

Dynamic Lifecycle Innovations – Confidential Information

Rachel Harding
Product Stewardship Specialist
Materials Management Program
Oregon Department of Environmental Quality
700 NE Multnomah St. Ste 600

Ms. Harding,

Regarding the submission of our Oregon Producer Responsibility Organization Application, we humbly request that you keep the contents of the sections titled financial, program operations, environmental management practices, collection service, collection site compensation, closure, and all supporting documentation marked as confidential and proprietary. This request is effective on July 1st, 2025 ("Effective Date").

We feel the information contained in our Confidential Application is proprietary to Dynamic's business. If this information became general knowledge, it would put years of work at risk and cause financial hardship. In the event that an appropriate Freedom of Information Act request is made we request that Dynamic be notified of the request and that adequate time is allotted to provide a redacted version of our application and all supporting documents.

The entire team at Dynamic Lifecycle Innovations looks forward to the opportunity to work with the State of Oregon as an approved Producer Responsibility Organization. If you have any further questions, please contact us anytime.

Sincerely,

Amanda Tischer Buros
VP OEM Solutions, Dynamic Lifecycle Innovations
N5549 County Rd. Z
Onalaska, WI 54650
608-781-4030

AUTHORIZED REPRESENTATIVE'S STATEMENT

In accordance with ORS 459A.305 to 459A.355 and implementing regulations, Dynamic Lifecycle Innovations hereby formally designates the following individual as its authorized representative for all matters pertaining to the submission, implementation, and compliance oversight of our Electronics Producer Responsibility Program (EPRP) Plan.

Authorized Representative Details:

Angela N. Remus
OEM Solutions Compliance Specialist
Dynamic Lifecycle Innovations, Inc. N5549 County Rd. Z
Onalaska, WI 54650
Phone: 608-781-4030 | Email: aremus@thinkdynamic.com

This designation grants the above-named individual full authority to submit documents, receive communications, respond to inquiries, and act on behalf of Dynamic Lifecycle Innovations and all participating manufacturers in relation to Oregon's Electronics Producer Responsibility Program.

We understand and affirm that our organization remains fully responsible for compliance with all applicable program obligations.

We certify that we will retain all records related to the implementation and administration of the electronics producer responsibility program for not less than three years from the time the record was created and make the records available for inspection and audit by the department upon request.

We hereby declare that the information and all of the statements, documents and attachments submitted with this plan are true and correct to the extent of our knowledge.

Sincerely,

Angela N. Remus

Date: July 1, 2025

Proposal to
Oregon Department of Environmental Quality

Producer Responsibility Organization Plan Proposal

July 1, 2025

From Dynamic Lifecycle Innovations, Inc.

N5549 County Rd. Z
Onalaska, WI 54650
608-781-4030

Amanda Tischer Buros, VP OEM Solutions, aburos@thinkdynamic.com
Angela Remus, OEM Solutions Compliance Specialist, aremus@thinkdynamic.com

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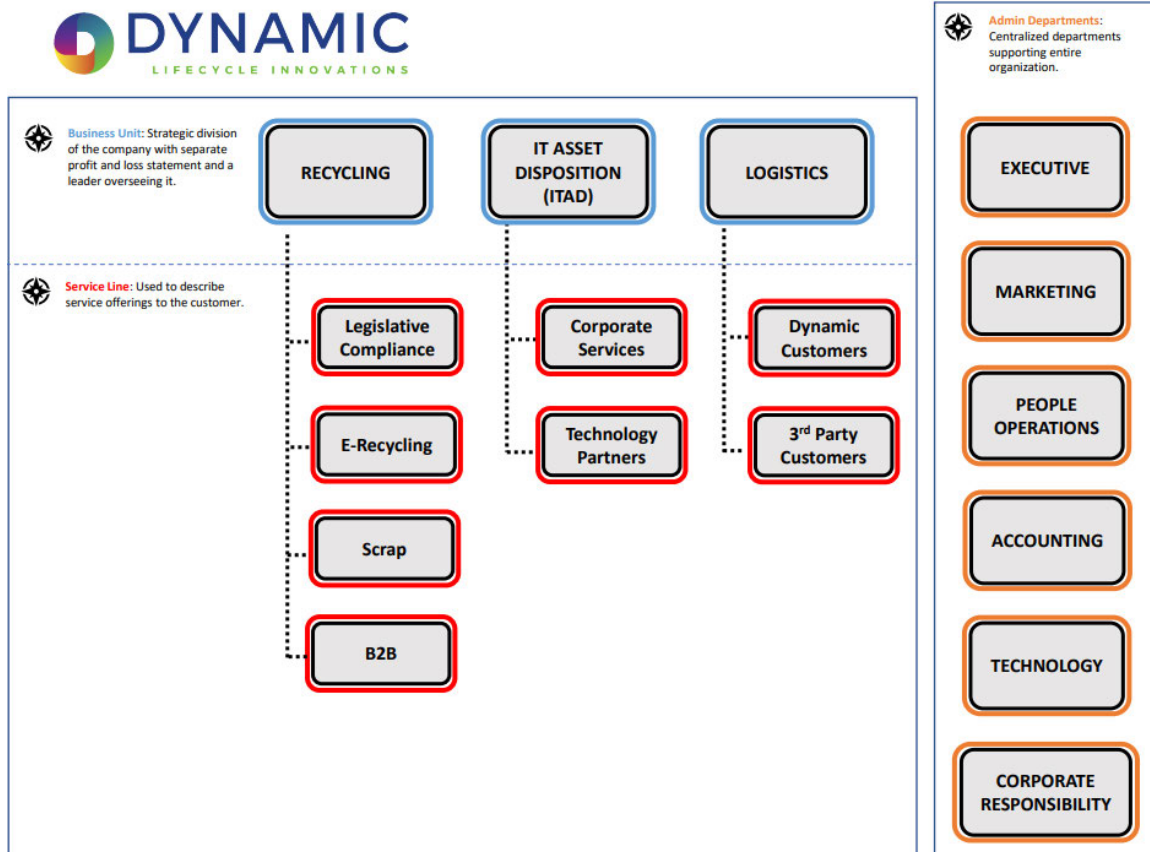
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BACKGROUND

Dynamic Lifecycle Innovation's proposed Oregon Electronics Producer Responsibility Organization (EPRO) plan is designed to fully meet the definition of electronics producer responsibility organization under the law and the requirements of ORS 459A.305 to 459A.355 and OAR 340-098. Dynamic's plan at time of submission represents [REDACTED] of manufacturer obligations exceeding the 5% threshold as outlined by the law. All manufacturers listed in Appendix B have given consent for Dynamic to act as an agent on their behalf for the purpose of developing and implementing a PRO program. As a PRO, Dynamic will ensure adequate collection infrastructure, free service to covered entities, and compliance with Oregon DEQ's Environmental Management Practices for all collection, transport, and recycling operations. Dynamic is aware of the other PRO applying for approval and both of us in conjunction with the applicant, National Center for Electronics Recycling (NCER), for the coordinating body are working together to ensure adequate and convenient collection coverage for the state of Oregon and all other requirements of ORS 459A.305 to 459A.355 and OAR 340-098.

Since 2007, Dynamic Lifecycle Innovations has provided full-service electronics lifecycle management with global reach offering comprehensive solutions that support every stage of the electronics lifecycle. Dynamic's organizational structure is made up of three strategic divisions, Recycling, IT Asset Disposition (ITAD), and Logistics, each with separate profit and loss statements and leadership oversight. Each business unit is further divided into unique service lines designed to meet specific customer needs, such as materials recovery, consumer returns, and legislative management services. Our business units, while separate, work together to provide the best overall services all under one roof. As a vertically integrated company, Dynamic has greater control over quality and costs and less reliance on external vendors. This helps to improve our responsiveness to market changes and provide environmental impact benefits. The business units are supported through centralized departments that integrate and service our entire organization. Our Executive Management team consists of our Founder, CEO, and Vice Presidents of each business division, they hold the highest levels of responsibility, oversight, and ownership over our organization. Our Marketing team consists of a director and two full-time Campaign Specialists, each dedicated to developing and executing strategies to promote our services, drive sales, and build our brand awareness. Our People Operations team, or more traditionally known as Human Resources, consists of a director, two Business Partners, an Administrative Manager, a Talent Acquisition Manager, and a Manager of Learning and Development. Our Accounting team includes a Controller, Finance Analyst, and three Accounting Specialists. Our Technology department is led by a Vice President and includes a Development Engineer, IT Operations Manager, and two Enterprise Managers. Our Corporate Responsibility team is overseen by a director and includes a Compliance Partner, EHS Program Manager, EHS Coordinator, and Environmental Compliance Technician. Our Corporate Responsibility team ensures compliance with all international, federal, and local regulations, and certification and customer requirements.

