	208,968	-	208,968	
6000174	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	OPE	-	-	105,756	-	105,756	
										SAL	-	-	149,832	-	149,832	
6000175	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	OPE	-	-	87,861	-	87,861	
										SAL	-	-	149,832	-	149,832	
6000177	AL C5733 AP	REGULATORY SPECIALIST	27	PF	1	1.00	24	3	6243	OPE	-	-	87,861	-	87,861	
										SAL	-	-	149,832	-	149,832	
8000401	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATC 38X	38X	PF	0	0.04	1	9	14756	OPE	-	-	87,861	-	87,861	
										SAL	-	-	14,756	-	14,756	
											OPE	-	-	6,237	-	6,237
Total Salary												-	-	3,503,420	-	3,503,420
Total OPE												-	-	1,954,867	-	1,954,867
Total Personal Services					21	21.04						-	-	5,458,287	-	5,458,287

BUDGET NARRATIVE

NET FISCAL IMPACT REPORT CSL ESSENTIAL PACKAGES (POS116)

BUDGET NARRATIVE

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POS116 - Net Package Fiscal Impact Report

2025-27 Biennium

Current Service Level

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
No records for the phase: CSL														
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										0	0	0	0	0.00

BUDGET NARRATIVE

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BUDGET NARRATIVE

NET FISCAL IMPACT REPORT ARB POLICY PACKAGES (POS116)

BUDGET NARRATIVE

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Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4500178	1339480	108380	MMS X7435 A P	LICENSING AND PERMITTING MAN	31X	PF	0	10	11,028	-264,672	-122,612	-387,284	-1	-1.00
5500053	1338090	108374	AL C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	10	6,243	149,832	87,861	237,693	1	1.00
5500059	499160	64596	AL C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	12	10	8,707	104,484	52,878	157,362	1	0.50
5500561	499310	31616	MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	PF	12	9	10,512	126,144	59,433	185,577	1	0.50
5500604	1260290	463	AL C5248 A P	COMPLIANCE SPECIALIST 3	29	PF	24	10	9,587	230,088	112,147	342,235	1	1.00
8000401	1251790	66951	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIS	38X	PF	6	9	14,756	88,536	37,421	125,957	0	0.25
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										434,412	227,128	661,540		
Federal Funds										0	0	0		
Total Funds										434,412	227,128	661,540	3	2.25

POS116 - Net Package Fiscal Impact Report

Administration and Support

2025-27 Biennium

Cross Reference Number: 84500-003-00-00-00000

Agency Request Budget

Package Number: 106

Position Number	Auth No	Workday Id	Classification			Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5500053	1338090	108374	AL	C0108	A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	10	6,243	-149,832	-87,861	-237,693	-1	-1.00
5500059	499160	64596	AL	C0871	A P	OPERATIONS & POLICY ANALYST 2	27	PF	0	10	8,707	-208,968	-105,756	-314,724	-1	-1.00
5500561	499310	31616	MMN	X0872	A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	9	10,512	-252,288	-118,864	-371,152	-1	-1.00
5500604	1260290	463	AL	C5248	A P	COMPLIANCE SPECIALIST 3	29	PF	0	10	9,587	-230,088	-112,147	-342,235	-1	-1.00
8000216	1382371	131892	AL	C0108	A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	7	5,415	129,960	81,848	211,808	1	1.00
8000401	1251790	66951	MESN	Z7082	A P	BUSINESS OPERATIONS ADMINIS	38X	PF	0	9	14,756	-354,144	-148,567	-502,711	-1	-1.00
8000416	1255050	42399	MMS	X7084	A P	BUSINESS OPERATIONS MANAGE	33X	PF	24	10	12,165	291,960	130,869	422,829	1	1.00
8500220	1399011	119884	AL	C1486	I P	INFORMATION SYSTEMS SPECIAL	29	PF	24	8	8,892	213,408	107,100	320,508	1	1.00
General Funds												0	0	0		
Lottery Funds												0	0	0		
Other Funds												-559,992	-253,378	-813,370		
Federal Funds												0	0	0		
Total Funds												-559,992	-253,378	-813,370	-2	-2.00

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
8000182	1442906		MMS X7143 A P	COMPLIANCE AND REGULATORY I	35X	PF	24	3	9,542	229,008	111,820	340,828	1	1.00
8500184	1442907		MMS X7433 A P	LICENSING AND PERMITTING MAN	35X	PF	24	3	9,542	229,008	111,820	340,828	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										458,016	223,640	681,656		
Federal Funds										0	0	0		
Total Funds										458,016	223,640	681,656	2	2.00

POS116 - Net Package Fiscal Impact Report

Recreational Marijuana Program

2025-27 Biennium

Cross Reference Number: 84500-004-00-00-00000

Agency Request Budget

Package Number: 105

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
8100046	1442893		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100129	1442894		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100130	1442895		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100142	1442898		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100146	1442899		AL C5733 A P	REGULATORY SPECIALIST	27	PF	18	3	6,243	112,374	65,895	178,269	1	0.75
8100148	1442902		AL C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	18	3	5,690	102,420	62,883	165,303	1	0.75
8100149	1442904		AL C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	18	3	4,496	80,928	56,380	137,308	1	0.75
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										745,218	448,738	1,193,956		
Federal Funds										0	0	0		
Total Funds										745,218	448,738	1,193,956	7	5.25

POS116 - Net Package Fiscal Impact Report

Recreational Marijuana Program

2025-27 Biennium

Cross Reference Number: 84500-004-00-00-00000

Agency Request Budget

Package Number: 106

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4500178	1339480	108380	MMS X7435 A P	LICENSING AND PERMITTING MAN	31X	PF	24	10	11,028	264,672	122,612	387,284	1	1.00
5500059	499160	64596	AL C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	12	10	8,707	104,484	52,878	157,362	0	0.50
5500561	499310	31616	MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	PF	12	9	10,512	126,144	59,433	185,577	0	0.50
8000216	1382371	131892	AL C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	7	5,415	-129,960	-81,848	-211,808	-1	-1.00
8000401	1251790	66951	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIS	38X	PF	17	9	14,756	250,852	106,027	356,879	1	0.71
8000416	1255050	42399	MMS X7084 A P	BUSINESS OPERATIONS MANAGE	33X	PF	0	10	12,165	-291,960	-130,869	-422,829	-1	-1.00
8500220	1399011	119884	AL C1486 I P	INFORMATION SYSTEMS SPECIAL	29	PF	0	8	8,892	-213,408	-107,100	-320,508	-1	-1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										110,824	21,133	131,957		
Federal Funds										0	0	0		
Total Funds										110,824	21,133	131,957	-1	-0.29

2025-27 Biennium

Cross Reference Number: 84500-006-00-00-00000

Agency Request Budget

Package Number: 106

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
8000401	1251790	66951	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIST	38X	PF	1	9	14,756	14,756	6,237	20,993	0	0.04
										0	0	0		
										0	0	0		
										14,756	6,237	20,993		
										0	0	0		
										14,756	6,237	20,993	0	0.04

BUDGET NARRATIVE

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