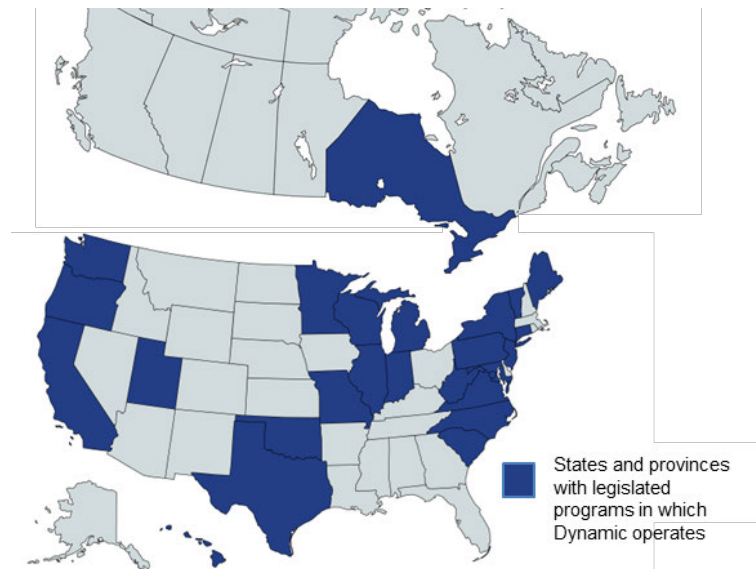


Dynamic Lifecycle Innovations' 430,000 square-foot headquarters in Onalaska, WI, includes two facilities: Building A (N5549 County Road Z) and Building B (N5550 Dynamic Way). The company employs over 300 team members and provides 115,000 square feet of storage space with processing capability of over 100 tons of material daily, using cutting-edge materials recovery equipment that maximizes the value of materials recovered. Dynamic's in-house capabilities ensure high material purity and competitive recycling rates. Our company adheres to a philosophy of reuse, recovery, and recycling, with minimal reliance on energy recovery, incineration, or landfills. Dynamic operates in full compliance with international, federal, and local regulations, as evidenced by the following permits:

- US EPA: 110071094601
- WI DNR Solid Waste: 632024910
- WI DNR Storm Water: Headquarters 52069 & Site B 61551
- WI DNR Business License: L0862170832



Dynamic participates in all 26 U.S. based and Ontario, Canada Electronics Extended Producer Responsibility (EPR) programs. Dynamic is a trusted leader with years of industry knowledge and an extensive history of building out and supporting state programs. Our internal legislative compliance team sits in our Recycling Division, is led by our Vice President, and includes three Sales Executives, a Compliance Specialist, and an Accounting Specialist all committed specifically to the implementation, management, and oversight of our legislative programs and services. Our dedicated resources have spent years developing an intricate understanding of each state's law and its unique set of requirements as well as maintaining strong relationships with the agencies responsible for managing these recycling programs. Our comprehensive approach to the management of these programs, across the US and in Canada, allows us to provide holistic insights and solutions necessary to meet unique program requirements.



Dynamic's State by State Program Classification:

Manufacturer Administrative Agent: CA, MD, MO, OK, VA, VT, WA, WV

State Approved or Authorized Recycler: CT, IN, MI, MN, NC, NJ, TX, UT, WI

State Approved Consolidator: ME

Group Plan Manager: HI, IL, PA, RI, SC

Partnership Organization: D.C.

Producer Responsibility Organization: Ontario, Canada

Collective: NY

We have long-standing partnerships with leading electronics manufacturers and over 150 municipal and county contracts across the country supporting collection, transportation, and recycling of e-waste. We have been the state recycling contract holder for the states of Wisconsin and North Carolina and for the past 10 years, the state of Minnesota, demonstrating our ability to provide service to an entire state's collection network.

Dynamic's is committed to providing leading industry service and stays up to date on all state legislation through monthly reviews and subscriptions as well as active participation in industry organizations including:

- Association of Oregon Recyclers (AOR)
- Association of New Jersey Recyclers (ANJR)
- Associated Recyclers of Wisconsin (AROW)
- Carolina Recycling Association (CRA)
- Electronics Recycling Coordination Clearinghouse (ERCC)
- Northeast Recycling Council (NERC)

- Illinois Counties Solid Waste Management Association (ILCSWMA)
- Illinois Recycling Foundation (IRF)
- Recycled Materials Association (ReMa)
- Recycling Association of Minnesota (RAM)
- Reverse Logistics Association (RLA)
- National Recycling Forum (NRF)
- North American Hazardous Materials Management Association (NAHMMA)

Certifications and Compliance

Dynamic's commitment to world class compliance includes obtaining and maintaining some of the highest levels of industry certifications as well as the understanding and inclusion of all regulatory, customer, and certification needs in the management of our programs. Our certifications remain the most visible way we demonstrate our commitment to quality, transparency, and environmental and social responsibility.



- E-Stewards Certification
- R2 Certification
- ISO 9001
- ISO 14001
- ISO 45001
- NAID AAA
- ITAR

History of Meeting Regulatory and Contractual Deadlines

State program management comes with an abundance of deadlines. At Dynamic, our internal systems are designed to support reliability, timeliness, and prompt execution. We pride ourselves on our consistent ability to not only meet but exceed customer and state requirements and expectations.

Service Excellence and Responsiveness

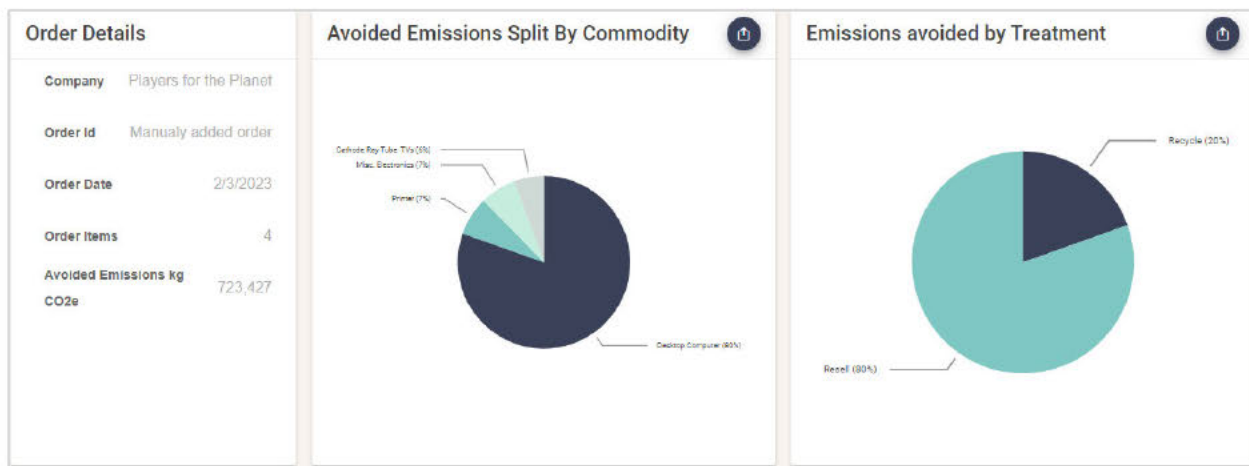
Dynamic commits to providing each customer with a personal experience. Our internal and external expectation for excellence is built around the concept of urgent accuracy and transparency. We work tirelessly and systematically to provide billing, reporting, audit requests, and any other additional needs with as little turnaround time as possible.

Industry Leader in Environmental, Social, and Governance

Dynamic issues a comprehensive Environmental, Social & Governance (ESG) Report each year, structured around the leading disclosure frameworks for our sector. Performance data are mapped to the Sustainability Accounting Standards Board (SASB) Waste Management Standard and the Task Force on Climate-related Financial Disclosures (TCFD) recommendations, providing investors and stakeholders with transparent, comparable metrics on material topics such as greenhouse-gas emissions, circular-economy impacts, workforce safety, and community engagement.

To help customers quantify the climate benefits of responsible electronics management, Dynamic pioneered an Avoided-Emissions Calculator that measures the Scope 3 savings generated through reuse and recycling of e-waste. Built on the UN Clean Development Mechanism e-waste methodology and the GHG Protocol, the tool was independently validated by Morningstar Sustainalytics and offers several key differentiators:

- Category-specific factors for 35 e-waste device types
- Distinct calculations for reuse versus recycling pathways
- Secure, 24/7 customer portal with real-time emissions dashboards



By pairing rigorous ESG reporting with actionable carbon-impact data, Dynamic empowers clients to track progress toward their sustainability goals while demonstrating industry leadership in transparent, standards-aligned disclosure.

Background Summary

In summary, Dynamic’s background highlights our proven performance, dedicated compliance infrastructure, industry-leading service solutions, and globally accredited certifications which together demonstrate our capacity to implement and continually enhance a fully compliant Electronics Producer Responsibility Program for all Oregon stakeholders. Representing [REDACTED] manufacturers, we exceed the statutory participation threshold while leveraging years of multi-state success in delivering transparent reporting, robust financial assurance, best-in-class reuse rates, and measurable environmental benefits that align with Oregon’s highest standards.

FINANCING

Dynamic Lifecycle Innovations, acting as a Producer Responsibility Organization (PRO), has developed a financially responsible, transparent, and scalable framework to implement and manage Oregon’s statewide electronics collection and recycling program. This financing structure ensures that all program costs ranging from administrative coordination and public outreach to transportation and final device disposition are fully funded through equitable and legally compliant mechanisms. Grounded in the requirements of the Oregon E-Cycles law under ORS 459A.305 to 459A.355 and OAR 340-098 and informed by industry best practices in extended producer responsibility (EPR), Dynamic’s approach prioritizes sound fiscal planning, equitable cost allocation, and consistent cost coverage. Our financial model ties manufacturer’s contributions directly to market share and program activity, ensuring that costs are apportioned proportionally and transparently. Through meticulous budgeting, adherence to GAAP accounting standards, and proactive engagement with manufacturers, Dynamic Lifecycle Innovations has developed a financial model designed to support the long-term viability of Oregon’s electronics recycling program. This system maintains stable funding streams, ensures timely compensation to collection site operators, and facilitates consistent, compliant, and high-quality service delivery across the state’s diverse geographic landscape. By combining rigorous financial planning with transparent cost allocation and active oversight, Dynamic is well-positioned to deliver a fiscally accountable, resilient, and sustainable program well into the future.

[illegible]

Dynamic Lifecycle Innovations will cover all Oregon program costs using a transparent and equitable per-pound pricing model. This model assigns costs to each participating manufacturer based on their proportionate share of covered electronic devices collected within the state. This cost allocation approach is consistent with the statutory intent of Oregon's extended producer responsibility framework, which calls for fairness and proportionality in program funding. It also reinforces Dynamic's commitment to equity among participating manufacturers, ensuring that no entity subsidizes the obligations of another. Moreover, this model supports clear and consistent communication with our OEM partners, as Dynamic is able to provide transparent breakdowns of how program obligations are determined and invoiced. Manufacturers are billed on a regular basis according to the terms defined in their service agreements with Dynamic. These contracts outline all financial responsibilities and timelines, helping to prevent delinquency or misunderstanding. This structure allows Dynamic to maintain the necessary cash flow to support all operational components of the program including collection, transportation, processing, administration, and communication without service interruptions or financial instability.

Dynamic Lifecycle Innovations follows Generally Accepted Accounting Principles (GAAP) for all financial management activities, including those specifically tied to our responsibilities as a Producer Responsibility Organization in Oregon. These principles govern how we track, report, and reconcile all financial transactions, ensuring that our program's fiscal operations remain transparent, accurate, and audit ready. Dynamic works with Wipfli's and participates in their annual audit framework which centers on a custom, risk-based approach complemented by specialized audits and comprehensive reporting. Their goal is to not only verify compliance and bolster trust with stakeholders but also to enhance internal processes through tailored insights and follow-up support. In conjunction with our partnership with Wipfli, our accounting system is supported by a dedicated internal team composed of a full-time controller, finance analyst, and several accounting specialists. This team includes a PRO-specific accounting resource whose role is focused solely on managing the financial functions tied to extended producer responsibility, including invoicing, manufacturer billing, and expense tracking for program-related activities. All financial activities related to Oregon's program such as cost apportionment across manufacturers, expense categorization, and reporting to regulators are conducted in strict accordance with GAAP. These standards not only ensure accurate and reliable reporting, but they also provide a foundation for accountability, consistency, and credibility across all of Dynamic's PRO operations.



Manufacturer Compliance

Dynamic maintains clearly defined and enforceable contractual agreements with each participating manufacturer. These contracts establish the financial obligations of the manufacturer, outline reporting requirements, and specify payment terms as well as penalties for non-compliance. Our approach to compliance begins with regular and transparent communication. Manufacturers receive consistent invoicing and updates about their financial standing within the program. In the event that a manufacturer falls out of compliance, for instance, by failing to remit payment within the established terms, Dynamic initiates a defined escalation process. This begins with direct follow-up to resolve the discrepancy and continues with the application of interest penalties on past-due amounts. If non-payment persists, we proceed to formal contract enforcement and may notify the appropriate regulatory authorities as required under Oregon law. This approach ensures that compliance is not only enforceable but also collaborative. We maintain open lines of communication with manufacturers throughout the process, aiming to resolve issues promptly while protecting the integrity and financial sustainability of the program.

Financial Summary

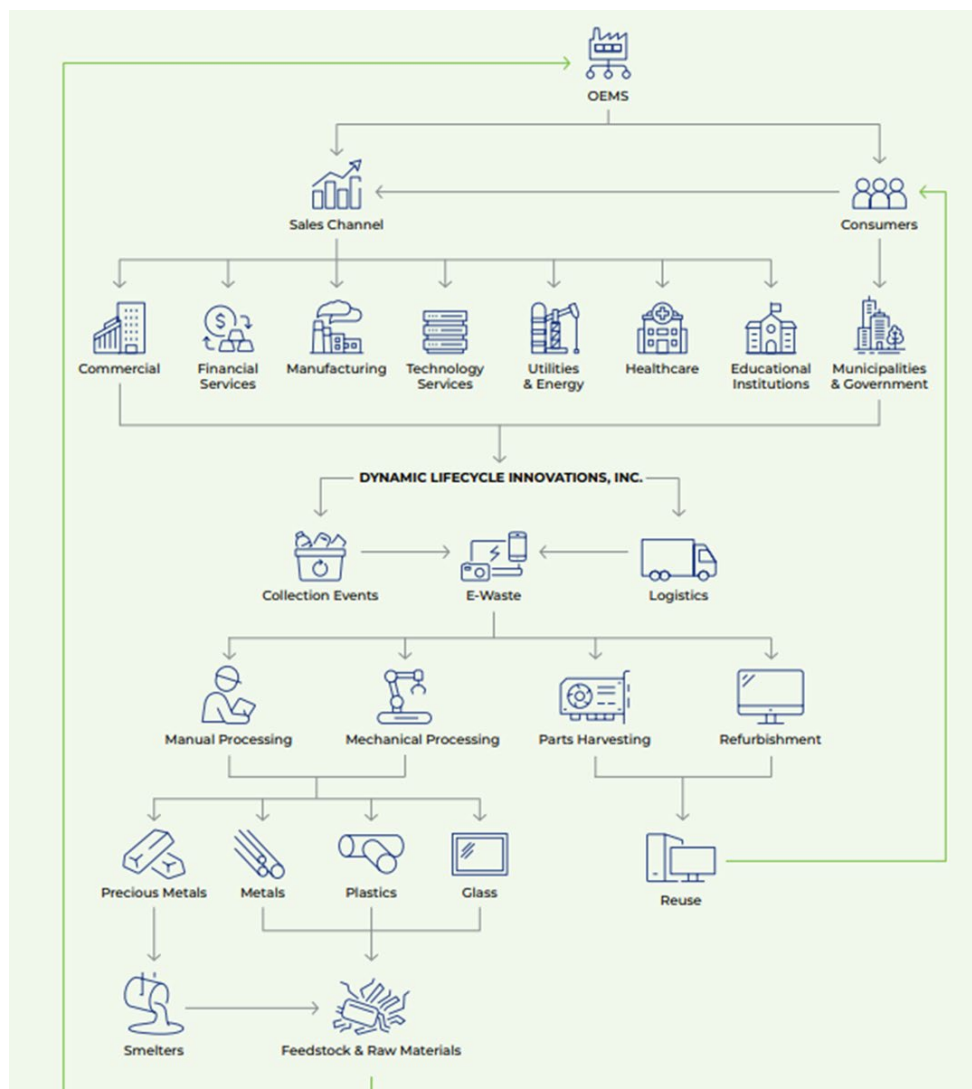
In summary, Dynamic Lifecycle Innovations has established a comprehensive and transparent financial model that ensures all aspects of Oregon's statewide electronics recycling program are fully funded, equitably managed, and operationally sustainable. Our cost-allocation framework ties manufacturer obligations directly to market share and program impact, while our adherence to GAAP accounting standards ensures integrity and accountability across all financial activities. Although a formal reserve fund is not maintained at this time, our flexible pricing structure, internal financial controls, and strong forecasting capabilities provide the agility needed to manage unforeseen costs without disruption. Dynamic is committed to maintaining open communication with participating manufacturers, enforcing compliance when necessary, and continuously refining our financial approach to meet evolving program needs. This commitment positions us to fulfill our obligations under Oregon law while delivering value, stability, and stewardship to all program stakeholders.

PROGRAM OPERATIONS

Dynamic Lifecycle Innovations will work in concert with all approved Producer Responsibility Organizations, as well as the designated coordinating body, to deliver seamless, statewide collection coverage that meets or exceeds Oregon's convenience standards. Together, we will align operational protocols to ensure full compliance with ORS 459A.305–459A.355, OAR 340-098, and all Oregon DEQ Environmental Management Practices governing collection, transportation, and recycling. In its dual role as both a PRO and an R2 and e-Stewards-certified processor, Dynamic provides a direct, end-to-end service channel for OEMs, collection sites, and local governments. We will partner closely with Oregon-based recyclers and refurbishers to strengthen the state's circular-economy infrastructure, prioritizing reuse whenever feasible and routing remaining material to certified downstream processors. To eliminate service gaps, Dynamic will work to expand its network of permanent, retail, event-based collection sites, and community partnerships that specifically target rural, tribal, low-income, and

otherwise underserved communities. By integrating local processors into our logistics model and leveraging our national reverse-logistics fleet, we will provide convenient, no-cost recycling options for every Oregonian while maintaining the highest standards of environmental stewardship and regulatory compliance.

The below graphic illustrates a closed-loop electronics lifecycle that begins with original equipment manufacturers (OEMs) and consumer or end-users and ends with the recovery of reusable products and raw materials. OEMs supply devices to diverse sales channels that serve commercial enterprises, financial and manufacturing firms, technology and utility companies, healthcare systems, educational institutions, and government or municipal customers. Once these products reach end-of-life, they flow into Dynamic Lifecycle Innovations or other approved partner processors, through various inbound streams including public collection events, consumer take back programs, and managed logistics pickups. Within Dynamic's or partner facilities, material is routed through various processing pathways including manual dismantling, mechanical separation, parts harvesting, and full refurbishment. Refurbished devices are returned to market for reuse, while dismantled materials are refined into discrete commodity fractions such as precious metals, ferrous and non-ferrous metals, plastics, and glass. These outputs then move on to certified smelters or other approved downstream processors as feedstock or raw materials. The green feedback arrow frames the diagram, emphasizing the processors' role in returning both refurbished products and recovered commodities back to manufacturers and consumers, thereby completing the circular-economy loop.



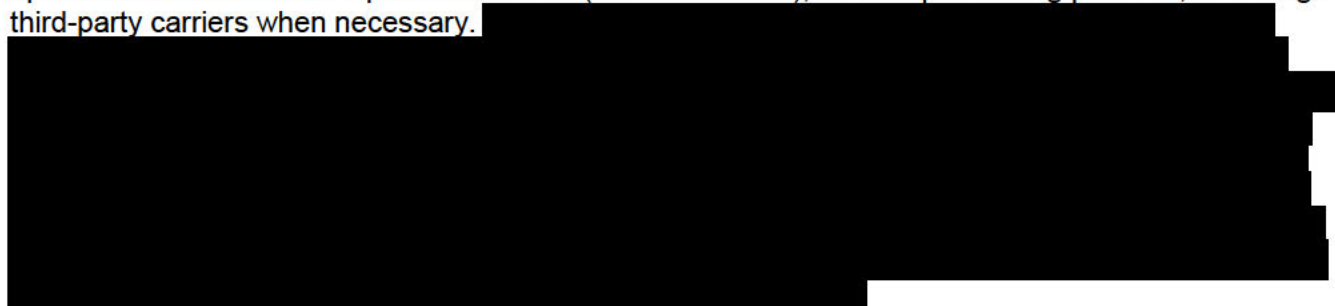
Collection Site Requests

To initiate the collection process, Dynamic enters into contracts with collection sites that define the terms under which services are provided. These agreements specify the requirements for appropriate material preparation and packaging, the scheduling process for requesting pickups, and the limited scenarios in which a consumer or site may be charged for premium services. All CEDs collected from covered entities under the program are processed free of charge. Any charges for premium services such as non-standard pickup schedules or special handling are clearly outlined in the collection agreement and only applied under predefined conditions. By maintaining this structure, Dynamic ensures that services remain accessible, compliant, and fair to all program participants.

Collection sites schedule pickups by emailing requests to orderrequests@thinkdynamic.com. This inbox is continuously monitored by our dedicated Customer Experience team during standard business hours. To account for time differences and ensure prompt responses our team operates under the expectation that all requests must be responded to within 24 hours of receipt. Upon receiving a request, a team member contacts the collection site to confirm key details, including whether the material was generated by a covered entity and whether it qualifies as a covered device under the applicable state program, on-site contact information, number of containers, and dock hours. To help maintain accuracy, Dynamic requests that a packing list for the number of containers to be removed, identification of program eligible containers, and description of the materials included, be sent to the Customer Experience team prior to the truck arriving. The Customer Experience team members will coordinate scheduling either through Dynamic's logistics department or with approved in state processing partners. Bills of Lading (BOLs) and packing lists are uploaded into Dynamic's enterprise resource planning (ERP) system and sent to processing partners. Each inbound order is tagged with work instructions specifying whether the material is eligible for a state program.

Logistics Pick Up

Transportation of collected devices can be handled by Dynamic's in-house logistics division, which operates a fleet of 26 DOT-permitted trucks (DOT #1649559), in state processing partners, or through third-party carriers when necessary.



Dynamic's logistics team tracks all incoming pickup requests utilizing scheduling software. The team ensures trip plans are made as far in advance as possible, this helps the team to build routes to maximize efficiencies by reducing empty miles or truck space. However, we also have the flexibility to shift lanes as late as the night before a truck is scheduled to depart. Dynamic requires a signed Bill of Lading (BOL) for every shipment and asks that all material be placed in a container, Gaylord box, or on a pallet prior to pick up. Any materials placed loosely on pallets should be stretch wrapped or banded to ensure stability and safe transport. Dynamic provides shipping and packaging guidelines that include these instructions with photos to collectors. When feasible, containers should be moved to one centralized location, preferably as close as possible to the loading dock or access door.

Dynamic can also offer full-service supply management. This too is handled by Dynamic's logistics team. An active inventory of available supplies is updated daily to properly track and manage based on Dynamic's existing book of business. All Dynamic-provided containers would be swapped on a 1:1 ratio at the time of pickup. For entities utilizing pallets and gaylords, Dynamic would have the ability to provide a surplus of supplies as well, which would allow collectors to continue preparing material beyond any full loads ready to ship. Dynamic may utilize in-state processing partners to help with the deployment and delivery of supplies. Dynamic or partners would assess the quality of containers upon receipt and ensure that anything no longer usable is properly retired and recycled.

Inbound

When material arrives at a Dynamic or partner facility, the Receiving Team cross-references packing lists and work instructions. Dynamic's ERP system requires that covered material be identified with a unique commodity name, [REDACTED]

[REDACTED] Dynamic requires that any partners used have similar tracking capabilities to delineate program from non-program materials. Receiving teams will check in each container of material as it is pulled off the truck into an ERP system ensuring that it aligns with the packing list or BOL and meets the program eligibility requirements. Each lot is given a unique ID tied to its inbound order number. For every lot created the commodity type, packaging, gross weight, tare weight, and net weight are entered. Each lot's uniquely identifiable tag will be printed and affixed to it, then moved to an inventory staging location specific to the processing area best suited for its dismantle and recovery.

Scope of Materials

Dynamic Lifecycle Innovations and in-state processing partners processes the full spectrum of electronic equipment, including but not limited to all covered devices as defined by the Oregon E-cycle program; televisions, computer Monitors, desktop and portable computers, tablets, and small scale servers, printers, scanners, and fax machines, peripherals including keyboards and mice, docking stations, webcams, speakers, external hard drives, headphones and headsets, power adapters, digital video equipment including DVD players and recorders, VCRs digital converter boxes, cable and satellite TV receivers, media streaming devices, video game consoles, routers and modems, and portable digital music players.

Sorting

All sorting activities take place after containers have been removed from the truck and inventoried based on their makeup. Pre-sorted containers get inventoried according to the electronic type contained therein and mixed containers get inventoried as Miscellaneous Electronics to reflect that it does not contain homogenous makeup and a sort is needed. At Dynamic, any material that has potential resale value will be sent for testing and assigned a label from our ERP system to track material to the specific testing department. [REDACTED]

Testing

Dynamic Lifecycle Innovations prioritizes extending the useful life of IT equipment and device components, where feasible and in compliance with all required data security protocols. Any devices sent to a Dynamic facility will be evaluated for their potential for reuse. If an item has been deemed reusable, a trained technician will inspect the device, perform light refurbishment if necessary, and prepare the unit for resale through wholesale or retail channels. As an industry leader in IT asset reuse, Dynamic leverages one of the largest secondary market buyer networks with over 3,000 relationships to command strong resale values across market segments. Damaged devices are assessed for repair and refurbishment, significantly reducing volumes diverted to end-of-life recycling. [REDACTED]

[REDACTED] Dynamic's team is trained to evaluate functionality, test components, and grade cosmetic condition in accordance with R2 and e-Stewards standards. We maintain dedicated teams for desktops and laptops ensuring specialized handling and accurate resale assessment [REDACTED]

Data Management

In accordance with our NAID AAA certification, Dynamic's facility has restricted keycard access, 24-hour surveillance monitoring, additionally layers of secure and restricted access for data bearing devices, and all team members must complete a 7-year background check upon hire and every 3 years thereafter. Our NAID AAA certification prohibits Dynamic from hiring those with a history of theft, fraud, robbery, burglary, and/or embezzlement related felony charges in the past 7 years. As an added measure of security, all visitors must sign in and be escorted by a Dynamic team member for the entirety of their visit on site. The secure chain of custody begins with the pickup of materials and all trailers are locked and secured after the equipment is loaded. Upon delivery to Dynamic's site all lots are unloaded and immediately inventoried and assigned a unique ID allowing us full control and visibility over the custody of an asset as it is processed through our facility. Dynamic utilizes a selection of software options to provide wiping solutions for our customers.

Devices are wiped in accordance with NIST, one pass, or Department of Defense (D.o.D), three pass, protocols. Devices that fail to wipe or that a customer specifically requires to be destroyed, are shredded to NIST or D.o.D and NAID certification specifications. Dynamic only works with partners that either hold industry certifications that outline specific criteria for best practices regarding data management or have evidence of an equivalent systems for safeguarding data containing devices.

Processing

Dynamic utilizes shredding systems to process the bulk of covered electronic devices. Dynamic has a custom-built state-of-the-art shredding system to process items based on their material makeup, commodity value, and processing efficiency. Examples of devices that would be shredded include but are not limited to small miscellaneous electronics, computer and television peripherals, communication equipment, office equipment, and miscellaneous computer components. Prior to entering the shredding equipment all material goes through a sort line where team members manually check, and remove items such as batteries, ink/toner, and other items that cannot be put into shredding equipment. As items run through our shredding system they will go through various levels of mechanical sortation technologies such as metal miners and optical sorters to reduce size and separate the material resulting in clean raw commodity outputs such as ferrous and nonferrous metals, plastics, and circuit boards. Each of these outputs are aggregated to be sent to an approved downstream vendor as feedstock for use in the remanufacturing process or sent to smelters for precious metal recovery.

Items that are not suitable for shredding such as Cathode Ray Tube (CRT) devices will be sent to Dynamic and hand dismantled in a dedicated processing area with trained team members who specialize in the dismantle of that particular commodity.

Projection Televisions, CRT Televisions and CRT Monitors are deemed end-of-life as they do not have resale value as a whole unit and are sent to Dynamic's de-manufacturing line.

[REDACTED]

[REDACTED]

Storage

While Universal Waste is managed by Dynamic and in-state processing partners, neither accumulates waste beyond the extent needed to consolidate and send to approved downstream vendors. All waste material is processed within one year in accordance with R2 or e-Stewards certifications. As a recycler located in Wisconsin, Dynamic manages Universal Waste in accordance with Wisconsin Administrative Code, Chapter NR 673 which aligns with the federal regulation under the U.S. EPA for proper recycling and disposal of Universal Wastes. Dynamic is registered with both the U.S. and WI State EPA and has the proper procedures in place for management of all universal wastes that can be produced when processing electronics, including batteries, mercury containing devices, fluorescent lamps, and CRT glass. All universal waste will be managed as commodities when able under the universal waste management plan. All universal waste will be properly packaged, labeled, handled, stored, and shipped according to all federal and state regulations. All team members are given, at minimum, universal waste awareness training on a yearly basis based on job function specific training to ensure safe and compliant handling of materials. Dynamic holds multiple accreditations and is subject to regulatory oversight from multiple agencies.

Customer Settlement

Once materials have been received and processed, a receiving report is generated for each load [REDACTED]

[REDACTED] These documents are emailed to the proper billing contact provided by the requesting entity.

OEM Management

Dynamic uses our ERP system for tracking material in our warehouse as it moves from inbound to processing to outbound as raw material finished goods.

All weight collected from the state of Oregon will be reviewed and allocated to each OEM based on their assigned market shares.

Audit and verification

To ensure that only devices defined as CEDs under each state's regulatory framework are included in the program, Dynamic's OEM Compliance Team reviews the applicable legislation and establishes rules within the ERP system. Changes to ERP commodity names or classifications must be approved through a formal request and review process, with compliance oversight and documented sign-off. This level of governance ensures that only legitimate, program-eligible materials are marked as such in Dynamic's system. The company's processes are also externally validated through regular audits, such as those conducted by the Wisconsin Department of Natural Resources as part of the state's E-Cycle program. Dynamic also prioritizes continuous improvement across all program operations. Internal and external audits of partner processors are conducted to evaluate the accuracy of the collection, transport, and processing systems. When discrepancies are identified, Dynamic takes internal corrective action by updating procedures, retraining team members, or modifying system configurations to address the issue. Externally corrective actions would be issued to partners via a corrective action plan. This proactive approach helps maintain alignment with evolving regulatory requirements and manufacturer expectations.

Processing Summary

In summation, Dynamic Lifecycle Innovations will collaborate with all approved PROs and the coordinating body to offer free, statewide electronics collection that meets Oregon's convenience standards and complies with ORS 459A.305-459A.355, OAR 340-098, and DEQ environmental practices. Using in-state processors, and vetted carriers, Dynamic moves devices under contracts that specify packing, pickup scheduling, and premium-service limits. Bills of Lading and packing lists feed into ERP systems to ensure program eligibility and full traceability. At certified facilities, equipment is sorted for refurbishment, parts harvesting, or shredding. Reusable assets are resold, and non-repairable items are processed into raw materials such as metals, plastics, and glass for downstream smelters or mills. Protocols exist to secure all data, and universal waste is managed in accordance with regulations. Regular desktop reviews, load tracking, vendor audits, and external certification audits keep the system transparent and fully compliant.

ENVIRONMENTAL MANAGEMENT PRACTICES

Dynamic Lifecycle Innovations is committed to implementing environmentally sound management (ESM) practices in full compliance with ORS 459A.305(6) and OAR 340-098-0245. Dynamic operates under a multi-standard Quality Environmental Health Safety (QEHS) management system that integrates ISO 9001, ISO 14001, ISO 45001, R2, e-Stewards, NAID-AAA, and the Responsible Business Alliance (RBA) Code of Conduct. Our operations prioritize minimizing environmental impact, safeguarding health and safety, and protecting data privacy at every stage of the material lifecycle. Our QEHS Policy commits us to contractual and regulatory compliance, pollution prevention, worker-rights protection, and strict adherence to the waste-management hierarchy. As both an e-Stewards and R2 certified electronics recycler, Dynamic ensures that all covered electronic devices (CEDs) collected from covered entities are managed responsibly from the point of collection through final disposition.

Environmental, Health & Safety (EHS) and Financial Assurances

Dynamic Lifecycle Innovations operates under a robust Environmental Health and Safety (EHS) program supported by a contingency and facility-closure plan backed by an irrevocable letter of credit. We maintain some of the highest insurance limits in the electronics-recycling industry, [REDACTED]

[REDACTED] thereby fully satisfying the financial-assurance requirements of OAR 340-098-0245 §(4)(h).

Dynamic complies with all applicable federal, state, and local regulations and upholds the stringent requirements of our industry certifications, ISO 9001, ISO 14001, ISO 45001, R2, e-Stewards, and NAID-AAA. Together, these standards form an Integrated Management System (IMS) that governs import-export controls, downstream vendor auditing, hazardous-waste handling, universal-waste permitting, and data-security protocols. Our adherence to the standards mandates that every component is processed for reuse, resale, or responsible material recovery, no whole devices are exported, and all tier-1 recycling is completed domestically to commodity grade. Vendor oversight includes pre-qualification audits, annual on-site reviews, and continuous monitoring to verify conformity with Dynamic's requirements, R2 and e-Stewards criteria, and Basel-influenced international regulations. All downstream facilities must provide documentation of lawful treatment and final disposition.

Operationally, Dynamic's Health and Safety team perform monthly safety walkthroughs, while our Corporate Compliance department conducts scheduled internal audits against each certification. [REDACTED]

[REDACTED] Third-party auditors representing R2, e-Stewards, major OEM clients, and regulatory agencies further validate our compliance. Risk mitigation is reinforced by an Emergency Action Plan, annual spill-response, and fire-drill exercises, and documented environmental-aspect reviews that identify potential emissions, spills, or waste streams. [REDACTED]

Every shipment processed by Dynamic is accompanied by Certificates of Recycling and/or Data Destruction, guaranteeing that all electronic equipment is recycled responsibly and all data-bearing media are sanitized or destroyed in accordance with Department of Defense and NIST standards. Our Wisconsin facility is additionally registered with the EPA and the Wisconsin Department of Natural Resources as a Large Quantity Handler of Universal Waste, underscoring our adherence to stringent regulatory oversight. By integrating rigorous management systems, industry-leading insurance coverage, and comprehensive audit protocols, Dynamic Lifecycle Innovations delivers best-in-class environmental stewardship and financial assurance for all stakeholders.

Recordkeeping

Dynamic Lifecycle Innovations maintains a rigorous documentation system that exceeds the requirements of OAR 340-098-0245 §(4)(a)–(c). All training, calibration, audit, legal, and tracking records are retained for at least five years, while OSHA-mandated health records are kept 30 years and are available to the Oregon DEQ upon request.

Comprehensive chain-of-custody files accompany every load from collection through final disposition. [REDACTED]

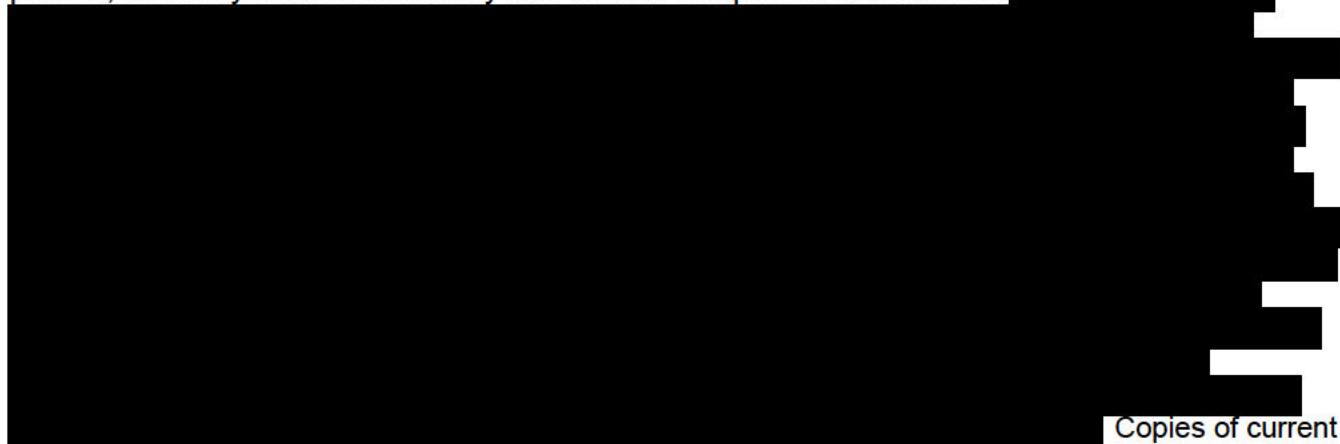
Vendors are contractually obligated to keep parallel records for at least three years and to cooperate fully with Dynamic's and DEQ's audits or inspections.

Downstream Traceability and Risk Mitigation

Dynamic enforces a strict Risk Matrix to score and approve vendors, with heightened due-diligence protocols, annual audits, financial reviews, GPS load tracking, and pound-for-pound BOL reconciliation for any partner processing focus materials. Vertical integration via our on-site shredding operations allows us to ship material directly to certified smelters and mills, minimizing exposure to unverified handlers. Additional safeguards include GPS geofencing to confirm shipments reach authorized facilities and move on schedule, verification of downstream closure plans, insurance certificates, and non-owned disposal-site coverage, and recovery capability for misdirected or abandoned material, where legally permissible. Dynamic has adopted the Responsible Business Alliance (RBA) Code of Conduct across our entire supply chain. The Code prohibits forced or child labor, mandates safe working hours, and requires hazard controls, PPE, emergency preparedness, and a transparent grievance process—fully supporting ORS 459A.305(6)(c) protections for worker health and safety. Collectively, these recordkeeping, tracking, and risk-management measures ensure full visibility of material flows, safeguard against improper disposal, and uphold the highest standards of environmental and social responsibility.

Performance Audits and Inspections

Dynamic Lifecycle Innovations employs a multilayered audit and inspection program to verify that every service provider and downstream vendor manages covered electronic devices in full compliance with all applicable federal, state, and local regulations and upholds the stringent requirements of our industry certifications and meets environmentally sound management (ESM) standards. Before engagement, each vendor must hold current R2 or e-Stewards certification, maintain required federal, state, and local permits, and carry commercial liability and workers-compensation insurance.



Copies of current vendor certifications and annual audit summaries are available to DEQ upon request. Through these disciplined audit protocols, continuous data reviews, and real-time shipment tracking, Dynamic ensures that all material remains within a fully verified, environmentally responsible recycling chain protecting program integrity, worker safety, and environmental outcomes.

Provisions for Reuse

Dynamic as a certified recycler and ITAD prioritizes reuse and refurbishment in accordance with the solid waste management hierarchy. Materials received at Dynamic facilities are evaluated for potential reuse. Data-bearing devices undergo secure data erasure in compliance with Department of Defense and NIST standards. Devices suitable for remarketing are tested, graded, cleaned, and sold through multiple resale channels. Those that fail to meet quality or certification standards are dismantled for parts recovery and recycling. As a Producer Responsibility Organization, Dynamic Lifecycle Innovations will work to integrate reuse and refurbishment into its collection strategy by seeking partnerships with nonprofit refurbishers, certified repair facilities, and community tech-reuse programs. Any collection sites that prescreen incoming devices and routes functional equipment to reuse opportunities honors the waste-management hierarchy that Dynamic adheres to. Dynamic would work with reuse collection sites to ensure that each unit diverted for reuse is tracked and documented and adheres to a level of data security that either conforms to R2 or e-Stewards standards or is relatively equivalent in nature.

Environmental Management Summary

Through certified management systems, rigorous documentation, robust vendor oversight, and continuous-improvement mechanisms, Dynamic Lifecycle Innovations fully satisfies the environmentally sound management requirements of ORS 459A.305(6) and OAR 340-098-0245 for the collection, transport, and recycling of covered electronic devices in Oregon.

COORDINATION

If more than one plan receives DEQ approval, Dynamic will designate the National Center for Electronics Recycling (NCER) as the statewide coordinating body. NCER has already submitted a letter of intent to DEQ documenting its qualifications for this role. As coordinator, NCER will annually calculate manufacturer market shares, apportion program costs, and reconcile those allocations in subsequent years, as required by ORS 459A.323. For calculating an estimate of 2026 manufacturer obligations NCER plans to use a combination of manufacturer-provided DEQ market shares for 2024 sales, estimated market shares for newly covered manufacturers using best available data from other states and national data, and estimated return share using Oregon and other states' data for the 5 product type groups in the Oregon E-Cycles regulations. Dynamic and the other approved PROs will work with NCER to coordinate on the deployment of tracking devices to verify the chain of custody and fate of covered electronic device materials. NCER has connected with the Basel Action Network to understand more about their earth eye program and gain insights on best practices. Dynamic and other approved PROs will work with NCER to ensure public-outreach campaigns are unified in their messaging, regularly promote electronics recycling, and clearly publicize collection opportunities across Oregon. To gauge the effectiveness of outreach particularly in minority, low-income, rural, and other underserved communities Dynamic and other approved PROs will utilize NCER to commission statistically valid surveys and benchmark results against explicit public-awareness targets. Year one will serve as baseline and results used to develop annual goals in subsequent years. All PRO applicants have agreed in principle to coordinate through NCER and have begun joint planning on scope, budgets, and contracts. Accordingly, once DEQ approval is granted, coordinated activities can be launched without delay.

EDUCATION AND PUBLIC AWARENESS

Dynamic Lifecycle Innovations, acting as a Producer Responsibility Organization (PRO), is committed to promoting the recycling of covered electronic devices (CEDs) through an inclusive and comprehensive public education and outreach strategy that ensures consistent statewide awareness of available collection services. In alignment with the requirements of ORS 459A.327, our outreach program is designed to increase participation in electronics recycling by providing clear, accessible, and relevant information to all Oregonians including those in rural, minority, low-income, and historically underserved communities.

Dynamic will develop and distribute a variety of educational content that promote responsible electronics recycling and drive statewide awareness of the program. The messaging will emphasize the environmental benefits of electronics recycling, the types of devices accepted through the program, and how residents can conveniently access collection opportunities. Dynamic will explore partnerships with local governments, nonprofit organizations, schools, tribal entities, and other stakeholders to broaden our reach and ensure relevance and accessibility of our messaging across diverse audiences. Educational resources will be distributed through multiple channels, including direct mail campaigns, digital advertising, social media, and community-based networks. Digital content will be updated and refreshed to maintain engagement and adapt to evolving community needs. Outreach campaigns will occur on a regular and ongoing basis, and their frequency will be monitored and adjusted based on performance metrics and feedback from stakeholders and communities.

Dynamic maintains a dedicated toll-free number (1-877-781-4030), a public facing website (<https://thinkdynamic.com>) , and Oregon-specific program content (<https://thinkdynamic.com/legislation/oregon-electronic-recycling>) to ensure that covered entities and

the public can easily access up-to-date information about the state's electronics recycling program. This includes timely updates on collection site availability, program expansion, and service changes. Dynamic promotes participation by clearly communicating how the program works and what services are available. Public-facing materials provide concise details on accepted device types, operating hours, site-specific instructions, and support options for individuals with limited mobility or access needs. To make recycling opportunities easy to locate, the website features an interactive map and search tool that helps residents find permanent collection sites, retail partners, and local collection events by ZIP code or city (<https://thinkdynamic.com/electronic-recycling-center-locator>). The site also offers educational resources about Oregon's ecycle law and clear guidance on how to participate. All materials are regularly updated and available 24/7 to support ongoing public engagement and ensure information remains accurate, relevant, and accessible. See below an example of a public service announcement from our New York State approved Collective.



Dynamic Lifecycle Innovations
May 22 · 🌐

👋 Hey New York! Ready to declutter and recycle your old gadgets? Dynamic's Collective Acceptance program has got you covered!

This initiative makes it simple for you to dispose of electronics in an environmentally friendly way. Join us in making a positive impact on our environment. 🌱

♻️ To find out which electronics you can recycle and where to take them in New York, click here: <https://thinkdynamic.com/legislation/#New-York>

**ARE YOU LOCATED
IN NEW YORK?**

Take advantage of
Dynamic's approved
Collective Acceptance
program today!



DYNAMIC
LIFECYCLE INNOVATIONS

COLLECTION SERVICE

Convenient Coverage State Evaluation

The following analysis and verification is based on the Certified Population Estimates provided by the Population Research Center at Portland State University. The Oregon DEQ estimated that at least 138 collection sites are required by ORS 459A.320(2)(d)(B)(i) to (iii). This estimation was completed on March 15, 2025, and made publicly available by Oregon DEQ. Existing collection site information made publicly available shows that the existing collection site network consists of 170 collection sites across all counties and in 84 cities.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Dynamic's Collection Plan

The DEQ estimated that 138 sites would be needed to meet the convenience coverage requirements.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]



Site Sharing

Dynamic has proactively worked out a site sharing agreement with the other PRO applicant to fill gaps in the convenience requirements of our collection network. Dynamic would officially enter into contractual agreements with the other PRO upon both plans' approval by the DEQ. Execution of the contract would specify who is the primary contact for the shared sites and as the designated primary, that PRO would be responsible for contracting, servicing, managing, and compensating the collection site. The secondary would reimburse the primary for equitable cost coverage of a shared site. Dynamic would coordinate annual site visits in alignment with regulatory requirements for any shared sites.

Collection Site Summary

Dynamic's collection site plan will meet the convenience requirements by working with existing collection sites, establishing new or equivalent services to gap sites, creating opportunities with other programs and organizations to provide more access to rural, tribal, low-income, and other historically underserved populations, and sharing sites with other approved PROs to cover any remaining gaps.

COLLECTION SITE COMPENSATION

Dynamic Lifecycle Innovations will comply with OAR 340-098-0250 by providing fair financial compensation to collection sites that fully cover the costs of collecting, storing, managing, and transporting covered electronic devices. Compensation rates will reflect operational costs and include provisions for environmentally sound management practices (ESM), rural service accessibility, and regulatory equity. Our approach combines national logistics and recycling expertise with site-level research and cost benchmarking specific to the Oregon market. As a new participant in Oregon's e-waste stewardship system, Dynamic is actively establishing a fair and sustainable compensation structure, grounded in both national operational knowledge and local market discovery. This hybrid approach ensures compliance with OAR 340-098-0250 while allowing Dynamic to contribute to a robust and convenient statewide collection network.

Direct Site Conversations

Dynamic is meeting with collection sites across Oregon to understand local operating costs, labor challenges, facility limitations, and current payment practices. These discussions help identify cost disparities between rural and urban areas and bring to light practical needs such as transportation support and secure storage improvements.

Market Demand & Cost Evaluation

We are analyzing Oregon's material mix, sorting labor requirements, compliance obligations, and regional economic conditions to assess what fair compensation must include.

By comparing rates paid by current Oregon PROs and the State program, Dynamic ensures its compensation aligns with prevailing local expectations while remaining sustainable and cost-covering for all involved parties.

Leveraging Dynamic's national transportation network and recycling partnerships, we have precise knowledge of what it costs to pick up, move, and responsibly recycle each product type. These services will be fully coordinated and paid for by Dynamic at no cost to participating sites.

Dynamic Lifecycle Innovations will ensure that all collection sites required to meet convenience standards under Oregon statute receive fair financial compensation to cover their costs associated with collection, storage, management, and transport of covered devices. These rates are structured to enable sites to operate sustainably across all geographic areas, with specific consideration for the challenges of operating in rural or underserved communities. Compensation will include fair compensation coverage for collection, secure storage, and compliant sorting for covered devices. Ensuring the implementation and maintenance of environmentally sound management (ESM) practices, including appropriate material storage, contamination prevention, and compliance with data security and safety standards. All transportation services will be provided at no cost to the site and coordinated by Dynamic. [REDACTED]

Compensation Summary

Dynamic Lifecycle Innovations is committed to ensuring that Oregon's collection sites are supported with fair, cost-covering, and sustainable compensation. Our program balances national recycling and logistics knowledge with detailed local engagement, and our rates are designed to ensure service convenience, environmental protection, and financial fairness across all geographic and operational conditions.

GOALS AND CONTINUOUS IMPROVEMENT

As a Producer Responsibility Organization (PRO), Dynamic Lifecycle Innovations is committed to achieving measurable, data-driven outcomes aligned with the objectives of Oregon's electronics recycling program. Goals will be informed by historically available program data, demographic and geographic coverage needs, and stakeholder input. Dynamic will use program year one as a baseline and program year two to establish specific and measurable goals to be reviewed annually to ensure continuous improvement and compliance with statutory expectations.

Goal	2026	2027
Pounds Collected and Recycled		TBD in alignment with market share equivalency
Collection Site Usage	Establish Baseline	Develop Goals
Public Awareness Engagement Activities (clicks, impressions, calls, emails, website traffic)	Establish Baseline	Develop Goals
*Primary PRO designation for Collection Sites	Equal to # of sites Dynamic is listed as the Primary PRO at start of 2026 program year	X % increase year over year to be determined

Collection Goals and Performance Metrics

Dynamic currently sets annual goals for total weight collected (in pounds) of covered electronic devices (CEDs) across all of our extended producer responsibility programs. These goals are based on historical collection data, collector participation, material mix, and market trends. Dynamic has two full-time Business Analysts that help provide forecasts and set annual budgets for meeting these goals. Dynamic currently measures usage rates of collection services by tracking the frequency of site pickup requests.

. To monitor progress of these metrics, Dynamic uses internal data analytics and reporting tools tied to our enterprise resource planning (ERP) system, allowing us to generate real-time insights on collection volumes and site performance. Currently, if a collection goal is not met in a given year, we conduct a root cause analysis using available data and implement corrective actions which may include adding new collection sites, increasing collection frequency, improving site infrastructure, or increasing incentive payments to participating collectors. Under the Oregon ecycle program, Dynamic will evaluate our progress toward reducing the number of shared sites needed and increasing the number of rural or disparate communities serviced using year one as a baseline to inform future goal setting.

Public Awareness and Outreach Goals

Driving high public awareness of electronic recycling programs is a priority for Dynamic. To track performance and ensure the effectiveness of outreach efforts, Dynamic will use year one as a baseline and subsequent years to set annual goals. Dynamic currently monitors key metrics such as media impressions, event participation, website traffic, usage of the collection site locator, and call volume.

Engagement across digital platforms, including email and social media, is also evaluated. These insights help inform ongoing outreach strategies and support continuous improvement of the program.

Program Scope Review

In accordance with program requirements, Dynamic will conduct a comprehensive review every four years to evaluate whether the scope of covered electronic devices should be expanded or refined. This includes analyzing market trends, technological advancements, repairability and recyclability of emerging products, and feedback from manufacturers, recyclers, and collection partners. The evaluation considers environmental benefits, collection feasibility, processing infrastructure, and potential impact on program cost and logistics. Recommendations to add or remove devices from the covered product list will be submitted to the Oregon Department of Environmental Quality (DEQ), along with supporting data and justification. If a device type is proposed for removal, we will include information on alternative management methods. If additional devices are proposed for inclusion, we will provide volume projections and readiness assessments for collection and processing partners.

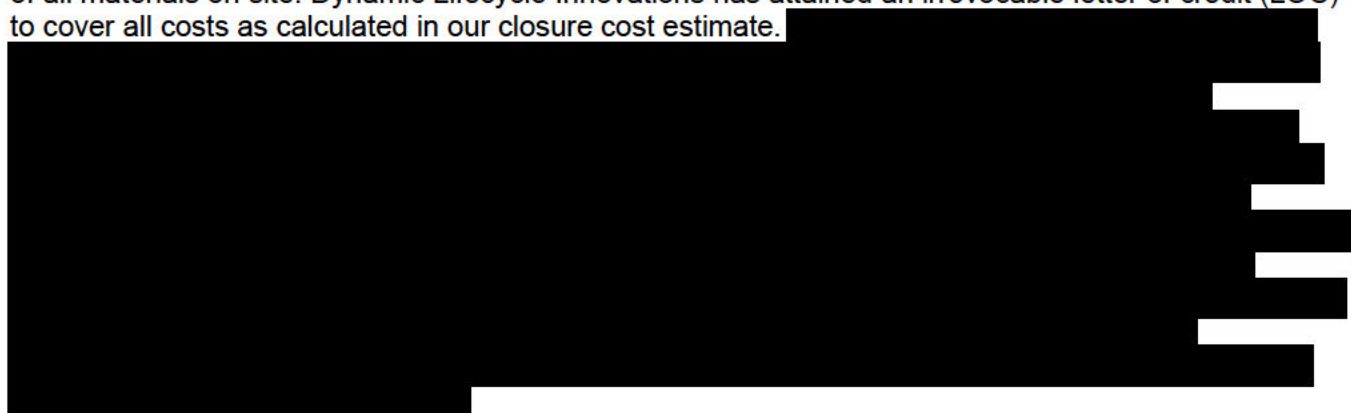
Goals Summary

By proactively setting goals, rigorously tracking outcomes, and committing to data-informed decision-making, Dynamic Lifecycle Innovations ensures the program not only meets its regulatory obligations but also evolves to better serve Oregon's residents and environment over time.

CLOSURE

If Dynamic Lifecycle Innovations elects to exit the Oregon E-Cycles program we will implement a plan that safeguards collection sites, manufacturers, and the public from service disruption or environmental risk. Dynamic will issue written notice at least 90 days in advance to the Oregon DEQ, the statewide coordinating body, all participating manufacturers, and every collection partner. At that time Dynamic would work with our in-state processing partners, any other approved PROs, and the coordinating body to begin transition planning for continued service and site coverage. During the transition period, Dynamic would continue to honor all collection, transportation, and financial obligations until a successor PRO or other DEQ-approved entity assumed responsibility. Dynamic supports annual and multi-year contracts with partner processors, collection sites, and obligated manufacturers and as such we would not look to remove ourselves from the program until all contractual agreements had been satisfied.

In the event of a sudden closure of our facility due to an unforeseen circumstance Dynamic maintains a WI DNR approved closure plan and a thorough contingency plan which details emergency responses for fires, spills, or natural disasters to minimize liability and ensure environmentally sound management of all materials on site. Dynamic Lifecycle Innovations has attained an irrevocable letter of credit (LOC) to cover all costs as calculated in our closure cost estimate.



By combining advance stakeholder notification, dedicated financial instruments, industry-leading insurance, and a time-bound operational wind-down, Dynamic Lifecycle Innovations guarantees that program obligations are met and that Oregon's covered electronic devices continue to be managed safely and responsibly—even in the event of closure.

REPORTING

In the event that a significant plan change needs to be made Dynamic will submit a plan amendment for DEQ approval. Dynamic defines significant plan changes as any modification to the collection network that would impact convenience coverage requirements or additions or removal of service providers or downstream vendors. Dynamic will submit documentation to Oregon DEQ stating the changes and actions to be taken to rectify impacts to convenience coverage. For program changes that do not require a plan amendment Dynamic will notify DEQ via email correspondence.

CLOSING REMARKS

Dynamic Lifecycle Innovations is prepared to operate as an Oregon Electronics Producer Responsibility Organization (EPRO) in full compliance with ORS 459A.305-.355 and OAR 340-098. We presently represent [REDACTED] of statewide manufacturer obligations and draw a long tenure of leadership across all 26 U.S. and Ontario electronics-EPR programs. Oversight rests with a dedicated vice-president-led team of compliance, accounting, sales, and legislative specialists who manage program design, reporting, and finance. Our R2, e-Stewards, ISO 9001/14001/45001, and NAID-AAA certifications underpin rigorous environmental, safety, and data-security performance. Supported by a national reverse-logistics fleet and strategic partnerships with Oregon recyclers and refurbishers, Dynamic will provide free, statewide collection while prioritizing service expansion in rural, tribal, and underserved communities. If multiple plans are approved, we will coordinate through the National Center for Electronics Recycling (NCER) to harmonize outreach, calculate manufacturer shares, deploy GPS tracking, and conduct public-awareness surveys. Site-sharing agreements with the other PRO applicant are already under negotiation, and we are prepared to submit quarterly progress updates to DEQ until all convenience gaps are closed. Bolstered by [REDACTED]-liability policy, an irrevocable letter of credit that exceeds closure costs, and a robust Quality-Environmental-Health-Safety management system, Dynamic offers Oregon a proven, fully compliant, and continuously improving electronics stewardship solution.

APPENDIX A: PROCESSORS

Dynamic Lifecycle Innovations

Certifications

- e-Stewards
- R2
- ISO 9001
- ISO 14001
- ISO 45001
- NAID AAA
- ITAR





PERRY JOHNSON REGISTRARS, INC.

Certificate of Registration

*Perry Johnson Registrars, Inc., has audited
the Environmental, Health and Safety Management System of:*

Dynamic Lifecycle Innovations, Inc.
N5549 County Road Z, Onalaska, WI 54650 United States
(This single site has more than one location. See appendix for details.)

*(Hereinafter called the Organization) and hereby declares that the Organization has been audited
by an ISO 17021 accredited certification body in conformance with applicable ANAB
requirements and is found to be in conformance with all requirements of the*

***e-Stewards® Standard for Responsible Recycling and Reuse of Electronic Equipment©
Version 4.1***

This Registration is in respect to the following scope:

Electronics Recycling, IT Asset Disposition, and Destruction of Data Bearing Components

*This Registration is granted subject to the system rules governing the Registration referred to above, and the
Organization hereby covenants with the Assessment body duty to observe and comply with the said rules.*



Terry Boboige

Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

The validity of this certificate is dependent upon ongoing surveillance.

Effective Date: July 1, 2023
Expiration Date: June 30, 2026

Certificate No.: C2023-03287
Page 1 of 2



PERRY JOHNSON REGISTRARS, INC.

Appendix

*N5549 County Road Z,
Onalaska, WI 54650 United States*

*Electronics Recycling, IT Asset Disposition, and
Destruction of Data Bearing Components*

*N5550 Dynamic Way,
Onalaska, WI 54650 United States*

*Electronics Recycling, IT Asset Disposition, and
Destruction of Data Bearing Components*

Terry Boboige

Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

Certificate No.: C2023-03287
Page 2 of 2



PERRY JOHNSON REGISTRARS, INC.

Certificate of Registration

*Perry Johnson Registrars, Inc., has audited
the Sustainable Electronics Reuse & Recycling (R2) Standard of*

Dynamic Lifecycle Innovations, Inc.

N5549 County Road Z, Onalaska, WI 54650 United States

(This is a campus scheme. See Appendix for site specific details.)

*The organization has been audited by a certification body that is in conformance with ISO/IEC
17021 requirements and applicable Accreditation Body requirements. The organization is found to be
in conformance with the R2 Standard as applied by the R2 Code of Practices.*

The Sustainable Electronics Reuse & Recycling (R2) Standard v3

This Registration is in respect to the following scope:

***Downstream Vendor Management, Logical and Physical Data Sanitization, Testing and
Repairing, Materials Recovery, and Brokering of Used Electronic Equipment and Components***

*This R2 Facility performs the following applicable R2 Process Requirements at this location(s) and has been audited to the requirements for each
as identified.*

***Appendices (A) - Downstream Recycling Chain; (B) - Data Sanitization (Logical and Physical); (C) - Test and Repair; (E) - Materials Recovery; (F) - Brokering
are applicable to this Campus Facility.***

*The certification referenced above is accomplished pursuant to SERI's R2 Code of Practices through an audit of a sample of the certificate holder's
facilities and/or processes/activities within the limited written scope appearing on this certificate. Certification is not a comprehensive validation or
verification of all conditions. The R2v3 Standard is offered "AS-IS" and without warranty, and any reliance otherwise, by the certificate holder
or any third party, is expressly disclaimed by SERI. The use, display, and reference to the R2v3 Certification Mark printed on this certificate is
governed by license agreement(s) entered between the certificate holder and SERI. Certificate authenticity and validity can be verified at
<https://r2directory.org>.*

*This Registration is granted subject to the system rules governing the Registration referred to above, and the Organization hereby covenants with the
Assessment body duty to observe and comply with the said rules.*



Terry Boboige

Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

The validity of this certificate is dependent upon ongoing surveillance.

Effective Date: July 1, 2023
Expiration Date: June 30, 2026

Certificate No.: C2023-03286
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PERRY JOHNSON REGISTRARS, INC.

Appendix

This R2 Facility performs the following applicable R2 Process Requirements at this location(s) and has been audited to the requirements for each as identified

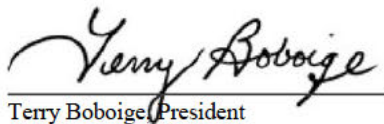
Main Processing Location
N5549 County Road Z,
Onalaska, WI 54650 United States

N5550 Dynamic Way,
Onalaska, WI 54650 United States

Downstream Vendor Management, Logical and Physical
Data Sanitization, Testing and Repairing, Materials
Recovery, and Brokering

(A) - Downstream Recycling Chain; (B) - Data
Sanitization (Logical and Physical); (C) - Test and Repair;
(E) - Materials Recovery; (F) - Brokering

Downstream Vendor Management, Physical Data
Sanitization, Materials Recovery, and Brokering
(A) - Downstream Recycling Chain; (B) - Data
Sanitization (Physical Only); (E) - Materials Recovery; (F)
- Brokering



Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

Certificate No.: C2023-03286
Page 2 of 2



PERRY JOHNSON REGISTRARS, INC.

Certificate of Registration

Perry Johnson Registrars, Inc., has audited the Quality Management System of:

Dynamic Lifecycle Innovations, Inc.
N5549 County Road Z, Onalaska, WI 54650 United States
(This single site has more than one location. See appendix for details.)

(Hereinafter called the Organization) and hereby declares that Organization is in conformance with:

ISO 9001:2015

This Registration is in respect to the following scope:

Electronics Recycling, IT Asset Disposition, and Destruction of Data Bearing Components

This Registration is granted subject to the system rules governing the Registration referred to above, and the Organization hereby covenants with the Assessment body duty to observe and comply with the said rules.



Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

The validity of this certificate is dependent upon ongoing surveillance.

Effective Date: July 1, 2023
Expiration Date: June 30, 2026

Certificate No.: C2023-03290
Page 1 of 2



PERRY JOHNSON REGISTRARS, INC.

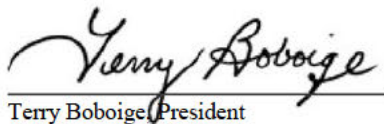
Appendix

*N5549 County Road Z,
Onalaska, WI 54650 United States*

*Electronics Recycling, IT Asset Disposition, and
Destruction of Data Bearing Components*

*N5550 Dynamic Way,
Onalaska, WI 54650 United States*

*Electronics Recycling, IT Asset Disposition, and
Destruction of Data Bearing Components*



Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

Certificate No.: C2023-03290
Page 2 of 2



PERRY JOHNSON REGISTRARS, INC.

Certificate of Registration

*Perry Johnson Registrars, Inc., has audited
the Environmental Management System of:*

Dynamic Lifecycle Innovations, Inc.
N5549 County Road Z, Onalaska, WI 54650 United States
(This single site has more than one location. See appendix for details.)

(Hereinafter called the Organization) and hereby declares that Organization is in conformance with:

ISO 14001:2015

This Registration is in respect to the following scope:

Electronics Recycling, IT Asset Disposition, and Destruction of Data Bearing Components

This Registration is granted subject to the system rules governing the Registration referred to above, and the Organization hereby covenants with the Assessment body duty to observe and comply with the said rules.



Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

The validity of this certificate is dependent upon ongoing surveillance.

Effective Date: July 1, 2023
Expiration Date: June 30, 2026

Certificate No.: C2023-03289
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PERRY JOHNSON REGISTRARS, INC.

Appendix

*N5549 County Road Z,
Onalaska, WI 54650 United States*

*N5550 Dynamic Way,
Onalaska, WI 54650 United States*

*Electronics Recycling, IT Asset Disposition, and
Destruction of Data Bearing Components*

*Electronics Recycling, IT Asset Disposition, and
Destruction of Data Bearing Components*

Terry Boboige

Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

Certificate No.: C2023-03289
Page 2 of 2



PERRY JOHNSON REGISTRARS, INC.

Certificate of Registration

*Perry Johnson Registrars, Inc., has audited
the Occupational Health and Safety Management System of:*

Dynamic Lifecycle Innovations, Inc.
N5549 County Road Z, Onalaska, WI 54650 United States
(This single site has more than one location. See appendix for details.)

(Hereinafter called the Organization) and hereby declares that Organization is in conformance with:

ISO 45001:2018

This Registration is in respect to the following scope:

Electronics Recycling, IT Asset Disposition, and Destruction of Data Bearing Components

This Registration is granted subject to the system rules governing the Registration referred to above, and the Organization hereby covenants with the Assessment body duty to observe and comply with the said rules.



Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

The validity of this certificate is dependent upon ongoing surveillance.

*Effective Date: July 1, 2023
Expiration Date: June 30, 2026*

*Certificate No.: C2023-03288
Page 1 of 2*



PERRY JOHNSON REGISTRARS, INC.

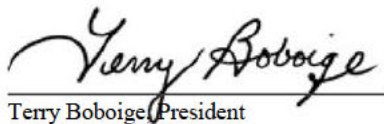
Appendix

*N5549 County Road Z,
Onalaska, WI 54650 United States*

*Electronics Recycling, IT Asset Disposition, and
Destruction of Data Bearing Components*

*N5550 Dynamic Way,
Onalaska, WI 54650 United States*

*Electronics Recycling, IT Asset Disposition, and
Destruction of Data Bearing Components*



Terry Boboige, President

Perry Johnson Registrars, Inc. (PJR)
755 West Big Beaver Road, Suite 1340
Troy, Michigan 48084
(248) 358-3388

Certificate No.: C2023-03288
Page 2 of 2

Dynamic Lifecycle Innovations - (HQ)

is Hereby Granted **NAID AAA Certification[®]**
by **i-SIGMA[®]**



i-SIGMA is the non-profit trade association recognized globally as the secure data destruction and records and information management industry's standards setting and oversight body.

*The certificate holder has met the rigorous requirements of the NAID AAA Certification program and demonstrated through announced and unannounced audits that its security processes, procedures, systems, equipment, and training meet the standards of care required by all known data protection regulations.**

As a result, NAID AAA Certification also serves to meet all data controller vendor selection due diligence regulatory requirements.

The certificate holder is NAID AAA Certified for the following services and media types:

- Onsite Operation Endorsement for Hard Drive Overwriting, Solid-State Device Overwriting, Physical Hard Drive, Non-Paper Media & Solid-State Device Destruction
- Facility-based Operation Endorsement for Hard Drive Overwriting, Solid-State Device Overwriting, Physical Hard Drive, Non-Paper Media & Solid-State Device Destruction

Applicable to the following location(s):

- N5549 County Road Z, Onalaska, WI 54650 USA
- N 5550 Dynamic Way, Onalaska, WI 54650 USA

Valid Through: 31 March 2026

A black and white photograph of a signature. The signature is written in a cursive, flowing style. Below the signature, the name 'i-SIGMA' is printed in a small, sans-serif font.

i-SIGMA Chief Executive Officer

*NAID AAA Certification specifications are regularly evaluated/amended as necessary and service provider compliance is verified to ensure ongoing conformance with all known data protection regulations including The Privacy Act (Australia), GDPR (Europe), HIPAA, GLBA, FACTA, State-level requirements (USA), and PIPEDA, PIPA, PHIPA (Canada) in their relevant jurisdiction(s), as well as with related risk assessment, incident reporting and data breach reporting procedures and training as required therein or separately.

APPENDIX E- SUPPORTING DOCUMENTS

Dynamic can provide any of the following documents upon request by OR DEQ.

Licenses and Permits

- WI DNR Solid Waste License
- Stormwater permit
- WI Business License
- DOT Transportation License

Financial Assurances

- Irrevocable Letter of Credit
- Closure Plan

Environmental Management Systems

- Health and Safety Manual
 - QEHS Manual
 - Contingency Plan
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